



SAN BERNARDINO  
COUNTY

**2020–2021**

ADOPTED  
BUDGET



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**San Bernardino County**

**California**

For the Fiscal Year Beginning

**July 1, 2019**

Executive Director

Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **San Bernardino County, California**, for its Annual Budget for the fiscal year beginning **July 1, 2019**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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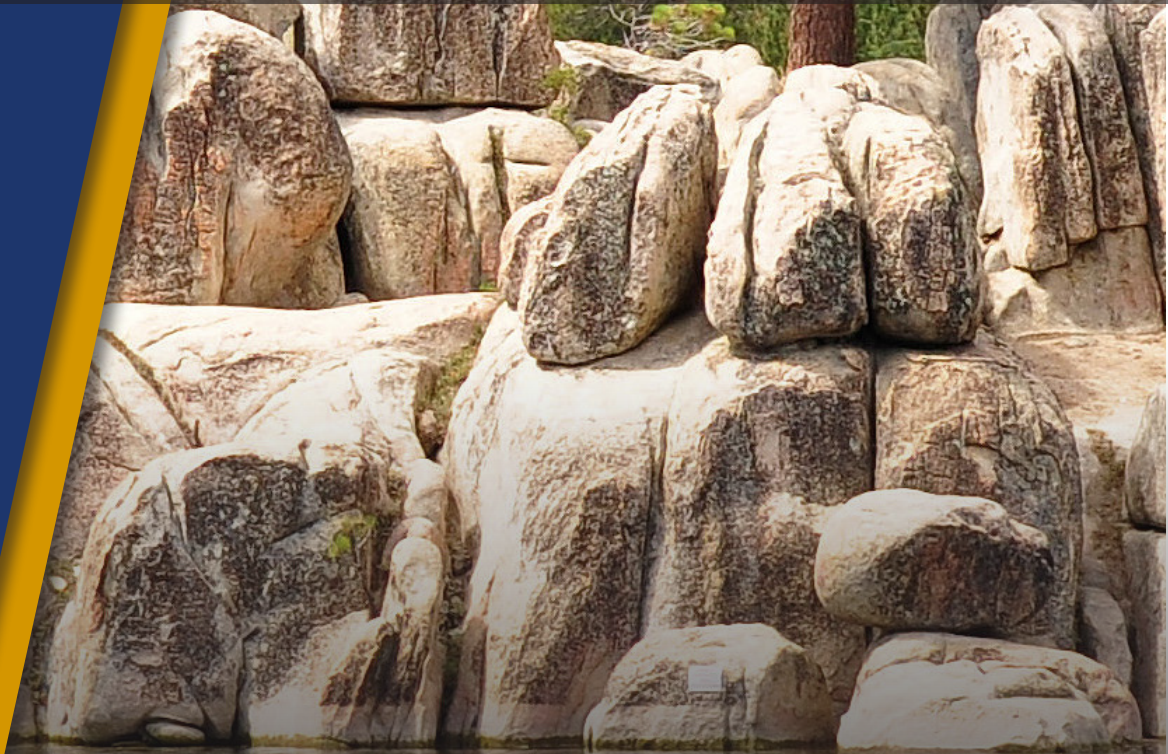
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## Executive Summary



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## County Administrative Office

June 2020

Today I submit the 2020-21 Adopted Budget. This Adopted Budget is unlike any we have prepared before and is built in response to the ongoing COVID-19 outbreak. On March 4, 2020, the State of California declared a state of emergency as a result of the outbreak and subsequently on March 10, 2020, the County Public Health Officer declared a local health emergency to help ensure County government and the public were prepared for the possibility that COVID-19 would appear within the county. While managing the outbreak continues at the national, state and local level, the response to the public health emergency has created an economic emergency that has terminated the longest period of economic expansion in United States history. In light of this, and pursuant to the approval by the Board of Supervisors on March 24, 2020 (Item No. 67, Recommendation No. 7), this budget is effectively a placeholder that will be adjusted as we develop a better understanding of the economic outlook. The budget book includes only the schedules required by the State. In addition, the typical Executive Summary is being consolidated into this letter.

The Board's longstanding fiscally prudent approach has placed the County on a strong financial foundation. This commitment to sound financial management was recognized last year when Standard and Poor upgraded the County's credit rating from AA to AA+ citing "very strong management...strong budgetary performance...and very strong budget flexibility..." among many other positive things. Unfortunately, the severity of the economic impact associated with closing our economy in response to the COVID-19 pandemic will require difficult financial choices. This cost to maintain budget pays for existing service levels and few limited new programs including costs for jail health services, election costs, Public Guardian, and funding for changes to the General Relief program. Uses of Discretionary General Funding are detailed in the Five-Year Forecast and Fiscal Plan section below. Important to note is that because of the timing of this emergency, this budget truly is a placeholder and does not reflect the steep revenue losses that we started to see in May sales tax receipts. Those receipts reflect March sales tax collections and were down 24% from March 2019.

Since the economic repercussions of the outbreak are likely to affect every major funding source in the county, at least in the short term if not the long term, this Adopted Budget reflects the removal of any new positions that were projected to be funded by revenue increases. A total of 340 positions that were initially included in the development of this budget were subsequently removed, thus not included in the Adopted Budget.

It should be noted that this budget was prepared during February 2020, prior to the local challenges caused by the pandemic. Consequently, this budget does not include projected expenditures or revenues associated with the County's response to the pandemic. Any needed budgetary changes associated with the response will be presented to the Board at a later date.

The following discussion includes a summary of the 2020-21 Adopted Budget including a detail of Discretionary General Fund revenue and uses, a recap of the 2020-21 countywide adopted budget, and a discussion of risks facing the County in the coming budget year.

### BOARD OF SUPERVISORS

ROBERT A. LOVINGOOD  
First District

JANICE RUTHERFORD  
Second District

DAWN ROWE  
Third District

CURT HAGMAN  
Chairman, Fourth District

JOSIE GONZALES  
Vice Chair, Fifth District

GARY MCBRIDE  
Chief Executive Officer

## 1. Five-Year Forecast and Fiscal Plan

The most up-to-date five-year forecast presented below represents incremental changes to the general fund budget. Unlike other years, this forecast incorporates sales tax losses for mandated County programs that historically have not been included in the Discretionary General Fund Five-Year Forecast. The COVID-19 Pandemic and the ensuing economic shutdown is estimated to have such a negative impact on sales tax receipts that the County must continue to provide these mandated services that historically have been self-sustaining. When incorporating an estimated 13% sales tax loss (in comparison to 2018-19) from the County’s Proposition 172 Half-Cent Sales Tax and 1991 and 2011 Realignment accounts that pay for Law and Justice, Human Services, and Behavioral Health programs, the County is estimated to lose \$124.5 million in revenue compared to what was budgeted in 2020-21. However, due to prudent action of the Board of Supervisors, the General Fund currently has an unallocated balance of \$76.0 million in ongoing Discretionary General Funding available along with continued estimated growth in Property-Related revenue of \$40.9 million to help mitigate increased costs and revenue losses. The 2020-21 deficit of \$75.4 million is primarily the result of projected cost increases totaling \$69.6 million in the 2020-21 fiscal year, which are detailed in the next section. Additionally, over the five-year forecast, we are projecting a total deficit of \$104.8 million in ongoing discretionary general funding.

In response to these shortfalls, CAO – Finance and Administration was directed to implement position control measures and begin evaluating all operating expenditures within department budgets to determine areas that can be cut if revenues don’t materialize. Additional mitigations are also being considered and will be brought before the Board in the weeks and months to come as more certainty regarding the County’s finances become available.

	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>	<u>2023-24</u>	<u>2024-25</u>
<b>2019-20 Ongoing Carryover</b>	<b>76.0</b>	-	-	-	-
<b><u>Revenue Change:</u></b>					
Property Tax	40.9	6.4	13.0	19.8	20.4
Proposition 172	(29.1)	5.2	5.4	5.5	5.7
AB 109 - Public Safety Realignment Losses	(18.6)	2.6	2.7	2.8	2.9
Human Services Realignment	(56.5)	7.0	7.2	7.4	7.6
Behavioral Health Realignment	(20.3)	3.4	3.5	3.6	3.7
Other Revenue	1.8	0.6	0.7	0.8	1.1
<b>Total Revenue Change</b>	<b>(81.8)</b>	<b>25.2</b>	<b>32.5</b>	<b>39.9</b>	<b>41.4</b>
<b><u>Cost Change:</u></b>					
Total Ongoing Costs To Maintain Services	(29.4)	(38.6)	(13.1)	(26.4)	25.5
Recommended Changes To Ongoing Costs	-	(2.0)	-	-	-
Total Future Estimated Costs	(40.2)	(19.7)	(15.3)	(26.1)	(52.7)
<b>Total Cost Change</b>	<b>(69.6)</b>	<b>(60.3)</b>	<b>(28.4)</b>	<b>(52.5)</b>	<b>(27.2)</b>
<b>Ongoing Available/(Deficit)</b>	<b>(75.4)</b>	<b>(35.1)</b>	<b>4.1</b>	<b>(12.6)</b>	<b>14.2</b>
<b>Cumulative Ongoing Available/(Deficit)</b>	<b>(75.4)</b>	<b>(110.5)</b>	<b>(106.4)</b>	<b>(119.0)</b>	<b>(104.8)</b>



The 2020-21 Adopted Budget recommends the following uses of Discretionary General Funding totaling \$69.6 million.

- An ongoing increase of \$8.8 million to the **Human Services Administrative Claim** for increased costs associated with the General Relief program. This is a County-funded program that provides financial assistance to indigent adults who are ineligible for federal and State programs.
- An increase of \$0.5 million for ongoing costs in the **Public Guardian** to fund the County portion of the additional positions that were previously approved by the Board of Supervisors on March 10, 2020 (Item No. 5).
- An ongoing allocation of \$11.0 million to the **Registrar of Voters** representing a shift away from funding the costs associated with the annual election cycle with one-time funding. Any unused funding from this annual allocation will return to the Discretionary General Fund to be placed in a specific Purpose Reserve to meet future demand for funding of cyclical election costs.
- \$19.9 million in ongoing funding for the **Sheriff/Coroner/Public Administrator** for increases in jail services for health/mental health costs associated with the Prison Law Office consent decree.
- An increase of \$29.4 million in Discretionary General Funding to various departments representing the general fund share of incremental cost increases associated with changes in the cost to maintain service levels primarily associated with costs for negotiated salary and benefit increases.

Additionally, the 2020-21 Adopted Budget includes \$8.0 million in one-time costs funded with the use of existing general fund reserves, as follows:

- A use of the **New Voting System Reserve** of \$2.9 million to fund costs in the Registrar of Voters budget unit for the Voting System Replacement Project.
- A use of the **EFMS Post Implementation Reserve** totaling \$2.5 million to fund SAP Enterprise Support Services at fixed rates as approved by the Board of Supervisors on August 7, 2018 (Item No. 10).
- A use of the **Litigation Expenses Reserve** totaling \$1.0 million to fund the following: Legal services related to Chino Airport groundwater remediation in the County Administrative Office Litigation budget (\$0.2 million) and County Counsel's budget (\$0.2 million); a one-time allocation to the County Administrative Office Litigation budget unit to fund increases resulting from additional litigation expenses (\$0.7 million).
- A use of the **MOU-California University of Science and Medicine Reserve** totaling \$1.0 million to fund the third of five annual payments to the university pursuant to the MOU. The MOU calls for collaboration in clinical research studies, education, and in the delivery and improvement of healthcare services at Arrowhead Regional Medical Center.



- A use of the **Clerk of the Board – Agenda Management System Reserve** of \$0.3 million to continue with the implementation of the County’s Enterprise Board Management System. The new system will include agenda management, video streaming, speaker management, closed captioning, and voting.
- A use of the **Rim Forest Drainage Reserve** totaling \$0.1 million to fund costs associated with Flood Control’s Rim Forest Drainage project.
- A \$60,000 use of the **December 2nd Memorial Reserve** to fund consulting costs in the County Administrative Office budget unit for the development and construction of the December 2nd Memorial.
- A use of the **Public Guardian Lease Space Reserve** of \$47,816 to fund the annual costs of the building lease at 686 Mill Street. Established in 2018-19, this Reserve will fund the annual cost of the lease until the department determines a long-term solution for its space needs.



## 2. Countywide Requirements and Budgeted Staffing

The 2020-21 Adopted Budget includes Requirements of \$7.1 billion, which is a net decrease of \$403.6 million or 5.41% compared to the 2019-20 Final Budget. This discussion presents the County General Fund and County restricted general funds. It also presents capital project funds, special revenue funds, enterprise funds, internal service funds and permanent funds for all entities including the County, Board Governed County Service Areas, San Bernardino County Fire Protection District, San Bernardino County Flood Control District, Big Bear Valley Recreation and Park District, and Bloomington Recreation and Park District. Other agencies presented in this discussion include the County Industrial Development Authority, In-Home Supportive Services Public Authority and the Inland Counties Emergency Medical Agency. On October 22, 2019 (Item No. 15), the Board of Supervisors took an action to discontinue formal oversight of the Housing Authority of the County of San Bernardino (HACSB). As such, the 2020-21 Adopted Budget does not include HACSB since the Board of Supervisors no longer has authority over HACSB's budget and policy matters effective January 6, 2020.

The General Fund makes up \$3.86 billion of the \$7.0 billion Adopted Budget amount (including General Fund Contributions to Reserves). General Fund requirements are funded with countywide discretionary revenues (primarily property taxes), departmental revenues, and other funding sources of the General Fund. Of this \$3.86 billion, only \$889.0 million is truly discretionary. The remaining \$2.97 billion includes funding where there is no discretion such as welfare costs reimbursed by other government agencies and other program costs funded by revenues such as user fees (\$2.73 billion), as well as required health and welfare matches and other fixed obligations (\$241.1 million).



## Summary by Group

As mentioned, the 2020-21 Adopted Budget focuses on funding necessary costs, including previously negotiated MOU changes, as well as other costs to maintain current levels of service and limited program enhancements. The following table illustrates budgeted expenditures by budget group and changes from the 2019-20 Final Budget. Requirements discussed in this section include contingencies and contributions to reserves/net position.

	Fiscal Year 2018-19 Actual Amount	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2019-20 Final Budget	Fiscal Year 2020-21 Adopted Budget	Change From Prior Year Final	Percent Change From Prior Year
<b><u>County Operations:</u></b>						
Administration	292,373,128	389,096,789	415,220,175	391,076,660	(24,143,515)	-5.81%
Capital Facilities Leases	7,074,506	(949,619)	(949,619)	(917,986)	31,633	-3.33%
Economic Development Agency	27,101,177	30,513,332	60,679,085	29,348,446	(31,330,639)	-51.63%
Community Development and Housing Agency	21,466,703	63,159,085	65,117,686	62,234,134	(2,883,552)	-4.43%
Fiscal	75,119,534	80,377,695	83,092,126	84,184,536	1,092,410	1.31%
Arrowhead Regional Medical Center	642,175,486	720,335,896	888,006,399	874,175,241	(13,831,158)	-1.56%
Human Services	1,952,994,041	2,300,957,506	2,382,396,910	2,469,227,608	86,830,698	3.64%
Law and Justice	1,036,914,947	1,068,878,347	1,155,304,743	1,155,809,131	504,388	0.04%
Operations and Community Services	310,067,546	467,555,197	508,427,087	509,664,632	1,237,545	0.24%
Capital Improvement Program	48,683,183	475,407,972	485,805,258	470,218,455	(15,586,803)	-3.21%
Other Funding	145,403,094	453,473,160	482,082,550	449,273,647	(32,808,903)	-6.81%
Subtotal:	4,559,373,348	6,048,805,360	6,525,182,400	6,494,294,504	(30,887,896)	-0.47%
<b><u>Special Districts/Other Agencies Operations:</u></b>						
Special Districts Department/Airports Spec. Dist.	53,314,682	78,207,599	90,573,874	69,081,182	(21,492,692)	-23.73%
Fire Protection District	234,113,245	286,456,680	301,130,437	300,991,255	(139,182)	-0.05%
Flood Control District	100,421,380	146,013,024	155,518,152	162,564,165	7,046,013	4.53%
Other Agencies	315,844,312	383,557,030	385,842,584	27,739,890	(358,102,694)	-92.81%
Subtotal:	703,693,619	894,234,333	933,065,047	560,376,492	(372,688,555)	-39.94%
<b>Total:</b>	<b>5,263,066,967</b>	<b>6,943,039,693</b>	<b>7,458,247,447</b>	<b>7,054,670,996</b>	<b>(403,576,451)</b>	<b>-5.41%</b>
Budgeted Staffing*	23,232	23,797	23,912	23,992	80	0.33%

\* 2018-19 Budgeted Staffing reflects the Final Budget amounts, as actuals for staffing vary throughout the fiscal year.

Note: Requirements include contributions to Available Reserves and Net Position. Totals may not add up due to rounding.

Notable changes by group include decreases within the Other Agencies Group (\$358.1 million), the Other Funding Group (\$32.8 million), the Economic Development Agency (\$31.3 million), and the Administration Group (\$24.1 million).

The decrease in Requirements of \$358.1 million, which represents a decrease of 92.81% from the 2019-20 Final Budget, for the **Other Agencies Group** is due to the Housing Authority of the County of San Bernardino no longer being included in the County's budget.

Also included is a decrease of \$32.8 million (6.81%) in **Other Funding**, which is primarily due to decreases in the Countywide Discretionary Fund (\$201.0 million), General Fund Contributions to Reserves (\$16.2 million), and in the Proposition 172 Half-Cents Sales Tax budget unit (\$1.6 million), offset by increases in General Fund Contingencies (\$161.0 million) and Realignment (\$25.0 million).

Requirements for the **Economic Development Agency Group** are decreasing by \$31.3 million primarily due to a reduction in one-time funding for purchases related to the COVID Compliant Business Partnership Program (CCBPP), as compared to the prior year. The CCBPP was funded as part of the County's Readiness and Recovery Plan approved by the Board of Supervisors on May 7, 2020 (Item No. 1), with the Federal Coronavirus Aid, Relief, and Economic Security (CARES) Act Funds.

Lastly, Requirements for the **Administration Group** are decreasing by \$24.1 million, which represents a 5.81% decrease from the 2019-20 Final Budget. This is primarily due to a decrease of \$11.5 million





in the Information Services Department – Telecommunication Services budget unit resulting from a reduction in one-time costs associated with the three-year prepaid countywide contract for WAN maintenance and support as well as one-time purchases of computer supplies (\$9.9 million). The Purchasing Department – General Fund budget unit is decreasing by \$10.2 million primarily due to a reduction in one-time funding for protective equipment supplies funded as part of the aforementioned Readiness and Recovery Plan. The Fleet Management budget unit is decreasing by \$4.4 million primarily due to a reduction in one-time capital expenditures, a rapid decline in fuel prices from near all-time highs in 2019-20, a decrease in vehicle replacement outlay, and an increase in Reimbursements resulting from increased service rates as well as internal cost allocations to provide full cost recovery. These decreases are offset by an increase of \$7.2 million in the Risk Management Insurance Programs budget unit due to increased claim costs for Workers' Compensation and Law Enforcement Liability along with increased excess insurance premium costs for County properties. These decreases are partially offset by increases in the Human Services Group (\$86.8 million), the Flood Control District (\$7.0 million), and the Operations and Community Services Group (\$1.2 million).

An increase of \$86.8 million (including Contributions to Reserves), representing an increase of 3.64%, in the **Human Services Group** is primarily due to increases in the Human Services Administrative Claim budget units (\$72.1 million) as a result of cost to maintain services (\$30.4 million) and the following service level changes: an increase in Operating Expenses that are direct payments of benefits to clients and contracted payments to service providers (\$28.5 million), an advance to the IHSS Public Authority for negotiated health benefits for providers (\$11.0 million), and an increase in supportive services for CalWORKs, CFS, and DAAS clients (\$8.1 million). The Behavioral Health budget units are increasing by \$11.5 million primarily due to cost to maintain services (\$8.3 million) and increases to service provider contracts to meet federal network adequacy requirements (\$5.7 million), offset by decreases in Operating Transfers Out resulting from the completion of capital improvement projects and one-time equipment purchases in 2019-20 (\$2.0 million). Lastly, the Child Support Services budget unit is increasing by \$4.9 million mainly due to costs to maintain services (\$2.6 million) and increased equipment purchases of a WebEx Conference System and Cisco Switches to enhance department communication (\$825,814).

Additionally, the **Flood Control District** is increasing Requirements by \$7.0 million due increases in the Flood control District – Consolidated budget unit (\$8.6 million) primarily due to planned projects, including the West Fontana Channel, the West State Street Storm Drain – Segment 3B in Ontario, and the Desert Knolls Wash – Phase III in Apple Valley. This increase is offset by a decrease in the Flood Control District Equipment budget unit (\$1.5 million) due to a decrease in heavy equipment and vehicle purchases, as well as a decrease in auto liability and maintenance cost.

Lastly, the **Operations and Community Services Group** is increasing Requirements by \$1.2 million primarily due to increases in the Department of Public Works Solid Waste Enterprise Funds – Consolidated budget unit (\$28.6 million) and the Transportation Special Revenue Funds – Consolidated budget unit (\$2.6 million) resulting from various construction projects. These projects include Solid Waste's final closure of the Colton Sanitary Landfill (\$22.0 million), and Transportation's new road projects such as road improvements in Redlands; pavement reconstruction and ADA curb ramp improvements in Bloomington and Fontana; as well as lane expansion in Phelan. The County Library is increasing Requirements by \$1.4 million due to cost to maintain services. These increases are offset by decreases in the Registrar of Voters (\$28.0 million) and the Airports – Special Revenue Funds budget unit (\$3.3 million). The decrease in the Registrar of Voters is primarily due to a reduction in one-time expenditures resulting from the near completion of the New Voting System implementation. The decrease in the Airports – Special Revenue Funds budget unit is primarily due to a reduction in Operating Transfers Out (\$2.9 million) resulting from less budgeted capital improvement projects than in the prior year.



### Budgeted Staffing Summary

	<b>Budgeted Staffing</b>		
	<b>2019-20 Final</b>	<b>2020-21 Adopted</b>	<b>Change</b>
County General Fund	15,135	15,144	9
County - Other Funds	7,319	7,392	73
Special Districts and Other Agencies	1,458	1,456	(2)
	23,912	23,992	80

Budgeted staffing for 2020-21 is 23,992. As previously mentioned, the Adopted Budget removed new positions that were projected to be funded by revenue increases. Subsequently, budgeted staffing for 2020-21 is slightly increasing by 80 positions, which represents a 0.33% increase from the 2019-20 Final Budget.

General Fund staffing is increasing by a net of 9 positions primarily due to an increase of 28 positions in the Law and Justice Group. This includes the addition of the aforementioned 51 regular positions in the Sheriff – Detentions budget unit to address the Consent Decree between the department and the Prison Law Office (PLO). Other increases in this group include the District Attorney (3 positions) and Probation (1 position). Other notable increases in the General Fund include a net increase of 16 positions in the Operations and Community Services Group primarily due to 13 limited term positions in the Registrar of Voters that were added mid-year in 2019-20 to support the 2020 March Primary and the 2020 November Presidential Election. The Fiscal Group is increasing budgeted staffing by 3 positions, which includes the Assessor/Recorder/County Clerk (2 positions) and the Auditor-Controller/Treasurer/Tax Collector (1 position) General Fund budget units. These increases are largely offset by a net decrease of 36 positions in the Human Services Group. The Public Health General Fund budget unit is decreasing budgeted staffing by 47 positions.

Staffing in other funds is increasing by a net of 73 positions primarily due to the addition of 112 regular and limited term positions in the Arrowhead Regional Medical Center added mid-year in 2019-20 to meet demands and provide specialty care and quality services. This increase is offset by a net decrease of 29 positions in the Operations and Community Services Other Funds, which include decreases in County Library (20 positions) and the Public Works – Transportation budget unit (net deletion of 11 positions). Additionally, the Human Services Other Funds are decreasing by 12 positions due to decreases in Preschool Services (9 positions) and the Behavioral Health – Mental Health Service Act budget unit (3 positions).

Special Districts and Other Agencies are decreasing budgeted staffing by a net of 2 positions due to changes in the Fire Protection District (net decrease of 4 positions) offset by budgeted staffing changes in the Special Districts Department (net increase of 2 positions). The decreased staffing in the Fire Protection District is primarily due to decreases in the South Desert Regional Service Zone (5) and Fire Administration budget unit (3), offset by increases the Valley Regional Service Zone (3) and Household Hazardous Waste (3). The increase in the Special Districts Department is due to increases in the General Districts Special Revenue Funds budget unit (1), Park Districts Special Revenue Funds budget unit (1) and the Bloomington Recreation and Park District (1) offset by the deletion of 1 position in the Big Bear Valley Recreation and Park District.



### 3. Challenges in Fiscal Year 2020-21 and Beyond

The following fiscal challenges currently impact the five-year fiscal strategy for the County.

#### **RISKS**

In addition to the topics discussed earlier, the CAO – Finance and Administration continues to monitor other outstanding issues including:

- **COVID-19 Impacts** – County government has been on the front line in governments' response to the COVID-19 pandemic and has allocated substantial resources towards this effort. Although the County is in receipt of Federal stimulus funding (detailed below), the current restrictions placed on those funds leave many risks that the County could be forced to invest substantial Discretionary General Funding in combatting the virus without federal reimbursement.
- **Sales Tax** – For several years, it has been discussed in the County budget document that the County's outsized reliance on more volatile sales tax resulting from realigned programs from the state is a large risk to County finances. As feared, more than any other source, County sales tax receipts will be impacted greatly by the COVID-19 pandemic. However, the exact impact detailed from economists and state finance organizations has ranged from an 8% reduction to a 21% reduction when comparing 2020-21 projections to 2018-19 actual receipts. The exposure to sales tax within the County budget is approximately 14.6%, meaning that every 1% change from projections has pronounced impacts on the County's finances.

As of June 2020, Finance staff have taken a middle of the road approach to projecting sales tax losses in the Discretionary General Fund Five-Year Forecast and assumed a 13.0% loss to sales tax, which results in a \$124.5 million impact to the County General Fund in 2020-21. As more sales tax receipts are received, these projections will continue to be modified and measures will be evaluated and presented to the Board in order to ensure the County stays on solid financial footing.

- **Mental Health Service Act Funding** – On November 2, 2004, voters passed the Mental Health Services Act, which established a state personal income tax surcharge of one percent on the portion of taxpayers' annual taxable income that exceeds \$1.0 million to reduce the long-term adverse impacts from untreated serious mental illness. Although the Department of Behavioral Health currently has healthy estimated reserve levels (\$132.0 million through 2020-21) in the MHSA special revenue fund, this source will be greatly impacted by the global pandemic and ensuing recession. This revenue source will be closely monitored as receipts come in to determine mitigation measures that will be required.
- **Unemployment and Foreclosures** – The Five-Year forecast does not assume an increase in foreclosure activity, however the outbreak driven economic downturn has resulted in Depression era levels of unemployment. According to the California Employment Development Department, the State and County unemployment rate is 11.0% and 10.3% respectively for the month of September. These levels of unemployment, if they persist, could lead to an increase in foreclosure activity, which can have a substantial negative affect on the County's largest source of Discretionary Revenue; Property Taxes. The five-year forecast projects a slowing of growth, but does not include declines in property tax revenue. To put this in context, only during the military base closures of the mid-90s and the Great Recession did we have years with declining assessed valuations.



- Fee Supported Departments – Many fee supported departments have closed during portions of the outbreak which has resulted in a significant decrease in revenue earned during the last quarter of the 2019-20 fiscal year. Their ability to generate revenue during the phases of reopening are a significant risk to funding operations within those departments. In addition, it is unknown how the behavior of the general public will change and potentially impact the public's usage of the County's public facilities into the future. Departments including Regional Parks and Museum are on the front line of this impact and we will closely monitor how fee supported departments begin to rebound from this downturn.

### **Coronavirus Aid, Relief, and Economic Security (CARES) Act Relief Funding**

While not included in the 2020-21 Adopted Budget, the County is in receipt of numerous pieces of Coronavirus Relief Funding totaling more than \$430 million. The largest portion of this is a direct CARES Act federal allocation of \$380 million that will be used to offset direct impacts to the County in responding to the outbreak and meeting the needs of our local community. Appropriation associated with this funding will be added to the budget as necessary via subsequent Board action.

However, this funding expires as of December 30, 2020 and does not provide relief for local government revenue shortfalls. The National Association of Counties (NACo) is continuing to advocate for an extended period to utilize these funds and additional federal funding to backfill potential cuts in local government services due to revenue disruptions. Currently, draft legislation in development at the federal level includes the Health and Economic Recovery Omnibus Emergency Solutions (HEROES) Act and the State and Municipal Assistance for Recovery and Transition (SMART) Act, both of which include potential funding to backfill governments for revenue losses. The County continues to monitor these developments and will incorporate them into the countywide financial planning efforts as they materialize.

### **State Budget**

On June 22, 2020, Governor Newsom and legislative leaders reached a budget agreement for the 2020-21 state budget enacting a \$202 billion budget that attempts to account for the \$54 billion gap created by increased expenditures and decreased revenue resulting from the impact of the coronavirus. The budget gap figure combines estimated losses for the 2019-20 and the 2020-21 fiscal years. The 2020-21 budget represents 6 percent lower spending than the 2019-20 state budget.

To help make up for the projected \$54 billion budget deficit, the state budget takes a balanced approach as follows:

- Canceling multiple program expansions; anticipated increased government efficiencies; higher ongoing revenues and lower health and human services caseload costs than those included in the May Revision (\$10.6 billion),
- Drawing down reserves (\$8.8 billion),
- Internal borrowing, transfers, and deferrals (\$9.3 billion),
- Generating new revenues (\$4.4 billion),
- Using available federal funds (\$10.1 billion), and
- Trigger cuts to ongoing spending to be restored if additional federal fiscal relief of at least \$14 billion is received by October 15, 2020 (\$11.1 billion).



The 2020-21 Enacted Budget results in numerous changes to County operations. Notable changes include:

- **Juvenile Offenders:** The budget includes a shift of the Division of Juvenile Justice (DJJ) and realigning responsibility for those youthful offenders to county probation departments. A portion of the state savings from closing DJJ facilities, as well as \$2.4 million in competitive grants, will be allocated to counties to cover new costs. The State's Administration will continue to work with the Legislature and stakeholders to develop a plan for successful realignment.
- **CARES Act:** The budget includes distribution of \$1.3 billion to all counties from the Coronavirus Relief Fund, part of the federal CARES Act. Cities with populations over 300,000 will receive funding directly from the state, while smaller cities will be provided funding through their counties. Funding may only be used to combat COVID-19 costs, and may not be used to backfill lost revenue.
- **Project Roomkey and Homekey:** In March 2020, the state spent \$150 million in Project Roomkey, a program developed to purchase hotels, motels, and trailers to host the most at-risk homeless populations from the pandemic. Following suit of Project Roomkey's success, the state budget allocates \$550 million of its direct CARES Act allocation for Project Homekey, a program that acquires hotels, motels, residential care facilities, and other housing to provide permanent housing to individuals experiencing homelessness, who are also at risk of COVID-19.
- **CalWORKs:** The budget maintains \$134.1 million in funding for the CalWORKs Expanded Subsidized Employment program, which helps small businesses hire recently unemployed individuals.
- **Community-Based Adult Services (CBAS) and Multipurpose Senior Services Program (MSSP):** The budget maintains funding for the CBAS and MSSP programs.
- **Local Child Support Agencies:** The budget reduces the funding levels for local child support agencies to 2018-19 funding levels.

### **Retirement Costs**

Prior to COVID-19, the County Administrative Office anticipated reaching the peak in retirement cost rates during the multi-year forecast period and had anticipated a net savings in retirement costs beginning in 2022-23 as a result of the final payment on its 1995 Pension Obligation Bonds in 2021-22. However, through June 30, 2020 the County's pension system had lost approximately 3.1% in investments, while it is required to earn 7.25% each fiscal year in order for county contribution rates to remain flat. This loss negatively impacts the County's Five Year Forecast by approximately \$19.6 million.

Additionally, changes to the County's assumed rates of employee retirements and life expectancy by the Retirement Association's actuary is resulting in an estimated cost increase of approximately \$9.0 million through the Five-Year Forecast. The County Administrative Office and the Retirement Association have an active dialog about monitoring, measuring, and mitigating potential risks as they arise within the pension system.



## **CONCLUSION**

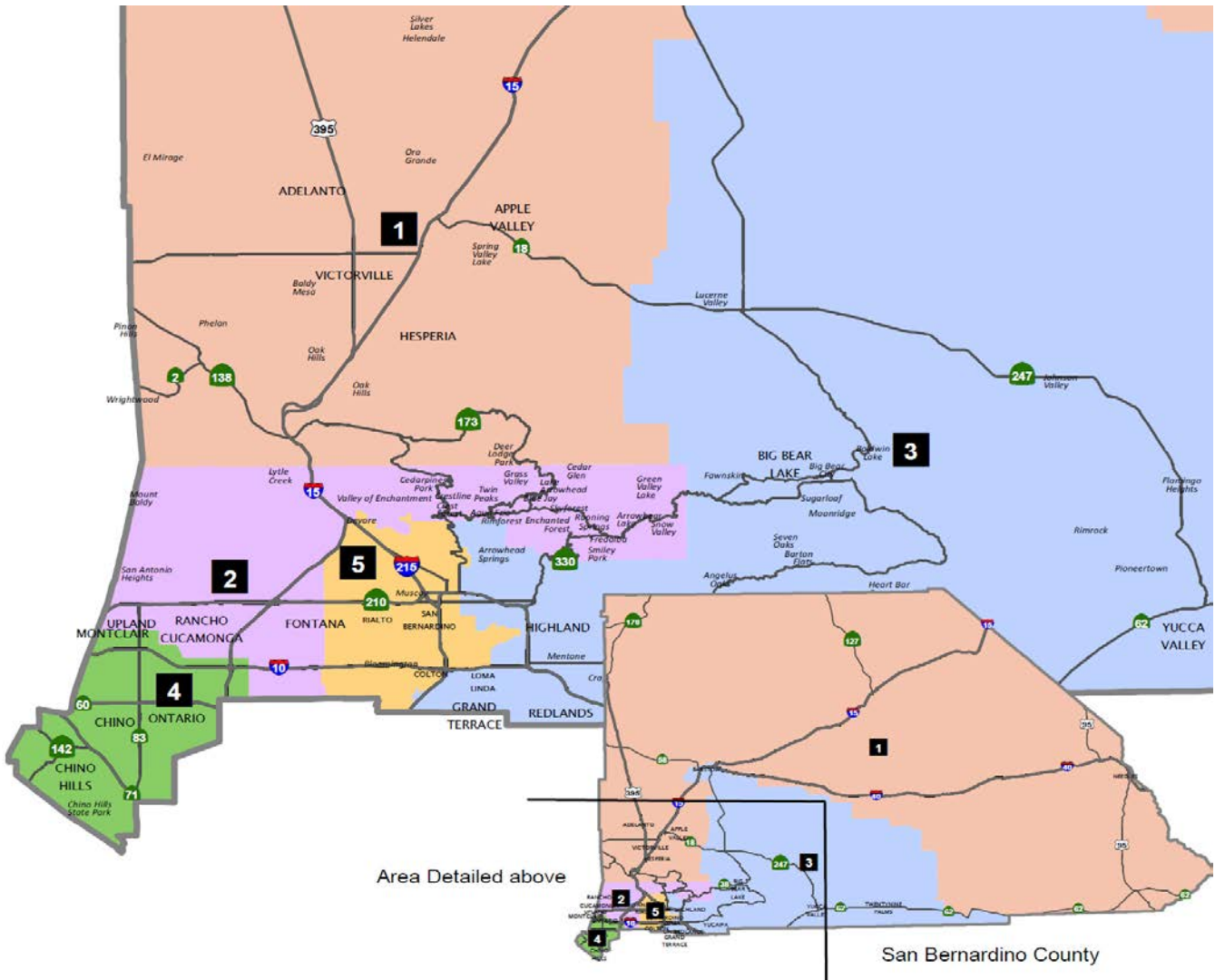
Submitting this budget during this time is no easy task. We are fortunate to be in a position to recommend a County fiscal plan that funds costs to maintain services and allocates limited ongoing and one-time funding for high priority County needs. This budget allows us to continue to provide County services to a community that needs us now more than ever. However, the coming fiscal year will challenge every facet of our organization and it is our top priority to manage our budget in a manner that allows us to continue to meet the needs of this community as we all respond to this unprecedented global event.



**GARY McBRIDE**  
Chief Executive Officer



# San Bernardino County Supervisorial Districts



**Robert A. Lovingood**  
 First District Supervisor  
 (909) 387-4830



**Janice Rutherford**  
 Second District Supervisor  
 (909) 387-4833



**Dawn Rowe**  
 Third District Supervisor  
 (909) 387-4855



**Curt Hagman**  
**Chairman**  
 Fourth District Supervisor  
 (909) 387-4866



**Josie Gonzales**  
**Vice Chair**  
 Fifth District Supervisor  
 (909) 387-4565



## COUNTY OF SAN BERNARDINO COUNTYWIDE FACTS AND FIGURES

**SIZE:**

20,160 square miles (largest county in the contiguous United States by area)

**ELEVATION:**

Highest Elevation, Mt. San Gorgonio, 11,502 ft.

**STRUCTURE:** Formed by charter in 1853; five districts based on population. Members serve four-year terms.

**INCORPORATED CITIES:**

24

**POPULATION BY CITY:**

INCORPORATED CITY	TOTAL 1/1/2020 ESTIMATED POPULATION
Adelanto	35,663
Apple Valley	74,394
Barstow	24,268
Big Bear Lake	5,206
Chino	89,109
Chino Hills	82,409
Colton	54,118
Fontana	213,000
Grand Terrace	12,426
Hesperia	96,393
Highland	55,323
Loma Linda	24,535
Montclair	39,490
Needles	5,248
Ontario	182,871
Rancho Cucamonga	175,522
Redlands	70,952
Rialto	104,553
San Bernardino	217,946
Twentynine Palms	29,258
Upland	78,814
Victorville	126,432
Yucaipa	55,712
Yucca Valley	22,236
<b>Total Incorporated</b>	<b>1,875,878</b>
<b>Total Unincorporated</b>	<b>304,659</b>
<b>Total County of San Bernardino</b>	<b>2,180,537</b>

Source: State of California, Department of Finance, E-1: Population Estimate with Annual Percentage Change-January 1, 2019 and 2020. Sacramento, California, May 1, 2020.

**REGIONAL PARKLAND:** 9,200 Acres

**COUNTY LIBRARY:** 32 Branches

**MAJOR COUNTY EMPLOYERS:**

Employer	Employees
County of San Bernardino	>10,000
Loma Linda Univ. Medical Center	>10,000
Stater Bros. Holdings, Inc.	>10,000
Texas Home Health of America	>10,000
Amazon	5,000 – 10,000
Cardenas Markets	5,000 – 10,000
Kohl's Corporation	5,000 – 10,000
Ontario International Airport	5,000 – 10,000
San Bernardino City Unified School District	5,000 – 10,000

Source: County of San Bernardino, Economic Development Agency.

**MAJOR COUNTY TAXPAYERS (Secured Taxpayers-2018-19 Property Tax Rolls\*):**

Name	Assessed Value	% of roll
Southern California Edison	\$4,754,807,158	2.04%
Prologis	\$1,767,029,440	0.76%
Majestic Realty Co	\$761,359,286	0.33%
Southern California Gas	\$726,797,898	0.31%
Watson Land Company	\$718,145,326	0.31%
Teachers Insurance & Annuity Association	\$655,847,174	0.28%
Target Co	\$595,813,247	0.26%
Walmart Stores Inc	\$506,479,660	0.22%
Homecoming I at Terra Visa	\$452,161,174	0.19%

\*Includes Secured and Unitary Roll

Source: County of San Bernardino, Assessor and Auditor-Controller/Treasurer-Tax Collector, Controller Division Property Tax Section

**EMPLOYMENT MIX (2019):**

Services:	
Trade, Transportation, and Utilities	220,464
Information	4,932
Financial Activities	22,867
Professional and Business Services	82,445
Education and Health Services	123,219
Leisure and Hospitality	77,959
Other Services	19,688
Unclassified	1
Construction	38,604
Manufacturing	55,824
Natural Resources & Mining	3,234
Government	124,462

Source: California Employment Development Department, SBCO, Quarterly Census of Employment and Wages (QCEW) 2019 Annual Averages.

**UNEMPLOYMENT (August 2020): 10.8%**

Source: California Employment Development Department, Labor Market Information, Monthly Labor Force Data for Counties, Preliminary.

**PEOPLE BELOW POVERTY LEVEL (2018 est.): 14.9%**

Source: U.S. Census Bureau, 2018 American Community Survey 1-Year Estimates. Poverty Status – Past 12 months.





**COUNTY OF SAN BERNARDINO  
COUNTYWIDE FACTS AND FIGURES**

**MEDIAN HOME PRICE: EXISTING SINGLE FAMILY HOMES (August 2020):** \$350,000

*Source: California Association of Realtors, August 2020.*

**ASSESSED VALUATIONS\* (2018-19):**  
\$244,446,736,949

*\*Includes Secured, Unitary, and Unsecured Valuations.  
Source: County of San Bernardino, Auditor-Controller/Treasurer/Tax Collector, Property Tax Section.*

**MEDIAN HOUSEHOLD INCOME (2018 estimate):**  
\$60,164

*Source: U.S. Census Bureau, 2014-2018 SBCO, American Community Survey 5-Year Estimates, Families, Median household income (In 2018 dollars).*

**PER CAPITA PERSONAL INCOME (2018):**  
\$23,956

*Source: U.S. Bureau of Economic Analysis.*

**TAXABLE SALES (2018):** \$40,554,024 (in thousands)

*Source: California State Board of Equalization, Taxable Sales in California, Calendar Year, By County.*

**UNIVERSITIES/COMMUNITY COLLEGES:**

(Ranked by # of students):

***Four Year Universities (Fall 2019)***

1. California State University San Bernardino (20,638)
2. University of Redlands (4,931)
3. Loma Linda University (4,462)

***Community Colleges (Fall 2019)***

1. Chaffey College (22,731)
2. San Bernardino Valley College (14,872)
3. Victor Valley College (13,126)
4. Crafton Hills College (6,749)
5. Barstow Community College (3,078)
6. Copper Mountain Community College (1,553)

*Source: National Center for Education Statistics, School Search, College Navigator.*

**EDUCATIONAL ATTAINMENT (2018 Estimate of County Population Age 25 Years and Over):**

	<u>Percent</u>
Less than 9th grade	9.0%
9th to 12th grade, no diploma	10.9%
High school graduate (includes equivalency)	26.7%
Some college, no degree	23.4%
Associate's degree	8.5%
Bachelor's degree	13.9%
Graduate or professional degree	7.5%

*Source: U.S. Census Bureau, 2018 American Community Survey 1 Year Estimates.*

**DEATH RATE (2019 estimate):** 654.9 (per 100,000 population)

*Source: California Public Health, Center for Health Statistics, County Health Status Profiles.*

**TOURIST ATTRACTIONS:**

1. Auto Club Speedway
2. Big Bear Lake Resort
3. Calico Ghost Town\*
4. Colorado River
5. Joshua Tree National Park
6. Lake Arrowhead Resort
7. Ontario Mills
8. Victoria Gardens
9. Citizens Business Bank Arena
10. Glen Helen Amphitheater\*

*\*County-Owned*

**AIRPORTS:**

1. Apple Valley Airport\*
2. Baker Airport\*
3. Barstow-Daggett Airport\*
4. Cable Airport
5. Chino Airport\*
6. Hesperia Airport
7. Needles Airport\*
8. Ontario International Airport
9. San Bernardino International Airport
10. Southern California Logistics Airport
11. Twenty-nine Palms Airport\*

*\*County-Owned*

**TOP 6 HOSPITALS:**

(Ranked by # of Staffed beds)

1. Loma Linda University Medical Center and Children's Hospital, Loma Linda (867 beds)
2. Kaiser Permanente Fontana Medical Center, Fontana (626 beds)
3. Arrowhead Regional Medical Center, Colton (456 beds)
4. San Antonio Regional Hospital, Upland (363 beds)
5. Community Hospital of San Bernardino, San Bernardino (347 beds)
6. Saint Bernardine Medical Center, San Bernardino (328 beds)

*Source: American Hospital Directory, Hospital Search, June 2020.*

**RACE/ETHNICITY (2020 Projection):**

Hispanic	50.5%
White	32.4%
Black	8.8%
Asian	5.3%
American Indian	0.4%
Pacific Islander	0.3%
Multi-Race	2.3%

*Source: State of California, Department of Finance, Demographic Research Unit, P-1 Population Projections by Race/Ethnicity, 2010-2060. Percentages are rounded.*

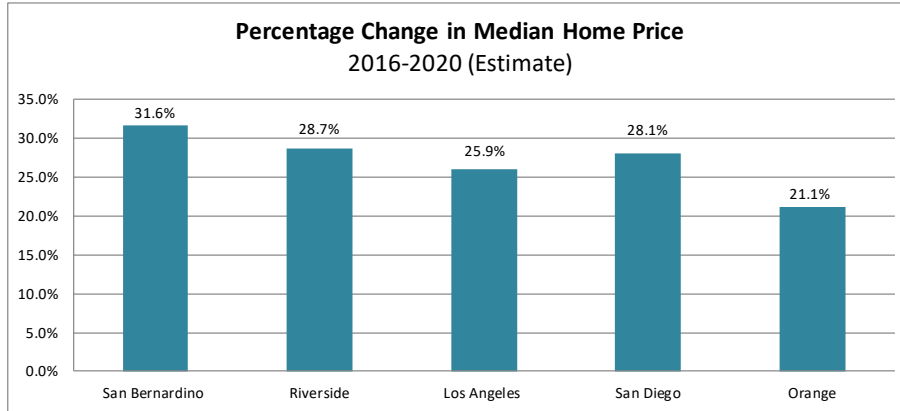
**MEDIAN AGE (2018):** 33.6

*Source: U.S. Census Bureau, San Bernardino County, California: 2018 American Community Survey 1 Year Estimates.*

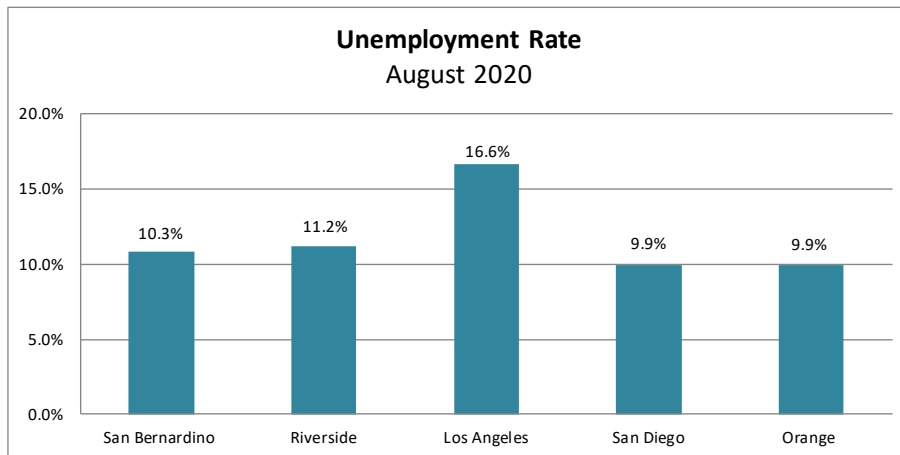


**COUNTY OF SAN BERNARDINO  
COUNTYWIDE FACTS AND FIGURES**

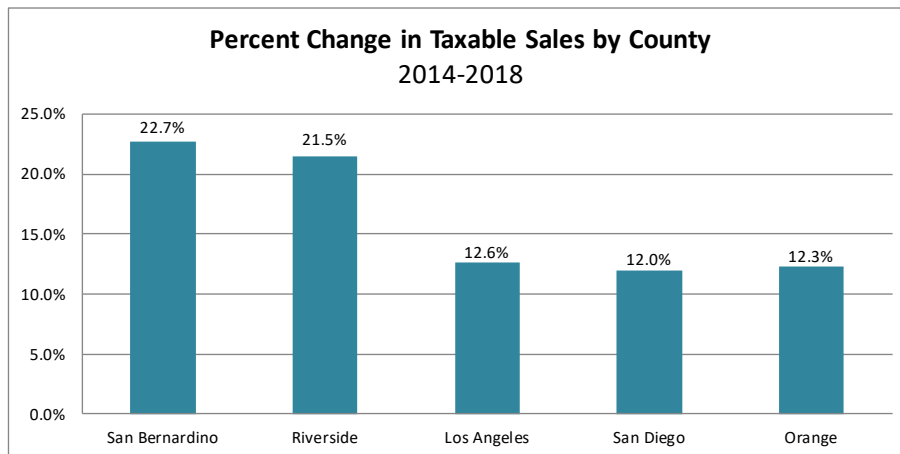
**THE COUNTY OF SAN BERNARDINO COMPARISON TO OTHER COUNTIES**



Source: Corelogic/Dataquick



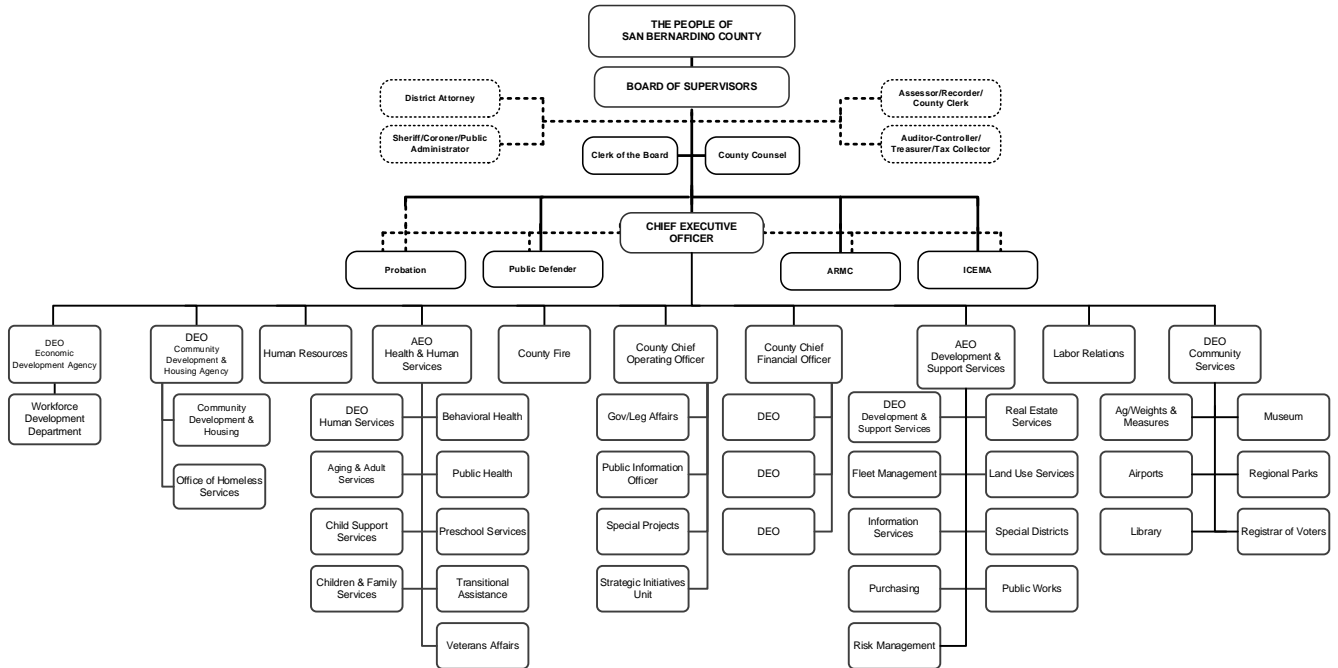
Source: California Employment Development Department, Labor Market Information.



Source: California State Board of Equalization, Taxable Sales in California, Calendar Year, By County.



### SAN BERNARDINO COUNTY ORGANIZATIONAL CHART



## **BUDGET PLANNING CALENDAR**

### **ONGOING**

Policy Direction – The Board of Supervisors provides ongoing policy direction to the Chief Executive Officer.

Significant Budgetary or Programmatic Impacts – Significant budgetary or programmatic changes and potential impacts are immediately communicated to the County Administrative Office and the Board of Supervisors to allow for timely decision-making and policy direction.

Year-End Estimates – Departments provide year-end estimates of revenues and expenditures to Finance and Administration on a monthly basis and any significant changes are addressed timely.

Quarterly Budget Reports – The County Administrative Office brings an agenda item to the Board of Supervisors requesting modifications to the adopted budget. Quarterly budget adjustments serve as a management tool to help each department assess the current environment, and anticipate and respond appropriately to that environment. In addition, the quarterly budget adjustments provide the Board of Supervisors with the most current information on County department revenues (sources) and appropriation (requirements) with which to base decisions, and serve as a guideline to lead the County in preparing the upcoming budget.

### **OCTOBER THROUGH FEBRUARY**

Capital Improvement Plan – Departments submit annual capital improvement requests for improvements to land or structures that exceed \$5,000. These requests include a project description and justification, financial impact, and funding source. The requests are evaluated and prioritized by Finance and Administration and provided to the Chief Executive Officer for comments and recommendations, and presented to the Board of Supervisors for final approval.

Fee and Internal Service Rate Development – Departments develop their recommended fee changes and internal service rate adjustments for the upcoming budget year and submit them to Finance and Administration for review and recommendation to the Chief Executive Officer, and to the Board of Supervisors for final approval. Departments are required to compute their full cost of service, capturing both direct and indirect costs associated with fees and internal service rates. Departments are able to recommend an alternate fee amount to the Board of Supervisors, if based on their knowledge, implementation of a full cost fee or internal service rate would not be beneficial.

### **JANUARY AND FEBRUARY**

Multi-Year Fiscal Forecast – Finance and Administration develops a Multi-Year Fiscal Forecast of financial operations for general fund programs, projecting major revenues (sources) and expenditures (requirements), based on current service levels and expected future changes to those programs or service levels. The analysis includes the identification of trends, significant impacts, and recommendations, which are presented to the Chief Executive Officer for recommendation to the Board of Supervisors for final approval.

SAP Budget and Planning (SBP) System – The in-house budget system is updated for changes in the various Memorandums of Understanding between the County and the various employee representation units. For the 2020-21 budget cycle, the County implemented the use of a new budget system, SAP Budget and Planning (SBP). SBP and Budget Prep were both updated and set up for the 2020-21 budget cycle, with SBP being the primary system and Budget Prep as backup.

### **MARCH AND APRIL**

SAP Budget and Planning (SBP) – The system is opened for departmental input in preparation of the budget submittal. Internal training is conducted for all users of the system.



**County Fiscal Plan** – The multi-year County fiscal plan is developed based on revenue projections and estimates of ongoing cost changes to maintain current service levels. This plan includes the allocation of discretionary general funding (net county cost) and provides estimates of any remaining funding or shortfall.

**Preparation of Recommended Budget** – Departments develop their respective recommended budgets and submit them to Finance and Administration for review, and to the Chief Executive Officer for recommendation, and to the Board of Supervisors for final approval. General fund departments must budget within their respective net county cost allocations given to them based on the County fiscal plan. Special Revenue Funds, Internal Service Funds, and Enterprise Funds may budget requirements in excess of current year sources, which reflects an operational decision to utilize assets that have been carried over from prior periods.

## APRIL THROUGH JUNE

**Internal Service Rates** – The rates charged by departments for services provided to other departments are brought before the Board of Supervisors for approval. In addition to rates for internal service funds, rates for services provided by general fund departments, such as Facilities Management, Human Resources, and Real Estate Services – Project Management Division are also approved.

**Fee Hearing** – The Board of Supervisors conducts a public hearing on the Recommended Fee changes for the upcoming fiscal year. Approved fee changes are included in the Recommended Budget submittals to the Board of Supervisors.

**Fiscal Overview** – The Board of Supervisors receives a presentation from the Chief Executive Officer on the County's current and projected financial condition. The presentation includes a preview of the Recommended Budget including proposed budget programs, potential issues and also provides the Board of Supervisors the opportunity to discuss and provide input for development of the County's Recommended Budget.

**Submission of Recommended Budget** – The Recommended Budget Book is finalized and presented to the Board of Supervisors. The County Administrative Office publishes notices and schedules public hearings to discuss the Recommended Budget.

**Budget Hearing and Adoption of Budget** – The Board of Supervisors conducts a public hearing on the Recommended Budget. At this time, the Board may modify the Recommended Budget. All Board approved changes are incorporated into the Adopted Budget.

## JULY THROUGH NOVEMBER

**SAP Budget and Planning (SBP)** – Finance and Administration makes final budget changes to the SBP System for items approved by the Board of Supervisors, including final fund balance adjustments.

**Preparation of Adopted Budget Book** – Finance and Administration updates the Adopted Budget Book to reflect final changes.

### Calendar for the 2020-21 Budget

September 27, 2019	Fee Instructions to Departments/Fee System Opened for Input
November 4, 2019	Departments Submit Fee Workbooks
November 22, 2019	Discretionary General Funding Requests, Classification Requests and Capital Improvement Program Requests Call Letter to Departments
January 7, 2020	Departments Submit Requests for Discretionary General Funding, Classification and Capital Improvement Program
February 11, 2020	2020-21 Internal Service Rates Approved
February 25, 2020	2020-21 Fee Workshop



February 2020	SBP System Training
February 2020	SBP System Opened for Departmental Input
March 17, 2020	Budget Instructions to Departments
March 24, 2020	2020-21 Fee Hearing
April 1, 2020	Departments Submit Recommended Budget
April 7 and 21, 2020	2020-21 Fee Adoption
May 5, 2020	2020-21 Budget Workshop and Fiscal Overview
May 29, 2020	2020-21 Recommended Budget Delivered to the Board of Supervisors
June 9, 2020	Budget Hearing and Adoption of 2020-21 Budget
December 2020	2020-21 Adopted Budget Book Published

### General Fund Budget Process

The County Administrative Office has the responsibility of developing the County fiscal plan for all General Fund departments. This plan begins with a Five-Year Fiscal Forecast, which is detailed in the Five-Year Forecast and Fiscal Plan section of the Message from the Chief Executive Officer in this Adopted Budget Book. This forecast highlights estimated costs and revenue projections for the upcoming fiscal year, as well as a projection of the coming years. The County uses this forecast to build their fiscal plan for the years beginning 2020-21.

The County fiscal plan also focuses on two restricted general fund funding sources, Proposition 172, and 1991 and 2011 Realignment. **Proposition 172** assists in funding the Sheriff/Coroner/Public Administrator, District Attorney, and Probation departments. **1991 Realignment** assists in funding the general fund departments of Human Services, Behavioral Health, and Public Health for mental health, social services, and health programs. **2011 Realignment** assists in funding the general fund departments of Human Services, Sheriff/Coroner/Public Administrator, Probation, District Attorney, Public Defender and Behavioral Health for public safety, health and welfare programs.

For some departments, budgets are also built utilizing revenues generated from fees. On February 25, 2020 the Board of Supervisors held a fee workshop to discuss recommended fee changes and the fee process, and held a fee hearing on March 24, 2020. The fee hearing is designed to take public testimony related to fee changes for the 2020-21 fiscal year. The majority of approved fees become effective July 1, 2020.

### Other Funds Budget Process

In addition to the general fund, the County of San Bernardino has capital project funds, special revenue funds, enterprise funds and internal service funds. All of these funds are restricted to the revenue sources they receive. Each department having these types of funds is responsible for developing its budget based on the revenue (sources) available to them. These sources include projected revenue to be collected in 2020-21 and any revenue not spent and carried forward from prior years (for example, fund balance for special revenue funds). These budgets are also discussed during the Budget Hearing. When the Board of Supervisors adopts the recommended budget, they also approve the necessary fund balance adjustments to special revenue funds to agree to the Auditor-Controller/Treasurer/Tax Collector's actual fund balance.

### Other Entities Budget Process

In 2014-15, Board Governed Special Districts and Other Agencies (referred to collectively as "entities") were consolidated into the uniform, Countywide budget process. These entities include special revenue funds, capital project funds, internal service funds, enterprise funds and permanent funds. Acting as the appropriate governing body, the Board is presented with and adopts a recommended budget for each respective entity.



### Budget Adoption and Changes to the 2020-21 Recommended Budget

The 2020-21 Recommended Budget, including all entities and funds discussed above, was heard and adopted on June 9, 2020.

At that time, the Board approved the following recommended changes to the County's Recommended Budget.

- County General Fund: A net increase in Requirements of \$7.3 million.
- County Other Funds: An increase in Requirements of \$10.1 million.

Full details of these increases may be found in Attachment B of the County Budget board item, approved by the Board on June 9, 2020, Item Number 67.

### Amending the Adopted Budget

An operating budget is adopted each fiscal year for all Governmental Funds. Expenditures are controlled at the appropriation unit level within budget units for the County. Any increases in appropriation in a budget unit after adoption of the budget will be submitted on a quarterly budget report or separate mid-year item placed on the agenda of the Board of Supervisors and a four-fifths vote is necessary for approval.

Transfers of appropriation within the same budget unit may be approved by the County Administrative Office depending upon the appropriation unit, unless noted below.

#### **Transfer of Salaries and Benefits Appropriation**

- Transfers out require Board of Supervisors approval and should be included in a quarterly budget report.

#### **Transfers of Fixed Asset Appropriation**

- Transfers in and out among the different fixed asset appropriation units are approved by the County Administrative Office as long as the total fixed asset appropriation does not increase.
- Transfers out of Fixed Asset Appropriation-
  - Transfers out increasing a non-fixed asset appropriation unit within individual Capital Improvement Program (CIP) project budgets are approved by the County Administrative Office as long as the total project budget does not increase.
  - Transfers out increasing a non-fixed asset appropriation unit are required to be included in the quarterly budget reports for Board of Supervisors approval, except within the CIP, as detailed above.
- Transfers in of Fixed Asset Appropriation-
  - Transfers in from a non-fixed asset appropriation unit to fund a unit value less than \$10,000 may be approved by the County Administrative Office.
  - Transfers in from a non-fixed asset appropriation unit to fund a unit value of \$10,000 or more are required to be included in a quarterly budget report for Board of Supervisors approval.

#### **Transfers impacting Operating Transfers Out Appropriation**

- Any changes to Operating Transfers Out are required to be included in a quarterly budget report for Board of Supervisors approval.

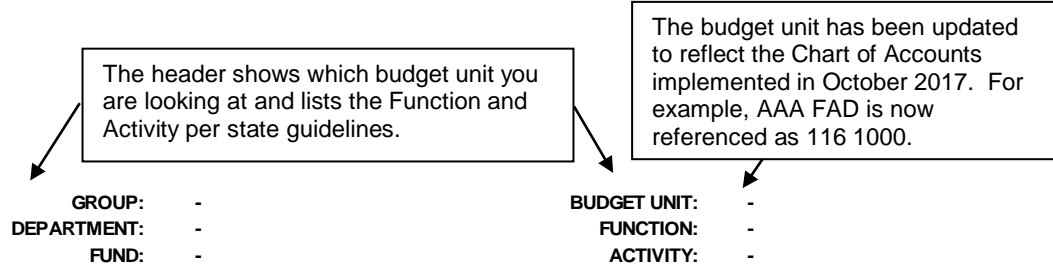


**BUDGET BOOK FORMAT**

Budget units presented in this book are displayed at a fund/department level. Although some departments incorporate additional organizational levels when developing their budgets, the fund/department level of presentation was selected to provide consistency between all budget units. Samples of the different sections are included in this overview. It should be noted that in order to allocate full central service costs to the County's operating departments, central service departments do not pay COWCAP charges. As such, central service budget units do not include share of costs of other central service departments.

**ANALYSIS OF 2020-21 ADOPTED BUDGET**

DEPARTMENT NAME
BUDGET UNIT NAME



	<u>2018-19</u>	<u>2019-20</u>	<u>2019-20</u>	<u>2020-21</u>
	Actual	Final	Actual	Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	0	0	0	0
Capital Expenditures	0	0	0	0
Total Exp Authority	0	0	0	0
Reimbursements	0	0	0	0
Total Appropriation	0	0	0	0
Operating Transfers Out	0	0	0	0
Total Requirements	0	0	0	0
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	0	0	0	0
Operating Transfers In	0	0	0	0
Total Financing Sources	0	0	0	0
<b>Net County Cost</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Budgeted Staffing*	0	0	0	0

\*Data represents modified Budgeted Staffing.

For Special Revenue Funds, Enterprise Funds, and Internal Service Funds, Use of/(Contribution to) Fund Balance/Net Position are presented instead of Net County Cost. Contributions to Reserves/Net Position appear as a negative number and increase Available Reserves and Estimated Net Position Available, respectively.

The 2018-19 Actuals presented in the 2020-21 Adopted Budget may slightly differ between categories under Sources from the 2019-20 Adopted Book resulting from the implementation of SBP and the Chart of Accounts as they exist in SAP.

Totals may not add due to rounding.





**2020-21 SCHEDULE OF RESERVES**

Description	Fund	Requirements	Sources	Fund Balance		
				Use of/ (Contribution to) Fund Balance	Available Reserves	Total Fund Balance
<b>FUND TYPE</b>						
<b>ENTITY</b>						
Fund Name	XXXX	0	0	0	0	0
Fund Name	XXXX	0	0	0	0	0
Fund Name	XXXX	0	0	0	0	0
Fund Name	XXXX	0	0	0	0	0
Fund Name	XXXX	0	0	0	0	0
Fund Name	XXXX	0	0	0	0	0
Fund Name	XXXX	0	0	0	0	0
Fund Name	XXXX	0	0	0	0	0
Fund Name	XXXX	0	0	0	0	0
Fund Name	XXXX	0	0	0	0	0
Fund Name	XXXX	0	0	0	0	0

The 2020-21 Schedule of Reserves above displays Adopted Requirements, Sources, Use of/ (Contribution to) Fund Balance, Available Reserves, and Total Fund Balance by individual Funds. Grouping displayed by Fund Type and Entity.

**2020-21 SCHEDULE OF BUDGETED STAFFING**

**BUDGETED STAFFING SUMMARY**

Budget Book Group	Type	2018-19	2019-20	2020-21
		Final Budget	Final Budget	Adopted Budget
<b>Budget Book Group</b>				
Budget Unit				
	Regular	0	0	0
	Limited Term	0	0	0
	<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>
Budget Unit				
	Regular	0	0	0
	Limited Term	0	0	0
	<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

In addition to 2020-21 Budgeted Staffing, the above schedule also displays 2018-19 final staffing within the budget unit and any changes through the 2019-20 Final Budget (as of the 2019-20 First Quarter Budget Report approved on December 17, 2019). It also provides limited term and regular position counts for budgeted staffing.



### **COUNTY DEBT POLICY**

The County has a separate policy that covers the issuance, management and administration of long-term debt. The policy requires, in general, that:

1. Debt will not be used to finance ongoing operational costs.
2. Whenever possible, the County will pursue alternative sources of funding in order to minimize the level of debt.
3. That whenever practical, voter approval on the method of debt shall be utilized.

More specifically, the policy includes guidelines on the following elements:

1. The policy allows for the issuance of variable rate obligations to the extent that they do not exceed 25% of total debt outstanding.
2. The policy details the guidelines to be followed prior to the issuance of variable rate debt including feasibility, structure, and annual analysis to determine advisability of conversion to fixed rate debt.
3. The policy requires that the term of bonds be no longer than the economic useful life of the property, or in excess of available revenue streams.
4. The policy requires continuous review of the County's portfolio of long-term obligations to initiate any type of restructuring, refunding, or refinancing beneficial to the County.
5. The policy outlines requirements for the investment of bond proceeds.
6. The policy outlines the responsibilities of the County's Debt Advisory Committee, which is a formal committee of the Board of Supervisors. These responsibilities include oversight and review of all debt policy and debt issuance activities and to make recommendations to the Board of Supervisors regarding appropriate actions on debt matters.

### **CASH FUNDED PROJECTS**

As detailed above, County policy requires prudent management of liabilities and, whenever possible, alternative sources of funding in order to minimize the level of debt. In the past several years, the County has satisfied its capital needs without the issuance of long-term debt. Additionally, over the last several years the County has made use of one-time unreserved fund balance to set aside available cash to establish specific purpose reserves for capital projects, computer systems, and Transportation projects. These include the major projects listed below:

- The cash funding of the County Buildings and Acquisition and Retrofit Project (formerly named the Downtown Building Project) (in progress).
- The cash funding of the Valley Dispatch Center (in progress).
- The cash funding of the 800 MHz Upgrade Project (in progress).
- The cash funding of the ISD building and improvements (in progress).
- The cash funding of the Arrowhead Regional Medical Center parking structure (in progress).

More information on these Reserves can be found in the Reserves Schedule section of this budget book, and more detail about the capital projects may be found in the Capital Improvement Program section.



## **COUNTY BUDGETING POLICY AS IT RELATES TO LONG-TERM DEBT**

The County's Budgeting Policy includes policies related to long-term debt of the County. These include:

1. Retirement System Funding - Requires that the Board first consider setting aside any savings related to negative Unfunded Accrued Actuarial Liability to fund a reserve for reduction of any existing pension obligation bonds or as a hedge against future interest rate increases.
2. Use of Variable Rate Interest Savings - Requires that when amounts budgeted for variable rate interest expense on long-term debt exceeds actual variable rate interest expense for the year, that such savings will be used in the succeeding fiscal year to reduce the outstanding principal of long-term debt. This applies only to debt service paid from discretionary revenue sources of the General Fund. It is normal for budgeted amounts to exceed actual amounts because debt covenants normally require conservative budgeting of variable rate interest expense.

Note: The County currently has no variable rate debt service that is paid solely from discretionary revenue sources of the General Fund.

3. Use of Savings from Interest Rate Swap Agreements Associated with the Issuance of Debt - Requires that any County benefit realized on interest rate swap agreements, when there is a potential mismatch between swap payments and debt service payments, be retained as a contingency to offset the County's share of increases in debt service caused by the swap agreement. This contingency amount will not exceed \$5.0 million per interest rate swap agreement.

Note: The County currently has no interest rate swaps outstanding and has no plan to enter into an interest rate swap.



## **COUNTY LONG-TERM DEBT**

The following discussion relates to long-term debt backed by the full faith and credit of the County's General Fund<sup>(1)</sup>. Other long-term debt of County entities, such as that of the County's Flood Control District and the County's Special Districts, are found later in this section of the budget book.

The County's outstanding long-term debt has been issued for the following purposes:

- To finance or refinance construction and improvement of County structures.
- To refinance County pension obligations.

The County finances such projects with a variety of debt instruments. For construction and improvement projects, the County has utilized lease obligations with a non-profit public benefit corporation. Such obligations are in the form of Certificates of Participation. For pension obligations, the County has issued Pension Obligation Bonds.

As of July 1, 2020, the County's long-term obligations include debt issued to finance or partially finance the following projects:

- Refinancing of a portion of the County's Unfunded Accrued Actuarial Liability in the years 1995 and 2004.
- Construction and equipping of the Arrowhead Regional Medical Center (ARMC).

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(1) In June of 2007 the County privately placed \$18.4 million of revenue bonds for Courthouse improvements. These bonds are secured solely by a surcharge on civil filings that is collected by the local courts. These bonds are not backed by the County's General Fund and are, therefore, not included in this discussion. For more information on the surcharge revenues see the 'Courthouse Seismic Surcharge' budget unit found in the Law and Justice section of this budget book.



County of San Bernardino  
Outstanding Pension Obligation Bonds  
Budgetary Basis

Fiscal Year Ending June 30	Pension Obligation Bonds						Total Outstanding General Fund Debt	Fiscal Year Ending June 30
	2008		2004		1995			
	Pension Obligation Bonds \$160,900,000		Pension Obligation Bonds <sup>(1)</sup> \$463,895,000		Pension Obligation Bonds \$386,265,591			
	Principal	Interest	Principal	Interest	Principal	Interest		
2021	20,880,000	6,409,795	25,000,000	5,584,250	10,507,053	57,227,947	125,609,045	2021
2022	26,200,000	4,992,687	25,000,000	3,988,750	9,790,585	58,119,415	128,091,437	2022
2023	31,875,000	3,244,630	25,000,000	2,393,250	-	-	62,512,880	2023
2024	37,960,000	1,142,596	25,000,000	797,750	-	-	64,900,346	2024
2025	-	-	-	-	-	-	-	2025
2026	-	-	-	-	-	-	-	2026
2027	-	-	-	-	-	-	-	2027
2028	-	-	-	-	-	-	-	2028
<b>Totals</b>	<b>116,915,000</b>	<b>15,789,708</b>	<b>100,000,000</b>	<b>12,764,000</b>	<b>20,297,638</b>	<b>115,347,362</b>	<b>381,113,708</b>	<b>Totals</b>

(1) Debt schedules for variable rate issues are based on the estimated average interest rate at the time of issuance and do not reflect amounts budgeted for 2020-21.

**Debt Service Budget Information:**

The 1995, 2004 and 2008 Pension Obligation Bonds are budgeted in individual department budgets as a portion of salary and benefit expense.



County of San Bernardino  
 Outstanding Enterprise Fund Certificates of Participation  
 Budgetary Basis

Fiscal Year Ending June 30	<u>Certificates of Participation</u>		Total Outstanding Enterprise Fund Debt	Fiscal Year Ending June 30
	<u>Arrowhead Refunding</u>			
	Project Series 2019 \$259,680,000			
	Principal	Interest		
2021	25,045,000	10,448,685	35,493,685	2021
2022	26,060,000	9,522,699	35,582,699	2022
2023	27,175,000	8,544,269	35,719,269	2023
2024	29,295,000	7,310,625	36,605,625	2024
2025	30,800,000	5,808,250	36,608,250	2025
2026	32,520,000	4,225,250	36,745,250	2026
2027	34,265,000	2,555,625	36,820,625	2027
2028	33,980,000	849,500	34,829,500	2028
Totals	239,140,000	49,264,903	288,404,903	Totals

**Debt Service Budget Information:** The 2019 Medical Center Certificates of Participation are budgeted in the Arrowhead Regional Medical Center section of this budget book in the Medical Center Lease Payments budget.

**Effects of Existing Debt Levels on Current and Future Operations**

Debt service on the Certificates of Participation and Pension Obligation Bonds referenced in the previous schedules will not negatively affect current or future operations of the County. In aggregate, current required debt service expenditures remain relatively level (increasing less than 2% per year) through 2021-22 and then drop significantly in succeeding years.



**FLOOD CONTROL DISTRICT LONG-TERM DEBT**

The following discussion relates to the long-term debt of the County's Flood Control District. As of July 1, 2020, the County's Flood Control District's (District) outstanding long-term obligations include debt issued for the following purposes:

- To pay the District's obligation under a settlement agreement relating to an inverse condemnation action against the District.
- To refinance a loan from the United States Bureau of Reclamation for the construction of the San Sevaine Creek Water Project.

The District financed these obligations with Judgment Obligation Bonds and Refunding Bonds.

County of San Bernardino  
Outstanding Flood Control District Judgment Obligation Bonds and Refunding Bonds  
Budgetary Basis

Fiscal Year Ending June 30	Judgment Obligation Bonds				Refunding Bonds		Total Outstanding District Debt	Fiscal Year Ending June 30
	2008		2016		2007			
	Refunding	Remarketing	Refunding Bonds		Refunding Bonds			
	\$37,295,000		\$27,870,000		\$23,845,000			
	Principal	Interest	Principal	Interest	Principal	Interest		
2021		1,806,736	3,660,000	171,633	2,920,000	146,000	8,704,369	2021
2022		1,808,808	3,715,000	115,269			5,639,077	2022
2023		1,808,808	3,770,000	58,058			5,636,866	2023
2024		1,810,879					1,810,879	2024
2025		1,806,736					1,806,736	2025
2026		1,808,808					1,808,808	2026
2027		1,808,808					1,808,808	2027
2028		1,810,879					1,810,879	2028
2029	1,915,000	1,806,736					3,721,736	2029
2030	3,815,000	1,715,930					5,530,930	2030
2031	3,935,000	1,530,903					5,465,903	2031
2032	4,135,000	1,341,590					5,476,590	2032
2033	4,355,000	1,138,202					5,493,202	2033
2034	4,490,000	928,290					5,418,290	2034
2035	4,675,000	710,525					5,385,525	2035
2036	4,885,000	484,342					5,369,342	2036
2037	5,090,000	246,582					5,336,582	2037
<b>Totals</b>	<b>37,295,000</b>	<b>24,373,562</b>	<b>11,145,000</b>	<b>344,960</b>	<b>2,920,000</b>	<b>146,000</b>	<b>76,224,522</b>	<b>Totals</b>

**Debt Service Budget Information:**

The Judgment Obligation Bonds and Refunding Bonds are budgeted in the District's budget as a portion of operating expenses.



The District's budget is found in the Operations and Community Services section of this budget book in the Public Works, Flood Control District budget.

**Effects of Existing Debt Levels on Current and Future Operations**

Debt service on the Judgment Obligation Bonds and Refunding Bonds referenced in the previous schedule will not negatively affect current or future operations of the District. In aggregate, current required debt service expenditures will decrease by nearly 35% as a result of the scheduled maturity of the 2007 Refunding Bonds in fiscal year 2021-22.





**SPECIAL DISTRICTS DEPARTMENT LONG-TERM DEBT**

The following discussion relates to long-term debt of the County's Special Districts (Districts). The Districts' outstanding long-term debt has primarily been issued to finance or refinance construction and improvements in County service areas. The Districts' finance such projects with general obligation bonds and notes. As of July 1, 2020, the Districts' long-term obligations include debt issued to finance or partially finance:

- Sewer and water facilities/systems

The Special Districts have financed projects using general obligation bonds, and for the 2003 note for CSA 70 – Zone J (Oak Hills), a loan from the California Infrastructure and Economic Development Bank.

County of San Bernardino Special Districts'  
Outstanding Notes Payable  
Budgetary Basis

Fiscal Year Ending June 30	Notes Payable		Total Outstanding District Debt	Fiscal Year Ending June 30
	CSA 70 - Zone J			
	Oak Hills 2003 Issue \$2,269,521			
	Principal	Interest		
2021	72,276	37,277	109,553	2021
2022	74,510	35,009	109,519	2022
2023	76,812	32,671	109,483	2023
2024	79,186	30,261	109,447	2024
2025	81,632	27,776	109,408	2025
2026	84,155	25,214	109,369	2026
2027	86,755	22,574	109,329	2027
2028	89,436	19,852	109,288	2028
2029	92,199	17,046	109,245	2029
2030	95,048	14,153	109,201	2030
2031	97,985	11,170	109,155	2031
2032	101,013	8,095	109,108	2032
2033	104,135	4,926	109,061	2033
2034	107,352	1,659	109,011	2034
<b>Totals</b>	<b>1,242,494</b>	<b>287,683</b>	<b>1,530,177</b>	<b>Totals</b>

**Debt Service Budget Information:**

The CSA 70 Zone J debt service is budgeted in the Special Districts Department section of this budget book in the Water Districts Enterprise Funds – Consolidated budget (Fund 4674).



**Effects of Existing Debt Levels on Current and Future Operations**

Debt service on the Districts' debt referenced in the previous schedule will not negatively affect current or future operations.

**Other Special Districts Long-Term Debt**

There are various general obligation bonds for Special Districts that have matured but have not yet been redeemed by bondholders. These bearer coupon bonds will be paid from a reserve fund at such time the bonds are presented for redemption.



**LEGAL DEBT LIMIT**

The County's legal debt limit, which applies only to General Obligation Bonds, is 1.25% of Assessed Valuation. As of June 30, 2019, the last date for which audited information on outstanding debt is currently available, the County's Debt limit and legal debt margin were calculated as follows:

<b>Fiscal Year</b>	<b>Assessed Valuation</b>	<b>Legal Debt Limit</b>	<b>Bonded Debt</b>	<b>Legal Debt Margin</b>
2018-19	220,714,465	2,758,931	50	2,758,881

Amounts in thousands

Source: San Bernardino County Comprehensive Annual Financial Report for the year ended June 30, 2019

The County General Fund and the County Flood Control District have no outstanding General Obligation Bonds. The Debt referred to in the table above is the debt of the County's Special Districts Department.

**DEBT PER CAPITA**

<b>Governmental Activities</b>						
<b>Fiscal Year</b>	<b>Certificates of Participation</b>	<b>Revenue Bonds</b>	<b>Bonds and Notes</b>	<b>Capital Lease Obligation</b>	<b>Other Long Term Liabilities</b>	<b>Total Governmental Activities</b>
2018-19	\$0	197,346	322,562	903	-	\$520,811
<b>Business Type Activities</b>						
<b>Fiscal Year</b>	<b>Certificates of Participation</b>	<b>General Obligation Bonds</b>	<b>Notes</b>	<b>Capital Lease Obligation</b>		<b>Total Business Type Activities</b>
2018-19	\$332,598	50	27,471	2,593		\$362,712
<b>Total Outstanding Debt</b>						
<b>Fiscal Year</b>	<b>Certificates of Participation</b>	<b>Bonds</b>	<b>Notes</b>	<b>Capital Lease Obligation</b>	<b>Other Long Term Liabilities</b>	<b>Total Outstanding Debt</b>
2018-19	\$332,598	197,396	350,033	3,496	-	\$883,523
<b>Debt Per Capita</b>						
<b>Fiscal Year</b>	<b>Total Outstanding Debt</b>	<b>Population</b>	<b>Debt Per Capita</b>			
2018-19	\$883,523	2,192	\$403			

Amounts in thousands (except per capita)

Source: San Bernardino County Comprehensive Annual Financial Report for the year ended June 30, 2019



## CALIFORNIA GOVERNMENT CODE

Government Code Sections 29000 through 29144 and Section 30200 provide the statutory requirements pertaining to the form and content of the State Controller's prescribed Line-Item Budget. Government Code Section 29009 requires a balanced budget in the recommended, adopted, and final budgets, defined as "the funding sources shall equal the financing uses".

## COUNTY CODE

Title 1. Division 2. Chapter 2:

Section 12.0201:

On November 2, 2010, the County Code was amended to establish the position of Chief Executive Officer.

Section 12.0203:

The Chief Executive Officer shall be appointed by and serve at the pleasure of the Board of Supervisors.

Section 12.0206:

Under the supervision of the Board of Supervisors, and subject to the approval and direction and control thereof, the Chief Executive Officer shall be responsible for the performance of such duties and ministerial functions as may be placed in his or her charge by the Board of Supervisors, and in connection therewith, shall report to the Board from time to time the status and enforcement of the Board's policies, rules, and regulations. The Chief Executive Officer shall, among others:

- Act as the primary administrative advisor to the Board of Supervisors on all matters relating to the efficient and economical administration of county government.
- Provide budgetary, fiscal, and administrative support, oversight, and direction as it pertains to Board of Supervisors' policy and procedures for all elected and all Board of Supervisors appointed department heads and their agencies and departments.
- Supervise, in cooperation with the County Auditor, the preparation of the annual County Budget. In the performance of this duty, the Chief Executive Officer shall review all departmental and agency requests and all items in the recommended budget, including revenues, expenditures, and reserves. He or she shall submit his or her recommended budget to the Board of Supervisors.
- Review all departmental and agency requests for adjustments and transfers of appropriations from contingencies and among budget units and make recommendations on them to the Board of Supervisors.

Section 12.0211:

Pursuant to Government Code Section 29125, the Board of Supervisors designates the Chief Executive Officer as the County officer with the authority to approve, with respect to an adopted budget, any transfers and revisions of appropriations, objects, and sub-objects within a budget unit.

## BASIS OF ACCOUNTING

Governmental fund types are accounted for using the modified accrual basis of accounting. Under this method, revenues are recognized when measurable, earned, spendable, and available. Property and sales taxes, interest, and charges for services are accrued if their receipt occurs within sixty days after the end of the accounting period, and recognized as revenue. State and federal grants are accrued if their receipt is within nine months after the end of the accounting period.

Expenditures are generally recorded when a liability is incurred as under accrual accounting. Exceptions to this general rule include the following: principal and interest on long-term debt is recognized when due; prepaid expenses are reported as expenditures when consumed rather than purchased; and accumulated unpaid vacation, sick leave and other employee benefits are reported in the period due and payable, rather than in the period earned by employees.

Proprietary fund types are accounted for on the accrual basis of accounting. Their revenues are recognized in the period measurable and earned. Expenses are recognized in the period incurred.



## BASIS OF BUDGETING

### Governmental Funds:

An operating budget is adopted each fiscal year for the governmental fund types in accordance with provisions of the County Budget Act. The County's financial statement, the Comprehensive Annual Financial Report (CAFR), is prepared using generally accepted accounting principles (GAAP). Budgets for the governmental fund types are adopted with the following differences from GAAP:

Encumbrance accounting is employed in governmental funds. For budget purposes, outstanding encumbrances (which represent the unspent amounts of purchase orders and contracts funded in the fiscal year), are treated as expenditures in that fiscal year. This affects only the "actual" data that appears in that budget book. For GAAP purposes, in the governmental fund financial statements of the CAFR, encumbrances outstanding at year-end are reported within restricted, committed, or assigned fund balance for their specific purposes, respectively. Appropriation for these encumbrance commitments survives the expiration of the fiscal year to the extent that encumbrances exist. Encumbrances cancelled subsequent to the end of the fiscal year also cancel the underlying appropriation.

On a budgetary basis, unrealized gains and losses on the fair value of investments are not recognized. For GAAP purposes, such gains or losses are recognized.

### Proprietary Funds:

The Board of Supervisors approves an annual spending plan for proprietary funds. Although the adopted expense estimates are not appropriation, these County funds have budgetary controls the same as those for the governmental fund types. Because these funds collect fees and revenues generally to cover the cost of the goods and services they provide, their accounting and budgeting bases are closer to commercial models. Budgeting, like accounting, is done on the accrual basis and, generally, according to GAAP.

## COUNTY POLICIES

When building the 2020-21 budget, the following County policies were considered:

### BUDGETING POLICY

The objective of the Budgeting Policy is to help ensure the County has adequate resources to meet its basic financial obligations, and to serve as a vehicle to help the County achieve financial continuity and stability. This policy will serve as a guide for the County Administrative Office when preparing budget plans and quarterly budget reports for Board of Supervisors approval.

#### Balanced Budget

To obtain a balanced budget, total revenues, including carry-over fund balances, will equal the total fund appropriation and reserves. The annual operating budget will be structurally balanced upon adoption by the Board of Supervisors. One-time funds will not be used to fund ongoing operational costs, except within the context of a larger plan to balance ongoing revenues and expenses over a multi-year period, as detailed under "Use of One-Time Funding Sources". Significant budget variances and recommended actions will be reported to the Board of Supervisors on a quarterly basis.

#### Long Range Planning

As part of the annual budget process, the County will prepare a multi-year forecast of financial operations for the General Fund. This forecast includes changes in costs to maintain current service levels and costs related to new programs or program enhancements. The County will project major revenues and expenditures of the General Fund, and report significant findings and recommendations to the Board of Supervisors.

#### Appropriation Changes

An operating budget is adopted each fiscal year for all Governmental Funds. Expenditures are controlled at the appropriation unit level (i.e., salaries and benefits, services and supplies, fixed assets, etc.) within budget units. Departments are expected to maintain expenditures within their budget authority as adopted by the Board of Supervisors. Any increase in appropriation in a budget unit after adoption of the budget shall be included in the



quarterly budget reports and must be approved by a four-fifths vote of the Board of Supervisors. Transfers of appropriation within the same budget unit may be approved by the County Administrative Office depending upon the appropriation unit, unless noted below:

**Transfers of Salaries and Benefits Appropriation:**

- Transfers out require Board of Supervisors approval and are included in a quarterly budget report.

**Transfers of Fixed Asset Appropriation:**

- Transfers in and out among the different fixed asset appropriation units are approved by the County Administrative Office as long as the total fixed asset appropriation does not increase.
- Transfers out of Fixed Asset Appropriation-
  - Transfers out increasing a non-fixed asset appropriation unit within individual Capital Improvement Program (CIP) project budgets are approved by the County Administrative Office as long as the total project budget does not increase.
  - Transfers out increasing a non-fixed asset appropriation unit are required to be included in the quarterly budget reports for Board of Supervisors approval, except within the CIP, as detailed above.
- Transfers in of Fixed Asset Appropriation-
  - Transfers in from a non-fixed asset appropriation unit to fund a unit value less than \$10,000 may be approved by the County Administrative Office.
  - Transfers in from a non-fixed asset appropriation unit to fund a unit value of \$10,000 or more are required to be included in the quarterly budget reports for Board of Supervisors approval.

**Transfers impacting Operating Transfers Out Appropriation:**

- Any changes to Operating Transfers Out are required to be included in the quarterly budget reports for Board of Supervisors approval.

**Use of One-Time Funding Sources**

The appropriation of carry-over fund balances and other one-time funding sources must be managed with care. These sources are most appropriately used to fund one-time expenses such as capital expenditures, start-up costs for new programs, or to supplement the general purpose reserve to attain the 20% target level as defined in the County's "Fund Balance and Reserve Policy". A goal is to invest one-time monies in a way that increases ongoing revenues and/or reduces ongoing expenses.

It is the policy of the County that one-time funds will not be used to fund ongoing operational costs, except within the context of a larger plan to balance ongoing revenues and costs over a multi-year period. Such a plan could involve short-term use of one-time funds to preserve essential public services where longer-term financial forecasts demonstrate the near-term future potential for ongoing revenues to fund those services.

**Revenue Forecasting**

Because of the complexity of the County budget, realistic projections of revenue are crucial to accurate budgeting. Revenue forecasting will be undertaken annually through a review of local historical revenue trends and analysis of federal, state, and local economic projections. Especially in regard to those revenues that tend to be most volatile and sensitive to changes in the economy, forecasting will involve analysis of economic, demographic, business cycle and other factors that might impact those revenues. These unpredictable revenues, including, but not limited to interest income and fees, will be estimated and budgeted conservatively. Revenue forecasts will not be based on straight-line assumptions.

**Property Tax Revenue Stabilization**

The County's discretionary revenue primarily comes from property taxes. Revenue growth rates can vary dramatically from year to year due to fluctuations in the economy and housing market. These fluctuations can result in insufficient revenue growth to fund increases in required governmental services during slow economic periods. This policy expands on the current policy of establishing ongoing set-aside contingencies for future County needs by appropriating anticipated property tax revenue growth, in excess of the lesser of 8% or of the average annualized rate of growth of actual revenues, to an ongoing revenue stabilization set-aside contingency. This ongoing revenue stabilization set-aside contingency will be made available for allocation in years when



property tax revenue is anticipated to increase at a rate less than the average annualized rate of growth of actual revenues. For purposes of this paragraph, property tax revenue is defined as Current Secured (the current 1% general tax levy on locally assessed secured property on the assessment roll) and VLF/Property Tax Swap (the County's "vehicle license fee adjustment amount" as defined in Section 97.70 of the Revenue and Taxation Code) received by the County General Fund. The average annualized rate of growth of actual revenues will be calculated using the most recent fifteen years' worth of data.

Any unspent money from this ongoing revenue stabilization contingency set-aside in a given year will be used to prepay or defease debt in the subsequent year, fund large County projects, supplement reserves or fund any other one-time costs the Board of Supervisors may direct.

#### Prop 172 Revenue Stabilization

The County's Prop 172 Sales Tax revenue can only be used for local public safety activities and is allocated to the Sheriff, District Attorney and Probation Departments. Revenue growth rates can vary dramatically from year to year due to fluctuations in the economy and retail spending. These fluctuations can result in insufficient revenue growth to fund increases in required public safety activities. When this occurs, the County General Fund may temporarily allocate financial resources away from other important County programs as a backfill to offset the Prop 172 revenue shortfall. The County will set-aside contingencies and any Prop 172 revenue in excess of the lesser of 8% or of the average annualized rate of growth of actual revenues, to an ongoing Prop 172 revenue stabilization set-aside contingency. This ongoing Prop 172 revenue stabilization set-aside contingency will only be used to fund Prop 172 base restoration or the cost to maintain current services in years when Prop 172 revenue is anticipated to increase at a rate less than the average annualized rate of growth of actual revenues. The average annualized rate of growth of actual revenues will be calculated using the most recent fifteen years' worth of data.

Any one-time unspent money from this ongoing Prop 172 revenue stabilization contingency set-aside or other available one-time Prop 172 amounts that fall into fund balance at the end of the fiscal year will be used as follows: first, to reduce the amount contributed by the County General Fund from its discretionary revenue sources until such time as the prior General Fund backfills of Prop 172 shortfalls are recouped; and second, to address one-time costs for public safety activities.

#### Encumbrances

An encumbrance is not an expenditure or a liability but merely a reserve of appropriation in a given fiscal year. Expenditures and/or liabilities are recorded when, and if, goods are actually provided or services are actually rendered. Encumbrances will remain in the originating year for multi-year non-recurring projects, grant funded projects, purchase of fixed assets with extensive lead time, and projects deemed necessary by the County Administrative Office. Each December, departments are required to justify previous fiscal year's encumbrances and either cancel the encumbrance or roll forward the encumbrance. If the department decides to roll forward the encumbrance, the amount to be spent in the new fiscal year must be re-budgeted as an appropriation and therefore use new fiscal year funding sources.

#### Program Efficiency and Performance Measurement

Efficiency and economy in the delivery of County services is a top priority. The County integrated performance measures within the budget. County departments will be encouraged to make productivity improvements within their service delivery areas.

#### Retirement System Funding

Careful management of financial resources available to pay retirement costs is critical to the County's long-term financial health. Accordingly, for any savings resulting from negative Unfunded Accrued Actuarial Liability (UAAL) contribution rates, the Board of Supervisors will first consider setting aside these savings in a reserve for reduction of any existing pension obligation bonds or as a reserve against future rate increases.



### Risk Management Self-Insurance Funds

Annually, the County will recommend premiums for all Risk Management self-insurance programs to achieve or maintain an 80% confidence level within each fund, as determined by a yearly actuarial review, including any additional recommended set-aside to ensure adequate available funding. If funding levels drop below the 80% confidence level, future premiums will be recommended to achieve an 80% confidence level within a period of five years.

### Funding

The County will aggressively pursue opportunities for federal, state or local grant funding including private foundations. An aggressive policy of pursuing opportunities for federal or state grants provides citizens with the assurance that the County is striving to obtain all state and federal funds to which it is entitled – thereby reducing dependence on local taxpayers' funds. However, prior to applying for, and accepting such intergovernmental aid, the County will consider the current and future implications of either accepting or rejecting the grant. That consideration shall include: 1) the amount of matching local funds required; 2) in-kind services to be provided; 3) length of grant, and whether the County is required to continue the service after the grant has ended; and 4) related operating expenses. The County shall also assess the merits of any individual grant program as if it were funded with local tax dollars.

### Use of Variable Rate Interest Savings

Covenants in debt instruments require conservative budgeting of variable rate interest expense. When amounts budgeted for variable rate interest expense for such debt instruments exceed actual interest expense for the year, such savings will be used in the succeeding fiscal year to reduce the total outstanding principal amount of long-term debt. This policy will apply only to interest savings/debt instruments that are paid from discretionary revenue sources of the County's General Fund.

### Use of Savings from Interest Rate Swap Agreements Associated with the Issuance of Debt

It is the policy of the Board that any benefit realized on interest rate swap agreements where the swap payment received by the County and the actual debt service payment due from the County are not equal per the terms of the swap agreement, be retained as a contingency to offset the County share of any future increases in debt service caused by the swap agreement. This contingency amount will not exceed \$5.0 million dollars per interest rate swap agreement. The contingency will be retained in the fund that is responsible for payments under the swap.

### Intent to Recover Full Cost of Service

The full cost of service should be calculated for all County services to provide a basis for setting fees or charges. Full cost should include direct and indirect costs. This calculation shall be reviewed and updated annually.

## **CONTINGENCY POLICY**

The objective of the Contingency Policy is to help protect the County from unforeseen increases in expenditures or reductions in revenues, or from extraordinary events that might otherwise substantially harm the fiscal health of the County. In so doing, it is also intended to help avoid undue service level fluctuations during periods of economic instability. This policy will serve as a guide when preparing budget plans and quarterly budget reports for Board of Supervisors approval.

### General Fund – Mandatory Contingencies

The County will maintain an appropriated contingency in the General Fund to accommodate unanticipated operational changes, legislative impacts, or other economic events affecting the County's operations that could not have been reasonably anticipated at the time the budget was prepared. Funding shall be targeted at no less than 1.5% of locally funded appropriation. Locally funded appropriation are those funded by Countywide discretionary revenue, such as unrestricted property tax, sales tax, interest income, and other revenues not linked to specific programs, and by ongoing operating transfers in. In the event the locally funded appropriation declines from the previous year, the mandatory contingencies shall have no downward adjustments.





**General Fund – Ongoing Set-Aside Contingencies**

Ongoing set-aside contingencies represent ongoing sources of funding that have been targeted for future debt obligations or planned future ongoing program/operational needs. Set-asides are appropriated as contingencies and approved during the formal adoption of the budget. Any balance of such contingency set-asides remaining at the end of the fiscal year shall be transferred into a corresponding General Fund reserve account as of June 30.

**General Fund – Uncertainties Contingencies**

Any unallocated funding available from current year sources (both ongoing and one-time) that has not been set aside and any unassigned fund balance carried over from the prior year, will be budgeted as Uncertainties Contingencies. The use of these contingencies requires prior approval by the County Administrative Office before obtaining approval by the Board of Supervisors. The County Administrative Office will only recommend uses as a last resort, and only if the requesting department: 1) has no other unanticipated sources of funding to appropriate, and 2) has no other appropriation within its own budget unit to cover the budget overrun, and 3) has no appropriation available in another fund that it controls that can be legally applied to cover the budget overrun.

**Restricted Fund – Prop 172 – Contingencies**

Restricted Proposition 172 sales tax revenues are used solely for public safety programs. The County has allocated using the funds solely for the financing of the Sheriff/Coroner/Public Administrator, District Attorney, and Probation departmental programs. The County will maintain an appropriated contingency to accommodate unanticipated operational changes, legislative impacts, or other economic events affecting this restricted financing stream that could not have been reasonably anticipated at the time the budget was prepared. The appropriation for contingency for the Prop 172 fund shall be targeted at no less than 10% of the current year's budgeted Prop 172 revenue. Said contingencies shall be budgeted at the 10% level separately for each department receiving Prop 172 revenues.

**Restricted Funds – Realignment – Contingencies**

Restricted Realignment funds from dedicated sales tax and vehicle license fee revenue are used in financing mental health, social services and health programs within the County. The County will maintain an appropriated contingency within these funds to accommodate unanticipated operational changes, legislative impacts, or other economic events affecting these restricted financing funds which could not have been reasonably anticipated at the time the budget was prepared. The appropriation for contingency for Realignment funds shall be targeted at no less than 10% of the current year's budgeted Realignment revenues. Said contingencies shall be budgeted at the 10% level separately for each program receiving Realignment revenues.

**Master Settlement Agreement Fund – Contingencies**

Master Settlement Agreement funds from the tobacco settlement lawsuit are used to finance health related expenditures. The County will maintain an appropriated contingency within the Master Settlement Agreement fund to accommodate unanticipated operational changes, legislative impacts, or other economic events affecting this fund that could not have been reasonably anticipated at the time the budget was prepared. The appropriation for contingency within this Master Settlement Agreement Fund shall be targeted at no less than 10% of the current year's budgeted Master Settlement Agreement revenues.

**FUND BALANCE AND RESERVE POLICY**

The objective of the Fund Balance and Reserve Policy is to help ensure the County maintains a minimum level of unassigned fund balance designated as General Purpose reserve to meet seasonal cash flow shortfalls, revenue shortfalls, unanticipated expenditures, economic downturns or a local disaster. The policy also addresses the circumstances under which unassigned fund balance can be "spent down" and how the unassigned fund balance will be replenished if it falls below the established minimum.

**General Fund – New Classification of Fund Balance (Per the Government Accounting Standards Board-GASB)**

Previously the fund balance in the General Fund was classified as Reserved and Unreserved (delineated further as designated and undesignated) for accounting purposes. Reserved fund balance is legally restricted funds established for a future specific use and is not available for general appropriation. Unreserved/designated fund balance has been set-aside by the Board of Supervisors for a specific purpose. Unreserved/undesignated fund



balance is available for those uses the Board deems necessary and is typically described as “fund balance available for appropriation” in budget reports.

GASB issued Statement No. 54 Fund Balance Reporting and Governmental Fund Type Definitions. This statement was effective for financial statements with periods beginning after June 15, 2010. Therefore, effective the fiscal year beginning July 1, 2010, the above classifications were replaced with five new categories: non-spendable, restricted, committed, assigned, and unassigned. Although only the General Fund is addressed in this policy, Statement No. 54 applies to the Special Revenue, Debt Service, Capital Project and Permanent funds as well. The fund balance is reported in the following five new categories, representing a hierarchy in most restrictive (1) to least restrictive (5):

1. Non-spendable Fund Balance: Amounts cannot be spent because they are: (a) not in spendable form or (b) legally or contractually required to be maintained intact. Due to the nature or form of the resources, they generally cannot be expected to be converted into cash or a spendable form. These fund balance amounts are automatically recorded each year by the Auditor-Controller/Treasurer/Tax Collector to match the balances of the associated balance sheet accounts. No Board action is required to change these amounts.
2. Restricted Fund Balance: Amounts are restricted by external parties, i.e., creditors, grantors, contributors, or laws/regulations of other governments or restricted by law through constitutional provisions or enabling legislation. Restrictions may be changed or lifted only with the consent of the resource provider.
3. Committed Fund Balance: Amounts that can only be used for a specific purpose pursuant to constraints imposed by formal action of the government’s highest level of decision making authority. The formal action must occur prior to the end of the reporting period, however, the amount may be determined in the subsequent period. These are self-imposed limitations on available resources. These committed amounts cannot be used for any other purpose unless the government removes or changes the specified use by taking the same action it employed to previously commit those amounts. These committed amounts would be approved and adopted by formal action of the Board.
4. Assigned Fund Balance: Amounts constrained by the government’s intent to be used for specific purposes that are neither restricted nor committed. The intent will be expressed by the body or official to which the governing body has delegated the authority, i.e. the County Administrative Office.
5. Unassigned Fund Balance: The General Fund, as the principal operating fund, often will have net resources in excess of what can properly be classified in one of the four categories already described. Therefore, in order to calculate unassigned fund balance, total fund balance less non-spendable, restricted, committed, or assigned equals unassigned fund balance. This amount is available for any purpose and will be placed in either the General Purpose Reserve, General Fund – Mandatory Contingencies or the General Fund - Uncertainties Contingencies until allocated for a specific purpose by the Board, by a four-fifths vote.

#### Unassigned Fund Balance – General Purpose Reserve

An adequate amount of General Purpose Reserve is essential to the financial strength and flexibility of the County. The General Purpose Reserve has no identified contingent liability or specific future use. It is intended for unanticipated major emergencies; to allow a transition period when key economic indicators point to recession likely to substantially reduce County revenues and increase safety net expenditures; and to ensure the County’s ability to make debt service payments in periods of declining general purpose revenues. The County shall establish an unassigned fund balance designated as General Purpose Reserve for the General Fund targeted at 20% of locally funded appropriation based on adopted budget. Locally funded appropriation are those funded by Countywide discretionary revenue, such as unrestricted property tax, sales tax, interest income, and other revenues not linked to specific programs, and by ongoing operating transfers in. The unassigned fund balance designated as General Purpose Reserve shall be built up with one-time sources until the established target is achieved. In the event the locally funded appropriation declines from the previous fiscal year, the General Purpose Reserve shall have no downward adjustments. Increases to the General Purpose Reserve generally are only made once at the beginning of the fiscal year.



**Unassigned Fund Balance – Mandatory Contingencies**

The County shall also maintain Mandatory Contingencies at a minimum of 1.5% of locally funded appropriation based on adopted budget. The amount needed to fund the Mandatory Contingencies for the succeeding fiscal year will be categorized as unassigned fund balance. In the event the locally funded appropriation declines from the previous fiscal year, the Mandatory Contingencies shall have no downward adjustments. Increases to the Mandatory Contingencies generally are only made once at the beginning of the fiscal year.

**Unassigned Fund Balance – Uncertainties Contingencies**

The remaining unassigned fund balance amount not allocated to the General Purpose Reserve or Mandatory Contingencies will be included in Uncertainties Contingencies.

**Unassigned Fund Balance Spend Down**

Use of unassigned fund balance will be limited to nonrecurring expenditures, debt reduction, one-time capital costs or emergency situations (such as economic conditions or natural disasters). The County generally will use the Uncertainties Contingencies first, then the Mandatory Contingencies and finally the General Purpose Reserve allocation when using the unassigned fund balance.

The County recognizes that unforeseen events may cause the use of unassigned fund balance which will result in it falling below the established minimum. However, if this occurs, or is expected to occur within the five year planning cycle, the budget balancing strategies will be invoked to determine corrective actions. When necessary, the following budget balancing strategies will be used in order of priority: 1) seek other revenue opportunities, including new service fees or increase existing fees; 2) reduce expenditures through improved productivity; 3) reduce or eliminate services; 4) reduce employee salaries and benefits. After evaluating and implementing, where possible, the above budget balancing strategies, the unassigned fund balance may be used as a temporary fix to address an ongoing budget gap if incorporated in a multi-year plan to balance ongoing revenues and expenses. A planned draw down of unassigned fund balance generally should not exceed 3% of locally funded appropriation in a given fiscal year.

**Unassigned Fund Balance Replenish Procedures**

Generally, before the unassigned fund balance can be withdrawn below the target, a replenishment plan must be adopted. The unassigned fund balance shall be built up with one-time sources until the established target is achieved/replenished. One-time sources will be used to replenish reserves before using for one-time, non-emergency expenses.

**DEBT ACCOUNTABILITY POLICIES**

County Debt Accountability Policies include 1) the Debt Management Policy, 2) Debt Issuance Policy, 3) Debt Structure Policy, 4) Debt Advisory Committee Policy, and 5) Continuing Disclosure Policy.

**DEBT MANAGEMENT POLICY**

The objective of the County's Debt Management Policy is to minimize the amount of outstanding debt necessary to fulfill its infrastructure and economic development responsibilities, and maintain the County's ability to incur present and future debt at minimal interest rates. The use of debt shall not endanger the County's ability to finance essential County services. The County recognizes that capital markets change and unforeseen circumstances may occur resulting in situations that are not covered by this policy. In such situations, flexibility to modify certain policy requirements may be necessary to achieve policy goals.

County financial management policies shall be designed to maintain a balanced relationship between debt service requirements and current operating costs, encourage growth of the tax base, actively seek alternative funding sources, minimize interest costs and maximize investment returns.

**General**

Debt will not be used to finance ongoing operational costs. However, debt may be used, where economically efficient, to reduce or eliminate current long-term operational liabilities. Whenever possible, the County shall pursue alternative sources of funding, when cost effective, in order to minimize the level of debt.



### Types of Debt

Use of General Obligation Bonds (property tax supported) will be evaluated first since it is the least costly debt. Public support will be assessed for ballot placement due to the costs involved for an election. Revenue Bonds/Certificates of Participation may be considered for use where General Obligation Bonds are not practical. Short-term borrowing, such as commercial paper, bond anticipation notes, and lines of credit, will be considered as interim funding sources in anticipation of long-term financing.

### Affordability Guidelines

The County shall establish affordability guidelines in order to preserve credit quality. The County shall evaluate its credit capacity by calculating the following:

Debt Service Ratio – as calculated at the time of issuance, measured by net debt service payable from Discretionary General Fund revenue (excluding debt issued for cash flow borrowing) as a percentage of Discretionary General Fund revenue with a ceiling not to exceed 10.0% of Discretionary General Fund revenue.

### Bond Proceeds

The County shall invest the proceeds of bond/certificates of participation sales to conform to state and County requirements to maximize investment security and earnings. Investments other than money-market mutual funds or State and Local Government Series (SLGS) shall be made on a competitive basis and shall comply with IRS and other state and federal requirements. The County Debt Advisory Committee shall annually review investments of bond proceeds.

### Arbitrage Compliance

Finance and Administration will monitor arbitrage rebate liabilities and establish procedures to reserve liabilities for future remittance to IRS.

### Training

All County personnel involved with debt issuance will be provided pertinent educational resources, and be trained by knowledgeable staff to ensure compliance with all applicable Federal and State laws and regulations.

## **DEBT STRUCTURE POLICY**

The objective of the Debt Structure policy is to provide guidance regarding structuring of debt issuances.

### Term

The County shall issue bonds with terms no longer than the economic useful life of the project. For bonds supported by a dedicated revenue source, maturities and associated debt service shall not exceed projected revenue streams.

### Debt Service

The County will first consider structuring the principal and interest repayments related to the entire project for which the debt will be issued on an approximate equal annual basis over the life of the borrowing. Refundings will be structured to produce upfront or level annual savings.

### Call Provisions

The County will structure new debt issuances with a call provision of no more than ten (10) years at no more than two percent (2%) of par to provide optimal future refunding opportunities. Noncallable bonds should only be considered in advanced refundings, but may be considered based on market conditions.

### Bond Insurance/Credit Enhancement

The County shall obtain secured guarantees in the form of bond insurance or other credit enhancement for bonds supported by a dedicated revenue source to the extent possible. The County shall also obtain assurances of project viability and guarantees of completion prior to the issuance of bonds.



**Use of Variable Rate Debt**

The County may elect to issue bonds/certificates of participation as variable rate instruments to provide flexibility and/or to attempt to achieve interest savings. When considering the issuance of variable rate debt, the following guidelines must be considered: 1) Economic and cash flow projections for variable rate issues shall be calculated at the then applicable fixed rate. 2) Total variable rate debt shall be limited to no more than 25% of total debt outstanding. 3) Not less than annually, analysis of each outstanding variable rate bond issue shall be undertaken to determine the advisability of converting the issue to fixed-rate debt. 4) Variable rate bonds shall be structured to protect the County to the greatest extent possible against cyclical interest rate fluctuations.

**CAPITAL BUDGET POLICY**

The objective of the Capital Budget policy is to ensure that the County allocates its capital funding resources effectively and maintains its public infrastructure in the most cost efficient manner. The County's capital budget will include as complete, reliable, and attainable cost estimates as possible.

Project cost estimates for the Capital Budget should be based upon a thorough analysis of the project and are expected to be as reliable as the level of detail known about the project. The plan for funding projected staffing, operation and maintenance, and utility costs must be identified as part of the approval process for each capital project. All Capital Budget proposals shall be formulated and presented to the Board of Supervisors within the framework of a general capital budget in conjunction with the operating County General Fund Budget. Capital projects will not be budgeted unless there are reasonable expectations that resources will be available to pay for them. Capital projects which are not encumbered or completed during the fiscal year will be re-budgeted or carried over to the next fiscal year, except as reported to and subsequently approved by the Board. All re-budgeted capital projects will be so noted in the Adopted Capital Budget. Similarly, multi-year projects with unencumbered or unexpended funds will be carried over to the subsequent year(s).

Periodic financial reports will be prepared to enable the County Administrative Office to monitor/manage the capital budget and compare actual program revenues and expenditures with budgeted amounts. The Board may take necessary action, including increasing appropriation or revenue, to maintain a balanced Capital Budget. Major capital assets will be inventoried and assessed on an annual basis to project long-term equipment replacement and maintenance needs.

**INVESTMENT POLICY**

The Investment Policy is prepared in accordance with California State Law, reviewed annually by the County's Treasury Oversight Committee and approved by the Board of Supervisors. The policy establishes cash management and investment guidelines for the County Treasurer, who is responsible for the management and investment of the County Treasury Pool, which consists of the pooled monies held on behalf of the County, school districts, community college districts, and certain special districts within the County.

It is the policy of the County Treasurer to invest public funds in a manner which will preserve the safety and liquidity of all investments within the County investment pool while obtaining a reasonable return within established investment guidelines. The portfolio should be actively managed in a manner that is responsive to the public trust and consistent with state law. The County investment pool will be guided by the following principles, in order of importance: 1) The primary objective of the County Treasurer when investing public funds is to safeguard investment principal. 2) The secondary objective is to maintain sufficient liquidity to insure that funds are available to meet daily cash flow requirements. 3) The third objective is to achieve a reasonable rate of return or yield consistent with these objectives.

The Investment Policy contains a requirement that 40% of the County investment pool should be invested in securities maturing in one year or less, and the entire portfolio shall not exceed a duration-to-maturity of 2 years. Investments of the County pool are placed in those securities authorized by various sections of the California Government Code and the County's Investment Policy, which include obligations of the United States Treasury, agencies of the United States Government, local bond issues, commercial paper of prime quality, certificates of deposit (both collateralized and negotiable), repurchase and reverse repurchase agreements, medium term corporate notes, and shares of beneficial interest in diversified management companies (mutual funds).



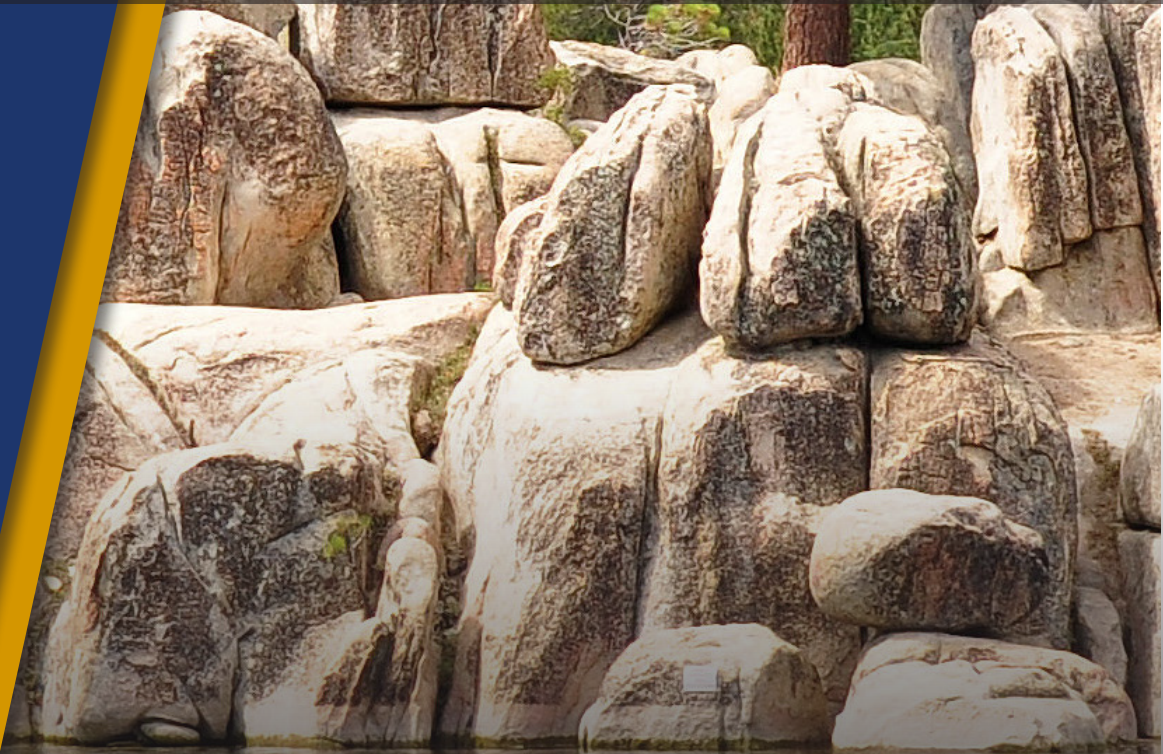
Investments in repurchase agreements cannot exceed a term of 180 days and the security underlying the agreement shall be valued at 102% or greater of the funds borrowed against the security.

With respect to reverse repurchase agreements, the Investment Policy provides for a maximum maturity of 92 days (unless the reverse repurchase agreement includes a written guarantee of a minimum earning or spread for the entire period of such agreement) and a limitation on the total amount of reverse repurchase agreements to 10% of the base value of the portfolio. Securities lending transactions are considered reverse repurchase agreements for purposes of this limitation.





# Analysis of Budgets



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**ADMINISTRATION**

**Board of Supervisors**

**Board of Supervisors**

**GROUP: Administration**  
**DEPARTMENT: Board of Supervisors**  
**FUND: General**

**BUDGET UNIT: 100 1000**  
**FUNCTION: General Government**  
**ACTIVITY: Legislative and Administration**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	6,037,987	6,840,765	6,578,696	6,785,896
Operating Expenses	1,299,617	1,650,291	1,322,495	1,975,368
Capital Expenditures	0	0	0	0
Total Exp Authority	7,337,603	8,491,056	7,901,191	8,761,264
Reimbursements	(17,267)	0	(27,636)	(29,000)
Total Appropriation	7,320,337	8,491,056	7,873,555	8,732,264
Operating Transfers Out	0	0	0	0
Total Requirements	7,320,337	8,491,056	7,873,555	8,732,264
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	26,408	26,408	0
Fee/Rate	0	0	0	0
Other Revenue	(57,079)	0	(33,147)	0
Total Revenue	(57,079)	26,408	(6,739)	0
Operating Transfers In	0	0	0	0
Total Financing Sources	(57,079)	26,408	(6,739)	0
<b>Net County Cost</b>	<b>7,377,416</b>	<b>8,464,648</b>	<b>7,880,294</b>	<b>8,732,264</b>
Budgeted Staffing	56	56	56	57

**Clerk of the Board**

**Clerk of the Board**

**GROUP: Administration**  
**DEPARTMENT: Clerk of the Board**  
**FUND: General**

**BUDGET UNIT: 160 1000**  
**FUNCTION: General Government**  
**ACTIVITY: Legislative and Administration**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	1,294,266	1,604,560	1,296,357	1,515,645
Operating Expenses	1,312,595	1,906,702	922,177	1,228,536
Capital Expenditures	0	0	0	0
Total Exp Authority	2,606,861	3,511,262	2,218,534	2,744,181
Reimbursements	(6,981)	0	(6,183)	0
Total Appropriation	2,599,879	3,511,262	2,212,351	2,744,181
Operating Transfers Out	0	0	0	0
Total Requirements	2,599,879	3,511,262	2,212,351	2,744,181
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	7,403	7,403	0
Fee/Rate	147,377	139,815	131,646	131,668
Other Revenue	0	125	25	50
Total Revenue	147,377	147,343	139,075	131,718
Operating Transfers In	0	0	0	0
Total Financing Sources	147,377	147,343	139,075	131,718
<b>Net County Cost</b>	<b>2,452,503</b>	<b>3,363,919</b>	<b>2,073,276</b>	<b>2,612,463</b>
Budgeted Staffing	13	14	14	14



**ADMINISTRATION****County Administrative Office****County Administrative Office**

**GROUP: Administration**  
**DEPARTMENT: County Administrative Office**  
**FUND: General**

**BUDGET UNIT: 110 1000**  
**FUNCTION: General Government**  
**ACTIVITY: Legislative and Administration**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	5,510,242	5,478,307	4,960,464	6,749,757
Operating Expenses	3,276,877	3,845,477	3,455,841	3,498,147
Capital Expenditures	0	0	0	30,000
Total Exp Authority	8,787,119	9,323,784	8,416,305	10,277,904
Reimbursements	(1,542,129)	(1,308,439)	(1,081,660)	(1,325,739)
Total Appropriation	7,244,989	8,015,345	7,334,645	8,952,165
Operating Transfers Out	0	100,000	0	0
Total Requirements	7,244,989	8,115,345	7,334,645	8,952,165
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	64,212	64,212	0
Fee/Rate	0	0	0	0
Other Revenue	70,106	0	77,166	0
Total Revenue	70,106	64,212	141,378	0
Operating Transfers In	0	0	0	0
Total Financing Sources	70,106	64,212	141,378	0
<b>Net County Cost</b>	<b>7,174,883</b>	<b>8,051,133</b>	<b>7,193,268</b>	<b>8,952,165</b>
Budgeted Staffing	31	28	28	34

**Litigation**

**GROUP: Administration**  
**DEPARTMENT: County Administrative Office**  
**FUND: General**

**BUDGET UNIT: 134 1000**  
**FUNCTION: General Government**  
**ACTIVITY: Legislative and Administration**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	581,977	1,991,373	1,768,564	1,241,373
Capital Expenditures	0	0	0	0
Total Exp Authority	581,977	1,991,373	1,768,564	1,241,373
Reimbursements	0	0	0	0
Total Appropriation	581,977	1,991,373	1,768,564	1,241,373
Operating Transfers Out	0	0	0	0
Total Requirements	581,977	1,991,373	1,768,564	1,241,373
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	0	0	0	0
Operating Transfers In	0	0	0	0
Total Financing Sources	0	0	0	0
<b>Net County Cost</b>	<b>581,977</b>	<b>1,991,373</b>	<b>1,768,564</b>	<b>1,241,373</b>
Budgeted Staffing	0	0	0	0



**ADMINISTRATION**

**County Administrative Office**

**U.S. Complete Count Census**

**GROUP: Administration**  
**DEPARTMENT: County Administrative Office**  
**FUND: U.S. Complete Count Census**

**BUDGET UNIT: 110 2661**  
**FUNCTION: General Government**  
**ACTIVITY: Legislative and Administration**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	0	1,333,915	1,100,384	765,239
Capital Expenditures	0	0	0	0
Total Exp Authority	0	1,333,915	1,100,384	765,239
Reimbursements	0	0	0	0
Total Appropriation	0	1,333,915	1,100,384	765,239
Operating Transfers Out	0	0	0	0
Total Requirements	0	1,333,915	1,100,384	765,239
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	266,783	1,067,132	1,450,627	148,213
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	266,783	1,067,132	1,450,627	148,213
Operating Transfers In	0	0	0	0
Total Financing Sources	266,783	1,067,132	1,450,627	148,213
<b>Use of/(Contribution to) Fund Balance</b>	<b>(266,783)</b>	<b>266,783</b>	<b>(350,243)</b>	<b>617,026</b>
Budgeted Staffing	0	0	0	0

**County Counsel**

**County Counsel**

**GROUP: Administration**  
**DEPARTMENT: County Counsel**  
**FUND: General**

**BUDGET UNIT: 171 1000**  
**FUNCTION: General Government**  
**ACTIVITY: Counsel**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	17,604,521	21,285,678	19,345,303	21,641,635
Operating Expenses	2,137,701	4,243,600	2,630,340	4,181,909
Capital Expenditures	0	0	0	0
Total Exp Authority	19,742,222	25,529,278	21,975,642	25,823,544
Reimbursements	(9,417,079)	(12,664,338)	(12,762,638)	(13,291,138)
Total Appropriation	10,325,143	12,864,940	9,213,004	12,532,406
Operating Transfers Out	0	131,000	131,000	0
Total Requirements	10,325,143	12,995,940	9,344,004	12,532,406
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	176,861	176,861	0
Fee/Rate	6,478,649	8,821,500	7,868,674	8,465,500
Other Revenue	1,437	750	670	750
Total Revenue	6,480,085	8,999,111	8,046,205	8,466,250
Operating Transfers In	0	0	0	0
Total Financing Sources	6,480,085	8,999,111	8,046,205	8,466,250
<b>Net County Cost</b>	<b>3,845,058</b>	<b>3,996,829</b>	<b>1,297,799</b>	<b>4,066,156</b>
Budgeted Staffing	105	110	110	109



**ADMINISTRATION****Finance and Administration****Finance and Administration**

**GROUP: Administration**  
**DEPARTMENT: Finance and Administration**  
**FUND: General**

**BUDGET UNIT: 112 1000**  
**FUNCTION: General Government**  
**ACTIVITY: Finance**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	3,450,509	4,214,984	3,878,636	4,427,494
Operating Expenses	498,645	754,676	526,659	650,783
Capital Expenditures	0	0	0	0
Total Exp Authority	3,949,154	4,969,660	4,405,294	5,078,277
Reimbursements	(1,203,271)	(1,475,480)	(1,280,172)	(1,520,135)
Total Appropriation	2,745,883	3,494,180	3,125,122	3,558,142
Operating Transfers Out	0	0	0	0
Total Requirements	2,745,883	3,494,180	3,125,122	3,558,142
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	5,319	5,319	0
Fee/Rate	0	0	0	0
Other Revenue	(25,825)	42,909	48,052	0
Total Revenue	(25,825)	48,228	53,371	0
Operating Transfers In	0	0	0	0
Total Financing Sources	(25,825)	48,228	53,371	0
<b>Net County Cost</b>	<b>2,771,708</b>	<b>3,445,952</b>	<b>3,071,751</b>	<b>3,558,142</b>
Budgeted Staffing	20	21	21	21

**Capital Facilities Leases**

**GROUP: Administration**  
**DEPARTMENT: Finance and Administration**  
**FUND: General**

**BUDGET UNIT: 133 1000**  
**FUNCTION: General Government**  
**ACTIVITY: Plant Acquisition**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	8,079,548	55,423	34,544	87,056
Capital Expenditures	0	0	0	0
Total Exp Authority	8,079,548	55,423	34,544	87,056
Reimbursements	(1,005,042)	(1,005,042)	(1,005,042)	(1,005,042)
Total Appropriation	7,074,506	(949,619)	(970,498)	(917,986)
Operating Transfers Out	0	0	0	0
Total Requirements	7,074,506	(949,619)	(970,498)	(917,986)
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	0	0	0	0
Operating Transfers In	0	0	0	0
Total Financing Sources	0	0	0	0
<b>Net County Cost</b>	<b>7,074,506</b>	<b>(949,619)</b>	<b>(970,498)</b>	<b>(917,986)</b>
Budgeted Staffing	0	0	0	0



**ADMINISTRATION****Finance and Administration****Disaster Recovery**

**GROUP: Administration**  
**DEPARTMENT: Finance and Administration**  
**FUND: Disaster Recovery Fund**

**BUDGET UNIT: 110 2726**  
**FUNCTION: Public Protection**  
**ACTIVITY: Other Protection**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	0	0	0	0
Capital Expenditures	0	0	0	0
Total Exp Authority	0	0	0	0
Reimbursements	0	0	0	0
Total Appropriation	0	0	0	0
Operating Transfers Out	0	0	0	0
Total Requirements	0	0	0	0
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	(7,821)	(2,721,960)	(68,593)	(3,877,592)
Fee/Rate	0	0	0	0
Other Revenue	88,213	40,392	89,219	90,000
Total Revenue	80,392	(2,681,568)	20,626	(3,787,592)
Operating Transfers In	0	0	0	0
Total Financing Sources	80,392	(2,681,568)	20,626	(3,787,592)
<b>Use of/(Contribution to) Fund Balance</b>	<b>(80,392)</b>	<b>2,681,568</b>	<b>(20,626)</b>	<b>3,787,592</b>
Budgeted Staffing	0	0	0	0

**Fleet Management****Fleet Management**

**GROUP: Administration**  
**DEPARTMENT: Fleet Management**  
**FUND: Fleet Management**

**BUDGET UNIT: 791 4064**  
**FUNCTION: General Government**  
**ACTIVITY: Other General**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	8,393,106	9,188,573	9,077,365	9,471,253
Operating Expenses	39,125,977	43,955,497	34,845,986	42,787,818
Capital Expenditures	4,799,466	5,325,449	4,089,565	3,901,844
Total Exp Authority	52,318,549	58,469,519	48,012,916	56,160,915
Reimbursements	(11,898,365)	(11,405,870)	(11,932,969)	(13,520,135)
Total Appropriation	40,420,184	47,063,649	36,079,947	42,640,780
Operating Transfers Out	0	0	0	0
Total Requirements	40,420,184	47,063,649	36,079,947	42,640,780
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	23,000	542,215	42,215	0
Fee/Rate	31,970,332	27,687,495	35,811,996	34,175,335
Other Revenue	1,149,598	9,230,500	1,035,414	855,000
Total Revenue	33,142,930	37,460,210	36,889,625	35,030,335
Operating Transfers In	238,309	0	46,441	0
Total Financing Sources	33,381,239	37,460,210	36,936,067	35,030,335
<b>Use of/(Contribution to) Net Position</b>	<b>7,038,946</b>	<b>9,603,439</b>	<b>(856,120)</b>	<b>7,610,445</b>
Budgeted Staffing	97	99	99	101



**ADMINISTRATION****Human Resources****Human Resources**

**GROUP: Administration**  
**DEPARTMENT: Human Resources**  
**FUND: General**

**BUDGET UNIT: 720 1000**  
**FUNCTION: General Government**  
**ACTIVITY: Personnel**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	11,313,119	12,436,091	11,779,298	12,960,953
Operating Expenses	2,586,966	2,577,551	2,460,265	2,375,848
Capital Expenditures	1,784,535	0	0	0
Total Exp Authority	15,684,620	15,013,642	14,239,563	15,336,801
Reimbursements	(6,546,145)	(7,442,252)	(7,071,640)	(7,812,316)
Total Appropriation	9,138,475	7,571,390	7,167,923	7,524,485
Operating Transfers Out	0	0	0	0
Total Requirements	9,138,475	7,571,390	7,167,923	7,524,485
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	17,933	17,933	0
Fee/Rate	143,441	315,770	166,232	228,579
Other Revenue	3,394	2,668	(2,836)	5,000
Total Revenue	146,835	336,371	181,329	233,579
Operating Transfers In	0	0	0	0
Total Financing Sources	146,835	336,371	181,329	233,579
<b>Net County Cost</b>	<b>8,991,640</b>	<b>7,235,019</b>	<b>6,986,594</b>	<b>7,290,906</b>
Budgeted Staffing	95	98	98	97

**Center for Employee Health and Wellness**

**GROUP: Administration**  
**DEPARTMENT: Human Resources**  
**FUND: General**

**BUDGET UNIT: 736 1000**  
**FUNCTION: General Government**  
**ACTIVITY: Personnel**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	1,375,050	1,449,385	1,433,042	1,575,094
Operating Expenses	812,381	943,417	903,099	1,124,061
Capital Expenditures	10,550	11,000	10,969	16,200
Total Exp Authority	2,197,982	2,403,802	2,347,111	2,715,355
Reimbursements	0	0	(517)	0
Total Appropriation	2,197,982	2,403,802	2,346,594	2,715,355
Operating Transfers Out	0	0	0	0
Total Requirements	2,197,982	2,403,802	2,346,594	2,715,355
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	3,374	3,374	0
Fee/Rate	2,394,635	2,400,428	2,438,801	2,715,355
Other Revenue	(1,218)	0	0	0
Total Revenue	2,393,417	2,403,802	2,442,175	2,715,355
Operating Transfers In	0	0	0	0
Total Financing Sources	2,393,417	2,403,802	2,442,175	2,715,355
<b>Net County Cost</b>	<b>(195,436)</b>	<b>0</b>	<b>(95,581)</b>	<b>0</b>
Budgeted Staffing	12	13	13	13



**ADMINISTRATION****Human Resources****Unemployment Insurance**

**GROUP: Administration**  
**DEPARTMENT: Human Resources**  
**FUND: General**

**BUDGET UNIT: 728 1000**  
**FUNCTION: General Government**  
**ACTIVITY: Other General**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	1,778,196	4,270,573	2,040,684	3,942,486
Operating Expenses	34,178	47,702	46,334	58,014
Capital Expenditures	0	0	0	0
Total Exp Authority	1,812,373	4,318,275	2,087,019	4,000,500
Reimbursements	(42,927)	(10,000)	0	0
Total Appropriation	1,769,446	4,308,275	2,087,019	4,000,500
Operating Transfers Out	0	0	0	0
Total Requirements	1,769,446	4,308,275	2,087,019	4,000,500
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	307,775	307,775	0
Fee/Rate	0	0	0	0
Other Revenue	1,917	0	0	0
Total Revenue	1,917	307,775	307,775	0
Operating Transfers In	0	0	0	0
Total Financing Sources	1,917	307,775	307,775	0
<b>Net County Cost</b>	<b>1,767,529</b>	<b>4,000,500</b>	<b>1,779,244</b>	<b>4,000,500</b>
Budgeted Staffing	0	0	0	0

**Commuter Services**

**GROUP: Administration**  
**DEPARTMENT: Human Resources**  
**FUND: Commuter Services**

**BUDGET UNIT: 720 2708**  
**FUNCTION: Health and Sanitation**  
**ACTIVITY: Health**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	247,317	337,751	290,546	287,712
Operating Expenses	454,819	714,449	268,172	309,073
Capital Expenditures	0	0	0	0
Total Exp Authority	702,136	1,052,200	558,718	596,785
Reimbursements	0	0	0	0
Total Appropriation	702,136	1,052,200	558,718	596,785
Operating Transfers Out	0	0	0	0
Total Requirements	702,136	1,052,200	558,718	596,785
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	383,835	387,800	373,492	394,300
Fee/Rate	115,433	128,569	84,790	105,000
Other Revenue	20,965	18,500	19,072	21,000
Total Revenue	520,232	534,869	477,354	520,300
Operating Transfers In	0	0	0	0
Total Financing Sources	520,232	534,869	477,354	520,300
<b>Use of/(Contribution to) Fund Balance</b>	<b>181,904</b>	<b>517,331</b>	<b>81,364</b>	<b>76,485</b>
Budgeted Staffing	3	4	4	3



**ADMINISTRATION****Human Resources****Employee Benefits and Services**

**GROUP: Administration**  
**DEPARTMENT: Human Resources**  
**FUND: Employee Benefits and Services**

**BUDGET UNIT: 720 2710**  
**FUNCTION: Health and Sanitation**  
**ACTIVITY: Health**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	2,441,981	2,449,321	2,359,972	2,675,201
Operating Expenses	1,606,139	2,697,611	2,663,309	2,786,169
Capital Expenditures	0	0	0	0
Total Exp Authority	4,048,120	5,146,932	5,023,281	5,461,370
Reimbursements	(1,000,651)	(1,142,375)	(1,065,612)	(1,495,240)
Total Appropriation	3,047,469	4,004,557	3,957,669	3,966,130
Operating Transfers Out	0	0	0	0
Total Requirements	3,047,469	4,004,557	3,957,669	3,966,130
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	34,370	1,193	14,305	0
Fee/Rate	2,496,114	3,078,364	3,089,752	3,073,130
Other Revenue	214,769	720,000	595,360	733,000
Total Revenue	2,745,253	3,799,557	3,699,417	3,806,130
Operating Transfers In	0	0	0	0
Total Financing Sources	2,745,253	3,799,557	3,699,417	3,806,130
<b>Use of/(Contribution to) Fund Balance</b>	<b>302,216</b>	<b>205,000</b>	<b>258,251</b>	<b>160,000</b>
Budgeted Staffing	29	30	30	30





**ADMINISTRATION****Information Services****Geographical Information System**

**GROUP: Administration**  
**DEPARTMENT: Information Services**  
**FUND: General**

**BUDGET UNIT: 120 1000**  
**FUNCTION: General Government**  
**ACTIVITY: Other General**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	1,718,907	2,080,409	1,831,767	1,349,276
Operating Expenses	1,679,379	2,003,280	1,868,800	1,839,326
Capital Expenditures	0	11,711	11,711	0
Total Exp Authority	3,398,286	4,095,400	3,712,278	3,188,602
Reimbursements	(126,429)	0	0	0
Total Appropriation	3,271,857	4,095,400	3,712,278	3,188,602
Operating Transfers Out	0	0	0	0
Total Requirements	3,271,857	4,095,400	3,712,278	3,188,602
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	176,337	66,424	76,888	67,353
Other Revenue	0	0	0	0
Total Revenue	176,337	66,424	76,888	67,353
Operating Transfers In	0	0	0	0
Total Financing Sources	176,337	66,424	76,888	67,353
<b>Net County Cost</b>	<b>3,095,520</b>	<b>4,028,976</b>	<b>3,635,390</b>	<b>3,121,249</b>
Budgeted Staffing	16	16	16	10

**Computer Operations**

**GROUP: Administration**  
**DEPARTMENT: Information Services**  
**FUND: Computer Operations**

**BUDGET UNIT: 120 4048**  
**FUNCTION: General Government**  
**ACTIVITY: Other General**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	16,533,920	18,807,474	17,994,387	20,030,227
Operating Expenses	27,451,189	35,711,162	27,200,069	32,749,867
Capital Expenditures	2,892,045	3,588,255	2,589,923	2,900,806
Total Exp Authority	46,877,153	58,106,891	47,784,379	55,680,900
Reimbursements	(11,344,243)	(13,675,218)	(13,781,191)	(14,226,592)
Total Appropriation	35,532,910	44,431,673	34,003,188	41,454,308
Operating Transfers Out	0	0	0	0
Total Requirements	35,532,910	44,431,673	34,003,188	41,454,308
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	739,095	739,095	0
Fee/Rate	41,190,810	41,521,793	40,898,971	37,178,846
Other Revenue	305,585	119,609	436,372	415,939
Total Revenue	41,496,395	42,380,497	42,074,438	37,594,785
Operating Transfers In	0	0	0	0
Total Financing Sources	41,496,395	42,380,497	42,074,438	37,594,785
<b>Use of/(Contribution to) Net Position</b>	<b>(5,963,485)</b>	<b>2,051,176</b>	<b>(8,071,249)</b>	<b>3,859,523</b>
Budgeted Staffing	154	152	152	155



**ADMINISTRATION****Information Services****Telecommunication Services**

**GROUP: Administration**  
**DEPARTMENT: Information Services**  
**FUND: Telecommunication Services**

**BUDGET UNIT: 120 4020**  
**FUNCTION: General Government**  
**ACTIVITY: Communication**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	10,191,475	13,235,918	11,375,440	13,817,898
Operating Expenses	22,884,225	44,602,339	32,054,075	34,012,743
Capital Expenditures	4,243,181	2,942,043	471,935	2,655,000
Total Exp Authority	37,318,881	60,780,300	43,901,450	50,485,641
Reimbursements	(4,388,354)	(6,353,911)	(6,241,841)	(7,629,457)
Total Appropriation	32,930,526	54,426,389	37,659,609	42,856,184
Operating Transfers Out	0	0	0	0
Total Requirements	32,930,526	54,426,389	37,659,609	42,856,184
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	3,827	32,293	0
Fee/Rate	34,929,893	37,664,149	36,349,053	35,314,831
Other Revenue	488,122	3,291,387	513,916	523,436
Total Revenue	35,418,016	40,959,363	36,895,262	35,838,267
Operating Transfers In	0	0	0	0
Total Financing Sources	35,418,016	40,959,363	36,895,262	35,838,267
<b>Use of/(Contribution to) Net Position</b>	<b>(2,487,489)</b>	<b>13,467,026</b>	<b>764,347</b>	<b>7,017,917</b>
Budgeted Staffing	108	107	107	108

**Business Solutions Development**

**GROUP: Administration**  
**DEPARTMENT: Information Services**  
**FUND: Business Solutions Development**

**BUDGET UNIT: 120 4042**  
**FUNCTION: General Government**  
**ACTIVITY: Other General**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	9,749,765	10,201,058	10,197,312	11,218,490
Operating Expenses	5,283,826	8,484,736	6,021,730	11,023,900
Capital Expenditures	0	0	0	0
Total Exp Authority	15,033,590	18,685,794	16,219,042	22,242,390
Reimbursements	(297,557)	(75,227)	(80,544)	(95,759)
Total Appropriation	14,736,034	18,610,567	16,138,498	22,146,631
Operating Transfers Out	0	0	0	0
Total Requirements	14,736,034	18,610,567	16,138,498	22,146,631
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	3,746	3,746	0
Fee/Rate	15,101,278	18,079,069	14,088,680	20,166,101
Other Revenue	139,810	1,721,865	139,851	150,553
Total Revenue	15,241,088	19,804,680	14,232,277	20,316,654
Operating Transfers In	0	0	0	0
Total Financing Sources	15,241,088	19,804,680	14,232,277	20,316,654
<b>Use of/(Contribution to) Net Position</b>	<b>(505,055)</b>	<b>(1,194,113)</b>	<b>1,906,220</b>	<b>1,829,977</b>
Budgeted Staffing	92	98	98	98



**ADMINISTRATION****Purchasing****Purchasing**

**GROUP: Administration**  
**DEPARTMENT: Purchasing**  
**FUND: General**

**BUDGET UNIT: 761 1000**  
**FUNCTION: General Government**  
**ACTIVITY: Finance**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	2,741,899	3,638,720	3,179,094	3,277,041
Operating Expenses	5,212,704	24,869,272	16,029,589	5,415,912
Capital Expenditures	5,165	0	0	46,000
Total Exp Authority	7,959,768	28,507,992	19,208,683	8,738,953
Reimbursements	(5,001,545)	(14,974,783)	(6,435,663)	(5,368,846)
Total Appropriation	2,958,223	13,533,209	12,773,020	3,370,107
Operating Transfers Out	0	0	0	0
Total Requirements	2,958,223	13,533,209	12,773,020	3,370,107
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	10,280,629	10,280,629	0
Fee/Rate	500,356	518,360	678,011	522,540
Other Revenue	692,725	605,800	672,246	660,187
Total Revenue	1,193,081	11,404,789	11,630,886	1,182,727
Operating Transfers In	0	0	0	0
Total Financing Sources	1,193,081	11,404,789	11,630,886	1,182,727
<b>Net County Cost</b>	<b>1,765,142</b>	<b>2,128,420</b>	<b>1,142,134</b>	<b>2,187,380</b>
Budgeted Staffing	30	32	32	30

**Printing Services**

**GROUP: Administration**  
**DEPARTMENT: Purchasing**  
**FUND: Printing Services**

**BUDGET UNIT: 761 4000**  
**FUNCTION: General Government**  
**ACTIVITY: Other General**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	924,901	1,121,930	955,385	1,273,859
Operating Expenses	2,333,781	2,273,026	2,245,591	2,408,614
Capital Expenditures	42,247	207,256	205,457	83,860
Total Exp Authority	3,300,929	3,602,212	3,406,433	3,766,333
Reimbursements	0	0	0	0
Total Appropriation	3,300,929	3,602,212	3,406,433	3,766,333
Operating Transfers Out	0	0	0	0
Total Requirements	3,300,929	3,602,212	3,406,433	3,766,333
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	30,737	30,737	0
Fee/Rate	3,301,063	3,748,000	2,813,087	3,327,536
Other Revenue	17,203	19,071	16,266	10,000
Total Revenue	3,318,266	3,797,808	2,860,090	3,337,536
Operating Transfers In	0	0	0	0
Total Financing Sources	3,318,266	3,797,808	2,860,090	3,337,536
<b>Use of/(Contribution to) Net Position</b>	<b>(17,337)</b>	<b>(195,596)</b>	<b>546,343</b>	<b>428,797</b>
Budgeted Staffing	15	17	17	17



**ADMINISTRATION****Purchasing****Surplus Property and Storage Operations**

**GROUP: Administration**  
**DEPARTMENT: Purchasing**  
**FUND: Surplus**

**BUDGET UNIT: 761 4004**  
**FUNCTION: General Government**  
**ACTIVITY: Other General**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	249,684	468,365	339,370	455,230
Operating Expenses	753,550	2,734,625	2,633,349	1,105,069
Capital Expenditures	115,032	38,000	37,916	173,378
Total Exp Authority	1,118,266	3,240,990	3,010,635	1,733,677
Reimbursements	(12,526)	0	0	0
Total Appropriation	1,105,740	3,240,990	3,010,635	1,733,677
Operating Transfers Out	0	0	0	0
Total Requirements	1,105,740	3,240,990	3,010,635	1,733,677
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	26,373	26,373	0
Fee/Rate	253,036	1,346,032	1,640,032	1,594,522
Other Revenue	46,165	2,067,100	34,261	10,000
Total Revenue	299,202	3,439,505	1,700,665	1,604,522
Operating Transfers In	0	0	0	0
Total Financing Sources	299,202	3,439,505	1,700,665	1,604,522
<b>Use of/(Contribution to) Net Position</b>	<b>806,538</b>	<b>(198,515)</b>	<b>1,309,970</b>	<b>129,155</b>
Budgeted Staffing	5	6	6	6

**Mail/Courier Services**

**GROUP: Administration**  
**DEPARTMENT: Purchasing**  
**FUND: Mail/Courier Services**

**BUDGET UNIT: 761 4008**  
**FUNCTION: General Government**  
**ACTIVITY: Other General**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	1,124,578	1,231,096	1,222,074	1,357,008
Operating Expenses	4,250,697	4,414,091	4,167,122	4,628,921
Capital Expenditures	27,613	0	0	56,000
Total Exp Authority	5,402,888	5,645,187	5,389,196	6,041,929
Reimbursements	0	0	(328)	0
Total Appropriation	5,402,888	5,645,187	5,388,868	6,041,929
Operating Transfers Out	0	0	0	0
Total Requirements	5,402,888	5,645,187	5,388,868	6,041,929
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	777	777	0
Fee/Rate	5,630,762	5,463,080	5,069,647	5,676,586
Other Revenue	22,806	16,000	26,686	15,000
Total Revenue	5,653,568	5,479,857	5,097,110	5,691,586
Operating Transfers In	0	0	0	0
Total Financing Sources	5,653,568	5,479,857	5,097,110	5,691,586
<b>Use of/(Contribution to) Net Position</b>	<b>(250,680)</b>	<b>165,330</b>	<b>291,759</b>	<b>350,343</b>
Budgeted Staffing	21	21	21	21



**ADMINISTRATION****Risk Management****Operations**

**GROUP: Administration**  
**DEPARTMENT: Risk Management**  
**FUND: Risk Management General Operations**

**BUDGET UNIT: 731 4120**  
**FUNCTION: General Government**  
**ACTIVITY: Other General**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	5,540,156	6,622,226	6,178,926	7,045,875
Operating Expenses	3,604,888	3,442,198	2,699,470	2,166,124
Capital Expenditures	0	16,000	0	28,999
Total Exp Authority	9,145,043	10,080,424	8,878,396	9,240,998
Reimbursements	(8,845,789)	(9,501,068)	(7,698,661)	(9,055,998)
Total Appropriation	299,254	579,356	1,179,735	185,000
Operating Transfers Out	0	0	0	0
Total Requirements	299,254	579,356	1,179,735	185,000
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	375,256	375,256	0
Fee/Rate	78,034	75,000	68,361	75,000
Other Revenue	174,719	129,100	102,092	110,000
Total Revenue	252,753	579,356	545,708	185,000
Operating Transfers In	0	0	0	0
Total Financing Sources	252,753	579,356	545,708	185,000
<b>Use of/(Contribution to) Net Position</b>	<b>46,501</b>	<b>0</b>	<b>634,027</b>	<b>0</b>
Budgeted Staffing	67	66	66	66

**Insurance Programs**

**GROUP: Administration**  
**DEPARTMENT: Risk Management**  
**FUND: Insurance Programs**

**BUDGET UNIT: Various**  
**FUNCTION: General Government**  
**ACTIVITY: Other General**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	101,296,641	155,614,445	100,546,315	162,876,405
Capital Expenditures	0	0	0	0
Total Exp Authority	101,296,641	155,614,445	100,546,315	162,876,405
Reimbursements	(81,473)	0	(83,680)	(27,900)
Total Appropriation	101,215,168	155,614,445	100,462,635	162,848,505
Operating Transfers Out	0	0	0	0
Total Requirements	101,215,168	155,614,445	100,462,635	162,848,505
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	20,000	0	20,000
Fee/Rate	122,050,178	130,896,400	130,901,894	133,831,000
Other Revenue	8,264,057	6,792,422	7,075,351	6,658,279
Total Revenue	130,314,235	137,708,822	137,977,245	140,509,279
Operating Transfers In	0	0	0	0
Total Financing Sources	130,314,235	137,708,822	137,977,245	140,509,279
<b>Use of/(Contribution to) Net Position</b>	<b>(29,099,067)</b>	<b>17,905,623</b>	<b>(37,514,610)</b>	<b>22,339,226</b>
Budgeted Staffing	0	0	0	0



**ADMINISTRATION****Local Agency Formation Commission****Local Agency Formation Commission**

**GROUP: Administration**  
**DEPARTMENT: Local Agency Formation Commission**  
**FUND: General**

**BUDGET UNIT: 118 1000**  
**FUNCTION: Public Protection**  
**ACTIVITY: Other Protection**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	368,499	363,499	363,499	363,499
Capital Expenditures	0	0	0	0
Total Exp Authority	368,499	363,499	363,499	363,499
Reimbursements	0	0	0	0
Total Appropriation	368,499	363,499	363,499	363,499
Operating Transfers Out	0	0	0	0
Total Requirements	368,499	363,499	363,499	363,499
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	0	0	0	0
Operating Transfers In	0	0	0	0
Total Financing Sources	0	0	0	0
<b>Net County Cost</b>	<b>368,499</b>	<b>363,499</b>	<b>363,499</b>	<b>363,499</b>
Budgeted Staffing	0	0	0	0

**County Schools****County Schools**

**GROUP: Administration**  
**DEPARTMENT: County Schools**  
**FUND: General**

**BUDGET UNIT: 119 1000**  
**FUNCTION: Education**  
**ACTIVITY: School Administration**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	3,157,200	3,152,080	3,042,574	3,152,080
Capital Expenditures	0	0	0	0
Total Exp Authority	3,157,200	3,152,080	3,042,574	3,152,080
Reimbursements	0	0	4	0
Total Appropriation	3,157,200	3,152,080	3,042,579	3,152,080
Operating Transfers Out	0	0	0	0
Total Requirements	3,157,200	3,152,080	3,042,579	3,152,080
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	0	0	0	0
Operating Transfers In	0	0	0	0
Total Financing Sources	0	0	0	0
<b>Net County Cost</b>	<b>3,157,200</b>	<b>3,152,080</b>	<b>3,042,579</b>	<b>3,152,080</b>
Budgeted Staffing	0	0	0	0



**ARROWHEAD REGIONAL MEDICAL CENTER****Arrowhead Regional Medical Center****Arrowhead Regional Medical Center**

**GROUP:** Arrowhead Regional Medical Center  
**DEPARTMENT:** Arrowhead Regional Medical Center  
**FUND:** Medical Center

**BUDGET UNIT:** 91 4200  
**FUNCTION:** Health and Sanitation  
**ACTIVITY:** Hospital Care

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	300,900,496	327,872,039	320,673,139	374,826,104
Operating Expenses	266,127,815	340,913,711	331,787,305	315,541,288
Capital Expenditures	8,461,066	22,889,587	18,413,605	18,857,298
Total Exp Authority	575,489,377	691,675,337	670,874,049	709,224,690
Reimbursements	(7,665,491)	(7,956,769)	(8,381,616)	(9,001,934)
Total Appropriation	567,823,886	683,718,568	662,492,433	700,222,756
Operating Transfers Out	29,074,962	51,296,067	50,649,948	25,140,295
Total Requirements	596,898,848	735,014,635	713,142,381	725,363,051
<b>Sources</b>				
Taxes	(596)	0	13,083	0
Realignment	0	0	0	0
State/Fed/Other Government	232,974,505	566,461,356	458,757,327	541,527,696
Fee/Rate	132,224,111	118,192,502	115,089,691	90,247,200
Other Revenue	86,790,874	54,063,041	77,699,351	11,913,966
Total Revenue	451,988,894	738,716,899	651,559,452	643,688,862
Operating Transfers In	0	0	320,605	25,000,000
Total Financing Sources	451,988,894	738,716,899	651,880,057	668,688,862
<b>Use of/(Contribution to) Net Position</b>	<b>144,909,954</b>	<b>(3,702,264)</b>	<b>61,262,324</b>	<b>56,674,189</b>
Budgeted Staffing	3,979	4,323	4,323	4,435

**Medical Center Lease Payments**

**GROUP:** Arrowhead Regional Medical Center  
**DEPARTMENT:** Arrowhead Regional Medical Center  
**FUND:** Medical Center Lease

**BUDGET UNIT:** 133 4202  
**FUNCTION:** General Government  
**ACTIVITY:** Plant Acquisition

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	40,938,436	42,032,925	41,263,356	35,561,209
Capital Expenditures	0	0	0	0
Total Exp Authority	40,938,436	42,032,925	41,263,356	35,561,209
Reimbursements	0	0	0	0
Total Appropriation	40,938,436	42,032,925	41,263,356	35,561,209
Operating Transfers Out	0	0	0	0
Total Requirements	40,938,436	42,032,925	41,263,356	35,561,209
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	21,350,962	19,073,426	20,653,551	16,126,724
Fee/Rate	0	0	0	0
Other Revenue	0	0	5,077,517	0
Total Revenue	21,350,962	19,073,426	25,731,068	16,126,724
Operating Transfers In	19,587,474	22,959,499	15,532,288	19,434,485
Total Financing Sources	40,938,436	42,032,925	41,263,356	35,561,209
<b>Use of/(Contribution to) Net Position</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Budgeted Staffing	0	0	0	0



**COMMUNITY DEVELOPMENT AND HOUSING AGENCY**

Community Development and Housing

Community Development and Housing

GROUP: Community Development and Housing Agency

BUDGET UNIT: Various

DEPARTMENT: Community Development and Housing

FUNCTION: Public Assistance

FUND: Community Development and Housing

ACTIVITY: Other Assistance

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	2,958,913	3,597,426	2,998,007	3,798,024
Operating Expenses	12,467,964	49,428,286	22,067,437	47,902,501
Capital Expenditures	0	13,550,000	0	13,010,699
Total Exp Authority	<u>15,426,877</u>	<u>66,575,712</u>	<u>25,065,444</u>	<u>64,711,224</u>
Reimbursements	<u>(4,982,794)</u>	<u>(5,486,391)</u>	<u>(4,994,753)</u>	<u>(6,174,702)</u>
Total Appropriation	10,444,083	61,089,321	20,070,691	58,536,522
Operating Transfers Out	<u>2,413,514</u>	<u>1,390,009</u>	<u>1,390,008</u>	<u>2,053,955</u>
Total Requirements	<u>12,857,597</u>	<u>62,479,330</u>	<u>21,460,700</u>	<u>60,590,477</u>
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	6,421,052	23,579,248	12,534,717	29,861,650
Fee/Rate	5,239	4,000	715	4,000
Other Revenue	<u>5,065,776</u>	<u>1,829,557</u>	<u>2,206,781</u>	<u>1,653,388</u>
Total Revenue	<u>11,492,068</u>	<u>25,412,805</u>	<u>14,742,213</u>	<u>31,519,038</u>
Operating Transfers In	<u>737,638</u>	<u>432,177</u>	<u>312,177</u>	<u>182,739</u>
Total Financing Sources	<u>12,229,706</u>	<u>25,844,982</u>	<u>15,054,390</u>	<u>31,701,777</u>
<b>Use of/(Contribution to) Fund Balance</b>	<b>627,891</b>	<b>36,634,348</b>	<b>6,406,309</b>	<b>28,888,700</b>
Budgeted Staffing	29	29	29	29





**COMMUNITY DEVELOPMENT AND HOUSING AGENCY**

**Office of Homeless Services**

**Office of Homeless Services**

**GROUP: Community Development and Housing Agency**  
**DEPARTMENT: Office of Homeless Services**  
**FUND: General**

**BUDGET UNIT: 621 1000**  
**FUNCTION: Public Assistance**  
**ACTIVITY: Other Assistance**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	1,026,048	1,134,465	1,117,520	1,166,510
Operating Expenses	437,863	818,576	701,779	1,036,557
Capital Expenditures	0	0	0	0
Total Exp Authority	1,463,911	1,953,041	1,819,299	2,203,067
Reimbursements	(592,195)	(924,296)	(836,955)	(1,138,713)
Total Appropriation	871,716	1,028,745	982,344	1,064,354
Operating Transfers Out	0	0	0	0
Total Requirements	871,716	1,028,745	982,344	1,064,354
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	538,511	640,934	683,121	622,845
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	538,511	640,934	683,121	622,845
Operating Transfers In	(176,748)	0	0	0
Total Financing Sources	361,763	640,934	683,121	622,845
<b>Net County Cost</b>	<b>509,953</b>	<b>387,811</b>	<b>299,223</b>	<b>441,509</b>
Budgeted Staffing	10	10	10	11

**Office of Homeless Services - Special Revenue Funds**

**GROUP: Community Development and Housing Agency**  
**DEPARTMENT: Office of Homeless Services**  
**FUND: HEAP**

**BUDGET UNIT: Various**  
**FUNCTION: Public Assistance**  
**ACTIVITY: Other Assistance**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	7,737,390	1,609,611	1,443,236	579,303
Capital Expenditures	0	0	0	0
Total Exp Authority	7,737,390	1,609,611	1,443,236	579,303
Reimbursements	0	0	(31,886)	0
Total Appropriation	7,737,390	1,609,611	1,411,351	579,303
Operating Transfers Out	0	0	0	0
Total Requirements	7,737,390	1,609,611	1,411,351	579,303
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	9,389,654	467,426	681,916	0
Fee/Rate	0	0	0	0
Other Revenue	38,726	0	182,951	0
Total Revenue	9,428,381	467,426	864,867	0
Operating Transfers In	0	0	0	0
Total Financing Sources	9,428,381	467,426	864,867	0
<b>Use of/(Contribution to) Fund Balance</b>	<b>(1,690,990)</b>	<b>1,142,185</b>	<b>546,483</b>	<b>579,303</b>
Budgeted Staffing	0	0	0	0



**ECONOMIC DEVELOPMENT AGENCY****Economic Development****Economic Development**

**GROUP: Economic Development Agency**  
**DEPARTMENT: Economic Development**  
**FUND: General**

**BUDGET UNIT: 601 1000**  
**FUNCTION: General Government**  
**ACTIVITY: Promotion**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	1,043,099	1,395,415	1,096,159	1,490,445
Operating Expenses	3,264,049	33,769,454	10,306,112	2,679,115
Capital Expenditures	0	0	0	0
Total Exp Authority	4,307,148	35,164,869	11,402,271	4,169,560
Reimbursements	(55,746)	(245,000)	(175,526)	(245,000)
Total Appropriation	4,251,402	34,919,869	11,226,745	3,924,560
Operating Transfers Out	0	0	0	0
Total Requirements	4,251,402	34,919,869	11,226,745	3,924,560
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	30,574,423	7,595,602	0
Fee/Rate	100,718	80,000	90,308	80,000
Other Revenue	165,410	120,000	150,734	120,000
Total Revenue	266,129	30,774,423	7,836,644	200,000
Operating Transfers In	0	0	0	0
Total Financing Sources	266,129	30,774,423	7,836,644	200,000
<b>Net County Cost</b>	<b>3,985,273</b>	<b>4,145,446</b>	<b>3,390,102</b>	<b>3,724,560</b>
Budgeted Staffing	12	12	12	12

**Department of Workforce Development****Workforce Development**

**GROUP: Economic Development Agency**  
**DEPARTMENT: Department of Workforce Development**  
**FUND: Workforce Development**

**BUDGET UNIT: 571 2260**  
**FUNCTION: Public Assistance**  
**ACTIVITY: Other Assistance**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	8,825,051	10,344,340	7,875,799	10,573,898
Operating Expenses	14,923,783	17,220,693	11,726,794	17,494,577
Capital Expenditures	0	50,000	0	50,000
Total Exp Authority	23,748,834	27,615,033	19,602,593	28,118,475
Reimbursements	(899,058)	(3,086,694)	(2,323,592)	(4,017,857)
Total Appropriation	22,849,775	24,528,339	17,279,000	24,100,618
Operating Transfers Out	0	0	0	0
Total Requirements	22,849,775	24,528,339	17,279,000	24,100,618
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	21,451,627	24,642,165	14,372,607	24,036,781
Fee/Rate	0	0	0	0
Other Revenue	719,932	837,841	837,682	1,108,474
Total Revenue	22,171,559	25,480,006	15,210,289	25,145,255
Operating Transfers In	202,344	279,210	243,952	278,631
Total Financing Sources	22,373,903	25,759,216	15,454,241	25,423,886
<b>Use of/(Contribution to) Fund Balance</b>	<b>475,873</b>	<b>(1,230,877)</b>	<b>1,824,759</b>	<b>(1,323,268)</b>
Budgeted Staffing	135	119	119	116



**FISCAL**

**Assessor/Recorder/County Clerk**

**Assessor/Recorder/County Clerk**

**GROUP: Fiscal**  
**DEPARTMENT: Assessor/Recorder/County Clerk**  
**FUND: General**

**BUDGET UNIT: 311 1000**  
**FUNCTION: General Government**  
**ACTIVITY: Finance**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	19,464,542	22,085,967	20,427,281	22,701,985
Operating Expenses	7,750,762	9,323,149	9,117,231	9,302,726
Capital Expenditures	17,399	0	0	78,000
Total Exp Authority	27,232,703	31,409,116	29,544,512	32,082,711
Reimbursements	(1,082,810)	(2,739,607)	(1,748,166)	(2,734,584)
Total Appropriation	26,149,893	28,669,509	27,796,346	29,348,127
Operating Transfers Out	430,000	0	0	0
Total Requirements	26,579,893	28,669,509	27,796,346	29,348,127
<b>Sources</b>				
Taxes	5,465	12,500	5,686	7,500
Realignment	0	0	0	0
State/Fed/Other Government	0	127,303	127,303	0
Fee/Rate	10,457,029	11,371,010	11,993,401	11,877,760
Other Revenue	13,447	57,500	54,579	57,500
Total Revenue	10,475,941	11,568,313	12,180,968	11,942,760
Operating Transfers In	0	0	0	0
Total Financing Sources	10,475,941	11,568,313	12,180,968	11,942,760
<b>Net County Cost</b>	<b>16,103,952</b>	<b>17,101,196</b>	<b>15,615,378</b>	<b>17,405,367</b>
Budgeted Staffing	251	257	257	259

**Assessor/Recorder/County Clerk - Special Revenue Funds**

**GROUP: Fiscal**  
**DEPARTMENT: Assessor/Recorder/County Clerk**  
**FUND: Assessor/Recorder Special Revenue Funds - Consolidated**

**BUDGET UNIT: Various**  
**FUNCTION: Public Protection**  
**ACTIVITY: Other Protection**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	233,590	300,451	298,408	312,126
Operating Expenses	4,503,397	6,741,239	4,083,299	7,701,637
Capital Expenditures	1,862,042	188,700	171,076	94,000
Total Exp Authority	6,599,028	7,230,390	4,552,784	8,107,763
Reimbursements	0	0	0	(443,321)
Total Appropriation	6,599,028	7,230,390	4,552,784	7,664,442
Operating Transfers Out	0	0	0	0
Total Requirements	6,599,028	7,230,390	4,552,784	7,664,442
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	750,000	750,000	750,000	750,000
Fee/Rate	2,598,110	2,675,000	3,378,078	3,125,000
Other Revenue	212,060	224,500	216,116	221,500
Total Revenue	3,560,170	3,649,500	4,344,194	4,096,500
Operating Transfers In	5,250,000	375,000	375,000	375,000
Total Financing Sources	8,810,170	4,024,500	4,719,194	4,471,500
<b>Use of/(Contribution to) Fund Balance</b>	<b>(2,211,141)</b>	<b>3,205,890</b>	<b>(166,410)</b>	<b>3,192,942</b>
Budgeted Staffing	3	3	3	3



## FISCAL

## Auditor-Controller/Treasurer/Tax Collector

## Auditor-Controller/Treasurer/Tax Collector

GROUP: Fiscal  
DEPARTMENT: Auditor-Controller/Treasurer/Tax Collector  
FUND: General

BUDGET UNIT: 340 1000  
FUNCTION: General Government  
ACTIVITY: Finance

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	25,708,910	30,388,865	27,785,890	31,309,188
Operating Expenses	15,691,511	17,202,812	15,493,473	20,584,192
Capital Expenditures	130,516	962,400	578,331	804,000
Total Exp Authority	41,530,937	48,554,077	43,857,694	52,697,380
Reimbursements	(439,325)	(1,803,112)	(1,427,846)	(5,747,413)
Total Appropriation	41,091,613	46,750,965	42,429,848	46,949,967
Operating Transfers Out	849,000	103,000	98,951	0
Total Requirements	41,940,613	46,853,965	42,528,798	46,949,967
<b>Sources</b>				
Taxes	282,120	781,000	183,430	724,800
Realignment	0	0	0	0
State/Fed/Other Government	185,479	922,896	993,031	123,256
Fee/Rate	22,436,148	24,637,737	23,064,042	24,812,634
Other Revenue	1,508,693	888,294	1,430,163	884,644
Total Revenue	24,412,440	27,229,927	25,670,667	26,545,334
Operating Transfers In	0	0	0	350,000
Total Financing Sources	24,412,440	27,229,927	25,670,667	26,895,334
<b>Net County Cost</b>	<b>17,528,173</b>	<b>19,624,038</b>	<b>16,858,132</b>	<b>20,054,633</b>
Budgeted Staffing	340	329	329	330

## Auditor-Controller/Treasurer/Tax Collector - Redemption Restitution Maintenance

GROUP: Fiscal  
DEPARTMENT: Auditor-Controller/Treasurer/Tax Collector  
FUND: Redemption Restitution Maintenance

BUDGET UNIT: 340 2720  
FUNCTION: General Government  
ACTIVITY: Finance

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	0	338,262	120,085	176,455
Capital Expenditures	0	0	0	0
Total Exp Authority	0	338,262	120,085	176,455
Reimbursements	0	0	0	0
Total Appropriation	0	338,262	120,085	176,455
Operating Transfers Out	0	0	0	0
Total Requirements	0	338,262	120,085	176,455
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	176,302	180,000	168,850	182,000
Fee/Rate	0	30,000	0	0
Other Revenue	44,799	40,000	50,687	40,000
Total Revenue	221,101	250,000	219,537	222,000
Operating Transfers In	0	0	0	0
Total Financing Sources	221,101	250,000	219,537	222,000
<b>Use of/(Contribution to) Fund Balance</b>	<b>(221,101)</b>	<b>88,262</b>	<b>(99,452)</b>	<b>(45,454)</b>
Budgeted Staffing	0	0	0	0



**HUMAN SERVICES****Health Administration****Health Administration**

**GROUP: Human Services**  
**DEPARTMENT: Health Administration**  
**FUND: General**

**BUDGET UNIT: 114 1000**  
**FUNCTION: Health and Sanitation**  
**ACTIVITY: Hospital Care**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	96,086,929	173,887,734	153,908,478	175,052,699
Capital Expenditures	0	0	0	0
Total Exp Authority	96,086,929	173,887,734	153,908,478	175,052,699
Reimbursements	0	0	0	0
Total Appropriation	96,086,929	173,887,734	153,908,478	175,052,699
Operating Transfers Out	15,904,153	19,276,178	17,775,421	16,547,855
Total Requirements	111,991,082	193,163,912	171,683,899	191,600,554
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	1,887,007	5,563,912	3,862,703	4,000,554
State/Fed/Other Government	0	0	0	0
Fee/Rate	95,104,074	172,600,000	152,821,196	172,600,000
Other Revenue	0	0	0	0
Total Revenue	96,991,082	178,163,912	156,683,899	176,600,554
Operating Transfers In	0	0	0	0
Total Financing Sources	96,991,082	178,163,912	156,683,899	176,600,554
<b>Net County Cost</b>	<b>15,000,000</b>	<b>15,000,000</b>	<b>15,000,000</b>	<b>15,000,000</b>
Budgeted Staffing	0	0	0	0

**Master Settlement Agreement**

**GROUP: Human Services**  
**DEPARTMENT: Health Administration**  
**FUND: Master Settlement Agreement**

**BUDGET UNIT: 116 2700**  
**FUNCTION: Health and Sanitation**  
**ACTIVITY: Hospital Care**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	0	0	0	0
Capital Expenditures	0	0	0	0
Total Exp Authority	0	0	0	0
Reimbursements	0	0	0	0
Total Appropriation	0	0	0	0
Operating Transfers Out	17,000,000	17,000,000	17,000,000	17,000,000
Total Requirements	17,000,000	17,000,000	17,000,000	17,000,000
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	21,099,323	18,919,194	20,312,746	21,081,607
Total Revenue	21,099,323	18,919,194	20,312,746	21,081,607
Operating Transfers In	0	0	5,280,336	0
Total Financing Sources	21,099,323	18,919,194	25,593,081	21,081,607
<b>Use of/(Contribution to) Fund Balance</b>	<b>(4,099,323)</b>	<b>(1,919,194)</b>	<b>(8,593,081)</b>	<b>(4,081,607)</b>
Budgeted Staffing	0	0	0	0



**HUMAN SERVICES****Behavioral Health****Behavioral Health**

**GROUP: Human Services**  
**DEPARTMENT: Behavioral Health**  
**FUND: General**

**BUDGET UNIT: 920 1000**  
**FUNCTION: Health and Sanitation**  
**ACTIVITY: Hospital Care**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	58,960,294	76,036,099	63,907,702	81,498,853
Operating Expenses	140,944,988	170,153,759	141,058,324	176,306,301
Capital Expenditures	238,145	1,916,480	448,278	1,775,010
Total Exp Authority	200,143,426	248,106,338	205,414,304	259,580,164
Reimbursements	(13,070,066)	(16,165,059)	(14,852,668)	(14,039,586)
Total Appropriation	187,073,361	231,941,279	190,561,636	245,540,578
Operating Transfers Out	27,410,587	24,257,171	24,256,267	23,314,178
Total Requirements	214,483,948	256,198,450	214,817,903	268,854,756
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	127,381,324	135,465,107	120,833,699	131,641,658
State/Fed/Other Government	82,553,175	114,168,155	87,287,996	131,014,852
Fee/Rate	85,153	81,434	480,805	899,049
Other Revenue	2,621,543	4,641,001	4,372,651	3,456,444
Total Revenue	212,641,195	254,355,697	212,975,151	267,012,003
Operating Transfers In	0	0	0	0
Total Financing Sources	212,641,195	254,355,697	212,975,151	267,012,003
<b>Net County Cost</b>	<b>1,842,753</b>	<b>1,842,753</b>	<b>1,842,752</b>	<b>1,842,753</b>
Budgeted Staffing	625	669	669	668

**Substance Use Disorder and Recovery Services**

**GROUP: Human Services**  
**DEPARTMENT: Behavioral Health**  
**FUND: General**

**BUDGET UNIT: 101 1000**  
**FUNCTION: Health and Sanitation**  
**ACTIVITY: Hospital Care**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	5,985,108	10,402,278	7,593,191	11,249,854
Operating Expenses	34,747,587	35,986,177	35,423,760	38,680,301
Capital Expenditures	0	27,500	0	136,600
Total Exp Authority	40,732,694	46,415,955	43,016,951	50,066,755
Reimbursements	(15,684,192)	(13,155,703)	(15,469,194)	(17,796,553)
Total Appropriation	25,048,502	33,260,252	27,547,756	32,270,202
Operating Transfers Out	0	0	0	0
Total Requirements	25,048,502	33,260,252	27,547,756	32,270,202
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	6,855,424	7,481,778	7,276,091	7,481,778
State/Fed/Other Government	18,029,131	25,628,716	19,931,809	24,638,666
Fee/Rate	0	300	183,337	300
Other Revenue	14,490	0	7,061	0
Total Revenue	24,899,045	33,110,794	27,398,298	32,120,744
Operating Transfers In	0	0	0	0
Total Financing Sources	24,899,045	33,110,794	27,398,298	32,120,744
<b>Net County Cost</b>	<b>149,458</b>	<b>149,458</b>	<b>149,458</b>	<b>149,458</b>
Budgeted Staffing	115	118	118	117



**HUMAN SERVICES****Behavioral Health****Behavioral Health - Mental Health Services Act**

<b>GROUP: Human Services</b>		<b>BUDGET UNIT: 920 2200</b>			
<b>DEPARTMENT: Behavioral Health</b>		<b>FUNCTION: Health and Sanitation</b>			
<b>FUND: Mental Health Services Act</b>		<b>ACTIVITY: Hospital Care</b>			
	<b>2018-19 Actuals</b>	<b>2019-20 Final</b>	<b>2019-20 Actuals</b>	<b>2020-21 Adopted</b>	
<b>Requirements</b>					
Staffing Expenses	44,312,672	55,734,528	46,290,536	59,416,695	
Operating Expenses	146,816,901	191,572,774	152,700,260	190,709,725	
Capital Expenditures	644,938	4,821,623	1,032,331	4,998,084	
Total Exp Authority	191,774,512	252,128,925	200,023,128	255,124,504	
Reimbursements	(776,673)	(843,096)	(903,713)	(2,343,118)	
Total Appropriation	190,997,838	251,285,829	199,119,415	252,781,386	
Operating Transfers Out	3,444,090	2,155,956	194,529	1,100,000	
Total Requirements	194,441,928	253,441,785	199,313,944	253,881,386	
<b>Sources</b>					
Taxes	0	0	0	0	
Realignment	0	0	0	0	
State/Fed/Other Government	169,204,557	165,427,207	127,217,956	184,174,345	
Fee/Rate	32,216	0	56,730	0	
Other Revenue	10,151,338	9,208,391	12,207,451	10,582,873	
Total Revenue	179,388,111	174,635,598	139,482,137	194,757,218	
Operating Transfers In	25,567,834	22,160,418	22,413,514	20,800,000	
Total Financing Sources	204,955,945	196,796,016	161,895,651	215,557,218	
<b>Use of/(Contribution to) Fund Balance</b>	<b>(10,514,017)</b>	<b>56,645,769</b>	<b>37,418,292</b>	<b>38,324,168</b>	
Budgeted Staffing	624	665	665	662	

**Behavioral Health - Special Revenue Funds**

<b>GROUP: Human Services</b>		<b>BUDGET UNIT: Various</b>			
<b>DEPARTMENT: Behavioral Health</b>		<b>FUNCTION: Health and Sanitation</b>			
<b>FUND: Consolidated Special Revenue</b>		<b>ACTIVITY: Hospital Care</b>			
	<b>2018-19 Actuals</b>	<b>2019-20 Final</b>	<b>2019-20 Actuals</b>	<b>2020-21 Adopted</b>	
<b>Requirements</b>					
Staffing Expenses	0	0	0	0	
Operating Expenses	8,929,074	10,969,453	10,853,504	10,335,200	
Capital Expenditures	0	0	0	0	
Total Exp Authority	8,929,074	10,969,453	10,853,504	10,335,200	
Reimbursements	0	0	0	0	
Total Appropriation	8,929,074	10,969,453	10,853,504	10,335,200	
Operating Transfers Out	0	0	0	0	
Total Requirements	8,929,074	10,969,453	10,853,504	10,335,200	
<b>Sources</b>					
Taxes	0	0	0	0	
Realignment	0	0	0	0	
State/Fed/Other Government	9,707,495	10,367,299	11,577,187	10,611,382	
Fee/Rate	433,162	490,113	304,889	437,538	
Other Revenue	310,927	240,105	225,068	339,721	
Total Revenue	10,451,584	11,097,517	12,107,144	11,388,641	
Operating Transfers In	0	0	0	0	
Total Financing Sources	10,451,584	11,097,517	12,107,144	11,388,641	
<b>Use of/(Contribution to) Fund Balance</b>	<b>(1,522,510)</b>	<b>(128,064)</b>	<b>(1,253,640)</b>	<b>(1,053,441)</b>	
Budgeted Staffing	0	0	0	0	



**HUMAN SERVICES****Public Health****Public Health**

**GROUP: Human Services**  
**DEPARTMENT: Public Health**  
**FUND: General**

**BUDGET UNIT: 930 1000**  
**FUNCTION: Health and Sanitation**  
**ACTIVITY: Health**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	55,381,581	63,463,465	60,148,060	66,672,285
Operating Expenses	34,053,095	46,884,374	41,512,055	43,194,883
Capital Expenditures	240,655	666,886	525,645	140,000
Total Exp Authority	89,675,331	111,014,725	102,185,760	110,007,168
Reimbursements	(8,271,638)	(11,913,120)	(12,285,581)	(12,413,623)
Total Appropriation	81,403,693	99,101,605	89,900,180	97,593,545
Operating Transfers Out	49,613	8,930	8,930	0
Total Requirements	81,453,306	99,110,535	89,909,110	97,593,545
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	16,996,225	17,972,312	15,004,794	20,745,966
State/Fed/Other Government	41,056,055	57,839,807	52,482,700	53,597,087
Fee/Rate	15,748,872	16,477,008	15,488,250	17,006,261
Other Revenue	1,267,261	96,724	274,690	90,566
Total Revenue	75,068,414	92,385,851	83,250,434	91,439,880
Operating Transfers In	117,708	153,236	126,110	153,236
Total Financing Sources	75,186,122	92,539,087	83,376,544	91,593,116
<b>Net County Cost</b>	<b>6,267,184</b>	<b>6,571,448</b>	<b>6,532,566</b>	<b>6,000,429</b>
Budgeted Staffing	789	832	832	785

**California Children's Services**

**GROUP: Human Services**  
**DEPARTMENT: Public Health**  
**FUND: General**

**BUDGET UNIT: 933 1000**  
**FUNCTION: Health and Sanitation**  
**ACTIVITY: Hospital Care**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	14,417,866	19,614,108	15,432,932	19,362,849
Operating Expenses	4,539,348	7,702,386	6,269,965	7,610,186
Capital Expenditures	9,186	15,000	11,701	0
Total Exp Authority	18,966,399	27,331,494	21,714,597	26,973,035
Reimbursements	0	0	(4,616)	0
Total Appropriation	18,966,399	27,331,494	21,709,982	26,973,035
Operating Transfers Out	0	0	0	0
Total Requirements	18,966,399	27,331,494	21,709,982	26,973,035
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	2,588,470	4,903,737	3,578,302	4,903,342
State/Fed/Other Government	13,778,363	17,509,420	14,451,000	17,151,751
Fee/Rate	12,440	14,000	12,000	14,000
Other Revenue	(1,343)	600	1,622	600
Total Revenue	16,377,929	22,427,757	18,042,925	22,069,693
Operating Transfers In	0	0	0	0
Total Financing Sources	16,377,929	22,427,757	18,042,925	22,069,693
<b>Net County Cost</b>	<b>2,588,470</b>	<b>4,903,737</b>	<b>3,667,057</b>	<b>4,903,342</b>
Budgeted Staffing	193	196	196	191





**HUMAN SERVICES****Public Health****Indigent Ambulance**

**GROUP: Human Services**  
**DEPARTMENT: Public Health**  
**FUND: General**

**BUDGET UNIT: 929 1000**  
**FUNCTION: Health and Sanitation**  
**ACTIVITY: Hospital Care**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	472,501	472,415	472,415	472,109
Capital Expenditures	0	0	0	0
Total Exp Authority	472,501	472,415	472,415	472,109
Reimbursements	0	0	0	0
Total Appropriation	472,501	472,415	472,415	472,109
Operating Transfers Out	0	0	0	0
Total Requirements	472,501	472,415	472,415	472,109
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	0	0	0	0
Operating Transfers In	0	0	0	0
Total Financing Sources	0	0	0	0
<b>Net County Cost</b>	<b>472,501</b>	<b>472,415</b>	<b>472,415</b>	<b>472,109</b>
Budgeted Staffing	0	0	0	0

**Public Health Special Revenue Funds**

**GROUP: Human Services**  
**DEPARTMENT: Public Health**  
**FUND: Consolidated Special Revenue**

**BUDGET UNIT: Various**  
**FUNCTION: Health and Sanitation**  
**ACTIVITY: Health**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	2,236,575	6,240,729	6,093,879	4,202,611
Capital Expenditures	0	0	0	0
Total Exp Authority	2,236,575	6,240,729	6,093,879	4,202,611
Reimbursements	0	0	0	0
Total Appropriation	2,236,575	6,240,729	6,093,879	4,202,611
Operating Transfers Out	0	0	0	0
Total Requirements	2,236,575	6,240,729	6,093,879	4,202,611
<b>Sources</b>				
Taxes	29,041	32,609	23,854	32,864
Realignment	0	0	0	0
State/Fed/Other Government	2,136,790	2,082,618	2,046,250	2,144,285
Fee/Rate	1,732,251	1,886,115	1,727,973	1,869,893
Other Revenue	109,391	93,986	123,003	124,678
Total Revenue	4,007,474	4,095,328	3,921,080	4,171,720
Operating Transfers In	0	0	0	0
Total Financing Sources	4,007,474	4,095,328	3,921,080	4,171,720
<b>Use of/(Contribution to) Fund Balance</b>	<b>(1,770,899)</b>	<b>2,145,401</b>	<b>2,172,799</b>	<b>30,891</b>
Budgeted Staffing	0	0	0	0



**HUMAN SERVICES****Human Services Administrative Claim****Administrative Claim**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>GROUP: Human Services</b>				
<b>DEPARTMENT: Human Services Administrative Claim</b>				
<b>FUND: General</b>				
<b>BUDGET UNIT: 501 1000</b>				
<b>FUNCTION: Public Assistance</b>				
<b>ACTIVITY: Public Assistance Administration</b>				
<b>Requirements</b>				
Staffing Expenses	357,843,007	388,442,591	372,423,765	406,104,468
Operating Expenses	208,126,420	249,984,350	213,531,187	264,853,927
Capital Expenditures	765,084	5,701,900	4,403,398	3,322,403
Total Exp Authority	566,734,511	644,128,841	590,358,350	674,280,798
Reimbursements	(4,062,634)	(2,741,944)	(3,885,787)	(3,781,028)
Total Appropriation	562,671,877	641,386,897	586,472,564	670,499,770
Operating Transfers Out	783,672	394,949	394,949	11,000,000
Total Requirements	563,455,549	641,781,846	586,867,513	681,499,770
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	144,145,975	142,578,241	131,744,171	142,800,330
State/Fed/Other Government	378,514,683	454,242,050	409,068,103	480,150,357
Fee/Rate	806,910	495,000	819,031	850,000
Other Revenue	775,909	492,040	593,886	790,000
Total Revenue	524,243,476	597,807,331	542,225,190	624,590,687
Operating Transfers In	6,452,159	8,761,029	9,428,836	18,765,029
Total Financing Sources	530,695,635	606,568,360	551,654,026	643,355,716
<b>Net County Cost</b>	<b>32,759,914</b>	<b>35,213,486</b>	<b>35,213,486</b>	<b>38,144,054</b>
Budgeted Staffing	4,553	4,629	4,629	4,635

**Human Services Subsistence Funds**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>GROUP: Human Services</b>				
<b>DEPARTMENT: Human Services Administrative Claim</b>				
<b>FUND: General</b>				
<b>BUDGET UNIT: Various</b>				
<b>FUNCTION: Public Assistance</b>				
<b>ACTIVITY: Aid Programs</b>				
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	594,610,847	697,259,665	657,580,002	725,754,794
Capital Expenditures	0	0	0	0
Total Exp Authority	594,610,847	697,259,665	657,580,002	725,754,794
Reimbursements	(720,072)	(768,500)	(325,167)	(790,000)
Total Appropriation	593,890,775	696,491,165	657,254,836	724,964,794
Operating Transfers Out	0	0	0	0
Total Requirements	593,890,775	696,491,165	657,254,836	724,964,794
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	345,750,595	367,873,788	364,890,715	408,979,483
State/Fed/Other Government	207,009,504	282,542,790	246,056,729	260,470,482
Fee/Rate	1,573,728	1,690,100	1,992,381	1,739,621
Other Revenue	373,131	300,000	230,524	300,000
Total Revenue	554,706,957	652,406,678	613,170,348	671,489,586
Operating Transfers In	0	0	0	0
Total Financing Sources	554,706,957	652,406,678	613,170,348	671,489,586
<b>Net County Cost</b>	<b>39,183,818</b>	<b>44,084,487</b>	<b>44,084,487</b>	<b>53,475,208</b>
Budgeted Staffing	0	0	0	0



**HUMAN SERVICES****Human Services Administrative Claim****Wraparound Reinvestment Fund**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>GROUP: Human Services</b>				
<b>DEPARTMENT: Human Services Administrative Claim</b>				
<b>FUND: Special Revenue</b>				
<b>BUDGET UNIT: 505 2738</b>				
<b>FUNCTION: Public Assistance</b>				
<b>ACTIVITY: Aid Programs</b>				
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	943,772	1,588,500	987,694	1,588,500
Capital Expenditures	0	0	0	0
Total Exp Authority	943,772	1,588,500	987,694	1,588,500
Reimbursements	(2,717,067)	(3,000,000)	(250,872)	0
Total Appropriation	(1,773,294)	(1,411,500)	736,823	1,588,500
Operating Transfers Out	6,327,159	8,761,029	8,761,029	9,690,029
Total Requirements	4,553,865	7,349,529	9,497,852	11,278,529
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	16,116,715	16,000,000
Fee/Rate	0	0	0	0
Other Revenue	7,172,572	5,025,000	13,148,635	400,000
Total Revenue	7,172,572	5,025,000	29,265,350	16,400,000
Operating Transfers In	0	0	0	0
Total Financing Sources	7,172,572	5,025,000	29,265,350	16,400,000
<b>Use of/(Contribution to) Fund Balance</b>	<b>(2,618,708)</b>	<b>2,324,529</b>	<b>(19,767,498)</b>	<b>(5,121,471)</b>
Budgeted Staffing	0	0	0	0



**HUMAN SERVICES****Aging and Adult Services****Aging and Adult Services**

**GROUP: Human Services**  
**DEPARTMENT: Aging and Adult Services**  
**FUND: General**

**BUDGET UNIT: 529 1036**  
**FUNCTION: Public Assistance**  
**ACTIVITY: Other Assistance**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	2,881,434	3,344,663	3,240,871	3,663,102
Operating Expenses	8,625,571	11,359,334	10,020,583	11,314,695
Capital Expenditures	0	0	0	0
Total Exp Authority	11,507,005	14,703,997	13,261,454	14,977,797
Reimbursements	(547,059)	(719,825)	(406,626)	(627,259)
Total Appropriation	10,959,946	13,984,172	12,854,828	14,350,538
Operating Transfers Out	0	0	0	0
Total Requirements	10,959,946	13,984,172	12,854,828	14,350,538
<b>Sources</b>				
Taxes	(398)	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	10,736,131	12,777,239	10,287,189	13,286,335
Fee/Rate	0	0	0	0
Other Revenue	132,673	112,470	120,780	6,583
Total Revenue	10,868,406	12,889,709	10,407,970	13,292,918
Operating Transfers In	1,057,620	1,094,463	1,094,463	1,057,620
Total Financing Sources	11,926,026	13,984,172	11,502,433	14,350,538
<b>Use of/(Contribution to) Fund Balance</b>	<b>(966,080)</b>	<b>0</b>	<b>1,352,396</b>	<b>0</b>
Budgeted Staffing	42	43	43	43

**Public Guardian - Conservator**

**GROUP: Human Services**  
**DEPARTMENT: Aging and Adult Services**  
**FUND: General**

**BUDGET UNIT: 536 1000**  
**FUNCTION: Public Protection**  
**ACTIVITY: Other Protection**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	2,884,087	6,118,618	4,271,033	6,312,100
Operating Expenses	1,917,018	3,021,709	2,245,941	3,008,576
Capital Expenditures	9,698	0	0	45,000
Total Exp Authority	4,810,803	9,140,327	6,516,974	9,365,676
Reimbursements	(3,230,388)	(6,946,146)	(4,928,806)	(7,324,892)
Total Appropriation	1,580,415	2,194,181	1,588,168	2,040,784
Operating Transfers Out	0	0	0	0
Total Requirements	1,580,415	2,194,181	1,588,168	2,040,784
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	34,839	34,839	0
Fee/Rate	578,728	500,000	770,863	350,000
Other Revenue	1,059	0	3,731	0
Total Revenue	579,787	534,839	809,432	350,000
Operating Transfers In	0	0	0	0
Total Financing Sources	579,787	534,839	809,432	350,000
<b>Net County Cost</b>	<b>1,000,628</b>	<b>1,659,342</b>	<b>778,735</b>	<b>1,690,784</b>
Budgeted Staffing	50	52	52	64



**HUMAN SERVICES****Child Support Services****Child Support**

**GROUP: Human Services**  
**DEPARTMENT: Child Support Services**  
**FUND: General**

**BUDGET UNIT: 452 1000**  
**FUNCTION: Public Protection**  
**ACTIVITY: Judicial**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	32,877,718	38,551,994	38,500,263	41,826,270
Operating Expenses	8,761,004	11,659,034	9,352,330	12,429,144
Capital Expenditures	717,358	64,000	62,591	889,814
Total Exp Authority	42,356,081	50,275,028	47,915,183	55,145,228
Reimbursements	0	0	(11,725)	0
Total Appropriation	42,356,081	50,275,028	47,903,458	55,145,228
Operating Transfers Out	0	0	0	0
Total Requirements	42,356,081	50,275,028	47,903,458	55,145,228
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	42,147,957	49,826,596	47,656,617	54,665,228
Fee/Rate	0	0	0	0
Other Revenue	208,124	448,432	246,841	480,000
Total Revenue	42,356,081	50,275,028	47,903,458	55,145,228
Operating Transfers In	0	0	0	0
Total Financing Sources	42,356,081	50,275,028	47,903,458	55,145,228
<b>Net County Cost</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Budgeted Staffing	399	513	513	513

**Preschool Services****Preschool Services**

**GROUP: Human Services**  
**DEPARTMENT: Preschool Services**  
**FUND: Preschool Services**

**BUDGET UNIT: Various**  
**FUNCTION: Public Assistance**  
**ACTIVITY: Other Assistance**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	34,953,996	37,052,195	35,689,699	36,686,699
Operating Expenses	23,247,422	25,951,582	24,199,775	25,052,647
Capital Expenditures	787,880	823,874	533,766	292,181
Total Exp Authority	58,989,299	63,827,651	60,423,240	62,031,527
Reimbursements	(979,211)	(1,484,692)	(1,218,925)	(1,394,692)
Total Appropriation	58,010,088	62,342,959	59,204,315	60,636,835
Operating Transfers Out	579,506	5,103,225	1,258,302	2,927,877
Total Requirements	58,589,594	67,446,184	60,462,617	63,564,712
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	58,963,026	68,176,373	60,688,285	63,596,488
Fee/Rate	0	0	1,199	0
Other Revenue	174,450	6,000	47,173	6,000
Total Revenue	59,137,476	68,182,373	60,736,656	63,602,488
Operating Transfers In	0	0	26,014	0
Total Financing Sources	59,137,476	68,182,373	60,762,671	63,602,488
<b>Use of/(Contribution to) Fund Balance</b>	<b>(547,882)</b>	<b>(736,189)</b>	<b>(300,054)</b>	<b>(37,776)</b>
Budgeted Staffing	792	796	796	787



**HUMAN SERVICES****Veterans Affairs****Veterans Affairs**

**GROUP: Human Services**  
**DEPARTMENT: Veterans Affairs**  
**FUND: General**

**BUDGET UNIT: 540 1000**  
**FUNCTION: Public Assistance**  
**ACTIVITY: Veteran's Services**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	2,085,026	2,208,527	2,143,630	2,271,918
Operating Expenses	440,524	654,406	564,117	566,642
Capital Expenditures	0	0	0	0
Total Exp Authority	<u>2,525,550</u>	<u>2,862,933</u>	<u>2,707,746</u>	<u>2,838,560</u>
Reimbursements	0	0	0	0
Total Appropriation	<u>2,525,550</u>	<u>2,862,933</u>	<u>2,707,746</u>	<u>2,838,560</u>
Operating Transfers Out	58,951	39,400	37,059	67,000
Total Requirements	<u>2,584,501</u>	<u>2,902,333</u>	<u>2,744,805</u>	<u>2,905,560</u>
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	696,020	759,784	827,083	636,000
Fee/Rate	0	0	0	0
Other Revenue	603	0	421	0
Total Revenue	<u>696,623</u>	<u>759,784</u>	<u>827,504</u>	<u>636,000</u>
Operating Transfers In	0	0	0	0
Total Financing Sources	<u>696,623</u>	<u>759,784</u>	<u>827,504</u>	<u>636,000</u>
<b>Net County Cost</b>	<b>1,887,878</b>	<b>2,142,549</b>	<b>1,917,301</b>	<b>2,269,560</b>
Budgeted Staffing	25	25	25	25



**LAW AND JUSTICE****County Trial Courts****Drug Courts**

**GROUP: Law and Justice**  
**DEPARTMENT: County Trial Courts**  
**FUND: General**

**BUDGET UNIT: 123 1000**  
**FUNCTION: Public Protection**  
**ACTIVITY: Judicial**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	169,115	181,168	161,484	182,269
Capital Expenditures	0	0	0	0
Total Exp Authority	169,115	181,168	161,484	182,269
Reimbursements	(175,433)	(181,168)	(165,442)	(182,269)
Total Appropriation	(6,317)	0	(3,958)	0
Operating Transfers Out	0	0	0	0
Total Requirements	(6,317)	0	(3,958)	0
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	0	0	0	0
Operating Transfers In	0	0	0	0
Total Financing Sources	0	0	0	0
<b>Net County Cost</b>	<b>(6,317)</b>	<b>0</b>	<b>(3,958)</b>	<b>0</b>
Budgeted Staffing	0	0	0	0

**Grand Jury**

**GROUP: Law and Justice**  
**DEPARTMENT: County Trial Courts**  
**FUND: General**

**BUDGET UNIT: 124 1000**  
**FUNCTION: Public Protection**  
**ACTIVITY: Judicial**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	644,035	726,426	550,872	728,940
Capital Expenditures	0	0	0	0
Total Exp Authority	644,035	726,426	550,872	728,940
Reimbursements	0	0	0	0
Total Appropriation	644,035	726,426	550,872	728,940
Operating Transfers Out	0	0	0	0
Total Requirements	644,035	726,426	550,872	728,940
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	0	0	0	0
Operating Transfers In	0	0	0	0
Total Financing Sources	0	0	0	0
<b>Net County Cost</b>	<b>644,035</b>	<b>726,426</b>	<b>550,872</b>	<b>728,940</b>
Budgeted Staffing	0	0	0	0



**LAW AND JUSTICE****County Trial Courts****Indigent Defense**

**GROUP: Law and Justice**  
**DEPARTMENT: County Trial Courts**  
**FUND: General**

**BUDGET UNIT: 125 1000**  
**FUNCTION: Public Protection**  
**ACTIVITY: Judicial**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	9,039,674	10,581,033	8,812,517	10,581,033
Capital Expenditures	0	0	0	0
Total Exp Authority	9,039,674	10,581,033	8,812,517	10,581,033
Reimbursements	0	0	0	0
Total Appropriation	9,039,674	10,581,033	8,812,517	10,581,033
Operating Transfers Out	0	0	0	0
Total Requirements	9,039,674	10,581,033	8,812,517	10,581,033
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	(48)	0	0	0
Other Revenue	23,436	0	36,674	0
Total Revenue	23,388	0	36,674	0
Operating Transfers In	0	0	0	0
Total Financing Sources	23,388	0	36,674	0
<b>Net County Cost</b>	<b>9,016,286</b>	<b>10,581,033</b>	<b>8,775,843</b>	<b>10,581,033</b>
Budgeted Staffing	0	0	0	0

**Court Facilities/Judicial Benefits**

**GROUP: Law and Justice**  
**DEPARTMENT: County Trial Courts**  
**FUND: General**

**BUDGET UNIT: 122 1000**  
**FUNCTION: Public Protection**  
**ACTIVITY: Judicial**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	920,465	998,859	998,858	958,202
Capital Expenditures	0	0	0	0
Total Exp Authority	920,465	998,859	998,858	958,202
Reimbursements	0	0	0	0
Total Appropriation	920,465	998,859	998,858	958,202
Operating Transfers Out	0	0	0	0
Total Requirements	920,465	998,859	998,858	958,202
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	0	0	0	0
Operating Transfers In	0	0	0	0
Total Financing Sources	0	0	0	0
<b>Net County Cost</b>	<b>920,465</b>	<b>998,859</b>	<b>998,858</b>	<b>958,202</b>
Budgeted Staffing	0	0	0	0





**LAW AND JUSTICE****County Trial Courts****Court Facilities Payments**

**GROUP: Law and Justice**  
**DEPARTMENT: County Trial Courts**  
**FUND: General**

**BUDGET UNIT: 127 1000**  
**FUNCTION: Public Protection**  
**ACTIVITY: Judicial**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	2,674,628	2,676,349	2,674,628	2,676,349
Capital Expenditures	0	0	0	0
Total Exp Authority	2,674,628	2,676,349	2,674,628	2,676,349
Reimbursements	0	0	0	0
Total Appropriation	2,674,628	2,676,349	2,674,628	2,676,349
Operating Transfers Out	0	0	0	0
Total Requirements	2,674,628	2,676,349	2,674,628	2,676,349
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	0	0	0	0
Operating Transfers In	0	0	0	0
Total Financing Sources	0	0	0	0
<b>Net County Cost</b>	<b>2,674,628</b>	<b>2,676,349</b>	<b>2,674,628</b>	<b>2,676,349</b>
Budgeted Staffing	0	0	0	0

**Trial Court Funding Maintenance of Effort**

**GROUP: Law and Justice**  
**DEPARTMENT: County Trial Courts**  
**FUND: General**

**BUDGET UNIT: 126 1000**  
**FUNCTION: Public Protection**  
**ACTIVITY: Judicial**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	23,985,787	24,974,453	23,832,329	24,974,453
Capital Expenditures	0	0	0	0
Total Exp Authority	23,985,787	24,974,453	23,832,329	24,974,453
Reimbursements	0	0	0	0
Total Appropriation	23,985,787	24,974,453	23,832,329	24,974,453
Operating Transfers Out	0	0	0	0
Total Requirements	23,985,787	24,974,453	23,832,329	24,974,453
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	11,510,681	11,201,500	10,283,164	11,201,500
Other Revenue	0	0	0	0
Total Revenue	11,510,681	11,201,500	10,283,164	11,201,500
Operating Transfers In	0	0	0	0
Total Financing Sources	11,510,681	11,201,500	10,283,164	11,201,500
<b>Net County Cost</b>	<b>12,475,105</b>	<b>13,772,953</b>	<b>13,549,165</b>	<b>13,772,953</b>
Budgeted Staffing	0	0	0	0



**LAW AND JUSTICE****County Trial Courts****Courthouse Seismic Surcharge**

**GROUP: Law and Justice**  
**DEPARTMENT: County Trial Courts**  
**FUND: Courthouse Seismic Surcharge**

**BUDGET UNIT: 110 2320**  
**FUNCTION: General Government**  
**ACTIVITY: Plant Acquisition**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	0	0	0	0
Capital Expenditures	0	0	0	0
Total Exp Authority	0	0	0	0
Reimbursements	0	0	0	0
Total Appropriation	0	0	0	0
Operating Transfers Out	2,064,471	2,233,107	1,902,935	2,001,000
Total Requirements	2,064,471	2,233,107	1,902,935	2,001,000
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	2,063,279	2,232,258	1,901,356	2,000,000
Other Revenue	1,362	548	1,523	1,000
Total Revenue	2,064,641	2,232,806	1,902,879	2,001,000
Operating Transfers In	0	0	0	0
Total Financing Sources	2,064,641	2,232,806	1,902,879	2,001,000
<b>Use of/(Contribution to) Fund Balance</b>	<b>(170)</b>	<b>301</b>	<b>56</b>	<b>0</b>
Budgeted Staffing	0	0	0	0

**Alternate Dispute Resolution**

**GROUP: Law and Justice**  
**DEPARTMENT: County Trial Courts**  
**FUND: Alternate Dispute Resolution**

**BUDGET UNIT: 110 2724**  
**FUNCTION: Public Protection**  
**ACTIVITY: Judicial**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	360,000	396,000	396,000	396,000
Capital Expenditures	0	0	0	0
Total Exp Authority	360,000	396,000	396,000	396,000
Reimbursements	0	0	0	0
Total Appropriation	360,000	396,000	396,000	396,000
Operating Transfers Out	0	0	0	0
Total Requirements	360,000	396,000	396,000	396,000
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	423,726	396,000	452,964	396,000
Other Revenue	3,932	200	6,085	4,000
Total Revenue	427,658	396,200	459,049	400,000
Operating Transfers In	0	0	0	0
Total Financing Sources	427,658	396,200	459,049	400,000
<b>Use of/(Contribution to) Fund Balance</b>	<b>(67,658)</b>	<b>(200)</b>	<b>(63,049)</b>	<b>(4,000)</b>
Budgeted Staffing	0	0	0	0



**LAW AND JUSTICE****County Trial Courts****Registration Fees**

**GROUP: Law and Justice**  
**DEPARTMENT: County Trial Courts**  
**FUND: Registration Fees**

**BUDGET UNIT: 125 2694**  
**FUNCTION: Public Protection**  
**ACTIVITY: Judicial**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	0	0	0	0
Capital Expenditures	0	0	0	0
Total Exp Authority	0	0	0	0
Reimbursements	0	0	0	0
Total Appropriation	0	0	0	0
Operating Transfers Out	0	0	0	0
Total Requirements	0	0	0	0
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	2,782	3,000	1,683	2,000
Other Revenue	3,627	2,000	3,771	3,000
Total Revenue	6,409	5,000	5,454	5,000
Operating Transfers In	0	0	0	0
Total Financing Sources	6,409	5,000	5,454	5,000
<b>Use of/(Contribution to) Fund Balance</b>	<b>(6,409)</b>	<b>(5,000)</b>	<b>(5,454)</b>	<b>(5,000)</b>
Budgeted Staffing	0	0	0	0



**LAW AND JUSTICE****District Attorney****District Attorney - Criminal Prosecution**

**GROUP: Law and Justice**  
**DEPARTMENT: District Attorney**  
**FUND: General**

**BUDGET UNIT: 450 1000**  
**FUNCTION: Public Protection**  
**ACTIVITY: Judicial**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	75,617,059	84,171,862	79,110,871	86,511,472
Operating Expenses	16,047,072	16,075,386	15,894,662	14,948,903
Capital Expenditures	253,370	135,000	49,123	55,000
Total Exp Authority	91,917,501	100,382,248	95,054,656	101,515,375
Reimbursements	(14,384,803)	(12,309,041)	(11,845,319)	(11,997,394)
Total Appropriation	77,532,698	88,073,207	83,209,338	89,517,981
Operating Transfers Out	345,921	993,000	941,200	75,000
Total Requirements	77,878,620	89,066,207	84,150,538	89,592,981
<b>Sources</b>				
Taxes	33,600,000	34,924,762	34,126,649	35,455,000
Realignment	5,085,075	5,541,396	5,295,279	5,598,770
State/Fed/Other Government	7,407,451	7,343,920	8,016,800	6,095,090
Fee/Rate	2,734	0	2,595	0
Other Revenue	426,841	445,728	473,157	504,613
Total Revenue	46,522,100	48,255,806	47,914,479	47,653,473
Operating Transfers In	0	0	0	0
Total Financing Sources	46,522,100	48,255,806	47,914,479	47,653,473
<b>Net County Cost</b>	<b>31,356,520</b>	<b>40,810,401</b>	<b>36,236,059</b>	<b>41,939,508</b>
Budgeted Staffing	567	587	587	590

**District Attorney - Special Revenue Funds**

**GROUP: Law and Justice**  
**DEPARTMENT: District Attorney**  
**FUND: Special Revenue Funds - Consolidated**

**BUDGET UNIT: Various**  
**FUNCTION: Public Protection**  
**ACTIVITY: Judicial**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	11,598,698	9,213,956	9,187,721	9,863,636
Capital Expenditures	0	0	0	0
Total Exp Authority	11,598,698	9,213,956	9,187,721	9,863,636
Reimbursements	0	0	(11,259)	0
Total Appropriation	11,598,698	9,213,956	9,176,462	9,863,636
Operating Transfers Out	0	0	0	0
Total Requirements	11,598,698	9,213,956	9,176,462	9,863,636
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	4,762,878	4,592,623	4,880,925	5,090,018
Fee/Rate	4,143,217	2,805,393	3,951,332	3,059,513
Other Revenue	198,910	39,500	131,066	83,123
Total Revenue	9,105,004	7,437,516	8,963,323	8,232,654
Operating Transfers In	0	0	0	0
Total Financing Sources	9,105,004	7,437,516	8,963,323	8,232,654
<b>Use of/(Contribution to) Fund Balance</b>	<b>2,493,693</b>	<b>1,776,440</b>	<b>213,139</b>	<b>1,630,982</b>
Budgeted Staffing	0	0	0	0



**LAW AND JUSTICE****Law and Justice Group Administration****Law and Justice Group Administration**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>GROUP: Law and Justice</b>				
<b>DEPARTMENT: Law and Justice Group Administration</b>				
<b>FUND: General</b>				
<b>BUDGET UNIT: 113 1000</b>				
<b>FUNCTION: Public Protection</b>				
<b>ACTIVITY: Police Protection</b>				
<b>Requirements</b>				
Staffing Expenses	118,393	275,427	206,919	290,404
Operating Expenses	10,494	73,563	6,850	66,847
Capital Expenditures	0	0	0	0
Total Exp Authority	128,887	348,990	213,769	357,251
Reimbursements	(51,530)	(158,236)	(159,740)	(166,497)
Total Appropriation	77,356	190,754	54,029	190,754
Operating Transfers Out	375,000	0	0	0
Total Requirements	452,356	190,754	54,029	190,754
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	441,862	185,754	47,179	185,754
State/Fed/Other Government	0	0	0	0
Fee/Rate	14,049	5,000	12,496	5,000
Other Revenue	0	0	0	0
Total Revenue	455,911	190,754	59,675	190,754
Operating Transfers In	0	0	0	0
Total Financing Sources	455,911	190,754	59,675	190,754
<b>Net County Cost</b>	<b>(3,555)</b>	<b>0</b>	<b>(5,646)</b>	<b>0</b>
Budgeted Staffing	2	2	2	2

**Law and Justice Special Revenue Funds**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>GROUP: Law and Justice</b>				
<b>DEPARTMENT: Law and Justice Group Administration</b>				
<b>FUND: Various</b>				
<b>BUDGET UNIT: Various</b>				
<b>FUNCTION: Public Protection</b>				
<b>ACTIVITY: Judicial</b>				
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	46,417	752,128	66,975	658,748
Capital Expenditures	0	0	0	0
Total Exp Authority	46,417	752,128	66,975	658,748
Reimbursements	0	0	0	0
Total Appropriation	46,417	752,128	66,975	658,748
Operating Transfers Out	375,000	0	0	0
Total Requirements	421,417	752,128	66,975	658,748
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	297,242	48,595	222,242
Fee/Rate	0	0	0	0
Other Revenue	44,898	0	45,380	30,000
Total Revenue	44,898	297,242	93,975	252,242
Operating Transfers In	0	0	0	0
Total Financing Sources	44,898	297,242	93,975	252,242
<b>Use of/(Contribution to) Fund Balance</b>	<b>376,519</b>	<b>454,886</b>	<b>(27,000)</b>	<b>406,506</b>
Budgeted Staffing	0	0	0	0



**LAW AND JUSTICE****Probation****Probation Administration, Corrections and Detentions**

**GROUP: Law and Justice**  
**DEPARTMENT: Probation**  
**FUND: General**

**BUDGET UNIT: 481 1000**  
**FUNCTION: Public Protection**  
**ACTIVITY: Detention and Corrections**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	123,324,914	142,632,858	122,786,299	138,524,406
Operating Expenses	38,132,883	46,290,547	43,697,926	43,922,571
Capital Expenditures	600,928	1,683,303	1,413,625	1,485,000
Total Exp Authority	162,058,724	190,606,708	167,897,849	183,931,977
Reimbursements	(6,617,398)	(8,431,094)	(6,881,481)	(7,082,745)
Total Appropriation	155,441,327	182,175,614	161,016,368	176,849,232
Operating Transfers Out	4,694,201	7,354,888	7,223,798	1,880,381
Total Requirements	160,135,527	189,530,502	168,240,166	178,729,613
<b>Sources</b>				
Taxes	24,000,000	26,354,000	24,376,177	25,325,000
Realignment	42,031,228	54,468,322	43,569,453	51,255,179
State/Fed/Other Government	13,473,616	20,006,716	24,406,467	11,584,061
Fee/Rate	721,365	524,500	749,596	0
Other Revenue	(4,259)	0	1,772,216	0
Total Revenue	80,221,949	101,353,538	94,873,909	88,164,240
Operating Transfers In	591,691	0	163,978	0
Total Financing Sources	80,813,640	101,353,538	95,037,887	88,164,240
<b>Net County Cost</b>	<b>79,321,887</b>	<b>88,176,964</b>	<b>73,202,278</b>	<b>90,565,373</b>
Budgeted Staffing	1,316	1,362	1,362	1,363

**Juvenile Justice Grant Program**

**GROUP: Law and Justice**  
**DEPARTMENT: Probation**  
**FUND: General**

**BUDGET UNIT: 482 1000**  
**FUNCTION: Public Protection**  
**ACTIVITY: Detention and Corrections**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	5,389,035	6,251,008	5,547,238	6,137,196
Operating Expenses	3,027,800	3,748,133	3,383,894	3,362,489
Capital Expenditures	0	0	0	0
Total Exp Authority	8,416,835	9,999,141	8,931,132	9,499,685
Reimbursements	(8,413,235)	(9,752,451)	(8,684,489)	(9,499,685)
Total Appropriation	3,599	246,690	246,643	0
Operating Transfers Out	0	0	0	0
Total Requirements	3,599	246,690	246,643	0
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	246,690	246,690	0
Fee/Rate	0	0	0	0
Other Revenue	3,599	0	0	0
Total Revenue	3,599	246,690	246,690	0
Operating Transfers In	0	0	0	0
Total Financing Sources	3,599	246,690	246,690	0
<b>Net County Cost</b>	<b>0</b>	<b>0</b>	<b>(47)</b>	<b>0</b>
Budgeted Staffing	49	52	52	52



**LAW AND JUSTICE****Probation****Probation Special Revenue Funds****GROUP: Law and Justice****BUDGET UNIT: Various****DEPARTMENT: Probation****FUNCTION: Public Protection****FUND: Special Revenue Funds - Consolidated****ACTIVITY: Detention and Corrections**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	13,509,069	16,426,488	14,033,526	14,760,895
Capital Expenditures	0	0	0	0
Total Exp Authority	13,509,069	16,426,488	14,033,526	14,760,895
Reimbursements	0	0	(246,643)	0
Total Appropriation	13,509,069	16,426,488	13,786,884	14,760,895
Operating Transfers Out	0	0	0	0
Total Requirements	13,509,069	16,426,488	13,786,884	14,760,895
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	14,643,552	14,726,066	21,306,097	17,782,088
Fee/Rate	0	1,500	0	1,000
Other Revenue	698,309	270,560	710,955	270,565
Total Revenue	15,341,861	14,998,126	22,017,052	18,053,653
Operating Transfers In	0	145,000	0	145,000
Total Financing Sources	15,341,861	15,143,126	22,017,052	18,198,653
<b>Use of/(Contribution to) Fund Balance</b>	<b>(1,832,792)</b>	<b>1,283,362</b>	<b>(8,230,168)</b>	<b>(3,437,758)</b>
Budgeted Staffing	0	0	0	0

**Public Defender****Public Defender****GROUP: Law and Justice****BUDGET UNIT: 491 1000****DEPARTMENT: Public Defender****FUNCTION: Public Protection****FUND: General****ACTIVITY: Judicial**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	35,915,348	41,547,747	37,995,732	41,675,456
Operating Expenses	5,065,558	5,964,042	5,693,474	5,866,846
Capital Expenditures	67,375	75,000	69,552	96,141
Total Exp Authority	41,048,281	47,586,789	43,758,757	47,638,443
Reimbursements	(412,061)	(911,854)	(442,521)	(919,055)
Total Appropriation	40,636,220	46,674,935	43,316,236	46,719,388
Operating Transfers Out	0	0	0	0
Total Requirements	40,636,220	46,674,935	43,316,236	46,719,388
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	3,472,951	4,938,116	3,662,911	4,670,001
State/Fed/Other Government	186,819	719,073	578,721	25,000
Fee/Rate	603,251	450,000	500,244	360,000
Other Revenue	(7,889)	0	2,441	0
Total Revenue	4,255,132	6,107,189	4,744,317	5,055,001
Operating Transfers In	0	0	0	0
Total Financing Sources	4,255,132	6,107,189	4,744,317	5,055,001
<b>Net County Cost</b>	<b>36,381,089</b>	<b>40,567,746</b>	<b>38,571,919</b>	<b>41,664,387</b>
Budgeted Staffing	272	277	277	277



**LAW AND JUSTICE****Sheriff/Coroner/Public Administrator****Sheriff/Coroner/Public Administrator**

**GROUP: Law and Justice**  
**DEPARTMENT: Sheriff/Coroner/Public Administrator**  
**FUND: General**

**BUDGET UNIT: 443 1000**  
**FUNCTION: Public Protection**  
**ACTIVITY: Police Protection**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	236,959,128	258,289,503	249,492,662	263,992,337
Operating Expenses	66,253,137	69,452,192	67,330,933	69,326,432
Capital Expenditures	20,457,208	10,455,746	8,467,028	8,710,591
Total Exp Authority	323,669,474	338,197,441	325,290,624	342,029,360
Reimbursements	(50,860,681)	(57,832,603)	(56,148,540)	(60,139,772)
Total Appropriation	272,808,793	280,364,838	269,142,084	281,889,588
Operating Transfers Out	616,700	500,000	257,298	0
Total Requirements	273,425,492	280,864,838	269,399,382	281,889,588
<b>Sources</b>				
Taxes	135,005,079	139,097,000	136,845,800	141,820,000
Realignment	29,263,113	29,263,113	29,169,749	32,819,108
State/Fed/Other Government	7,262,738	13,531,918	11,717,757	7,000,119
Fee/Rate	9,682,930	10,445,249	7,881,868	10,505,413
Other Revenue	1,112,388	1,195,000	1,323,174	1,220,000
Total Revenue	182,326,247	193,532,280	186,938,349	193,364,640
Operating Transfers In	268,456	423,133	485,036	444,915
Total Financing Sources	182,594,703	193,955,413	187,423,385	193,809,555
<b>Net County Cost</b>	<b>90,830,789</b>	<b>86,909,425</b>	<b>81,975,998</b>	<b>88,080,033</b>
Budgeted Staffing	1,874	1,890	1,890	1,868

**Sheriff - Detentions**

**GROUP: Law and Justice**  
**DEPARTMENT: Sheriff/Coroner/Public Administrator**  
**FUND: General**

**BUDGET UNIT: 442 1000**  
**FUNCTION: Public Protection**  
**ACTIVITY: Detention and Corrections**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	175,142,399	190,580,959	179,261,103	200,361,050
Operating Expenses	73,471,735	96,277,918	90,260,260	89,808,938
Capital Expenditures	351,989	2,765,000	1,372,413	465,000
Total Exp Authority	248,966,123	289,623,877	270,893,776	290,634,988
Reimbursements	(6,825,624)	(6,852,123)	(6,833,574)	(6,661,773)
Total Appropriation	242,140,499	282,771,754	264,060,202	283,973,215
Operating Transfers Out	2,386,124	3,032,847	3,006,235	0
Total Requirements	244,526,623	285,804,601	267,066,437	283,973,215
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	51,169,784	52,216,933	50,107,297	53,075,369
State/Fed/Other Government	36,513,178	44,712,258	50,337,875	32,901,946
Fee/Rate	1,986,580	1,782,000	1,440,623	1,782,000
Other Revenue	3,365,183	4,616,081	3,287,168	4,933,081
Total Revenue	93,034,725	103,327,272	105,172,964	92,692,396
Operating Transfers In	0	7,598,200	7,058,200	0
Total Financing Sources	93,034,725	110,925,472	112,231,164	92,692,396
<b>Net County Cost</b>	<b>151,491,898</b>	<b>174,879,129</b>	<b>154,835,274</b>	<b>191,280,819</b>
Budgeted Staffing	1,472	1,527	1,527	1,578





**LAW AND JUSTICE****Sheriff/Coroner/Public Administrator****Sheriff – Law Enforcement Contracts**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>GROUP: Law and Justice</b>				
<b>DEPARTMENT: Sheriff/Coroner/Public Administrator</b>				
<b>FUND: General</b>				
<b>BUDGET UNIT: 441 1000</b>				
<b>FUNCTION: Public Protection</b>				
<b>ACTIVITY: Police Protection</b>				
<b>Requirements</b>				
Staffing Expenses	98,653,526	105,203,822	101,560,007	113,023,763
Operating Expenses	62,271,463	68,617,529	67,430,733	70,838,623
Capital Expenditures	0	0	0	0
Total Exp Authority	160,924,989	173,821,351	168,990,740	183,862,386
Reimbursements	(1,312,452)	(1,124,919)	(1,124,919)	(1,186,250)
Total Appropriation	159,612,537	172,696,432	167,865,821	182,676,136
Operating Transfers Out	0	0	0	0
Total Requirements	159,612,537	172,696,432	167,865,821	182,676,136
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	159,611,131	172,696,432	167,851,098	182,676,136
Other Revenue	1,406	0	17,579	0
Total Revenue	159,612,537	172,696,432	167,868,677	182,676,136
Operating Transfers In	0	0	0	0
Total Financing Sources	159,612,537	172,696,432	167,868,677	182,676,136
<b>Net County Cost</b>	<b>0</b>	<b>0</b>	<b>(2,856)</b>	<b>0</b>
Budgeted Staffing	597	614	614	609

**Sheriff Special Revenue Funds**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>GROUP: Law and Justice</b>				
<b>DEPARTMENT: Sheriff/Coroner/Public Administrator</b>				
<b>FUND: Consolidated Special Revenue</b>				
<b>BUDGET UNIT: Various</b>				
<b>FUNCTION: Public Protection</b>				
<b>ACTIVITY: Detention and Corrections</b>				
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	11,196,399	19,214,791	10,819,709	18,213,540
Capital Expenditures	3,622,705	2,101,402	399,472	2,853,902
Total Exp Authority	14,819,103	21,316,193	11,219,181	21,067,442
Reimbursements	(56,720)	(70,408)	(72,252)	(76,000)
Total Appropriation	14,762,383	21,245,785	11,146,928	20,991,442
Operating Transfers Out	269,664	0	0	0
Total Requirements	15,032,047	21,245,785	11,146,928	20,991,442
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	11,110,437	12,195,416	13,697,465	10,265,646
Fee/Rate	1,027,787	975,000	849,008	1,075,000
Other Revenue	259,421	85,993	264,774	233,800
Total Revenue	12,397,645	13,256,409	14,811,247	11,574,446
Operating Transfers In	0	0	0	0
Total Financing Sources	12,397,645	13,256,409	14,811,247	11,574,446
<b>Use of/(Contribution to) Fund Balance</b>	<b>2,634,402</b>	<b>7,989,376</b>	<b>(3,664,319)</b>	<b>9,416,996</b>
Budgeted Staffing	0	0	0	0



## OPERATIONS AND COMMUNITY SERVICES

### Community Services Administration

#### Community Services Group

**GROUP: Operations and Community Services**  
**DEPARTMENT: Community Services Administration**  
**FUND: General**

**BUDGET UNIT: 115 1000**  
**FUNCTION: General Government**  
**ACTIVITY: Legislative and Administration**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	606,517	777,977	731,079	736,182
Operating Expenses	2,921	15,640	15,491	57,926
Capital Expenditures	0	0	0	0
Total Exp Authority	609,438	793,617	746,570	794,108
Reimbursements	(368,503)	(418,422)	(418,425)	(452,333)
Total Appropriation	240,935	375,195	328,145	341,775
Operating Transfers Out	0	0	0	0
Total Requirements	240,935	375,195	328,145	341,775
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	46,897	46,897	0
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	0	46,897	46,897	0
Operating Transfers In	0	0	0	0
Total Financing Sources	0	46,897	46,897	0
<b>Net County Cost</b>	<b>240,935</b>	<b>328,298</b>	<b>281,247</b>	<b>341,775</b>
Budgeted Staffing	4	4	4	4



## OPERATIONS AND COMMUNITY SERVICES

## Agriculture/Weights &amp; Measures

## Agriculture/Weights &amp; Measures

GROUP: Operations and Community Services  
DEPARTMENT: Agriculture/Weights & Measures  
FUND: General

BUDGET UNIT: 611 1000  
FUNCTION: Public Protection  
ACTIVITY: Protective Inspection

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	5,020,906	5,517,045	5,160,273	5,713,785
Operating Expenses	2,575,514	2,580,127	2,575,065	2,753,674
Capital Expenditures	100,616	19,998	19,784	27,750
Total Exp Authority	7,697,035	8,117,170	7,755,121	8,495,209
Reimbursements	(6,825)	0	(5,663)	0
Total Appropriation	7,690,210	8,117,170	7,749,458	8,495,209
Operating Transfers Out	573,309	300,053	300,052	0
Total Requirements	8,263,518	8,417,223	8,049,511	8,495,209
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	2,955,280	3,083,575	3,308,237	3,017,500
Fee/Rate	3,454,696	3,336,100	3,649,500	3,423,897
Other Revenue	(4,841)	21,203	25,756	0
Total Revenue	6,405,135	6,440,878	6,983,493	6,441,397
Operating Transfers In	0	0	0	0
Total Financing Sources	6,405,135	6,440,878	6,983,493	6,441,397
<b>Net County Cost</b>	<b>1,858,383</b>	<b>1,976,345</b>	<b>1,066,018</b>	<b>2,053,812</b>
Budgeted Staffing	67	70	70	69

## Agriculture/Weights &amp; Measures - California Grazing

GROUP: Operations and Community Services  
DEPARTMENT: Agriculture/Weights & Measures  
FUND: California Grazing

BUDGET UNIT: 611 2666  
FUNCTION: Public Protection  
ACTIVITY: Other Protection

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	0	159,589	0	171,431
Capital Expenditures	0	0	0	0
Total Exp Authority	0	159,589	0	171,431
Reimbursements	0	0	0	0
Total Appropriation	0	159,589	0	171,431
Operating Transfers Out	0	0	0	0
Total Requirements	0	159,589	0	171,431
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	7,999	2,500	6,343	2,500
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	7,999	2,500	6,343	2,500
Operating Transfers In	0	0	0	0
Total Financing Sources	7,999	2,500	6,343	2,500
<b>Use of/(Contribution to) Fund Balance</b>	<b>(7,999)</b>	<b>157,089</b>	<b>(6,343)</b>	<b>168,931</b>
Budgeted Staffing	0	0	0	0



## OPERATIONS AND COMMUNITY SERVICES

## Airports

## Airports

GROUP: Operations and Community Services  
DEPARTMENT: Airports  
FUND: General

BUDGET UNIT: 631 1000  
FUNCTION: Public Ways and Facilities  
ACTIVITY: Transportation Terminal

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	1,905,343	1,998,494	1,985,437	2,560,927
Operating Expenses	2,696,798	3,131,953	2,986,896	3,701,447
Capital Expenditures	9,905	266,311	141,948	238,500
Total Exp Authority	4,612,046	5,396,758	5,114,280	6,500,874
Reimbursements	(550,439)	(898,186)	(518,545)	(707,116)
Total Appropriation	4,061,607	4,498,572	4,595,735	5,793,758
Operating Transfers Out	696,643	1,200,125	1,197,451	0
Total Requirements	4,758,250	5,698,697	5,793,186	5,793,758
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	28,406	245,406	0
Fee/Rate	339,407	323,820	284,479	1,537,726
Other Revenue	4,418,843	4,485,503	4,690,277	2,778,448
Total Revenue	4,758,250	4,837,729	5,220,162	4,316,174
Operating Transfers In	0	860,968	573,024	1,477,584
Total Financing Sources	4,758,250	5,698,697	5,793,186	5,793,758
<b>Net County Cost</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Budgeted Staffing	23	23	23	23

## Airports - Special Revenue Funds

GROUP: Operations and Community Services  
DEPARTMENT: Airports  
FUND: Consolidated Special Revenue

BUDGET UNIT: Various  
FUNCTION: General Government  
ACTIVITY: Plant Acquisition

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	1,127,341	545,065	223,288	121,000
Capital Expenditures	0	0	0	0
Total Exp Authority	1,127,341	545,065	223,288	121,000
Reimbursements	0	0	0	0
Total Appropriation	1,127,341	545,065	223,288	121,000
Operating Transfers Out	671,377	10,982,626	1,003,793	8,059,595
Total Requirements	1,798,718	11,527,691	1,227,081	8,180,595
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	4,202,913	(251)	4,252,913
Fee/Rate	0	0	0	0
Other Revenue	1,086,824	1,420,000	139,817	30,000
Total Revenue	1,086,824	5,622,913	139,566	4,282,913
Operating Transfers In	805,623	4,104,887	1,207,624	2,989,126
Total Financing Sources	1,892,447	9,727,800	1,347,190	7,272,039
<b>Use of/(Contribution to) Fund Balance</b>	<b>(93,730)</b>	<b>1,799,891</b>	<b>(120,109)</b>	<b>908,556</b>
Budgeted Staffing	0	0	0	0



## OPERATIONS AND COMMUNITY SERVICES

## Airports

## CSA 60 – Apple Valley Airport – Operations

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>GROUP: Operations and Community Services</b>				
<b>BUDGET UNIT: 400 4552</b>				
<b>DEPARTMENT: Airports</b>				
<b>FUND: CSA 60 - Apple Valley Airport</b>				
<b>FUNCTION: Public Ways and Facilities</b>				
<b>ACTIVITY: Transportation Terminal</b>				
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	1,189,373	1,886,329	1,385,705	2,026,645
Capital Expenditures	0	13,000	0	0
Total Exp Authority	1,189,373	1,899,329	1,385,705	2,026,645
Reimbursements	(1,181)	0	(897)	(4,975)
Total Appropriation	1,188,193	1,899,329	1,384,808	2,021,670
Operating Transfers Out	1,451,133	1,211,686	0	2,869,435
Total Requirements	2,639,326	3,111,015	1,384,808	4,891,105
<b>Sources</b>				
Taxes	2,808,052	2,300,035	3,699,224	2,280,728
Realignment	0	0	0	0
State/Fed/Other Government	17,737	18,000	47,371	18,000
Fee/Rate	39,232	66,692	32,697	342,125
Other Revenue	772,102	747,651	927,640	343,140
Total Revenue	3,637,122	3,132,378	4,706,932	2,983,993
Operating Transfers In	0	0	0	0
Total Financing Sources	3,637,122	3,132,378	4,706,932	2,983,993
<b>Use of/(Contribution to) Net Position</b>	<b>(997,797)</b>	<b>(21,363)</b>	<b>(3,322,124)</b>	<b>1,907,112</b>
Budgeted Staffing	0	0	0	0

## CSA 60 – Apple Valley Airport – Capital Improvement Program

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>GROUP: Operations and Community Services</b>				
<b>BUDGET UNIT: 400 4550</b>				
<b>DEPARTMENT: Airports</b>				
<b>FUND: CSA 60 - Apple Valley Airport CIP</b>				
<b>FUNCTION: Public Ways and Facilities</b>				
<b>ACTIVITY: Transportation Terminal</b>				
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	105,705	2,348,726	108,632	4,858,000
Capital Expenditures	0	0	0	0
Total Exp Authority	105,705	2,348,726	108,632	4,858,000
Reimbursements	0	0	0	0
Total Appropriation	105,705	2,348,726	108,632	4,858,000
Operating Transfers Out	0	250,000	5,545	250,000
Total Requirements	105,705	2,598,726	114,177	5,108,000
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	60,752	10,000	86,090	10,000
Total Revenue	60,752	10,000	86,090	10,000
Operating Transfers In	1,451,133	1,211,686	0	3,428,435
Total Financing Sources	1,511,885	1,221,686	86,090	3,438,435
<b>Use of/(Contribution to) Net Position</b>	<b>(1,406,180)</b>	<b>1,377,040</b>	<b>28,087</b>	<b>1,669,565</b>
Budgeted Staffing	0	0	0	0



## OPERATIONS AND COMMUNITY SERVICES

## County Library

## Library

GROUP: Operations and Community Services  
DEPARTMENT: County Library  
FUND: County Library

BUDGET UNIT: 640 2600  
FUNCTION: Education  
ACTIVITY: Library

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	7,752,158	9,713,492	8,422,969	11,216,045
Operating Expenses	11,242,297	11,578,824	10,778,230	11,626,386
Capital Expenditures	0	186,000	83,061	63,000
Total Exp Authority	18,994,455	21,478,316	19,284,260	22,905,431
Reimbursements	(118,100)	(111,769)	(94,259)	(114,853)
Total Appropriation	18,876,355	21,366,547	19,190,000	22,790,578
Operating Transfers Out	98,409	25,000	0	0
Total Requirements	18,974,763	21,391,547	19,190,000	22,790,578
<b>Sources</b>				
Taxes	18,552,847	17,777,100	19,884,921	18,800,035
Realignment	0	0	0	0
State/Fed/Other Government	321,308	741,958	631,619	230,000
Fee/Rate	1,318,176	1,151,500	1,041,617	1,096,365
Other Revenue	246,994	184,306	117,590	140,906
Total Revenue	20,439,326	19,854,864	21,675,747	20,267,306
Operating Transfers In	0	100,000	0	100,000
Total Financing Sources	20,439,326	19,954,864	21,675,747	20,367,306
<b>Use of/(Contribution to) Fund Balance</b>	<b>(1,464,563)</b>	<b>1,436,683</b>	<b>(2,485,746)</b>	<b>2,423,272</b>
Budgeted Staffing	317	328	328	308

## Bloomington Library Reserve

GROUP: Operations and Community Services  
DEPARTMENT: County Library  
FUND: County Library - Bloomington Reserve

BUDGET UNIT: 640 2602  
FUNCTION: Education  
ACTIVITY: Library

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	0	0	0	0
Capital Expenditures	0	0	0	0
Total Exp Authority	0	0	0	0
Reimbursements	0	0	0	0
Total Appropriation	0	0	0	0
Operating Transfers Out	0	100,000	0	100,000
Total Requirements	0	100,000	0	100,000
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	10,000	0	0	0
Other Revenue	6,517	3,500	6,888	4,000
Total Revenue	16,517	3,500	6,888	4,000
Operating Transfers In	0	0	0	0
Total Financing Sources	16,517	3,500	6,888	4,000
<b>Use of/(Contribution to) Fund Balance</b>	<b>(16,517)</b>	<b>96,500</b>	<b>(6,888)</b>	<b>96,000</b>
Budgeted Staffing	0	0	0	0



## OPERATIONS AND COMMUNITY SERVICES

## County Museum

## Museum

GROUP: Operations and Community Services  
DEPARTMENT: County Museum  
FUND: General

BUDGET UNIT: 651 1000  
FUNCTION: General Government  
ACTIVITY: Finance

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	1,176,845	1,342,455	1,226,921	1,412,357
Operating Expenses	2,605,139	2,376,083	2,375,184	2,565,438
Capital Expenditures	715	0	0	0
Total Exp Authority	3,782,698	3,718,538	3,602,105	3,977,795
Reimbursements	(565)	0	(5,879)	0
Total Appropriation	3,782,133	3,718,538	3,596,226	3,977,795
Operating Transfers Out	67,000	106,700	106,700	0
Total Requirements	3,849,133	3,825,238	3,702,926	3,977,795
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	6,465	6,465	0
Fee/Rate	479,530	366,300	200,113	375,300
Other Revenue	178,682	205,500	230,405	196,500
Total Revenue	658,212	578,265	436,984	571,800
Operating Transfers In	0	0	0	0
Total Financing Sources	658,212	578,265	436,984	571,800
<b>Net County Cost</b>	<b>3,190,921</b>	<b>3,246,973</b>	<b>3,265,942</b>	<b>3,405,995</b>
Budgeted Staffing	18	18	18	18

## Museum Store

GROUP: Operations and Community Services  
DEPARTMENT: County Museum  
FUND: Museum Store

BUDGET UNIT: 651 4290  
FUNCTION: Recreation and Cultural Services  
ACTIVITY: Culture

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	58,255	67,071	65,478	67,668
Operating Expenses	32,976	103,884	38,851	40,407
Capital Expenditures	0	0	0	0
Total Exp Authority	91,231	170,955	104,329	108,075
Reimbursements	(28,871)	0	(2,337)	0
Total Appropriation	62,360	170,955	101,991	108,075
Operating Transfers Out	60,000	0	0	0
Total Requirements	122,360	170,955	101,991	108,075
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	1,593	1,593	0
Fee/Rate	0	0	0	0
Other Revenue	74,128	92,500	72,437	92,500
Total Revenue	74,128	94,093	74,029	92,500
Operating Transfers In	0	0	0	0
Total Financing Sources	74,128	94,093	74,029	92,500
<b>Use of/(Contribution to) Net Position</b>	<b>48,232</b>	<b>76,862</b>	<b>27,962</b>	<b>15,575</b>
Budgeted Staffing	4	4	4	4



## OPERATIONS AND COMMUNITY SERVICES

## Land Use Services

## Land Use Administration

GROUP: Operations and Community Services  
DEPARTMENT: Land Use Services  
FUND: General

BUDGET UNIT: 691 1000  
FUNCTION: Public Protection  
ACTIVITY: Other Protection

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	3,052,751	2,166,348	2,067,369	2,269,757
Operating Expenses	3,453,919	3,619,584	2,777,617	3,362,813
Capital Expenditures	0	0	0	0
Total Exp Authority	6,506,670	5,785,932	4,844,986	5,632,570
Reimbursements	(5,321,877)	(4,412,460)	(4,020,650)	(4,502,945)
Total Appropriation	1,184,793	1,373,472	824,337	1,129,625
Operating Transfers Out	0	0	0	0
Total Requirements	1,184,793	1,373,472	824,337	1,129,625
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	9,847	9,847	0
Fee/Rate	209	0	0	0
Other Revenue	365	0	0	0
Total Revenue	574	9,847	9,847	0
Operating Transfers In	0	0	0	0
Total Financing Sources	574	9,847	9,847	0
<b>Net County Cost</b>	<b>1,184,219</b>	<b>1,363,625</b>	<b>814,490</b>	<b>1,129,625</b>
Budgeted Staffing	41	19	19	19

## Planning

GROUP: Operations and Community Services  
DEPARTMENT: Land Use Services  
FUND: General

BUDGET UNIT: 695 1000  
FUNCTION: Public Protection  
ACTIVITY: Other Protection

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	2,174,365	3,543,131	3,335,267	3,867,667
Operating Expenses	4,059,798	3,381,534	3,190,652	3,144,357
Capital Expenditures	0	0	0	0
Total Exp Authority	6,234,164	6,924,665	6,525,919	7,012,024
Reimbursements	(236,185)	(290,000)	(204,729)	(275,000)
Total Appropriation	5,997,978	6,634,665	6,321,190	6,737,024
Operating Transfers Out	35,750	0	0	0
Total Requirements	6,033,728	6,634,665	6,321,190	6,737,024
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	3,284,417	2,000,000	1,590,027	1,852,009
Other Revenue	29,900	0	527,576	0
Total Revenue	3,314,317	2,000,000	2,117,603	1,852,009
Operating Transfers In	0	0	0	0
Total Financing Sources	3,314,317	2,000,000	2,117,603	1,852,009
<b>Net County Cost</b>	<b>2,719,412</b>	<b>4,634,665</b>	<b>4,203,587</b>	<b>4,885,015</b>
Budgeted Staffing	30	39	39	39





## OPERATIONS AND COMMUNITY SERVICES

## Land Use Services

## Building and Safety

GROUP: Operations and Community Services  
DEPARTMENT: Land Use Services  
FUND: General

BUDGET UNIT: 692 1000  
FUNCTION: Public Protection  
ACTIVITY: Other Protection

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	1,569,108	4,235,173	3,926,881	5,096,088
Operating Expenses	5,574,995	4,453,365	4,198,667	3,757,114
Capital Expenditures	0	0	0	0
Total Exp Authority	7,144,103	8,688,538	8,125,548	8,853,202
Reimbursements	(25,295)	(175,000)	(70,329)	(49,000)
Total Appropriation	7,118,808	8,513,538	8,055,219	8,804,202
Operating Transfers Out	0	0	0	0
Total Requirements	7,118,808	8,513,538	8,055,219	8,804,202
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	6,461,453	6,512,241	6,959,693	6,572,446
Other Revenue	9,869	10,000	50,120	10,000
Total Revenue	6,471,322	6,522,241	7,009,813	6,582,446
Operating Transfers In	0	0	0	0
Total Financing Sources	6,471,322	6,522,241	7,009,813	6,582,446
<b>Net County Cost</b>	<b>647,486</b>	<b>1,991,297</b>	<b>1,045,405</b>	<b>2,221,756</b>
Budgeted Staffing	23	46	46	46

## Code Enforcement

GROUP: Operations and Community Services  
DEPARTMENT: Land Use Services  
FUND: General

BUDGET UNIT: 693 1000  
FUNCTION: Public Protection  
ACTIVITY: Other Protection

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	3,862,154	5,834,201	5,113,022	6,367,863
Operating Expenses	2,921,091	5,604,954	4,707,343	4,563,745
Capital Expenditures	79,822	380,000	84,668	90,000
Total Exp Authority	6,863,067	11,819,155	9,905,032	11,021,608
Reimbursements	(461,458)	(400,000)	(398,692)	(425,000)
Total Appropriation	6,401,609	11,419,155	9,506,340	10,596,608
Operating Transfers Out	100,000	30,250	30,250	0
Total Requirements	6,501,609	11,449,405	9,536,590	10,596,608
<b>Sources</b>				
Taxes	1	80,000	53,780	60,000
Realignment	0	0	0	0
State/Fed/Other Government	262,677	701,791	538,830	690,000
Fee/Rate	1,043,890	3,464,664	2,969,019	4,113,741
Other Revenue	178,008	55,000	43,390	0
Total Revenue	1,484,576	4,301,455	3,605,019	4,863,741
Operating Transfers In	0	0	0	0
Total Financing Sources	1,484,576	4,301,455	3,605,019	4,863,741
<b>Net County Cost</b>	<b>5,017,032</b>	<b>7,147,950</b>	<b>5,931,571</b>	<b>5,732,867</b>
Budgeted Staffing	40	66	66	74



## OPERATIONS AND COMMUNITY SERVICES

## Public Works

## Surveyor

GROUP: Operations and Community Services  
DEPARTMENT: Public Works  
FUND: General

BUDGET UNIT: 666 1000  
FUNCTION: General Government  
ACTIVITY: Other General

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	2,397,213	2,957,142	2,418,537	2,924,021
Operating Expenses	717,953	855,678	771,214	938,917
Capital Expenditures	28,827	53,000	46,998	0
Total Exp Authority	3,143,992	3,865,820	3,236,748	3,862,938
Reimbursements	(51,405)	(40,000)	(34,750)	(40,000)
Total Appropriation	3,092,588	3,825,820	3,201,999	3,822,938
Operating Transfers Out	10,166	30,240	0	26,460
Total Requirements	3,102,754	3,856,060	3,201,999	3,849,398
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	6,662	6,662	0
Fee/Rate	2,459,617	3,199,000	2,884,119	3,199,000
Other Revenue	631	0	(1,000)	0
Total Revenue	2,460,248	3,205,662	2,889,781	3,199,000
Operating Transfers In	0	0	0	0
Total Financing Sources	2,460,248	3,205,662	2,889,781	3,199,000
<b>Net County Cost</b>	<b>642,505</b>	<b>650,398</b>	<b>312,218</b>	<b>650,398</b>
Budgeted Staffing	22	25	25	23

## Survey - Monument Preservation

GROUP: Operations and Community Services  
DEPARTMENT: Public Works  
FUND: Survey Monument Preservation

BUDGET UNIT: 666 2660  
FUNCTION: General Government  
ACTIVITY: Other General

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	8,756	80,000	0	80,000
Capital Expenditures	0	0	0	0
Total Exp Authority	8,756	80,000	0	80,000
Reimbursements	0	0	0	0
Total Appropriation	8,756	80,000	0	80,000
Operating Transfers Out	0	0	0	0
Total Requirements	8,756	80,000	0	80,000
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	68,230	80,000	56,250	80,000
Other Revenue	0	0	0	0
Total Revenue	68,230	80,000	56,250	80,000
Operating Transfers In	0	0	0	0
Total Financing Sources	68,230	80,000	56,250	80,000
<b>Use of/(Contribution to) Fund Balance</b>	<b>(59,474)</b>	<b>0</b>	<b>(56,250)</b>	<b>0</b>
Budgeted Staffing	0	0	0	0



## OPERATIONS AND COMMUNITY SERVICES

## Public Works

## Transportation Special Revenue Funds - Consolidated

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>GROUP: Operations and Community Services</b>				
<b>DEPARTMENT: Public Works</b>				
<b>FUND: Transportation Special Revenue Funds - Consolidated</b>				
<b>BUDGET UNIT: Various</b>				
<b>FUNCTION: Public Ways and Facilities</b>				
<b>ACTIVITY: Public Ways</b>				
<b>Requirements</b>				
Staffing Expenses	27,052,690	33,913,652	29,003,208	34,148,117
Operating Expenses	52,163,996	121,277,449	78,120,804	136,428,157
Capital Expenditures	5,712,092	16,924,825	6,694,113	16,199,500
Total Exp Authority	84,928,777	172,115,926	113,818,125	186,775,774
Reimbursements	(11,598,991)	(19,660,454)	(17,846,498)	(28,590,308)
Total Appropriation	73,329,786	152,455,472	95,971,627	158,185,466
Operating Transfers Out	12,720,798	16,432,000	14,032,276	13,294,627
Total Requirements	86,050,584	168,887,472	110,003,903	171,480,093
<b>Sources</b>				
Taxes	6,097,640	6,785,345	5,653,186	5,226,600
Realignment	0	0	0	0
State/Fed/Other Government	72,008,058	105,183,512	80,163,153	113,557,728
Fee/Rate	6,873,200	3,518,030	7,092,571	4,360,480
Other Revenue	2,252,621	2,360,760	4,117,567	3,163,936
Total Revenue	87,231,520	117,847,647	97,026,477	126,308,744
Operating Transfers In	21,268,525	18,145,471	12,016,968	15,709,558
Total Financing Sources	108,500,045	135,993,118	109,043,445	142,018,302
<b>Use of/(Contribution to) Fund Balance</b>	<b>(22,449,461)</b>	<b>32,894,354</b>	<b>960,458</b>	<b>29,461,791</b>
Budgeted Staffing	347	360	360	349

## Solid Waste Enterprise Funds - Consolidated

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>GROUP: Operations and Community Services</b>				
<b>DEPARTMENT: Public Works</b>				
<b>FUND: Solid Waste Enterprise Funds Consolidated</b>				
<b>BUDGET UNIT: Various</b>				
<b>FUNCTION: Public Ways and Facilities</b>				
<b>ACTIVITY: Public Ways</b>				
<b>Requirements</b>				
Staffing Expenses	7,385,105	9,306,159	7,644,520	9,434,067
Operating Expenses	58,983,999	75,791,542	65,208,605	99,909,062
Capital Expenditures	22,152,144	46,718,680	28,503,210	51,111,250
Total Exp Authority	88,521,248	131,816,381	101,356,335	160,454,379
Reimbursements	(47,207)	(133,000)	(119,910)	(94,085)
Total Appropriation	88,474,041	131,683,381	101,236,425	160,360,294
Operating Transfers Out	1,850,561	1,998,552	1,821,192	1,897,632
Total Requirements	90,324,603	133,681,933	103,057,617	162,257,926
<b>Sources</b>				
Taxes	204,905	225,000	168,603	225,000
Realignment	0	0	0	0
State/Fed/Other Government	76,708	91,534	90,403	78,000
Fee/Rate	87,163,953	91,825,209	92,458,732	93,863,967
Other Revenue	9,770,018	7,455,336	8,529,419	5,868,882
Total Revenue	97,215,584	99,597,079	101,247,157	100,035,849
Operating Transfers In	0	0	0	0
Total Financing Sources	97,215,584	99,597,079	101,247,157	100,035,849
<b>Use of/(Contribution to) Net Position</b>	<b>(6,890,981)</b>	<b>34,084,854</b>	<b>1,810,460</b>	<b>62,222,077</b>
Budgeted Staffing	90	92	92	94



## OPERATIONS AND COMMUNITY SERVICES

## Public Works

## San Bernardino County Flood Control District - Consolidated

	GROUP: Operations and Community Services		BUDGET UNIT: Various	
	DEPARTMENT: Public Works		FUNCTION: Public Protection	
	FUND: Consolidated		ACTIVITY: Flood Control	
	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	16,561,216	19,610,206	17,492,719	19,976,527
Operating Expenses	81,457,603	115,795,996	74,426,371	129,968,200
Capital Expenditures	404,922	5,078,900	518,954	4,188,000
Total Exp Authority	98,423,741	140,485,102	92,438,044	154,132,727
Reimbursements	(16,723,903)	(19,544,123)	(17,519,139)	(20,634,266)
Total Appropriation	81,699,839	120,940,979	74,918,905	133,498,461
Operating Transfers Out	16,599,607	28,696,323	24,543,414	24,728,654
Total Requirements	98,299,446	149,637,302	99,462,319	158,227,115
<b>Sources</b>				
Taxes	57,355,744	54,687,600	62,549,276	59,646,200
Realignment	0	0	0	0
State/Fed/Other Government	5,532,990	19,084,285	16,913,624	4,096,770
Fee/Rate	1,269,268	1,339,495	1,878,095	1,434,015
Other Revenue	6,383,469	170,500	9,840,715	100,739
Total Revenue	70,541,470	75,281,880	91,181,710	65,277,724
Operating Transfers In	14,825,399	24,858,646	21,782,020	21,707,784
Total Financing Sources	85,366,869	100,140,526	112,963,730	86,985,508
<b>Use of/(Contribution to) Fund Balance</b>	<b>12,932,576</b>	<b>49,496,776</b>	<b>(13,501,411)</b>	<b>71,241,607</b>
Budgeted Staffing	180	181	181	181

## Flood Control District Equipment

	GROUP: Operations and Community Services		BUDGET UNIT: 197 4140	
	DEPARTMENT: Public Works		FUNCTION: General Government	
	FUND: Equipment		ACTIVITY: Other General	
	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	1,472,841	2,523,850	1,650,581	2,267,050
Capital Expenditures	649,094	3,357,000	1,988,341	2,070,000
Total Exp Authority	2,121,934	5,880,850	3,638,922	4,337,050
Reimbursements	0	0	0	0
Total Appropriation	2,121,934	5,880,850	3,638,922	4,337,050
Operating Transfers Out	0	0	0	0
Total Requirements	2,121,934	5,880,850	3,638,922	4,337,050
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	1,445,353	2,000,000	1,967,467	1,800,000
Other Revenue	185,696	707,500	1,041,868	184,000
Total Revenue	1,631,049	2,707,500	3,009,335	1,984,000
Operating Transfers In	0	1,583,500	699,437	500,000
Total Financing Sources	1,631,049	4,291,000	3,708,772	2,484,000
<b>Use of/(Contribution to) Net Position</b>	<b>490,885</b>	<b>1,589,850</b>	<b>(69,850)</b>	<b>1,853,050</b>
Budgeted Staffing	0	0	0	0



## OPERATIONS AND COMMUNITY SERVICES

## Real Estate Services

## Administration and Finance

GROUP: Operations and Community Services  
DEPARTMENT: Real Estate Services  
FUND: General

BUDGET UNIT: 783 1000  
FUNCTION: General Government  
ACTIVITY: Property Management

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	1,960,642	2,278,241	2,239,872	2,421,293
Operating Expenses	0	86,729	59,828	87,275
Capital Expenditures	0	0	0	0
Total Exp Authority	1,960,642	2,364,970	2,299,700	2,508,568
Reimbursements	(1,960,658)	(2,361,954)	(2,299,708)	(2,508,568)
Total Appropriation	(16)	3,016	(8)	0
Operating Transfers Out	0	0	0	0
Total Requirements	(16)	3,016	(8)	0
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	3,016	3,016	0
Fee/Rate	0	0	0	0
Other Revenue	(16)	0	0	0
Total Revenue	(16)	3,016	3,016	0
Operating Transfers In	0	0	0	0
Total Financing Sources	(16)	3,016	3,016	0
<b>Net County Cost</b>	<b>0</b>	<b>0</b>	<b>(3,024)</b>	<b>0</b>
Budgeted Staffing	20	22	22	22

## Rents and Leases

GROUP: Operations and Community Services  
DEPARTMENT: Real Estate Services  
FUND: General

BUDGET UNIT: 781 1000  
FUNCTION: General Government  
ACTIVITY: Property Management

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	56,986,621	61,298,093	60,450,112	65,876,306
Capital Expenditures	0	0	0	0
Total Exp Authority	56,986,621	61,298,093	60,450,112	65,876,306
Reimbursements	(56,290,845)	(60,467,626)	(59,578,897)	(65,226,887)
Total Appropriation	695,775	830,467	871,214	649,419
Operating Transfers Out	355,000	256,857	0	650,425
Total Requirements	1,050,775	1,087,324	871,214	1,299,844
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	8	810	270	1,200
Other Revenue	1,293,711	1,086,514	1,769,514	1,298,644
Total Revenue	1,293,719	1,087,324	1,769,784	1,299,844
Operating Transfers In	0	0	0	0
Total Financing Sources	1,293,719	1,087,324	1,769,784	1,299,844
<b>Net County Cost</b>	<b>(242,944)</b>	<b>0</b>	<b>(898,569)</b>	<b>0</b>
Budgeted Staffing	0	0	0	0



## OPERATIONS AND COMMUNITY SERVICES

## Real Estate Services

## Courts Property Management

GROUP: Operations and Community Services  
DEPARTMENT: Real Estate Services  
FUND: General

BUDGET UNIT: 776 1000  
FUNCTION: General Government  
ACTIVITY: Property Management

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	2,416,092	2,680,832	2,550,410	2,563,495
Capital Expenditures	0	0	0	0
Total Exp Authority	2,416,092	2,680,832	2,550,410	2,563,495
Reimbursements	(734,584)	(845,646)	(523,726)	(882,185)
Total Appropriation	1,681,508	1,835,186	2,026,684	1,681,310
Operating Transfers Out	0	0	0	0
Total Requirements	1,681,508	1,835,186	2,026,684	1,681,310
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	1,681,508	1,835,186	1,873,364	1,681,310
Other Revenue	0	0	153,306	0
Total Revenue	1,681,508	1,835,186	2,026,670	1,681,310
Operating Transfers In	0	0	0	0
Total Financing Sources	1,681,508	1,835,186	2,026,670	1,681,310
<b>Net County Cost</b>	<b>0</b>	<b>0</b>	<b>14</b>	<b>0</b>
Budgeted Staffing	0	0	0	0

## Chino Agricultural Preserve

GROUP: Operations and Community Services  
DEPARTMENT: Real Estate Services  
FUND: Chino Agricultural Preserve

BUDGET UNIT: 780 2734  
FUNCTION: General Government  
ACTIVITY: Property Management

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	172,616	422,568	382,208	198,953
Capital Expenditures	0	5,000,000	0	5,000,000
Total Exp Authority	172,616	5,422,568	382,208	5,198,953
Reimbursements	0	0	0	0
Total Appropriation	172,616	5,422,568	382,208	5,198,953
Operating Transfers Out	0	400,000	0	0
Total Requirements	172,616	5,822,568	382,208	5,198,953
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	0	360	360	1,050
Other Revenue	1,027,700	1,048,356	1,051,187	1,165,941
Total Revenue	1,027,700	1,048,716	1,051,547	1,166,991
Operating Transfers In	0	0	0	0
Total Financing Sources	1,027,700	1,048,716	1,051,547	1,166,991
<b>Use of/(Contribution to) Fund Balance</b>	<b>(855,083)</b>	<b>4,773,852</b>	<b>(669,339)</b>	<b>4,031,962</b>
Budgeted Staffing	0	0	0	0



## OPERATIONS AND COMMUNITY SERVICES

## Real Estate Services

## Project Management Division

GROUP: Operations and Community Services  
DEPARTMENT: Real Estate Services  
FUND: General

BUDGET UNIT: 770 1000  
FUNCTION: General Government  
ACTIVITY: Property Management

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	2,228,810	2,555,236	2,532,399	3,048,972
Operating Expenses	884,027	1,168,560	1,062,262	1,512,697
Capital Expenditures	214,971	225,552	147,102	0
Total Exp Authority	3,327,808	3,949,348	3,741,763	4,561,669
Reimbursements	(3,376,010)	(3,868,898)	(3,785,256)	(4,561,669)
Total Appropriation	(48,203)	80,450	(43,494)	0
Operating Transfers Out	0	0	0	0
Total Requirements	(48,203)	80,450	(43,494)	0
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	2,000	2,000	0
Fee/Rate	0	0	0	0
Other Revenue	(3,505)	0	10	0
Total Revenue	(3,505)	2,000	2,010	0
Operating Transfers In	0	0	0	0
Total Financing Sources	(3,505)	2,000	2,010	0
<b>Net County Cost</b>	<b>(44,698)</b>	<b>78,450</b>	<b>(45,503)</b>	<b>0</b>
Budgeted Staffing	24	22	22	23

## Leasing and Acquisition

GROUP: Operations and Community Services  
DEPARTMENT: Real Estate Services  
FUND: General

BUDGET UNIT: 782 1000  
FUNCTION: General Government  
ACTIVITY: Property Management

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	1,669,963	2,103,662	1,913,643	2,337,393
Operating Expenses	1,941,467	1,513,561	1,226,185	1,445,556
Capital Expenditures	0	0	0	0
Total Exp Authority	3,611,430	3,617,223	3,139,829	3,782,949
Reimbursements	(2,447,455)	(1,795,203)	(1,790,945)	(1,935,389)
Total Appropriation	1,163,975	1,822,020	1,348,884	1,847,560
Operating Transfers Out	0	0	0	0
Total Requirements	1,163,975	1,822,020	1,348,884	1,847,560
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	11,924	11,924	0
Fee/Rate	1,253,610	1,810,096	1,411,493	1,847,560
Other Revenue	(1,530)	0	(8,387)	0
Total Revenue	1,252,080	1,822,020	1,415,029	1,847,560
Operating Transfers In	0	0	0	0
Total Financing Sources	1,252,080	1,822,020	1,415,029	1,847,560
<b>Net County Cost</b>	<b>(88,105)</b>	<b>0</b>	<b>(66,146)</b>	<b>0</b>
Budgeted Staffing	18	20	20	19



## OPERATIONS AND COMMUNITY SERVICES

## Real Estate Services

## Facilities Management

GROUP: Operations and Community Services  
DEPARTMENT: Real Estate Services  
FUND: General

BUDGET UNIT: 730 1000  
FUNCTION: General Government  
ACTIVITY: Property Management

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	9,859,512	10,262,108	10,253,845	10,746,380
Operating Expenses	13,987,511	15,140,430	15,077,691	14,754,591
Capital Expenditures	144,798	41,300	23,037	240,700
Total Exp Authority	23,991,821	25,443,838	25,354,573	25,741,671
Reimbursements	(3,020,200)	(3,452,044)	(3,209,947)	(3,091,486)
Total Appropriation	20,971,621	21,991,794	22,144,626	22,650,185
Operating Transfers Out	0	0	0	0
Total Requirements	20,971,621	21,991,794	22,144,626	22,650,185
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	436,788	404,730	489,344	400,000
Fee/Rate	17,694,179	21,379,064	21,451,436	22,042,185
Other Revenue	2,448,752	0	52,492	0
Total Revenue	20,579,719	21,783,794	21,993,273	22,442,185
Operating Transfers In	0	0	0	0
Total Financing Sources	20,579,719	21,783,794	21,993,273	22,442,185
<b>Net County Cost</b>	<b>391,902</b>	<b>208,000</b>	<b>151,354</b>	<b>208,000</b>
Budgeted Staffing	118	117	117	116

## Utilities

GROUP: Operations and Community Services  
DEPARTMENT: Real Estate Services  
FUND: General

BUDGET UNIT: 777 1000  
FUNCTION: General Government  
ACTIVITY: Property Management

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	173,490	185,223	182,673	195,855
Operating Expenses	18,857,577	20,858,707	19,123,711	21,805,629
Capital Expenditures	0	0	0	0
Total Exp Authority	19,031,068	21,043,930	19,306,384	22,001,484
Reimbursements	(1,278,994)	(1,336,465)	(1,254,633)	(1,369,629)
Total Appropriation	17,752,074	19,707,465	18,051,751	20,631,855
Operating Transfers Out	0	0	0	0
Total Requirements	17,752,074	19,707,465	18,051,751	20,631,855
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	213,721	390,445	200,827	192,568
Other Revenue	0	0	12,949	0
Total Revenue	213,721	390,445	213,776	192,568
Operating Transfers In	0	0	0	0
Total Financing Sources	213,721	390,445	213,776	192,568
<b>Net County Cost</b>	<b>17,538,353</b>	<b>19,317,020</b>	<b>17,837,975</b>	<b>20,439,287</b>
Budgeted Staffing	2	2	2	2





## OPERATIONS AND COMMUNITY SERVICES

## Regional Parks

## Regional Parks

GROUP: Operations and Community Services		BUDGET UNIT: 652 1000			
DEPARTMENT: Regional Parks		FUNCTION: Recreation and Cultural Services			
FUND: General		ACTIVITY: Recreation Facilities			
	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted	
<b>Requirements</b>					
Staffing Expenses	3,792,584	4,374,386	4,097,592	4,830,711	
Operating Expenses	6,271,598	5,850,608	5,683,791	6,189,088	
Capital Expenditures	354,720	0	0	0	
Total Exp Authority	10,418,902	10,224,994	9,781,383	11,019,799	
Reimbursements	(505,695)	(557,458)	(532,490)	(554,958)	
Total Appropriation	9,913,207	9,667,536	9,248,893	10,464,841	
Operating Transfers Out	304,095	200,000	196,543	100,000	
Total Requirements	10,217,302	9,867,536	9,445,436	10,564,841	
<b>Sources</b>					
Taxes	0	0	0	0	
Realignment	0	0	0	0	
State/Fed/Other Government	0	73,508	73,508	0	
Fee/Rate	6,452,364	6,450,000	5,031,959	6,451,290	
Other Revenue	1,595,741	1,264,850	1,311,972	2,034,373	
Total Revenue	8,048,105	7,788,358	6,417,439	8,485,663	
Operating Transfers In	0	0	0	0	
Total Financing Sources	8,048,105	7,788,358	6,417,439	8,485,663	
<b>Net County Cost</b>	<b>2,169,198</b>	<b>2,079,178</b>	<b>3,027,997</b>	<b>2,079,178</b>	
Budgeted Staffing	205	196	196	195	

## Regional Parks - Special Revenue Funds

GROUP: Operations and Community Services		BUDGET UNIT: Various			
DEPARTMENT: Regional Parks		FUNCTION: Recreation and Cultural Services			
FUND: Special Revenue - Consolidated		ACTIVITY: Recreation Facilities			
	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted	
<b>Requirements</b>					
Staffing Expenses	0	0	0	0	
Operating Expenses	2,646,918	4,167,905	3,557,192	4,403,035	
Capital Expenditures	117,637	75,000	74,321	0	
Total Exp Authority	2,764,555	4,242,905	3,631,512	4,403,035	
Reimbursements	0	0	0	0	
Total Appropriation	2,764,555	4,242,905	3,631,512	4,403,035	
Operating Transfers Out	1,139,732	4,687,525	1,401,296	3,359,872	
Total Requirements	3,904,287	8,930,430	5,032,809	7,762,907	
<b>Sources</b>					
Taxes	0	0	0	0	
Realignment	0	0	0	0	
State/Fed/Other Government	467,815	3,615,000	551,366	3,589,219	
Fee/Rate	515,557	487,700	438,153	481,526	
Other Revenue	3,247,002	2,457,066	2,629,619	1,601,001	
Total Revenue	4,230,373	6,559,766	3,619,138	5,671,746	
Operating Transfers In	881,008	720,050	450,729	159,872	
Total Financing Sources	5,111,381	7,279,816	4,069,867	5,831,618	
<b>Use of/(Contribution to) Fund Balance</b>	<b>(1,207,094)</b>	<b>1,650,614</b>	<b>962,942</b>	<b>1,931,289</b>	
Budgeted Staffing	0	0	0	0	



## OPERATIONS AND COMMUNITY SERVICES

Registrar of Voters

Registrar of Voters

GROUP: Operations and Community Services  
 DEPARTMENT: Registrar of Voters  
 FUND: General

BUDGET UNIT: 680 1000  
 FUNCTION: General Government  
 ACTIVITY: Elections

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	3,464,134	4,916,772	4,050,992	5,202,764
Operating Expenses	8,157,975	25,766,675	18,106,956	15,110,321
Capital Expenditures	7,990	19,273,836	11,872,716	2,820,000
Total Exp Authority	11,630,100	49,957,283	34,030,664	23,133,085
Reimbursements	0	0	0	0
Total Appropriation	11,630,100	49,957,283	34,030,664	23,133,085
Operating Transfers Out	29,850	1,179,335	979,335	0
Total Requirements	11,659,950	51,136,618	35,009,999	23,133,085
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	183,224	9,680,176	9,679,377	70,000
Fee/Rate	2,067,249	1,419,935	1,937,866	4,297,100
Other Revenue	657	0	(2,984)	3,000
Total Revenue	2,251,130	11,100,111	11,614,259	4,370,100
Operating Transfers In	0	0	0	0
Total Financing Sources	2,251,130	11,100,111	11,614,259	4,370,100
<b>Net County Cost</b>	<b>9,408,820</b>	<b>40,036,507</b>	<b>23,395,741</b>	<b>18,762,985</b>
Budgeted Staffing	58	61	61	74



**SPECIAL DISTRICTS****Special Districts****General Districts Special Revenue Funds - Consolidated**

	<b>BUDGET UNIT: Various</b>			
	<b>FUNCTION: General Government</b>			
<b>ACTIVITY: Legislative and Administration</b>				
	<b>2018-19</b>	<b>2019-20</b>	<b>2019-20</b>	<b>2020-21</b>
	<b>Actuals</b>	<b>Final</b>	<b>Actuals</b>	<b>Adopted</b>
<b>Requirements</b>				
Staffing Expenses	8,036,106	8,074,589	7,928,868	8,869,064
Operating Expenses	4,980,649	5,889,631	5,515,975	5,023,634
Capital Expenditures	949,376	2,029,029	294,859	1,133,807
Total Exp Authority	13,966,132	15,993,249	13,739,702	15,026,505
Reimbursements	(8,309,380)	(8,036,011)	(7,802,859)	(9,911,996)
Total Appropriation	5,656,752	7,957,238	5,936,844	5,114,509
Operating Transfers Out	821,275	909,782	215,810	0
Total Requirements	6,478,027	8,867,020	6,152,654	5,114,509
<b>Sources</b>				
Taxes	1,128,759	1,149,307	1,172,222	1,136,265
Realignment	0	0	0	0
State/Fed/Other Government	33,782	646,340	674,970	8,800
Fee/Rate	2,964,702	3,348,758	2,461,423	2,298,697
Other Revenue	420,326	421,230	301,769	192,770
Total Revenue	4,547,568	5,565,635	4,610,383	3,636,532
Operating Transfers In	1,122,760	2,088,687	1,780,294	1,311,074
Total Financing Sources	5,670,328	7,654,322	6,390,677	4,947,606
<b>Use of/(Contribution to) Fund Balance</b>	<b>807,698</b>	<b>1,212,698</b>	<b>(238,023)</b>	<b>166,903</b>
Budgeted Staffing	106	95	95	96

**Park Districts Special Revenue Funds - Consolidated**

	<b>BUDGET UNIT: Various</b>			
	<b>FUNCTION: Recreation and Cultural Services</b>			
<b>ACTIVITY: Recreation Facilities</b>				
	<b>2018-19</b>	<b>2019-20</b>	<b>2019-20</b>	<b>2020-21</b>
	<b>Actuals</b>	<b>Final</b>	<b>Actuals</b>	<b>Adopted</b>
<b>Requirements</b>				
Staffing Expenses	505,985	576,343	574,806	699,051
Operating Expenses	1,399,823	1,435,651	1,227,621	1,245,315
Capital Expenditures	59,410	85,547	15,363	30,000
Total Exp Authority	1,965,218	2,097,541	1,817,790	1,974,366
Reimbursements	(1,261)	0	10,315	0
Total Appropriation	1,963,957	2,097,541	1,828,104	1,974,366
Operating Transfers Out	27,370	377,000	370,000	41,000
Total Requirements	1,991,327	2,474,541	2,198,104	2,015,366
<b>Sources</b>				
Taxes	1,353,675	1,290,817	2,051,510	1,243,050
Realignment	0	0	0	0
State/Fed/Other Government	34,816	5,166	11,255	10,150
Fee/Rate	587,399	602,140	707,397	658,300
Other Revenue	118,488	123,574	119,906	111,975
Total Revenue	2,094,378	2,021,697	2,890,068	2,023,475
Operating Transfers In	27,000	352,000	27,000	22,070
Total Financing Sources	2,121,378	2,373,697	2,917,068	2,045,545
<b>Use of/(Contribution to) Fund Balance</b>	<b>(130,052)</b>	<b>100,844</b>	<b>(718,964)</b>	<b>(30,179)</b>
Budgeted Staffing	15	14	14	15



## SPECIAL DISTRICTS

## Special Districts

## Road Districts Special Revenue Funds - Consolidated

	BUDGET UNIT: Various			
	FUNCTION: Public Ways and Facilities			
	ACTIVITY: Public Ways			
	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	86,265	92,768	58,176	67,875
Operating Expenses	1,493,743	2,640,901	1,801,235	2,568,107
Capital Expenditures	131,964	0	0	125,529
Total Exp Authority	1,711,972	2,733,669	1,859,412	2,761,511
Reimbursements	0	0	4,145	0
Total Appropriation	1,711,972	2,733,669	1,863,557	2,761,511
Operating Transfers Out	247,000	42,024	0	0
Total Requirements	1,958,972	2,775,693	1,863,557	2,761,511
<b>Sources</b>				
Taxes	391,773	392,171	400,722	394,166
Realignment	0	0	0	0
State/Fed/Other Government	2,923	2,941	82,271	2,860
Fee/Rate	1,671,493	1,978,241	1,673,030	1,657,003
Other Revenue	261,600	71,397	82,380	184,296
Total Revenue	2,327,790	2,444,750	2,238,403	2,238,325
Operating Transfers In	2,200	7,521	0	1,330
Total Financing Sources	2,329,990	2,452,271	2,238,403	2,239,655
<b>Use of/(Contribution to) Fund Balance</b>	<b>(371,018)</b>	<b>323,422</b>	<b>(374,847)</b>	<b>521,856</b>
Budgeted Staffing	1	1	1	1

## Streetlight Districts Special Revenue Funds - Consolidated

	BUDGET UNIT: Various			
	FUNCTION: Public Ways and Facilities			
	ACTIVITY: Public Ways			
	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	765,143	888,845	878,672	989,208
Capital Expenditures	0	0	0	0
Total Exp Authority	765,143	888,845	878,672	989,208
Reimbursements	0	0	0	0
Total Appropriation	765,143	888,845	878,672	989,208
Operating Transfers Out	0	0	0	0
Total Requirements	765,143	888,845	878,672	989,208
<b>Sources</b>				
Taxes	967,295	1,000,216	1,013,586	929,606
Realignment	0	0	0	0
State/Fed/Other Government	7,396	7,350	7,316	7,025
Fee/Rate	228,432	246,480	240,415	251,771
Other Revenue	45,281	44,642	50,668	35,145
Total Revenue	1,248,404	1,298,688	1,311,986	1,223,547
Operating Transfers In	4,370	12,250	0	8,050
Total Financing Sources	1,252,774	1,310,938	1,311,986	1,231,597
<b>Use of/(Contribution to) Fund Balance</b>	<b>(487,631)</b>	<b>(422,093)</b>	<b>(433,314)</b>	<b>(242,389)</b>
Budgeted Staffing	0	0	0	0



**SPECIAL DISTRICTS****Special Districts****Big Bear Valley Recreation and Park District**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>GROUP: Special Districts</b>				
<b>DEPARTMENT: Special Districts</b>				
<b>FUND: Big Bear Valley Recreation and Park District</b>				
<b>BUDGET UNIT: Various</b>				
<b>FUNCTION: Recreation and Cultural Services</b>				
<b>ACTIVITY: Recreation Facilities</b>				
<b>Requirements</b>				
Staffing Expenses	1,747,220	2,241,096	1,799,503	2,330,310
Operating Expenses	2,068,780	4,095,235	2,080,676	2,758,576
Capital Expenditures	41,832	158,000	0	30,000
Total Exp Authority	3,857,831	6,494,331	3,880,179	5,118,886
Reimbursements	0	0	3,690	0
Total Appropriation	3,857,831	6,494,331	3,883,869	5,118,886
Operating Transfers Out	2,350,000	4,716,398	4,716,398	272,000
Total Requirements	6,207,831	11,210,729	8,600,267	5,390,886
<b>Sources</b>				
Taxes	2,338,352	2,394,409	2,522,455	2,428,300
Realignment	0	0	0	0
State/Fed/Other Government	85,517	94,450	98,356	92,000
Fee/Rate	1,493,508	1,829,072	1,048,158	1,836,200
Other Revenue	2,175,718	5,719,229	6,118,470	762,386
Total Revenue	6,093,094	10,037,160	9,787,439	5,118,886
Operating Transfers In	300,000	0	0	150,000
Total Financing Sources	6,393,094	10,037,160	9,787,439	5,268,886
<b>Use of/(Contribution to) Fund Balance</b>	<b>(185,263)</b>	<b>1,173,569</b>	<b>(1,187,172)</b>	<b>122,000</b>
Budgeted Staffing	60	65	65	64

**Bloomington Recreation and Park District**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>GROUP: Special Districts</b>				
<b>DEPARTMENT: Special Districts</b>				
<b>FUND: Bloomington Recreation and Park District</b>				
<b>BUDGET UNIT: 625 2584</b>				
<b>FUNCTION: Recreation and Cultural Services</b>				
<b>ACTIVITY: Recreation Facilities</b>				
<b>Requirements</b>				
Staffing Expenses	38,439	66,311	57,394	124,739
Operating Expenses	314,473	304,808	304,718	292,761
Capital Expenditures	0	17,190	17,129	0
Total Exp Authority	352,911	388,309	379,241	417,500
Reimbursements	0	0	321	0
Total Appropriation	352,911	388,309	379,562	417,500
Operating Transfers Out	0	0	0	33,000
Total Requirements	352,911	388,309	379,562	450,500
<b>Sources</b>				
Taxes	391,171	402,565	426,856	395,200
Realignment	0	0	0	0
State/Fed/Other Government	3,234	3,114	3,324	3,000
Fee/Rate	1,099	23,290	29,861	2,000
Other Revenue	17,503	33,651	48,788	17,300
Total Revenue	413,007	462,620	508,831	417,500
Operating Transfers In	0	0	0	0
Total Financing Sources	413,007	462,620	508,831	417,500
<b>Use of/(Contribution to) Fund Balance</b>	<b>(60,096)</b>	<b>(74,311)</b>	<b>(129,268)</b>	<b>33,000</b>
Budgeted Staffing	2	2	2	3



**SPECIAL DISTRICTS****Special Districts****CSA 70 HL Havasu Lake Enterprise**

**GROUP: Special Districts**  
**DEPARTMENT: Special Districts**  
**FUND: CSA 70 HL (Havasu Lake)**

**BUDGET UNIT: 487 4672**  
**FUNCTION: Public Ways and Facilities**  
**ACTIVITY: Public Ways**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	94,100	86,854	86,734	95,897
Capital Expenditures	0	0	0	0
Total Exp Authority	94,100	86,854	86,734	95,897
Reimbursements	0	0	0	0
Total Appropriation	94,100	86,854	86,734	95,897
Operating Transfers Out	0	0	0	0
Total Requirements	94,100	86,854	86,734	95,897
<b>Sources</b>				
Taxes	3,725	1,800	1,361	2,500
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	73,820	75,660	70,768	74,000
Other Revenue	1,075	780	892	1,000
Total Revenue	78,619	78,240	73,022	77,500
Operating Transfers In	0	0	0	0
Total Financing Sources	78,619	78,240	73,022	77,500
<b>Use of/(Contribution to) Net Position</b>	<b>15,481</b>	<b>8,614</b>	<b>13,712</b>	<b>18,397</b>
Budgeted Staffing	0	0	0	0

**Sanitation Districts Enterprise Funds - Consolidated**

**GROUP: Special Districts**  
**DEPARTMENT: Special Districts**  
**FUND: Sanitation Districts - Consolidated**

**BUDGET UNIT: Various**  
**FUNCTION: Health and Sanitation**  
**ACTIVITY: Sanitation**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	6,512,807	7,801,782	6,300,458	5,988,546
Capital Expenditures	10,578	100,000	0	128,000
Total Exp Authority	6,523,385	7,901,782	6,300,458	6,116,546
Reimbursements	0	0	0	0
Total Appropriation	6,523,385	7,901,782	6,300,458	6,116,546
Operating Transfers Out	1,085,726	978,452	953,452	235,555
Total Requirements	7,609,111	8,880,234	7,253,910	6,352,101
<b>Sources</b>				
Taxes	331,264	297,176	71,708	319,495
Realignment	0	0	0	0
State/Fed/Other Government	447	19,239	158,922	450
Fee/Rate	7,612,803	7,363,242	8,127,738	7,184,270
Other Revenue	482,409	134,798	150,833	90,100
Total Revenue	8,426,924	7,814,455	8,509,202	7,594,315
Operating Transfers In	0	791,114	0	0
Total Financing Sources	8,426,924	8,605,569	8,509,202	7,594,315
<b>Use of/(Contribution to) Net Position</b>	<b>(817,813)</b>	<b>274,665</b>	<b>(1,255,292)</b>	<b>(1,242,214)</b>
Budgeted Staffing	0	0	0	0



**SPECIAL DISTRICTS****Special Districts****Water Districts Enterprise Funds - Consolidated**

	<b>2018-19 Actuals</b>	<b>2019-20 Final</b>	<b>2019-20 Actuals</b>	<b>2020-21 Adopted</b>
<b>GROUP: Special Districts</b>				
<b>BUDGET UNIT: Various</b>				
<b>DEPARTMENT: Special Districts</b>				
<b>FUNCTION: Health and Sanitation</b>				
<b>FUND: Water Districts - Consolidated</b>				
<b>ACTIVITY: Sanitation</b>				
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	7,434,782	7,802,221	5,296,760	4,828,591
Capital Expenditures	(253)	31,000	0	416,000
Total Exp Authority	7,434,529	7,833,221	5,296,760	5,244,591
Reimbursements	0	0	0	0
Total Appropriation	7,434,529	7,833,221	5,296,760	5,244,591
Operating Transfers Out	631,797	327,554	327,554	231,707
Total Requirements	8,066,326	8,160,775	5,624,314	5,476,298
<b>Sources</b>				
Taxes	327,693	305,296	557,460	355,391
Realignment	0	0	0	0
State/Fed/Other Government	107,788	99,312	83,503	102,425
Fee/Rate	6,149,407	6,354,988	6,252,979	6,294,475
Other Revenue	351,275	160,824	383,653	297,830
Total Revenue	6,936,164	6,920,420	7,277,595	7,050,121
Operating Transfers In	0	86,800	0	0
Total Financing Sources	6,936,164	7,007,220	7,277,595	7,050,121
<b>Use of/(Contribution to) Net Position</b>	<b>1,130,163</b>	<b>1,153,555</b>	<b>(1,653,280)</b>	<b>(1,573,823)</b>
Budgeted Staffing	0	0	0	0



## SPECIAL DISTRICTS

### Special Districts - Capital Improvement Program

#### Special Districts Capital Funds

GROUP: Special Districts	BUDGET UNIT: Various			
DEPARTMENT: Special Districts - Capital Improvement Program	FUNCTION: General Government			
FUND: Special Districts - Capital Funds	ACTIVITY: Plant Acquisition			
	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	147,508	1,979,389	111,091	5,000
Capital Expenditures	10,757,789	19,003,913	4,086,115	12,042,100
Total Exp Authority	10,905,297	20,983,302	4,197,207	12,047,100
Reimbursements	0	0	0	0
Total Appropriation	10,905,297	20,983,302	4,197,207	12,047,100
Operating Transfers Out	387,075	497,862	(361,922)	394,223
Total Requirements	11,292,372	21,481,164	3,835,285	12,441,323
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	190,728	400,000	(42,503)	400,000
Fee/Rate	0	0	7,483	0
Other Revenue	(46,329)	7,630,626	157,914	7,896,000
Total Revenue	144,398	8,030,626	122,894	8,296,000
Operating Transfers In	10,224,876	5,335,422	5,185,200	832,661
Total Financing Sources	10,369,274	13,366,048	5,308,094	9,128,661
<b>Use of/(Contribution to) Fund Balance</b>	<b>923,098</b>	<b>8,115,116</b>	<b>(1,472,809)</b>	<b>3,312,662</b>
Budgeted Staffing	0	0	0	0

#### Special Districts Enterprise Funds

GROUP: Special Districts	BUDGET UNIT: Various			
DEPARTMENT: Special Districts - Capital Improvement Program	FUNCTION: Health and Sanitation			
FUND: Special Districts - Enterprise Funds	ACTIVITY: Sanitation			
	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	0	253,477	127,625	0
Capital Expenditures	5,202,940	14,849,036	3,510,122	10,245,977
Total Exp Authority	5,202,940	15,102,513	3,637,747	10,245,977
Reimbursements	0	0	0	0
Total Appropriation	5,202,940	15,102,513	3,637,747	10,245,977
Operating Transfers Out	0	328,950	0	1,029,469
Total Requirements	5,202,940	15,431,463	3,637,747	11,275,446
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	3,631,659	6,208,610	(3,587,908)	736,610
Fee/Rate	0	0	0	0
Other Revenue	(258,212)	1,499,940	171,605	89,500
Total Revenue	3,373,447	7,708,550	(3,416,304)	826,110
Operating Transfers In	550,651	1,517,227	1,245,381	3,090,189
Total Financing Sources	3,924,098	9,225,777	(2,170,923)	3,916,299
<b>Use of/(Contribution to) Net Position</b>	<b>1,278,842</b>	<b>6,205,686</b>	<b>5,808,669</b>	<b>7,359,147</b>
Budgeted Staffing	0	0	0	0





**FIRE PROTECTION DISTRICT****San Bernardino County Fire Protection District****Fire Administration**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>GROUP: Fire Protection District</b>				
<b>DEPARTMENT: San Bernardino County Fire Protection District</b>				
<b>FUND: Fire Administration</b>				
<b>BUDGET UNIT: 106 2410</b>				
<b>FUNCTION: Public Protection</b>				
<b>ACTIVITY: Fire Protection</b>				
<b>Requirements</b>				
Staffing Expenses	22,882,263	31,966,796	26,062,371	29,609,840
Operating Expenses	14,174,159	21,650,877	12,290,560	23,875,015
Capital Expenditures	5,461,390	9,696,863	9,290,398	9,839,266
Total Exp Authority	42,517,813	63,314,536	47,643,329	63,324,121
Reimbursements	(23,889,551)	(30,626,082)	(29,930,649)	(26,977,278)
Total Appropriation	18,628,262	32,688,454	17,712,680	36,346,843
Operating Transfers Out	417,244	1,035,459	1,035,459	1,055,865
Total Requirements	19,045,506	33,723,913	18,748,139	37,402,708
<b>Sources</b>				
Taxes	10,895,186	10,834,431	11,824,160	11,552,546
Realignment	0	0	0	0
State/Fed/Other Government	92,390	3,082,451	2,836,035	79,471
Fee/Rate	5,527,124	4,525,276	5,356,994	4,559,001
Other Revenue	312,934	169,612	265,161	156,812
Total Revenue	16,827,635	18,611,770	20,282,349	16,347,830
Operating Transfers In	8,087,898	14,561,517	6,294,164	21,214,239
Total Financing Sources	24,915,533	33,173,287	26,576,514	37,562,069
<b>Use of/(Contribution to) Fund Balance</b>	<b>(5,870,027)</b>	<b>550,626</b>	<b>(7,828,375)</b>	<b>(159,361)</b>
Budgeted Staffing	233	255	255	252

**Mountain Regional Service Zone**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>GROUP: Fire Protection District</b>				
<b>DEPARTMENT: San Bernardino County Fire Protection District</b>				
<b>FUND: Mountain Regional Service Zone</b>				
<b>BUDGET UNIT: 600 2448</b>				
<b>FUNCTION: Public Protection</b>				
<b>ACTIVITY: Fire Protection</b>				
<b>Requirements</b>				
Staffing Expenses	14,058,787	15,514,644	15,091,032	15,954,726
Operating Expenses	8,333,253	8,779,090	6,341,759	7,912,453
Capital Expenditures	622,262	646,045	607,068	208,807
Total Exp Authority	23,014,302	24,939,779	22,039,858	24,075,986
Reimbursements	103,947	0	171,994	0
Total Appropriation	23,118,249	24,939,779	22,211,852	24,075,986
Operating Transfers Out	106,558	175,510	175,510	177,813
Total Requirements	23,224,807	25,115,289	22,387,362	24,253,799
<b>Sources</b>				
Taxes	13,898,242	13,974,056	14,492,895	14,224,944
Realignment	0	0	0	0
State/Fed/Other Government	589,090	1,617,388	1,764,782	888,080
Fee/Rate	2,547,888	7,745,209	6,711,779	7,531,921
Other Revenue	129,985	83,588	243,755	100,349
Total Revenue	17,165,205	23,420,241	23,213,210	22,745,294
Operating Transfers In	2,031,588	1,695,048	1,289,048	2,162,123
Total Financing Sources	19,196,793	25,115,289	24,502,258	24,907,417
<b>Use of/(Contribution to) Fund Balance</b>	<b>4,028,014</b>	<b>0</b>	<b>(2,114,896)</b>	<b>(653,618)</b>
Budgeted Staffing	97	90	90	89



**FIRE PROTECTION DISTRICT****San Bernardino County Fire Protection District****North Desert Regional Service Zone**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>GROUP: Fire Protection District</b>				
<b>DEPARTMENT: San Bernardino County Fire Protection District</b>				
<b>FUND: North Desert Regional Service Zone</b>				
<b>BUDGET UNIT: Various</b>				
<b>FUNCTION: Public Protection</b>				
<b>ACTIVITY: Fire Protection</b>				
<b>Requirements</b>				
Staffing Expenses	34,171,956	30,369,991	29,593,823	32,772,985
Operating Expenses	17,768,520	20,130,765	15,211,831	17,808,543
Capital Expenditures	161,932	446,437	311,098	257,860
Total Exp Authority	52,102,408	50,947,193	45,116,753	50,839,388
Reimbursements	(1,582,188)	(487,289)	(96,563)	(523,008)
Total Appropriation	50,520,221	50,459,904	45,020,190	50,316,380
Operating Transfers Out	1,249,468	1,102,404	377,404	445,595
Total Requirements	51,769,689	51,562,308	45,397,594	50,761,975
<b>Sources</b>				
Taxes	14,810,749	15,653,165	16,207,947	15,528,497
Realignment	0	0	0	0
State/Fed/Other Government	636,076	1,150,527	1,543,047	2,306,599
Fee/Rate	25,180,993	22,678,306	22,668,073	23,051,053
Other Revenue	277,257	162,014	436,926	271,452
Total Revenue	40,905,075	39,644,012	40,855,993	41,157,601
Operating Transfers In	11,673,822	10,474,727	6,749,727	10,142,531
Total Financing Sources	52,578,897	50,118,739	47,605,720	51,300,132
<b>Use of/(Contribution to) Fund Balance</b>	<b>(809,208)</b>	<b>1,443,569</b>	<b>(2,208,126)</b>	<b>(538,157)</b>
Budgeted Staffing	228	187	187	188

**South Desert Regional Service Zone**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>GROUP: Fire Protection District</b>				
<b>DEPARTMENT: San Bernardino County Fire Protection District</b>				
<b>FUND: South Desert Regional Service Zone</b>				
<b>BUDGET UNIT: Various</b>				
<b>FUNCTION: Public Protection</b>				
<b>ACTIVITY: Fire Protection</b>				
<b>Requirements</b>				
Staffing Expenses	13,636,459	14,093,331	13,686,715	15,244,332
Operating Expenses	4,699,020	6,817,186	5,877,615	6,188,177
Capital Expenditures	0	766,323	655,870	110,144
Total Exp Authority	18,335,480	21,676,840	20,220,200	21,542,653
Reimbursements	(620,565)	0	101,429	0
Total Appropriation	17,714,915	21,676,840	20,321,629	21,542,653
Operating Transfers Out	2,608,000	490,538	155,309	156,260
Total Requirements	20,322,915	22,167,378	20,476,938	21,698,913
<b>Sources</b>				
Taxes	6,872,667	6,812,212	7,306,755	7,166,833
Realignment	0	0	0	0
State/Fed/Other Government	491,936	843,961	1,399,066	855,051
Fee/Rate	4,810,059	11,841,281	10,913,378	11,704,727
Other Revenue	154,246	78,295	234,560	131,306
Total Revenue	12,328,907	19,575,749	19,853,758	19,857,917
Operating Transfers In	7,102,692	1,564,951	1,204,769	2,071,315
Total Financing Sources	19,431,599	21,140,700	21,058,527	21,929,232
<b>Use of/(Contribution to) Fund Balance</b>	<b>891,315</b>	<b>1,026,678</b>	<b>(581,589)</b>	<b>(230,319)</b>
Budgeted Staffing	80	80	80	75



**FIRE PROTECTION DISTRICT****San Bernardino County Fire Protection District****Valley Regional Service Zone**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>GROUP: Fire Protection District</b>				
<b>DEPARTMENT: San Bernardino County Fire Protection District</b>				
<b>FUND: Valley Regional Service Zone</b>				
<b>BUDGET UNIT: Various</b>				
<b>FUNCTION: Public Protection</b>				
<b>ACTIVITY: Fire Protection</b>				
<b>Requirements</b>				
Staffing Expenses	66,584,795	72,979,944	70,463,118	75,654,554
Operating Expenses	24,226,222	44,333,078	23,421,589	36,462,029
Capital Expenditures	1,406,741	192,495	131,236	215,501
Total Exp Authority	92,217,758	117,505,517	94,015,943	112,332,084
Reimbursements	(1,443,560)	(1,435,754)	(821,000)	(1,780,717)
Total Appropriation	90,774,198	116,069,763	93,194,943	110,551,367
Operating Transfers Out	11,937,112	2,040,255	449,032	451,838
Total Requirements	102,711,310	118,110,018	93,643,975	111,003,205
<b>Sources</b>				
Taxes	46,532,441	44,930,849	50,092,406	49,225,336
Realignment	0	0	0	0
State/Fed/Other Government	332,861	3,548,030	3,531,814	238,715
Fee/Rate	43,587,013	47,949,083	46,271,558	49,728,519
Other Revenue	711,005	6,274,835	774,562	6,386,200
Total Revenue	91,163,320	102,702,797	100,670,340	105,578,770
Operating Transfers In	12,313,070	12,829,355	9,838,132	4,200,000
Total Financing Sources	103,476,390	115,532,152	110,508,472	109,778,770
<b>Use of/(Contribution to) Fund Balance</b>	<b>(765,081)</b>	<b>2,577,866</b>	<b>(16,864,497)</b>	<b>1,224,435</b>
Budgeted Staffing	341	340	340	343

**Hazardous Materials**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>GROUP: Fire Protection District</b>				
<b>DEPARTMENT: San Bernardino County Fire Protection District</b>				
<b>FUND: Hazardous Materials</b>				
<b>BUDGET UNIT: 107 2421</b>				
<b>FUNCTION: Public Protection</b>				
<b>ACTIVITY: Fire Protection</b>				
<b>Requirements</b>				
Staffing Expenses	5,466,071	6,128,210	5,250,150	6,538,437
Operating Expenses	2,601,155	3,815,773	2,782,931	3,324,459
Capital Expenditures	186,076	84,500	19,654	254,000
Total Exp Authority	8,253,302	10,028,483	8,052,735	10,116,896
Reimbursements	(252,405)	(174,456)	(78,535)	(144,456)
Total Appropriation	8,000,897	9,854,027	7,974,200	9,972,440
Operating Transfers Out	0	76,819	76,819	88,426
Total Requirements	8,000,897	9,930,846	8,051,019	10,060,866
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	21,000	90,136	104,136	65,000
Fee/Rate	8,663,966	8,693,060	9,136,400	9,215,824
Other Revenue	561,414	47,760	545,047	97,251
Total Revenue	9,246,380	8,830,956	9,785,583	9,378,075
Operating Transfers In	112,277	1,069,890	253,458	864,938
Total Financing Sources	9,358,658	9,900,846	10,039,042	10,243,013
<b>Use of/(Contribution to) Fund Balance</b>	<b>(1,357,761)</b>	<b>30,000</b>	<b>(1,988,023)</b>	<b>(182,147)</b>
Budgeted Staffing	50	48	48	48



**FIRE PROTECTION DISTRICT**

**San Bernardino County Fire Protection District**

**Household Hazardous Waste**

**GROUP: Fire Protection District**  
**DEPARTMENT: San Bernardino County Fire Protection District**  
**FUND: Household Hazardous Waste**

**BUDGET UNIT: 107 2419**  
**FUNCTION: Public Protection**  
**ACTIVITY: Fire Protection**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	1,679,070	2,032,355	1,743,429	2,054,589
Operating Expenses	1,543,276	1,955,479	1,469,292	2,089,300
Capital Expenditures	99,866	80,000	43,214	150,000
Total Exp Authority	3,322,212	4,067,834	3,255,935	4,293,889
Reimbursements	5,975	0	19,743	0
Total Appropriation	3,328,188	4,067,834	3,275,678	4,293,889
Operating Transfers Out	0	20,834	20,834	20,785
Total Requirements	3,328,188	4,088,668	3,296,512	4,314,674
<b>Sources</b>				
Taxes	9,816	0	10,578	0
Realignment	0	0	0	0
State/Fed/Other Government	2,346,534	2,826,414	2,465,778	2,793,409
Fee/Rate	733,155	704,609	703,139	753,557
Other Revenue	372,786	300,795	461,291	427,708
Total Revenue	3,462,291	3,831,818	3,640,786	3,974,674
Operating Transfers In	2,786	161,010	53,724	340,000
Total Financing Sources	3,465,077	3,992,828	3,694,510	4,314,674
<b>Use of/(Contribution to) Fund Balance</b>	<b>(136,890)</b>	<b>95,840</b>	<b>(397,998)</b>	<b>0</b>
Budgeted Staffing	35	23	23	26

**Office of Emergency Services**

**GROUP: Fire Protection District**  
**DEPARTMENT: San Bernardino County Fire Protection District**  
**FUND: General**

**BUDGET UNIT: 108 1000**  
**FUNCTION: Public Protection**  
**ACTIVITY: Other Protection**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	0	3,073,829	2,255,457	2,312,638
Operating Expenses	0	4,093,408	2,325,535	3,307,920
Capital Expenditures	0	180,856	34,238	90,498
Total Exp Authority	0	7,348,093	4,615,231	5,711,056
Reimbursements	0	(982,393)	(561,687)	(951,965)
Total Appropriation	0	6,365,700	4,053,544	4,759,091
Operating Transfers Out	0	11,043	0	740
Total Requirements	0	6,376,743	4,053,544	4,759,831
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	2,483,074	835,525	1,560,629
Fee/Rate	0	0	42	0
Other Revenue	0	9,090	17,237	0
Total Revenue	0	2,492,164	852,804	1,560,629
Operating Transfers In	0	0	0	0
Total Financing Sources	0	2,492,164	852,804	1,560,629
<b>Net County Cost</b>	<b>0</b>	<b>3,884,579</b>	<b>3,200,739</b>	<b>3,199,202</b>
Budgeted Staffing	0	20	20	18



**FIRE PROTECTION DISTRICT****San Bernardino County Fire Protection District****Cal OES Grant Programs**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>GROUP: Fire Protection District</b>				
<b>DEPARTMENT: San Bernardino County Fire Protection District</b>				
<b>FUND: Cal OES Grant Programs</b>				
<b>BUDGET UNIT: Various</b>				
<b>FUNCTION: Public Protection</b>				
<b>ACTIVITY: Fire Protection</b>				
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	2,608,394	3,009,133	1,713,928	6,299,181
Capital Expenditures	0	0	0	0
Total Exp Authority	<u>2,608,394</u>	<u>3,009,133</u>	<u>1,713,928</u>	<u>6,299,181</u>
Reimbursements	<u>(11,458)</u>	<u>0</u>	<u>(40,582)</u>	<u>0</u>
Total Appropriation	2,596,936	3,009,133	1,673,346	6,299,181
Operating Transfers Out	<u>398,857</u>	<u>859,076</u>	<u>624,145</u>	<u>1,957,015</u>
Total Requirements	<u>2,995,793</u>	<u>3,868,209</u>	<u>2,297,491</u>	<u>8,256,196</u>
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	3,407,234	3,859,532	3,402,373	7,333,923
Fee/Rate	0	0	0	0
Other Revenue	<u>16,231</u>	<u>8,677</u>	<u>6,753</u>	<u>8,677</u>
Total Revenue	<u>3,423,465</u>	<u>3,868,209</u>	<u>3,409,126</u>	<u>7,342,600</u>
Operating Transfers In	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Financing Sources	<u>3,423,465</u>	<u>3,868,209</u>	<u>3,409,126</u>	<u>7,342,600</u>
<b>Use of/(Contribution to) Fund Balance</b>	<b>(427,672)</b>	<b>0</b>	<b>(1,111,635)</b>	<b>913,596</b>
Budgeted Staffing	0	0	0	0



**OTHER AGENCIES**

**In-Home Supportive Services Public Authority**

**In-Home Supportive Services Public Authority**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>GROUP: Other Agencies</b>				
<b>DEPARTMENT: In-Home Supportive Services Public Authority</b>				
<b>FUND: IHSS Public Authority</b>				
<b>BUDGET UNIT: 498 2240</b>				
<b>FUNCTION: Public Assistance</b>				
<b>ACTIVITY: Other Assistance</b>				
<b>Requirements</b>				
Staffing Expenses	2,272,885	2,569,951	2,422,722	2,777,452
Operating Expenses	4,986,783	5,032,165	5,004,738	11,905,272
Capital Expenditures	0	0	0	0
Total Exp Authority	7,259,668	7,602,116	7,427,460	14,682,724
Reimbursements	320,201	(750,000)	(649,155)	(760,000)
Total Appropriation	7,579,870	6,852,116	6,778,305	13,922,724
Operating Transfers Out	(625,000)	667,807	667,807	9,075,000
Total Requirements	6,954,870	7,519,923	7,446,112	22,997,724
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	5,068,151	6,238,528	5,535,949	11,409,412
Fee/Rate	470,160	414,180	314,040	0
Other Revenue	533,043	8,000	765,898	588,312
Total Revenue	6,071,354	6,660,708	6,615,887	11,997,724
Operating Transfers In	783,672	859,215	394,949	11,000,000
Total Financing Sources	6,855,026	7,519,923	7,010,836	22,997,724
<b>Use of/(Contribution to) Fund Balance</b>	<b>99,843</b>	<b>0</b>	<b>435,276</b>	<b>0</b>
Budgeted Staffing	38	37	37	37

**County Industrial Development Authority**

**County Industrial Development Authority**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>GROUP: Other Agencies</b>				
<b>DEPARTMENT: County Industrial Development Authority</b>				
<b>FUND: Industrial Development Authority</b>				
<b>BUDGET UNIT: 510 2748</b>				
<b>FUNCTION: General Government</b>				
<b>ACTIVITY: Promotion</b>				
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	0	59,922	0	61,071
Capital Expenditures	0	0	0	0
Total Exp Authority	0	59,922	0	61,071
Reimbursements	0	0	0	0
Total Appropriation	0	59,922	0	61,071
Operating Transfers Out	0	0	0	0
Total Requirements	0	59,922	0	61,071
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	1,140	720	1,170	700
Total Revenue	1,140	720	1,170	700
Operating Transfers In	0	0	0	0
Total Financing Sources	1,140	720	1,170	700
<b>Use of/(Contribution to) Fund Balance</b>	<b>(1,140)</b>	<b>59,202</b>	<b>(1,170)</b>	<b>60,371</b>
Budgeted Staffing	0	0	0	0



## OTHER AGENCIES

## Inland Counties Emergency Medical Agency (ICEMA)

## Inland Counties Emergency Medical Agency

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>GROUP: Other Agencies</b>				
<b>DEPARTMENT: Inland Counties Emergency Medical Agency (ICEMA)</b>				
<b>FUND: ICEMA</b>				
<b>BUDGET UNIT: 111 2686</b>				
<b>FUNCTION: Health and Sanitation</b>				
<b>ACTIVITY: Hospital Care</b>				
<b>Requirements</b>				
Staffing Expenses	1,719,199	2,461,133	1,816,410	2,311,206
Operating Expenses	2,196,801	2,927,873	2,439,820	2,294,058
Capital Expenditures	43,807	50,000	0	0
Total Exp Authority	3,959,807	5,439,006	4,256,229	4,605,264
Reimbursements	(36,294)	0	0	0
Total Appropriation	3,923,513	5,439,006	4,256,229	4,605,264
Operating Transfers Out	0	320,605	320,605	0
Total Requirements	3,923,513	5,759,611	4,576,834	4,605,264
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	795,879	1,652,984	977,986	1,397,063
Fee/Rate	3,383,564	4,005,966	3,875,867	3,097,240
Other Revenue	69,117	26,610	55,252	14,000
Total Revenue	4,248,561	5,685,560	4,909,105	4,508,303
Operating Transfers In	86,760	13,000	13,000	172,792
Total Financing Sources	4,335,320	5,698,560	4,922,104	4,681,095
<b>Use of/(Contribution to) Fund Balance</b>	<b>(411,807)</b>	<b>61,051</b>	<b>(345,270)</b>	<b>(75,831)</b>
Budgeted Staffing	19	20	20	20

## CAPITAL IMPROVEMENT PROGRAM

## Capital Improvement Program

## Capital Improvement Program

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>GROUP: Capital Improvement Program</b>				
<b>DEPARTMENT: Capital Improvement Program</b>				
<b>FUND: Capital Improvement Program</b>				
<b>BUDGET UNIT: Various</b>				
<b>FUNCTION: General Government</b>				
<b>ACTIVITY: Plant Acquisition</b>				
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	18,881	1,249	732	0
Capital Expenditures	68,737,378	672,945,872	105,241,383	643,478,085
Total Exp Authority	68,756,259	672,947,121	105,242,115	643,478,085
Reimbursements	(17,304,569)	(83,826,801)	(6,636,310)	(62,055,258)
Total Appropriation	51,451,690	589,120,320	98,605,805	581,422,827
Operating Transfers Out	1,569,695	3,941,513	2,109,632	2,046,609
Total Requirements	53,021,385	593,061,833	100,715,438	583,469,436
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	582,122	2,981,253	414,486	2,327,193
Fee/Rate	0	0	0	0
Other Revenue	253,887	(45,545)	5,046,727	(5,004)
Total Revenue	836,009	2,935,708	5,461,213	2,322,189
Operating Transfers In	123,702,243	244,079,108	234,462,218	94,867,196
Total Financing Sources	124,538,252	247,014,816	239,923,431	97,189,385
<b>Use of/(Contribution to) Fund Balance</b>	<b>(71,516,867)</b>	<b>346,047,017</b>	<b>(139,207,993)</b>	<b>486,280,051</b>
Budgeted Staffing	0	0	0	0



**FINANCE - OTHER**

**Auditor-Controller/Treasurer/Tax Collector**

**Automated Systems Development**

**GROUP: Finance - Other**  
**DEPARTMENT: Auditor-Controller/Treasurer/Tax Collector**  
**FUND: Restricted General**

**BUDGET UNIT: 116 1042**  
**FUNCTION: General Government**  
**ACTIVITY: Other General**

	2018-19 Actuals	2019-20 Final	2019-20 Actuals	2020-21 Adopted
<b>Requirements</b>				
Staffing Expenses	339,185	140,166	39,285	118,436
Operating Expenses	2,546,666	2,257,563	313,319	1,873,567
Capital Expenditures	1,799,435	0	11,848	0
Total Exp Authority	4,685,285	2,397,729	364,452	1,992,003
Reimbursements	0	0	0	0
Total Appropriation	4,685,285	2,397,729	364,452	1,992,003
Operating Transfers Out	0	0	0	350,000
Total Requirements	4,685,285	2,397,729	364,452	2,342,003
<b>Sources</b>				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	0	0	0	0
Operating Transfers In	3,328,184	0	0	0
Total Financing Sources	3,328,184	0	0	0
<b>Use of/(Contribution to) Fund Balance</b>	<b>1,357,101</b>	<b>2,397,729</b>	<b>364,452</b>	<b>2,342,003</b>
Budgeted Staffing	9	1	1	1







# Schedule of Non-General Fund Reserves



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**Schedule of Reserves for 2020-21**

Description	Fund	Requirements	Sources	Fund Balance		
				Use of/ (Contribution to) Fund Balance	Available Reserves	Total Fund Balance
<b>SPECIAL REVENUE FUNDS</b>						
<b>COUNTY OF SAN BERNARDINO</b>						
Aging and Adult Services-Aging Programs	1036	14,350,538	14,350,538	0	453,352	453,352
Automated Systems Development	1042	2,342,003	0	2,342,003	0	2,342,003
DPW-Transportation-Road Operations	2000	129,105,030	115,740,883	13,364,147	50,481,776	63,845,923
DPW-Transportation-Developer Fees	2002	600,000	450,000	150,000	7,342,257	7,492,257
DPW-Transportation-Road Operations	2004	0	27,500	(27,500)	214,330	186,830
DPW-Transportation-Road Operations	2008	6,622,321	3,930,886	2,691,435	3,321,720	6,013,155
DPW-Transportation-Facilities Development Plans	2020	0	1,300	(1,300)	82,014	80,714
DPW-Transportation-Facilities Development Plans	2022	75,000	31,464	43,536	1,482,886	1,526,422
DPW-Transportation-Facilities Development Plans	2024	0	71,559	(71,559)	897,390	825,831
DPW-Transportation-Facilities Development Plans	2026	0	50	(50)	2,058	2,008
DPW-Transportation-Facilities Development Plans	2028	0	3,746	(3,746)	75,327	71,581
DPW-Transportation-Facilities Development Plans	2030	0	6,448	(6,448)	95,531	89,083
DPW-Transportation-Facilities Development Plans	2032	0	5,211	(5,211)	143,255	138,044
DPW-Transportation-Facilities Development Plans	2034	135,000	20,410	114,590	57,841	172,431
DPW-Transportation-Facilities Development Plans	2036	0	2,700	(2,700)	183,005	180,305
DPW-Transportation-Facilities Development Plans	2038	0	1,700	(1,700)	114,322	112,622
DPW-Transportation-Regional Dev Mitigation Plan	2048	0	45,845	(45,845)	546,739	500,894
DPW-Transportation-Regional Dev Mitigation Plan	2049	0	8,300	(8,300)	359,371	351,071
DPW-Transportation-Regional Dev Mitigation Plan	2050	0	1,400	(1,400)	19,327	17,927
DPW-Transportation-Regional Dev Mitigation Plan	2054	0	166,292	(166,292)	524,759	358,467
DPW-Transportation-Regional Dev Mitigation Plan	2055	20,000	5,500	14,500	7,556	22,056
DPW-Transportation-Regional Dev Mitigation Plan	2056	0	2,100	(2,100)	52,129	50,029
DPW-Transportation-Regional Dev Mitigation Plan	2060	0	14,029	(14,029)	44,314	30,285
DPW-Transportation-Regional Dev Mitigation Plan	2061	0	400	(400)	4,474	4,074
DPW-Transportation-Regional Dev Mitigation Plan	2062	0	110	(110)	110	0
DPW-Transportation-Regional Dev Mitigation Plan	2066	0	18,582	(18,582)	81,769	63,187
DPW-Transportation-Regional Dev Mitigation Plan	2067	0	2,000	(2,000)	55,765	53,765
DPW-Transportation-Regional Dev Mitigation Plan	2068	0	150	(150)	1,281	1,131
DPW-Transportation-Regional Dev Mitigation Plan	2072	2,500,000	2,824,784	(324,784)	2,203,387	1,878,603
DPW-Transportation-Regional Dev Mitigation Plan	2073	0	62,700	(62,700)	3,153,937	3,091,237
DPW-Transportation-Regional Dev Mitigation Plan	2074	0	6,300	(6,300)	267,947	261,647
DPW-Transportation-Regional Dev Mitigation Plan	2078	1,050,000	112,362	937,638	126,420	1,064,058
DPW-Transportation-Regional Dev Mitigation Plan	2079	0	14,800	(14,800)	540,820	526,020
DPW-Transportation-Regional Dev Mitigation Plan	2080	0	2,000	(2,000)	50,030	48,030
DPW-Transportation-Regional Dev Mitigation Plan	2084	0	4,667	(4,667)	4,667	0
DPW-Transportation-Regional Dev Mitigation Plan	2085	0	5,300	(5,300)	205,400	200,100
DPW-Transportation-Regional Dev Mitigation Plan	2086	0	110	(110)	110	0
DPW-Transportation-Regional Dev Mitigation Plan	2090	0	4,568	(4,568)	47,294	42,726
DPW-Transportation-Regional Dev Mitigation Plan	2091	0	500	(500)	20,490	19,990
DPW-Transportation-Regional Dev Mitigation Plan	2092	0	200	(200)	3,521	3,321
DPW-Transportation-Regional Dev Mitigation Plan	2096	34,528	462,114	(427,586)	645,544	217,958
DPW-Transportation-Regional Dev Mitigation Plan	2097	0	11,000	(11,000)	615,153	604,153
DPW-Transportation-Regional Dev Mitigation Plan	2098	0	1,700	(1,700)	41,557	39,857
DPW-Transportation-Regional Dev Mitigation Plan	2102	0	589,113	(589,113)	589,453	340
DPW-Transportation-Regional Dev Mitigation Plan	2103	525,000	198,600	326,400	9,943,354	10,269,754
DPW-Transportation-Regional Dev Mitigation Plan	2104	0	60,200	(60,200)	599,163	538,963
DPW-Transportation-Regional Dev Mitigation Plan	2108	420,000	688,282	(268,282)	1,900,452	1,632,170
DPW-Transportation-Regional Dev Mitigation Plan	2109	0	168,700	(168,700)	6,514,862	6,346,162
DPW-Transportation-Regional Dev Mitigation Plan	2110	0	8,600	(8,600)	202,842	194,242



## Schedule of Reserves for 2020-21

Description	Fund	Requirements	Sources	Fund Balance		
				Use of/ (Contribution to) Fund Balance	Available Reserves	Total Fund Balance
<b>COUNTY OF SAN BERNARDINO</b>						
DPW-Transportation-Regional Dev Mitigation Plan	<b>2114</b>	0	34,566	(34,566)	511,039	476,473
DPW-Transportation-Regional Dev Mitigation Plan	<b>2115</b>	0	8,400	(8,400)	763,195	754,795
DPW-Transportation-Regional Dev Mitigation Plan	<b>2116</b>	0	110	(110)	110	0
DPW-Transportation-Regional Dev Mitigation Plan	<b>2120</b>	0	7,867	(7,867)	176,685	168,818
DPW-Transportation-Regional Dev Mitigation Plan	<b>2121</b>	0	500	(500)	20,237	19,737
DPW-Transportation-Regional Dev Mitigation Plan	<b>2122</b>	0	400	(400)	11,161	10,761
DPW-Transportation-Regional Dev Mitigation Plan	<b>2126</b>	0	68,852	(68,852)	699,543	630,691
DPW-Transportation-Regional Dev Mitigation Plan	<b>2127</b>	50,000	9,200	40,800	25,900	66,700
DPW-Transportation-Regional Dev Mitigation Plan	<b>2128</b>	0	200	(200)	4,543	4,343
DPW-Transportation-Regional Dev Mitigation Plan	<b>2132</b>	0	110	(110)	110	0
DPW-Transportation-Regional Dev Mitigation Plan	<b>2133</b>	0	110	(110)	110	0
DPW-Transportation-Measure I Program	<b>2138</b>	7,500	47,800	(40,300)	267,204	226,904
DPW-Transportation-Measure I Program	<b>2139</b>	69,500	302,900	(233,400)	1,564,327	1,330,927
DPW-Transportation-Measure I Program	<b>2140</b>	4,671,133	1,026,000	3,645,133	1,809,967	5,455,100
DPW-Transportation-Measure I Program	<b>2141</b>	1,797,497	914,300	883,197	2,403,993	3,287,190
DPW-Transportation-Measure I Program	<b>2142</b>	7,780,246	2,137,600	5,642,646	6,288,984	11,931,630
DPW-Transportation-Measure I Program	<b>2143</b>	4,291,266	1,209,500	3,081,766	833,074	3,914,840
DPW-Transportation-Measure I Program	<b>2149</b>	3,425,000	3,500,850	(75,850)	148,805	72,955
DPW-Transportation-Measure I Program	<b>2150</b>	5,000	5,300	(300)	30,021	29,721
DPW-Transportation-Measure I Program	<b>2151</b>	300,000	300,000	0	0	0
DPW-Transportation-Measure I Program	<b>2152</b>	5,129,572	5,129,572	0	14,477	14,477
DPW-Transportation-Measure I Program	<b>2164</b>	2,866,500	1,529,000	1,337,500	123,477	1,460,977
Airports-Capital Improvement Program	<b>2180</b>	3,652,200	7,202,039	(3,549,839)	4,154,686	604,847
Airports-Capital Improvement Program	<b>2182</b>	4,528,395	70,000	4,458,395	1,828,953	6,287,348
Behavioral Health-Mental Health Services Act	<b>2200</b>	253,881,386	215,557,218	38,324,168	33,974,684	72,298,852
Preschool Services	<b>2220</b>	26,878,013	26,940,824	(62,811)	0	(62,811)
Preschool Services	<b>2221</b>	36,686,699	36,661,664	25,035	0	25,035
Workforce Development	<b>2260</b>	24,100,618	25,423,886	(1,323,268)	0	(1,323,268)
County Trial Courts-Courthouse Seismic Surcharge	<b>2320</b>	2,001,000	2,001,000	0	371	371
Assessor/Recorder/County Clerk-Systems Development	<b>2340</b>	4,849,505	2,075,000	2,774,505	6,812,471	9,586,976
Assessor/Recorder/County Clerk-Vital Records	<b>2342</b>	185,989	225,000	(39,011)	1,967,342	1,928,331
Assessor/Recorder/County Clerk-Electronic Recording	<b>2344</b>	535,708	452,500	83,208	2,199,119	2,282,327
Assessor/Recorder/County Clerk-Recorder Records	<b>2346</b>	307,758	429,000	(121,242)	1,036,232	914,990
Assessor/Recorder/County Clerk-County Archives	<b>2347</b>	80,000	80,000	0	0	0
Assessor/Recorder/County Clerk-Social Security Number Truncation	<b>2348</b>	85,000	85,000	0	3,989,242	3,989,242
Justice Assistance Grant	<b>2368</b>	0	0	0	314	314
Law and Justice Group-Southwest Border Prosecution Initiative	<b>2370</b>	436,506	30,000	406,506	1,544,682	1,951,188
Law and Justice Group-FCPP	<b>2371</b>	222,242	222,242	0	0	0
Sheriff/Coroner/Public Administrator-IRNET Federal	<b>2382</b>	2,423,296	10,000	2,413,296	0	2,413,296
Sheriff/Coroner/Public Administrator-Federal Seized Assets (DOJ)	<b>2384</b>	2,311,804	45,000	2,266,804	0	2,266,804
Sheriff/Coroner/Public Administrator-Auto Theft Task Force	<b>2385</b>	2,179,767	1,927,000	252,767	1,864,386	2,117,153
Sheriff/Coroner/Public Administrator-Federal Seized Assets (Treasury)	<b>2386</b>	2,082,234	40,000	2,042,234	0	2,042,234
Sheriff/Coroner/Public Administrator-State Seized Assets	<b>2387</b>	1,265,077	390,000	875,077	0	875,077
Sheriff/Coroner/Public Administrator-IRNET State	<b>2390</b>	227,840	215,000	12,840	0	12,840
Sheriff/Coroner/Public Administrator-CAL-ID Program	<b>2392</b>	5,107,400	5,015,608	91,792	0	91,792
Sheriff/Coroner/Public Administrator- Court Services Auto	<b>2396</b>	635,631	516,000	119,631	665,187	784,818



## Schedule of Reserves for 2020-21

Description	Fund	Requirements	Sources	Fund Balance		
				Use of/ (Contribution to) Fund Balance	Available Reserves	Total Fund Balance
<b>COUNTY OF SAN BERNARDINO</b>						
Sheriff/Coroner/Public Administrator-Court Services Tech	2398	1,901,466	559,000	1,342,466	1,836,864	3,179,330
Sheriff/Coroner/Public Administrator-Local Detention Facility Revenue	2400	2,764,857	2,764,857	0	3,441	3,441
Sheriff/Coroner/Public Administrator-Mental Health Training	2402	92,070	91,981	89	0	89
Community Development and Housing Agency	2470	752,524	14,000	738,524	7,697	746,221
Community Development and Housing Agency	2472	15,721,716	14,007,372	1,714,344	0	1,714,344
Community Development and Housing Agency	2474	101	0	101	0	101
Community Development and Housing Agency	2476	(24,942)	0	(24,942)	0	(24,942)
Community Development and Housing Agency	2478	107,067	107,000	67	0	67
Community Development and Housing Agency	2480	12,153,514	12,260,100	(106,586)	0	(106,586)
Community Development and Housing Agency	2482	1,248,515	1,574,367	(325,852)	0	(325,852)
Community Development and Housing Agency	2484	630,815	848,017	(217,202)	0	(217,202)
Community Development and Housing Agency	2486	81,962	73,288	8,674	0	8,674
Cdh-small Business Rev Loan	2488	0	114,524	(114,524)	0	(114,524)
Community Development and Housing Agency	2490	305,775	5,000	300,775	2,769	303,544
Community Development and Housing Agency	2492	85,066	1,000	84,066	81,179	165,245
Community Development and Housing Agency	2494	4,005,964	70,000	3,935,964	443,566	4,379,530
Community Development and Housing Agency	2496	1,967,127	284,775	1,682,352	0	1,682,352
Community Development and Housing Agency	2498	1,355,782	355,000	1,000,782	119,681	1,120,463
CDHA- Homeless Emergency Aid Program	2500	579,303	0	579,303	68,245	647,548
Community Development and Housing Agency	2502	1,459,234	1,459,234	0	579,461	579,461
COVID 19-CEHF	2504	0	0	0	180	180
Flood Control Administration	2510	13,678,972	13,733,481	(54,509)	2,383,404	2,328,895
Flood Control Administration	2514	400	0	400	0	400
Flood Control-Zone 1	2518	63,345,484	36,173,280	27,172,204	8,741,846	35,914,050
Flood Control-Zone 2	2522	23,864,769	12,734,100	11,130,669	14,633,833	25,764,502
Flood Control-Zone 3	2526	15,349,773	7,019,800	8,329,973	4,843,837	13,173,810
Flood Control-Zone 3	2528	835,600	111,000	724,600	2,383,721	3,108,321
Flood Control-Zone 4	2532	18,134,147	7,570,800	10,563,347	19,272,117	29,835,464
Flood Control-Zone 5	2536	2,061,184	546,600	1,514,584	3,807,823	5,322,407
Flood Control-Zone 6	2540	7,370,059	1,817,000	5,553,059	2,737,514	8,290,573
Flood Control-Zone 1	2544	9,538,583	5,123,267	4,415,316	2,440,876	6,856,192
Flood Control-Local Area Drainage Plans	2546	13,548	13,215	333	24,858	25,191
Flood Control-Local Area Drainage Plans	2548	385,489	265,850	119,639	206,777	326,416
Flood Control-Local Area Drainage Plans	2550	2,345,495	699,757	1,645,738	3,512,458	5,158,196
Flood Control-Local Area Drainage Plans	2552	1,118,300	1,175,858	(57,558)	3,339,350	3,281,792
Flood Control-Local Area Drainage Plans	2556	185,312	1,500	183,812	0	183,812
County Library	2600	22,790,578	20,367,306	2,423,272	11,249,370	13,672,642
County Library-Bloomington Library Reserve	2602	100,000	4,000	96,000	259,462	355,462
Economic Development-Housing Successor	2622	2,037,449	221,100	1,816,349	76,853	1,893,202
Public Works-Surveyor-Survey Monument Preservation	2660	80,000	80,000	0	465,288	465,288
United States Complete County Census	2661	765,239	148,213	617,026	0	617,026
Regional Parks-Fish and Game Commission	2662	22,330	13,026	9,304	34,879	44,183
Regional Parks-Off-Highway Vehicle License Fee	2664	415,000	307,720	107,280	1,246,846	1,354,126
Agriculture/Weights and Measures-California Grazing	2666	171,431	2,500	168,931	0	168,931
District Attorney-Real Estate Fraud Prosecution	2668	2,835,759	2,259,513	576,246	127,194	703,440
District Attorney-Auto Insurance Fraud Prosecution	2670	726,383	726,383	0	275,017	275,017
District Attorney-Workers' Compensation Insurance Fraud Prosecution	2672	2,243,812	2,243,812	0	483,315	483,315
District Attorney-State Asset Forfeitures	2674	250,000	150,000	100,000	170,842	270,842



## Schedule of Reserves for 2020-21

Description	Fund	Requirements	Sources	Fund Balance		
				Use of/ (Contribution to) Fund Balance	Available Reserves	Total Fund Balance
<b>COUNTY OF SAN BERNARDINO</b>						
District Attorney-Consumer/Environmental Protection Unit	2676	1,918,597	680,882	1,237,715	842,139	2,079,854
District Attorney-Vehicle Fees-Auto Theft	2678	1,496,991	1,765,000	(268,009)	1,886,086	1,618,077
District Attorney-Federal Asset Forfeitures	2680	10,030	25,000	(14,970)	1,590,425	1,575,455
Probation-Asset Forfeiture 15%	2682	12,697	265	12,432	0	12,432
Probation-State Seized Assets	2684	26,507	1,300	25,207	0	25,207
County Trial Courts-Registration Fees	2694	0	5,000	(5,000)	200,946	195,946
Public Health-Bio-Terrorism Preparedness	2696	2,144,285	2,144,285	0	14,140	14,140
Health Administration-Master Settlement Agreement	2700	17,000,000	21,081,607	(4,081,607)	25,481,123	21,399,516
Regional Parks-County Trails System	2702	3,701,647	3,410,000	291,647	328,425	620,072
Public Health-Vital Statistics State Fees	2704	222,284	191,393	30,891	972,306	1,003,197
Behavioral Health-Driving Under the Influence Programs	2706	233,606	272,211	(38,605)	665,482	626,877
Human Resources-Commuter Services	2708	596,785	520,300	76,485	890,943	967,428
Human Resources-Employee Benefits and Rewards	2710	3,966,130	3,806,130	160,000	995,436	1,155,436
Behavioral Health-Block Grant Carryover Program	2712	9,859,333	10,862,538	(1,003,205)	10,104,487	9,101,282
Behavioral Health-Court Alcohol and Drug Program	2714	242,261	253,892	(11,631)	3,485,730	3,474,099
Human Services-Birth Certificate Fee Program	2716	425,000	507,500	(82,500)	860,364	777,864
Domestic Violence and Child Abuse Services	2718	318,500	265,000	53,500	418,535	472,035
Auditor-Controller/Treasurer/Tax Collector-Redemption Restitution Maintenance	2720	176,455	222,000	(45,545)	2,681,904	2,636,359
County Trial Courts-Alternate Dispute Resolution	2724	396,000	400,000	(4,000)	284,183	280,183
Finance and Administration-Disaster Recovery Fund	2726	0	(3,787,592)	3,787,592	768,966	4,556,558
Regional Parks-Glen Helen Amphitheater	2730	1,434,872	1,415,000	19,872	14,893	34,765
Regional Parks-Amphitheater Improvements at Glen Helen	2732	0	60,000	(60,000)	457,814	397,814
Real Estate Services-Chino Agricultural Preserve	2734	5,198,953	1,166,991	4,031,962	26,898,362	30,930,324
Probation-Juvenile Justice Crime Prevention Act	2736	9,499,685	9,545,000	(45,315)	15,826,615	15,781,300
Human Services-Wraparound Reinvestment Fund	2738	11,278,529	16,400,000	(5,121,471)	31,271,722	26,150,251
Probation-Juvenile Re-Entry Program (AB 1628)	2740	15,000	145,000	(130,000)	925,954	795,954
Probation-Criminal Recidivism (SB 678)	2742	5,207,006	8,507,088	(3,300,082)	21,438,220	18,138,138
Domestic Violence and Child Abuse Services	2744	0	13,500	(13,500)	66,831	53,331
Public Health-Vector Control Assessments	2746	1,836,042	1,836,042	0	3,585,424	3,585,424
Regional Parks-Park Maintenance/Development	2750	1,655,408	149,872	1,505,536	1,081,252	2,586,788
Regional Parks-Calico Ghost Town Marketing Services	2752	533,650	476,000	57,650	495,231	552,881
District Attorney-Auto Insurance Fraud Interdiction	2754	382,064	382,064	0	0	0
Assessor/Recorder/County Clerk-SSCA Program	2756	1,620,482	1,125,000	495,482	176,995	672,477
<b>OTHER AGENCIES</b>						
In Home Supportive Services Public Authority	2240	22,997,724	22,997,724	0	1,386,496	1,386,496
Inland Counties Emergency Medical Agency	2686	4,605,264	4,681,095	(75,831)	2,234,851	2,159,020
County Industrial Development Authority	2748	61,071	700	60,371	0	60,371
<b>SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT</b>						
Administration	2410	37,402,708	37,562,069	(159,361)	17,222,160	17,062,799
SBCFPD-General	2412	6,578,685	12,226,878	(5,648,193)	23,101,665	17,453,472
Termination Benefits Set-Asides	2414	0	476,014	(476,014)	8,717,694	8,241,680
Household Hazardous Waste	2415	0	6,605	(6,605)	1,486,329	1,479,724
Valley Regional Service Zone	2416	285,000	289,066	(4,066)	9,232	5,166
Community Facilities District 2002-2	2419	4,314,674	4,314,674	0	2,036,631	2,036,631
Hazmat-General	2420	735,000	51,140	683,860	3,193,537	3,877,397



## Schedule of Reserves for 2020-21

Description	Fund	Requirements	Sources	Fund Balance		
				Use of/ (Contribution to) Fund Balance	Available Reserves	Total Fund Balance
<b>SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT</b>						
Hazardous Materials	2421	10,060,866	10,243,013	(182,147)	7,119,232	6,937,085
Hazmat (CUPA Statewide Penalties)-General	2422	469,938	28,664	441,274	1,497,848	1,939,122
Hazmat (CUPA Admin Penalties)-General	2423	0	359	(359)	26,581	26,222
Hazmat (Statewide Tank Penalties)-General	2424	0	7,368	(7,368)	545,845	538,477
Offices Of Emergency Services	2426	0	0	0	11,484	11,484
Office of Emergency Services	2427	922,273	0	922,273	0	922,273
Cal OES Grant Programs	2428	7,333,923	7,342,600	(8,677)	147,970	139,293
South Desert Regional Service Zone	2434	110,718,205	109,417,449	1,300,756	6,308,409	7,609,165
Valley Regional Service Zone-General	2436	4,200,000	116,765	4,083,235	3,887,001	7,970,236
North Desert Regional Service Zone	2442	50,761,975	51,293,527	(531,552)	6,457,525	5,925,973
North Desert Regional Service Zone-General	2444	0	75,946	(75,946)	5,361,232	5,285,286
Mountain Regional Service Zone	2448	24,253,799	24,907,417	(653,618)	3,426,709	2,773,091
Mountain Regional Service Zone-General	2450	0	19,927	(19,927)	1,541,145	1,521,218
North Desert Regional Service Zone	2454	21,698,913	21,911,572	(212,659)	1,383,032	1,170,373
South Desert Regional Service Zone-General	2456	0	4,056	(4,056)	342,628	338,572
Valley Regional Service Zone	2460	0	5,792	(5,792)	1,273,915	1,268,123
Valley Regional Service Zone	2461	0	50,613	(50,613)	10,277,215	10,226,602
South Desert Regional Service Zone	2462	0	4,254	(4,254)	640,611	636,357
South Desert Regional Service Zone	2463	0	13,406	(13,406)	2,810,040	2,796,634
Valley Regional Service Zone	2464	0	15,850	(15,850)	4,659,692	4,643,842
CFD #94-01 HESPERIA SPECIAL TAX	2465	0	0	0	1,584,336	1,584,336
CFD 2005-01 Hesperia Special Tax Rollup	2466	0	0	0	244,945	244,945
<b>SPECIAL DISTRICTS</b>						
CSA SL-1 Countywide	1300	728,947	901,200	(172,253)	2,633,803	2,461,550
CSA18 Cedar Pines	1306	224,089	315,030	(90,941)	350,193	259,252
CSA20-Joshua Tree	1312	830,668	858,200	(27,532)	249,103	221,571
CSA29 Lucerne Valley	1318	531,800	531,800	0	282,313	282,313
CSA 30 Red Mountain	1324	4,021	12,071	(8,050)	0	(8,050)
CSA40 Elephant Mtn	1330	369,597	441,981	(72,384)	1,975,650	1,903,266
CSA42-Oro Grande	1336	31,100	31,100	0	774,444	774,444
CSA 54 Crest Forest	1342	51,458	57,890	(6,432)	130,733	124,301
Csa 56 Wrightwood Park	1348	0	0	0	232	232
CSA59 Deer Lodge Park	1354	271,562	190,850	80,712	318,718	399,430
CSA63-Oak Glen/Yucaipa	1360	153,950	123,950	30,000	318,118	348,118
CSA68 Valley of the Moon	1366	278,831	122,428	156,403	25,528	181,931
CSA69 Lk Arrowhead	1372	47,633	76,210	(28,577)	267,505	238,928
CSA70 Countywide	1378	3,869,375	3,170,568	698,807	1,827,759	2,526,566
CSA 70 CSA Loan Fund	1380	0	265,000	(265,000)	1,651,710	1,386,710
CSA 70 Termination Benefits Reserve	1384	450,000	30,000	420,000	2,268,672	2,688,672
CSA 70 General Reserve	1386	12,000	75,000	(63,000)	4,049,222	3,986,222
CSA70-D1 Lk Arrowhead	1408	344,277	683,750	(339,473)	2,761,085	2,421,612
CSA70-DB1 Bloomington	1414	31,726	52,196	(20,470)	226,779	206,309
CSA70-DB2 Big Bear	1420	13,057	20,458	(7,401)	152,202	144,801
CSA 70 DB-3 Mill Pond	1421	23,276	23,276	0	0	0
CSA70-EV-1 East Valley	1426	4,000	4,000	0	203,496	203,496
CSA 70 EV-1 Citrus Plaza	1432	49,713	53,000	(3,287)	157,075	153,788
CSA70 G Wrightwood	1438	388,682	185,640	203,042	260,245	463,287
CFD 2006-1 Lytle Creek-Db	1450	14,594	37,996	(23,402)	508,762	485,360



## Schedule of Reserves for 2020-21

Description	Fund	Requirements	Sources	Fund Balance		
				Use of/ (Contribution to) Fund Balance	Available Reserves	Total Fund Balance
<b>SPECIAL DISTRICTS</b>						
CSA 70 GH Glen Helen	<b>1452</b>	94,345	135,431	(41,086)	283,197	242,111
CSA70 M Wonder Valley	<b>1462</b>	184,197	204,000	(19,803)	182,251	162,448
CSA70 M Wonder Valley	<b>1464</b>	66,500	66,500	0	51,846	51,846
Csa 70 P-6 El Mirage Streetlight	<b>1480</b>	0	0	0	20	20
CSA70 P 6 El Mirage	<b>1486</b>	25,000	25,000	0	12,703	12,703
Csa 70 P-8 Fontana Park	<b>1492</b>	0	0	0	158	158
CSA70 P10-Mentone	<b>1498</b>	62,189	65,500	(3,311)	88,704	85,393
CSA70 P12-Montclair	<b>1504</b>	29,800	29,800	0	107,104	107,104
CSA70 P13 El Rancho Verde	<b>1510</b>	81,250	81,250	0	168,113	168,113
CSA70 P14 Mentone	<b>1516</b>	43,700	43,700	0	165,323	165,323
CSA70 P16-Eagle Crest	<b>1522</b>	43,700	43,700	0	71,296	71,296
Csa 70 P-17 Bloomington	<b>1528</b>	0	0	0	9,753	9,753
CSA 70 P-18 Randall Crossing Fontana	<b>1534</b>	11,094	14,000	(2,906)	46,447	43,541
CSA 70 P-19 Gregory Crossing Bloom	<b>1540</b>	14,063	20,750	(6,687)	63,753	57,066
CSA 70 P-20 Mulberry Heights	<b>1546</b>	14,286	23,300	(9,014)	83,778	74,764
CSA70 R-2 Twin Peaks	<b>1552</b>	148,293	83,679	64,614	144,214	208,828
CSA70 R-3 Erwin Lk.	<b>1558</b>	67,888	81,569	(13,681)	138,977	125,296
CSA70 R-4 Cedar Glen	<b>1564</b>	2,466	2,466	0	1,370	1,370
CSA70 R-5 Sugarloaf	<b>1570</b>	349,514	293,200	56,314	670,104	726,418
CSA70 R-7 Lk Arrowhead	<b>1576</b>	7,125	7,125	0	27,009	27,009
CSA70 R-8 Riverside Terrace	<b>1582</b>	204,665	31,565	173,100	84,018	257,118
CSA70 R-9 Rim Forest	<b>1588</b>	10,198	9,015	1,183	0	1,183
CSA70 R-12 Baldwin Lk	<b>1594</b>	11,525	11,525	0	8,646	8,646
CSA70 R-13 Lk Arrowhead N	<b>1600</b>	8,450	8,450	0	31,359	31,359
CSA70 R-15 Landers	<b>1606</b>	78,200	78,200	0	122,379	122,379
CSA70 R-16 Running Springs	<b>1612</b>	14,930	14,930	0	42,063	42,063
CSA70 R-19 Copper Mtn	<b>1618</b>	45,600	45,600	0	25,008	25,008
CSA70 R-20 Flamingo Heights	<b>1624</b>	15,002	12,435	2,567	0	2,567
CSA70 R-21 Mountain View	<b>1630</b>	3,018	2,300	718	0	718
CSA70 R-22 Twin Peaks	<b>1636</b>	18,960	20,030	(1,070)	0	(1,070)
CSA70 R-23 Mile High Park	<b>1642</b>	19,130	19,130	0	38,453	38,453
CSA70 R-25 Lucerne Valley	<b>1648</b>	1,110	2,440	(1,330)	0	(1,330)
CSA70 R-26 Yucca Mesa	<b>1654</b>	7,240	7,240	0	4,694	4,694
CSA70 R-29 Yucca Mesa	<b>1660</b>	8,425	8,425	0	2,728	2,728
CSA70 R-30 Verdemont	<b>1666</b>	2,808	2,340	468	0	468
CSA70 R-31 Lytle Creek	<b>1672</b>	2,855	2,855	0	2,119	2,119
CSA70 R-33 Big Bear City	<b>1678</b>	10,615	10,615	0	31,296	31,296
CSA70 R-34 Big Bear Rd.	<b>1684</b>	2,981	2,981	0	915	915
CSA70 R-35 Cedar Glen	<b>1690</b>	3,444	2,600	844	0	844
CSA70 R-36 Pan Springs	<b>1696</b>	9,800	9,800	0	26,387	26,387
CSA70 R-39 Highland Estates-Phelan	<b>1702</b>	33,084	70,474	(37,390)	233,348	195,958
CSA70 R-40 Upper N. Bay Lk Arrowhead	<b>1708</b>	18,840	18,840	0	120,091	120,091
CSA70 R-41 Quail Summit	<b>1714</b>	10,450	10,450	0	16,414	16,414
CSA70 R-42 Windy Pass	<b>1720</b>	23,571	46,914	(23,343)	165,316	141,973
CSA70 R-44 Saw Pit Canyon	<b>1726</b>	9,400	9,400	0	11,948	11,948
CSA70 R-45 Erwin Lake	<b>1732</b>	11,900	11,900	0	43,119	43,119
CSA 70 R-48 Erwin Lake West	<b>1733</b>	22,400	22,400	0	35,152	35,152
CSA 70 R-49 Fawnskin	<b>1735</b>	125,529	125,529	0	0	0
CSA70 R-46 S. Fairway Dr.	<b>1738</b>	7,195	7,195	0	13,068	13,068
CSA70 R-47 Rocky Point	<b>1744</b>	22,980	22,980	0	67,769	67,769





## Schedule of Reserves for 2020-21

Description	Fund	Requirements	Sources	Fund Balance		
				Use of/ (Contribution to) Fund Balance	Available Reserves	Total Fund Balance
<b>SPECIAL DISTRICTS</b>						
CSA 70 SL-2 Chino	1750	3,487	3,487	0	2,548	2,548
CSA 70 SL-3 Mentone	1756	3,227	3,254	(27)	0	(27)
CSA 70 SL-4 Bloomington	1762	4,007	4,007	0	34,127	34,127
CSA 70 SL-5 Muscoy	1768	40,990	52,244	(11,254)	132,158	120,904
CSA 70 SL-8 San Bernardino	1769	2,555	2,555	0	0	0
CSA 70 SL-9 Menton	1770	3,104	3,104	0	0	0
CSA 70 SL-10 San Bernardino	1771	3,354	3,354	0	0	0
CSA70-TV-2 Morongo Valley	1774	169,190	202,575	(33,385)	1,594,895	1,561,510
CSA70-TV-4 Wonder Valley	1780	64,966	49,553	15,413	390,674	406,087
CSA70-TV-5 Mesa	1786	148,857	222,053	(73,196)	1,291,736	1,218,540
CSA70 W Hinkley	1792	24,966	35,695	(10,729)	0	(10,729)
CSA79 R-1 Green Valley Lk	1798	26,926	28,900	(1,974)	109,971	107,997
CSA82 Searles Valley	1804	51,300	51,300	0	112,916	112,916
CSA120 North Etiwanda	1810	61,594	39,200	22,394	164,223	186,617
Big Bear Valley Park & Rec	2580	2,948,300	2,826,300	122,000	1,131,477	1,253,477
Big Bear Park & Rec Moonridge	2582	2,442,586	2,442,586	0	2,182,446	2,182,446
Bloomington Park	2584	450,500	417,500	33,000	756,581	789,581

## CAPITAL IMPROVEMENT FUNDS

## COUNTY OF SAN BERNARDINO

RES-Project Management-Capital Improvements and Maintenance	3100	444,220,091	70,458,358	373,761,733	0	373,761,733
RES-Project Management-Courthouse CIP	3104	2,018,198	0	2,018,198	0	2,018,198
RES-Project Management-Public Works	3108	23,980,166	4,735,099	19,245,067	0	19,245,067
Housing Successor Bonds Proceed	3120	0	0	0	5,546	5,546
Community Development and Housing	3122	3,972,594	65,000	3,907,594	21,530	3,929,124
Community Development and Housing	3124	477,307	7,000	470,307	25,208	495,515
Community Development and Housing	3126	6,767,628	120,000	6,647,628	8,994	6,656,622
Community Development and Housing	3128	7,485,279	115,000	7,370,279	0	7,370,279

## SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT

SBC Fire Protection District	3146	8,500,000	0	8,500,000	0	8,500,000
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## SPECIAL DISTRICTS

Csa 70 Countywide - General Building Res	1382	0	0	0	1	1
Big Bear Park	3161	409,991	122,000	287,991	0	287,991
Big Bear Alpine Zoo	3164	2,464,075	1,141,000	1,323,075	0	1,323,075
Bloomington Park	3166	80,869	34,000	46,869	0	46,869
Csa 18 Road Paving	3500	0	0	0	50	50
CSA 20 Joshua Tree	3512	725,083	794,223	(69,140)	0	(69,140)
CSA 29 Lucerne Valley	3520	34,129	0	34,129	0	34,129
CSA 40 Elephant Mountain	3530	0	0	0	85,093	85,093
CSA 59 Deer Lodge Park	3560	174,527	0	174,527	0	174,527
CSA 68 Valley of the Moon	3580	0	0	0	50	50
CSA70 Countywide-Snowdrop Road	3600	6,695,974	6,750,500	(54,526)	0	(54,526)
CSA 70 Zone P13 El Rancho Verde	3602	0	0	0	7,416	7,416
CSA 70 Lake Gregory	3604	1,400,000	283,438	1,116,562	0	1,116,562
CSA 70 D-1 Lake Arrowhead Dam	3620	456,675	3,500	453,175	0	453,175



**Schedule of Reserves for 2020-21**

Description	Fund	Requirements	Sources	Fund Balance		
				Use of/ (Contribution to) Fund Balance	Available Reserves	Total Fund Balance
<b>SPECIAL DISTRICTS</b>						
CSA 70 Lytle Creek	<b>3634</b>	0	0	0	13,861	13,861
CSA 70 R-2 Twin Peaks	<b>3636</b>	0	0	0	20,505	20,505
Csa 70 R-15 Road Improvements	<b>3650</b>	0	0	0	5,486	5,486
Csa 70 Tv-4/5 Pnto Mtn Pwr Cbl	<b>3700</b>	0	0	0	965	965
CSA 70 North Etiwanda Preserve	<b>3730</b>	0	0	0	75,839	75,839
C S A #29 L V Endow Fund	<b>3900</b>	0	0	0	105,960	105,960
CSA 70 North Etiwanda Trust Reserve	<b>3920</b>	34,000	34,000	0	1,693,599	1,693,599
<b>Total</b>						
		<u>1,714,579,097</u>	<u>1,123,178,135</u>	<u>591,400,962</u>	<u>564,372,790</u>	<u>1,155,773,752</u>





# Budgeted Staffing Summary



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Countywide staffing changes are outlined by County department in the following chart:

### BUDGETED STAFFING SUMMARY

Type	2018-19 Final Budget	2019-20 Final Budget	2020-21 Adopted Budget
<b>Administration</b>			
Board of Supervisors			
Regular	5	5	5
Limited Term	51	51	52
<b>Total</b>	<b>56</b>	<b>56</b>	<b>57</b>
Clerk of the Board			
Regular	13	14	14
<b>Total</b>	<b>13</b>	<b>14</b>	<b>14</b>
Commuter Services			
Regular	3	4	3
<b>Total</b>	<b>3</b>	<b>4</b>	<b>3</b>
County Administrative Office			
Regular	29	26	32
Limited Term	2	2	2
<b>Total</b>	<b>31</b>	<b>28</b>	<b>34</b>
County Administrative Office - Automated Systems Development			
Regular	6	1	1
Limited Term	3	0	0
<b>Total</b>	<b>9</b>	<b>1</b>	<b>1</b>
County Counsel			
Regular	102	108	107
Limited Term	3	2	2
<b>Total</b>	<b>105</b>	<b>110</b>	<b>109</b>
Employee Benefits and Services			
Regular	28	29	29
Limited Term	1	1	1
<b>Total</b>	<b>29</b>	<b>30</b>	<b>30</b>
Finance and Administration			
Regular	18	19	19
Limited Term	2	2	2
<b>Total</b>	<b>20</b>	<b>21</b>	<b>21</b>
Fleet Management			
Regular	92	94	94
Limited Term	5	5	7
<b>Total</b>	<b>97</b>	<b>99</b>	<b>101</b>



### BUDGETED STAFFING SUMMARY

Type	2018-19 Final Budget	2019-20 Final Budget	2020-21 Adopted Budget
<b>Administration</b>			
Human Resources			
Regular	95	98	97
Limited Term	0	0	0
<b>Total</b>	<b>95</b>	<b>98</b>	<b>97</b>
Information Services - Business Solutions Development			
Regular	92	98	98
<b>Total</b>	<b>92</b>	<b>98</b>	<b>98</b>
Information Services - Computer Operations			
Regular	154	152	155
Limited Term	0	0	0
<b>Total</b>	<b>154</b>	<b>152</b>	<b>155</b>
Information Services - Geographical Information System			
Regular	16	16	10
<b>Total</b>	<b>16</b>	<b>16</b>	<b>10</b>
Information Services - Telecommunication Services			
Regular	107	106	107
Limited Term	1	1	1
<b>Total</b>	<b>108</b>	<b>107</b>	<b>108</b>
Purchasing			
Regular	29	31	30
Limited Term	1	1	0
<b>Total</b>	<b>30</b>	<b>32</b>	<b>30</b>
Purchasing - Mail/Courier Services			
Regular	21	21	21
<b>Total</b>	<b>21</b>	<b>21</b>	<b>21</b>
Purchasing - Printing Services			
Regular	15	17	17
Limited Term	0	0	0
<b>Total</b>	<b>15</b>	<b>17</b>	<b>17</b>
Purchasing - Surplus Prop/Storage Operations			
Regular	5	6	6
<b>Total</b>	<b>5</b>	<b>6</b>	<b>6</b>



### BUDGETED STAFFING SUMMARY

Type	2018-19 Final Budget	2019-20 Final Budget	2020-21 Adopted Budget
<b><u>Administration</u></b>			
Risk Management - Operations			
Regular	66	65	65
Limited Term	1	1	1
<b>Total</b>	<b>67</b>	<b>66</b>	<b>66</b>
The Center for Employee Health and Wellness			
Regular	9	10	10
Limited Term	3	3	3
<b>Total Administration</b>	<b>12</b>	<b>13</b>	<b>13</b>
<b>Total</b>	<b>978</b>	<b>989</b>	<b>991</b>
<b><u>ARMC</u></b>			
Arrowhead Regional Medical Center			
Regular	3,014	3,194	3,242
Limited Term	965	1,129	1,193
<b>Total</b>	<b>3,979</b>	<b>4,323</b>	<b>4,435</b>
<b>ARMC Total</b>	<b>3,979</b>	<b>4,323</b>	<b>4,435</b>
<b><u>Community Development and Housing Agency</u></b>			
Community Development and Housing Special Revenue Funds			
Regular	24	25	25
Limited Term	5	4	4
<b>Total</b>	<b>29</b>	<b>29</b>	<b>29</b>
Office of Homeless Services			
Regular	9	9	10
Limited Term	1	1	1
<b>Total</b>	<b>10</b>	<b>10</b>	<b>11</b>
<b>Community Development and Housing Agency Total</b>	<b>39</b>	<b>39</b>	<b>40</b>
<b><u>Economic Development Agency</u></b>			
Economic Development			
Regular	9	9	10
Limited Term	3	3	2
<b>Total</b>	<b>12</b>	<b>12</b>	<b>12</b>
Workforce Development			
Regular	120	102	100
Limited Term	15	17	16
<b>Total</b>	<b>135</b>	<b>119</b>	<b>116</b>
<b>Economic Development Agency Total</b>	<b>147</b>	<b>131</b>	<b>128</b>



### BUDGETED STAFFING SUMMARY

Type	2018-19 Final Budget	2019-20 Final Budget	2020-21 Adopted Budget
<b><u>Fiscal</u></b>			
Assessor/Recorder/County Clerk			
Regular	244	250	252
Limited Term	7	7	7
<b>Total</b>	<b>251</b>	<b>257</b>	<b>259</b>
Assessor/Recorder/County Clerk-Special Revenue Funds			
Regular	3	3	3
<b>Total</b>	<b>3</b>	<b>3</b>	<b>3</b>
Auditor-Controller/Treasurer/Tax Collector			
Regular	320	306	304
Limited Term	20	23	26
<b>Total</b>	<b>340</b>	<b>329</b>	<b>330</b>
<b>Fiscal Total</b>	<b>594</b>	<b>589</b>	<b>592</b>
<b><u>Human Services</u></b>			
Aging Programs			
Regular	35	36	36
Limited Term	7	7	7
<b>Total</b>	<b>42</b>	<b>43</b>	<b>43</b>
Behavioral Health			
Regular	591	622	622
Limited Term	34	47	46
<b>Total</b>	<b>625</b>	<b>669</b>	<b>668</b>
Behavioral Health - Mental Health Services Act			
Regular	589	633	633
Limited Term	35	32	29
<b>Total</b>	<b>624</b>	<b>665</b>	<b>662</b>
Behavioral Health - Substance Use Disorder and Recovery Services			
Regular	100	103	102
Limited Term	15	15	15
<b>Total</b>	<b>115</b>	<b>118</b>	<b>117</b>
California Children's Services			
Regular	193	195	190
Limited Term	0	1	1
<b>Total</b>	<b>193</b>	<b>196</b>	<b>191</b>





### BUDGETED STAFFING SUMMARY

Type	2018-19 Final Budget	2019-20 Final Budget	2020-21 Adopted Budget
<b>Human Services</b>			
Child Support Services			
Regular	399	513	513
Limited Term	0	0	0
<b>Total</b>	<b>399</b>	<b>513</b>	<b>513</b>
HS-Administrative Claim			
Regular	4,536	4,565	4,568
Limited Term	17	64	67
<b>Total</b>	<b>4,553</b>	<b>4,629</b>	<b>4,635</b>
Preschool Services			
Regular	90	95	95
Limited Term	702	701	692
<b>Total</b>	<b>792</b>	<b>796</b>	<b>787</b>
Public Guardian-Conservator			
Regular	50	52	64
<b>Total</b>	<b>50</b>	<b>52</b>	<b>64</b>
Public Health			
Regular	750	783	742
Limited Term	39	49	43
<b>Total</b>	<b>789</b>	<b>832</b>	<b>785</b>
Veterans Affairs			
Regular	25	25	25
<b>Total</b>	<b>25</b>	<b>25</b>	<b>25</b>
<b>Human Services Total</b>	<b>8,207</b>	<b>8,538</b>	<b>8,490</b>
<b>Law and Justice</b>			
District Attorney			
Regular	549	565	561
Limited Term	18	22	29
<b>Total</b>	<b>567</b>	<b>587</b>	<b>590</b>
Law & Justice Group - Admin			
Regular	1	1	1
Limited Term	1	1	1
<b>Total</b>	<b>2</b>	<b>2</b>	<b>2</b>



### BUDGETED STAFFING SUMMARY

Type	2018-19 Final Budget	2019-20 Final Budget	2020-21 Adopted Budget
<b><u>Law and Justice</u></b>			
Probation - Administration/Corrections/ Detention			
Regular	1,267	1,305	1,303
Limited Term	49	57	60
<b>Total</b>	<b>1,316</b>	<b>1,362</b>	<b>1,363</b>
Probation - Juvenile Justice Grant Program			
Regular	49	52	52
<b>Total</b>	<b>49</b>	<b>52</b>	<b>52</b>
Public Defender			
Regular	250	256	256
Limited Term	22	21	21
<b>Total</b>	<b>272</b>	<b>277</b>	<b>277</b>
Sheriff/Coroner/Public Administrator - Contracts			
Regular	597	614	609
<b>Total</b>	<b>597</b>	<b>614</b>	<b>609</b>
Sheriff/Coroner/Public Administrator - Detentions			
Regular	1,421	1,478	1,528
Limited Term	51	49	50
<b>Total</b>	<b>1,472</b>	<b>1,527</b>	<b>1,578</b>
Sheriff/Coroner/Public Administrator - Operations			
Regular	1,720	1,730	1,718
Limited Term	154	160	150
<b>Total</b>	<b>1,874</b>	<b>1,890</b>	<b>1,868</b>
<b>Law and Justice Total</b>	<b>6,149</b>	<b>6,311</b>	<b>6,339</b>
<b><u>Operations and Community Services</u></b>			
Agriculture/Weights and Measure			
Regular	65	68	68
Limited Term	2	2	1
<b>Total</b>	<b>67</b>	<b>70</b>	<b>69</b>
Airports			
Regular	23	23	23
<b>Total</b>	<b>23</b>	<b>23</b>	<b>23</b>
Community Services Group			
Regular	4	4	4
<b>Total</b>	<b>4</b>	<b>4</b>	<b>4</b>



### BUDGETED STAFFING SUMMARY

Type	2018-19 Final Budget	2019-20 Final Budget	2020-21 Adopted Budget
<b><u>Operations and Community Services</u></b>			
County Library			
Regular	285	296	283
Limited Term	32	32	25
<b>Total</b>	<b>317</b>	<b>328</b>	<b>308</b>
County Museum			
Regular	15	15	15
Limited Term	3	3	3
<b>Total</b>	<b>18</b>	<b>18</b>	<b>18</b>
County Museum - Museum Store			
Regular	2	2	2
Limited Term	2	2	2
<b>Total</b>	<b>4</b>	<b>4</b>	<b>4</b>
Land Use Services - Administration			
Regular	38	19	19
Limited Term	3	0	0
<b>Total</b>	<b>41</b>	<b>19</b>	<b>19</b>
Land Use Services - Building and Safety			
Regular	23	44	44
Limited Term	0	2	2
<b>Total</b>	<b>23</b>	<b>46</b>	<b>46</b>
Land Use Services - Code Enforcement			
Regular	37	58	59
Limited Term	3	8	15
<b>Total</b>	<b>40</b>	<b>66</b>	<b>74</b>
Land Use Services - Fire Hazard Abatement			
Regular	15	0	0
Limited Term	2	0	0
<b>Total</b>	<b>17</b>	<b>0</b>	<b>0</b>
Land Use Services - Land Development			
Regular	8	0	0
<b>Total</b>	<b>8</b>	<b>0</b>	<b>0</b>
Land Use Services - Planning			
Regular	23	33	33
Limited Term	7	6	6
<b>Total</b>	<b>30</b>	<b>39</b>	<b>39</b>



### BUDGETED STAFFING SUMMARY

Type	2018-19 Final Budget	2019-20 Final Budget	2020-21 Adopted Budget
<b><u>Operations and Community Services</u></b>			
Public Works - Surveyor			
Regular	22	25	23
<b>Total</b>	<b>22</b>	<b>25</b>	<b>23</b>
Public Works - Transportation Special Revenue Funds			
Regular	292	306	308
Limited Term	55	54	41
<b>Total</b>	<b>347</b>	<b>360</b>	<b>349</b>
Real Estate Services - Admin			
Regular	19	21	21
Limited Term	1	1	1
<b>Total</b>	<b>20</b>	<b>22</b>	<b>22</b>
Real Estate Services - Facilities Management			
Regular	118	117	116
<b>Total</b>	<b>118</b>	<b>117</b>	<b>116</b>
Real Estate Services - Leasing and Acquisition			
Regular	18	18	18
Limited Term	0	2	1
<b>Total</b>	<b>18</b>	<b>20</b>	<b>19</b>
Real Estate Services - Project Management Division			
Regular	24	22	23
Limited Term	0	0	0
<b>Total</b>	<b>24</b>	<b>22</b>	<b>23</b>
Real Estate Services - Utilities			
Regular	2	2	2
<b>Total</b>	<b>2</b>	<b>2</b>	<b>2</b>
Regional Parks			
Regular	68	69	68
Limited Term	137	127	127
<b>Total</b>	<b>205</b>	<b>196</b>	<b>195</b>
Registrar of Voters			
Regular	30	33	33
Limited Term	28	28	41
<b>Total</b>	<b>58</b>	<b>61</b>	<b>74</b>



### BUDGETED STAFFING SUMMARY

Type	2018-19 Final Budget	2019-20 Final Budget	2020-21 Adopted Budget
<b><u>Operations and Community Services</u></b>			
Solid Waste - Enterprise Funds			
Regular	89	91	91
Limited Term	1	1	3
<b>Total</b>	<b>90</b>	<b>92</b>	<b>94</b>
<b>Operations and Community Services Total</b>	<b>1,496</b>	<b>1,534</b>	<b>1,521</b>
<b>County Total</b>	<b>21,589</b>	<b>22,454</b>	<b>22,536</b>
<b><u>Fire Protection District</u></b>			
Fire Administration			
Regular	209	230	229
Limited Term	24	25	23
<b>Total</b>	<b>233</b>	<b>255</b>	<b>252</b>
Hazardous Materials Operations			
Regular	49	47	47
Limited Term	1	1	1
<b>Total</b>	<b>50</b>	<b>48</b>	<b>48</b>
Household Hazardous Materials Operations			
Regular	21	21	21
Limited Term	14	2	5
<b>Total</b>	<b>35</b>	<b>23</b>	<b>26</b>
Mountain Regional Service Zone			
Regular	80	79	79
Limited Term	17	11	10
<b>Total</b>	<b>97</b>	<b>90</b>	<b>89</b>
North Desert Regional Service Zone			
Regular	216	177	177
Limited Term	12	10	11
<b>Total</b>	<b>228</b>	<b>187</b>	<b>188</b>
Office of Emergency Services			
Regular	21	20	18
<b>Total</b>	<b>21</b>	<b>20</b>	<b>18</b>
South Desert Regional Service Zone			
Regular	75	75	75
Limited Term	5	5	0
<b>Total</b>	<b>80</b>	<b>80</b>	<b>75</b>



**BUDGETED STAFFING SUMMARY**

Type	2018-19 Final Budget	2019-20 Final Budget	2020-21 Adopted Budget
<b><u>Fire Protection District</u></b>			
Valley Regional Service Zone			
Regular	339	340	343
Limited Term	2	0	0
<b>Total</b>	<b>341</b>	<b>340</b>	<b>343</b>
<b>Fire Protection District Total</b>	<b>1,085</b>	<b>1,043</b>	<b>1,039</b>
<b>Fire Protection District Total</b>	<b>1,085</b>	<b>1,043</b>	<b>1,039</b>
<b><u>Flood Control District</u></b>			
Flood Control Consolidated			
Regular	173	175	175
Limited Term	7	6	6
<b>Total</b>	<b>180</b>	<b>181</b>	<b>181</b>
<b>Flood Control District Total</b>	<b>180</b>	<b>181</b>	<b>181</b>
<b>Flood Control District Total</b>	<b>180</b>	<b>181</b>	<b>181</b>
<b><u>Inland Counties Emergency Medical Agency</u></b>			
Inland Counties Emergency Medical Agency			
Regular	14	14	14
Limited Term	5	6	6
<b>Total</b>	<b>19</b>	<b>20</b>	<b>20</b>
<b>Inland Counties Emergency Medical Agency Total</b>	<b>19</b>	<b>20</b>	<b>20</b>
<b>ICEMA Total</b>	<b>19</b>	<b>20</b>	<b>20</b>
<b><u>In-Home Supportive Services Public Authority</u></b>			
In-Home Supportive Services Public Authority			
Regular	0	0	0
Limited Term	38	37	37
<b>Total</b>	<b>38</b>	<b>37</b>	<b>37</b>
<b>In-Home Supportive Services Public Authority Total</b>	<b>38</b>	<b>37</b>	<b>37</b>
<b>IHSS Total</b>	<b>38</b>	<b>37</b>	<b>37</b>
<b><u>Big Bear Valley Parks and Recreation District</u></b>			
Park Districts - Big Bear Valley Recreation and Park District			
Regular	11	12	12
Limited Term	29	31	30
<b>Total</b>	<b>40</b>	<b>43</b>	<b>42</b>



### BUDGETED STAFFING SUMMARY

Type	2018-19 Final Budget	2019-20 Final Budget	2020-21 Adopted Budget
<b><u>Big Bear Valley Parks and Recreation District</u></b>			
Park Districts - Big Bear Valley Recreation and Park District Moonridge Zoo			
Regular	9	10	10
Limited Term	11	12	12
<b>Total</b>	<b>20</b>	<b>22</b>	<b>22</b>
<b>Big Bear Valley Parks and Recreation District Total</b>	<b>60</b>	<b>65</b>	<b>64</b>
<b><u>Bloomington Parks and Recreation District</u></b>			
Park Districts - Bloomington Recreation and Park District			
Regular	1	1	1
Limited Term	1	1	2
<b>Total</b>	<b>2</b>	<b>2</b>	<b>3</b>
<b>Bloomington Parks and Recreation District Total</b>	<b>2</b>	<b>2</b>	<b>3</b>
<b><u>Board Governed CSA</u></b>			
General Districts			
Regular	89	82	82
Limited Term	17	13	14
<b>Total</b>	<b>106</b>	<b>95</b>	<b>96</b>
Park Districts			
Regular	6	6	6
Limited Term	9	8	9
<b>Total</b>	<b>15</b>	<b>14</b>	<b>15</b>
Road Districts			
Regular	1	1	1
<b>Total</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Board Governed CSA Total</b>	<b>122</b>	<b>110</b>	<b>112</b>
<b>Special Districts Total Countywide</b>	<b>184</b>	<b>177</b>	<b>179</b>
<b>Budgeted Staffing Total*</b>	<b>23,095</b>	<b>23,912</b>	<b>23,992</b>

\*2019 Final Staffing shown here excludes HACSB 2019 Final Staffing of 137.





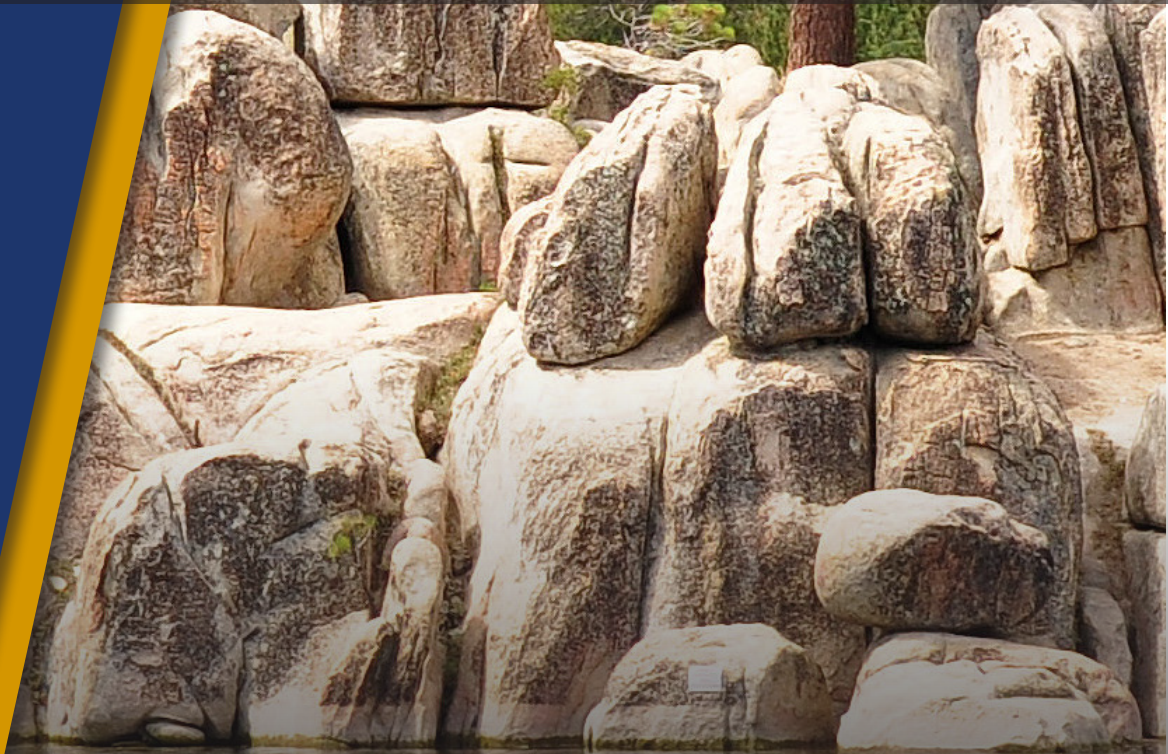
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# Capital Improvement Program



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**Exhibit A**  
**2020-21 Capital Improvement Program Projects**  
**Administered by Department of Real Estate Services**

Index No.	Location/Address	Dist	Department	Project Name-Description	Fund	Total Project Cost	2020-21 Adopted Requirements
1	Adelanto-9438 Commerce Way	1	Information Services	HDDC ISD	3100	6,505	1,923
2	Adelanto-9438 Commerce Way	1	RES-Project Management	HDDC Server Room AC	3100	402,500	325,870
3	Adelanto-9438 Commerce Way	1	RES-Project Management	HDDC Generator Controls Integration	3100	100,000	97,998
4	Adelanto-9438 Commerce Way	1	RES-Project Management	Water System Motor Control Repair	3100	20,000	20,000
5	Adelanto-9438 Commerce Way	1	RES-Project Management	HDDC-Erosion Repair	3100	195,000	478
6	Adelanto-9438 Commerce Way	1	Sheriff	High Desert Detention Center Generator	3100	2,000,700	1,871,513
7	Apple Valley	1	County Library	APP-LIB Structural Beam Repair	3100	6,097,661	50,559
8	Apple Valley-11873 Apple Valley Rd.	1	RES-Project Management	Victor Valley Museum Automated Door Replacement	3100	40,000	22,933
9	Apple Valley-11873 Apple Valley Rd.	1	RES-Project Management	Victor Valley Museum HVAC Equip Replacement	3100	127,000	2,530
10	Apple Valley-21101 Dale Evans Pkwy.	1	Probation	Probation - HDJDC Keycard System	3100	319,000	242,899
11	Apple Valley-21101 Dale Evans Pkwy.	1	RES-Project Management	HDJDAC-Slurry Coat & Stripe	3100	150,000	148,722
12	Apple Valley-21600 Corwin Rd.	1	Airports	APV Airport Runway Rehabilitation	3100	4,031,043	4,031,043
13	Apple Valley-21600 Corwin Rd.	1	Airports	APV Airport Perimeter Fence Replacement	3100	2,911,121	2,911,121
14	Apple Valley-21600 Corwin Rd.	1	Airports	Apple Valley Airport T-Hangar Improvement	3100	250,000	73,025
15	Apple Valley-21600 Corwin Rd.	1	Airports	Apple Vly Apt Terminal Parking Lot Improvements	3100	600,000	1,148,779
16	Apple Valley-21600 Corwin Rd.	1	Airports	Taxiway Reconstruction and Drainage Improvements	3100	559,000	1,614,049
17	Apple Valley-21600 Corwin Rd.	1	Airports	Apple Valley Apt Land for Drainage Basin	3100	50,000	50,000
18	Apple Valley-21600 Corwin Rd.	1	Airports	Apple Valley APT Roof Maintenance	3100	24,500	14,000
19	Apple Valley-21600 Corwin Rd.	1	Airports	Apple Valley Airport Hangar Door Maintenance	3100	75,000	74,715
20	Apple Valley-21600 Corwin Rd.	1	Airports	Installation Wash Rack for AV Airport	3100	376,662	502,868
21	Barstow-1121 West Main St.	3	Preschool Services	PSD Barstow Flagpole Installation	3100	35,444	33,596
22	Barstow-1300 E. Mountain View St.	3	Probation	Barstow Probation Bldg Acquisition	3100	4,996,804	36,226



**Exhibit A**  
**2020-21 Capital Improvement Program Projects**  
**Administered by Department of Real Estate Services**

Index No.	Location/Address	Dist	Department	Project Name-Description	Fund	Total Project Cost	2020-21 Adopted Requirements
23	Barstow-Elephant Mountain	3	Information Services	Elephant Mountain, 800 Mhz Upgrades	3100	2,400,000	2,018,832
24	Barstow-TBD	3	Preschool Services	PSD Barstow Building Acquisition	3100	1,500,000	36,592
25	Big Bear Lake-Onyx Peak	3	Information Services	Onyx Peak 800 MHz Antenna Site Upgrade	3100	1,061,000	107,957
26	Big Bear Lake-Onyx Peak	3	Information Services	Onyx Peak 800 Mhz Shelter & Generator	3100	320,000	277,522
27	Big Bear Tower	3	Information Services	800 MHz Gen. Repl.-Big Bear Tower	3100	80,000	39,884
28	Big Bear-41930 Garstin Dr.	3	RES-Project Management	Replace Sidewalk Heaters (Big Bear)	3100	20,000	20,000
29	Big Bear-41930 Garstin Dr.	3	RES-Project Management	Big Bear Library Parking Lot Rehabilitation	3100	100,000	5,552
30	Big Bear-477 Summit Blvd.	3	RES-Project Management	Big Bear Courthouse HVAC Replacement	3100	230,000	24,959
31	Big Bear-477 Summit Blvd.	3	RES-Project Management	Big Bear Sheriff Parking Lot Rehabilitation	3100	300,000	91,921
32	Bloomington-10174 Magnolia St.	5	County Fire	STN#76, Rebuild Apparatus Bay	3100	864,500	863,869
33	Bloomington-16422 El Molino St.	5	Purchasing	PUR Bldg Acquisition Surplus Warehouse	3100	2,070,000	12,191
34	Bloomington-18313 Valley Blvd.	5	Board of Supervisors	Bloomington Senior Center Remodel	3100	70,000	40,563
35	Cajon Pass	1	Information Services	800MHz Upgrades - Cajon Pass Tower	3100	1,150,000	1,150,000
36	Chino Hills-16771 Soquel Canyon Dr.	4	Information Services	800MHz Aerojet- Replacement Generator	3100	726,302	610,005
37	Chino-16700 Euclid Ave.	4	Regional Parks	RGP Prado Guard Shack	3100	73,920	8,018
38	Chino-5585 Riverside Dr.	4	Preschool Services	Chino Head Start Playground Improvements	3100	75,000	1,737
39	Chino-5585 Riverside Dr.	4	Preschool Services	Chino Head Start Structure Acq Install	3100	53,400	15,891
40	Chino-7000 Merrill Ave.	4	Airports	APT CNO A-550 Remodel	3100	500,000	462,630
41	Chino-7000 Merrill Ave.	4	Airports	Chino Apt Ret & Storm Wtr Conveyance III	3100	1,354,000	588,738
42	Chino-7000 Merrill Ave.	4	Airports	Chino Apt Paving Proj-Yanks Air Museum	3100	450,000	431,357
43	Chino-7000 Merrill Ave.	4	Airports	Chino APT Bldg A-305 Demoloition & Phone System Relocation	3100	375,000	5,254
44	Chino-7000 Merrill Ave.	4	Airports	Chino APT Northwest Apron, Taxiway Rehabilitation	3100	4,349,000	4,299,754



**Exhibit A**  
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Index No.	Location/Address	Dist	Department	Project Name-Description	Fund	Total Project Cost	2020-21 Adopted Requirements
45	Chino-7000 Merrill Ave.	4	Airports	Chino Airport Groundwater Phase V	3100	1,490,000	118,386
46	Chino-7000 Merrill Ave.	4	Airports	Hangar A495-560 Sewer Connection	3100	87,350	72,503
47	Chino-7000 Merrill Ave.	4	Airports	B-Hangar Restroom Installation Chino	3100	209,850	173,184
48	Chino-7000 Merrill Ave.	4	Airports	CNO Airport F-Hangars Pavement Rehab	3100	2,601,080	2,601,080
49	Chino-7000 Merrill Ave.	4	Airports	CNO Airport A-Hangars Repainting	3100	165,600	165,600
50	Chino-7000 Merrill Ave.	4	Airports	CNO Airport B-Hangars Repainting	3100	565,800	565,800
51	Chino-7000 Merrill Ave.	4	Airports	CNO Airport Roof Replacement	3100	483,000	483,000
52	Chino-7000 Merrill Ave.	4	Airports	CNO Airport Perimeter Fence Replacement	3100	2,100,471	2,100,471
53	Chino-7000 Merrill Ave.	4	Airports	CNO Airport A-Hangars Pavement Rehab	3100	490,847	490,847
54	Chino-7000 Merrill Ave.	4	Airports	CNO Airport Fuel Tank Removal	3100	414,000	414,000
55	Chino-7000 Merrill Ave.	4	General Fund	Chino Airport Groundwater Remedial Project	3100	25,000,000	28,445,554
56	Chino-8848 Remington Ave.	4	RES-Project Management	Chino Dairy Residence Demolition	3100	490,467	7
57	Chino-Hellman Ave.	4	RES-Project Management	Hellman Avenue Clean-Up Phase II	3100	250,000	4,435
58	Chino-Southeast corner of Flight Ave. and Remington	4	RES-Project Management	LAND ACQUISITION - CHINO AIRPORT	3100	48,053,300	72,529
59	Christmas Tree Pass -18 Spirit Mountain Rd.	1	Information Services	800MHz Spirit North - New Generator	3100	573,680	549,010
60	Christmas Tree Pass -18 Spirit Mountain Rd.	1	Information Services	800MHz Spirit South - Replace Generator	3100	713,738	689,026
61	Claremont-1616 Monte Vista Ave.	4	Information Services	Claremont ISD Antenna Installation	3100	24,000	1,382
62	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Detainee Monitor Facilities Des Project	4204	2,600,000	2,582,720
63	Colton-400 N. Pepper Ave.	5	ARMC	Sterile Processing Cart Washer Replacement	4204	295,883	11,271
64	Colton-400 N. Pepper Ave.	5	ARMC	ADA Site Accessibility Upgrades	4204	635,699	435,236
65	Colton-400 N. Pepper Ave.	5	ARMC	Fire Alarm Panel Upgrade	4204	926,145	663,932
66	Colton-400 N. Pepper Ave.	5	ARMC	Fire Prot Upgrade for ARMC Data Ctrs	4204	724,474	602,495



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Index No.	Location/Address	Dist	Department	Project Name-Description	Fund	Total Project Cost	2020-21 Adopted Requirements
67	Colton-400 N. Pepper Ave.	5	ARMC	ED Patient Bathroom Remodel	4204	1,099,650	495,657
68	Colton-400 N. Pepper Ave.	5	ARMC	ED Staff Bathroom Remodel	4204	1,064,000	297,728
69	Colton-400 N. Pepper Ave.	5	ARMC	Labor & Delivery Security Doors	4204	217,313	163,899
70	Colton-400 N. Pepper Ave.	5	ARMC	Labor & Delivery Remodel	4204	649,677	97,980
71	Colton-400 N. Pepper Ave.	5	ARMC	Operating Room Surgical Lights & Columns	4204	826,682	344,390
72	Colton-400 N. Pepper Ave.	5	ARMC	Sterile Processing Flooring Replacement	4204	44,439	28,149
73	Colton-400 N. Pepper Ave.	5	ARMC	X-Ray Rooms Equipment Replacement	4204	709,514	639,570
74	Colton-400 N. Pepper Ave.	5	ARMC	CT Scanner Replacement	4204	888,750	130,871
75	Colton-400 N. Pepper Ave.	5	ARMC	MRI Replacement	4204	2,922,984	11,852
76	Colton-400 N. Pepper Ave.	5	ARMC	Bi-Plane Angio Room	4204	13,014,928	11,443,341
77	Colton-400 N. Pepper Ave.	5	ARMC	New Fluoroscopy Unit Installation	4204	1,430,864	1,304,563
78	Colton-400 N. Pepper Ave.	5	ARMC	Parking Lot Emergency Phones	4204	539,000	438,077
79	Colton-400 N. Pepper Ave.	5	ARMC	Negative Pressue Room Monitors	4204	383,442	363,258
80	Colton-400 N. Pepper Ave.	5	ARMC	Fire Door Magnetic Hold Open	4204	101,550	49,076
81	Colton-400 N. Pepper Ave.	5	ARMC	Parking Lot ADA Site Upgrades	4204	2,100,000	476,995
82	Colton-400 N. Pepper Ave.	5	ARMC	Perimeter Security Improvements	4204	1,061,000	917,603
83	Colton-400 N. Pepper Ave.	5	ARMC	Labor & Delivery Lobby Expansion	4204	264,750	264,750
84	Colton-400 N. Pepper Ave.	5	ARMC	Interior ADA Site Upgrades	4204	1,250,000	472,939
85	Colton-400 N. Pepper Ave.	5	ARMC	ARMC-Oncology/Infusion Therapy Clinic	4204	7,287,767	3,838,019
86	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Air Conditioning Sterile Department	4204	325,900	130,619
87	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Interventional Imaging Eq Replacement	4204	3,035,998	1,829,752
88	Colton-400 N. Pepper Ave.	5	ARMC	ARMC CT Scanner Acquisition	4204	2,803,815	1,827,834



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Index No.	Location/Address	Dist	Department	Project Name-Description	Fund	Total Project Cost	2020-21 Adopted Requirements
89	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Inpatient Medication Disb Machine	4204	162,178	17,061
90	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Chemo Compounding Rm Door/Frame Replacement	4204	216,675	184,275
91	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Water-cooled Fluid Chillers Replacement	4204	1,488,147	132,430
92	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Automatic Transfer Switch Upgrade	4204	374,238	117,926
93	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Transfer Switch Replacement	4204	461,550	307,444
94	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Boiler Motors Uninterrupt Pwr Source	4204	878,706	126,742
95	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Pkg Lot-Staff Entry Security Upgrade	4204	319,003	316,620
96	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Exterior Monument Signage	4204	617,611	361,138
97	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Outpatient Lab Door Auto Widening	4204	317,688	85,739
98	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Behav Hlth Sec Door Controller Upgrade	4204	357,100	24,169
99	Colton-400 N. Pepper Ave.	5	ARMC	Behav Hlth Staff Panic Buttons Install	4204	244,215	237,397
100	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Behav Hlth Network Connection SOC	4204	195,300	190,100
101	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Laboratory Air Compressor Replacement	4204	762,093	682,503
102	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Parking Structure	4204	26,100,000	26,019,899
103	Colton-400 N. Pepper Ave.	5	ARMC	ARMC A/C Replacement	4204	6,545,460	6,520,290
104	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Exam Room Build-out Construction	4204	301,960	151,725
105	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Medical Air Replacement	4204	490,300	414,957
106	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Metal Catwalk Installation	4204	314,200	260,925
107	Colton-400 N. Pepper Ave.	5	ARMC	ARMC VFD Replacement	4204	278,047	278,047
108	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Skid Mounted Booster Pump	4204	1,439,680	1,403,866
109	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Pneumatic Tube System	4204	375,070	334,634
110	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Chiller Replacement	4204	1,145,696	505,222



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Index No.	Location/Address	Dist	Department	Project Name-Description	Fund	Total Project Cost	2020-21 Adopted Requirements
111	Colton-400 N. Pepper Ave.	5	ARMC	ARMC-Pre-vacuum Sterilizer	4204	332,500	183,121
112	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Planning & Design	4204	400,000	206,610
113	Colton-400 N. Pepper Ave.	5	ARMC	ARMC-Chain Link Fence Enclosure	4204	93,000	50,968
114	Colton-400 N. Pepper Ave.	5	ARMC	ARMC-Dialysis Water Tank Enhancement	4204	71,035	65,200
115	Colton-400 N. Pepper Ave.	5	ARMC	ARMC VOIP Conversion	4204	171,000	106,235
116	Colton-400 N. Pepper Ave.	5	ARMC	ARMC In-Patient Dialysis Room	4204	1,027,267	1,012,157
117	Colton-400 N. Pepper Ave.	5	ARMC	ARMC 6th Floor-Flooring Remodel	4204	1,065,680	45,052
118	Colton-400 N. Pepper Ave.	5	ARMC	ARMC PA System Upgrade	4204	237,679	231,231
119	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Boiler Burners Replacement	4204	1,507,118	1,085,109
120	Colton-400 N. Pepper Ave.	5	ARMC	Nuclear Medicine e-cam Replacement	4204	1,114,486	1,103,781
121	Colton-400 N. Pepper Ave.	5	ARMC	Purchase & Installation of a Chemo Hood	4204	422,752	421,303
122	Colton-400 N. Pepper Ave.	5	ARMC	AHU Cooling Coil Replacement	4204	638,058	413,584
123	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Walk In Cooler - Nutrition Center	4204	76,380	74,106
124	Colton-400 N. Pepper Ave.	5	ARMC	Data Room Cooling System Replacement	4204	363,485	326,156
125	Colton-400 N. Pepper Ave.	5	ARMC	ARMC-Lighting Fixture Replacement	4204	1,938,912	1,938,268
126	Colton-400 N. Pepper Ave.	5	ARMC	ARMC-Replacement Deaerator#1	4204	1,010,483	1,010,483
127	Colton-400 N. Pepper Ave.	5	ARMC	Clinical Lab. Electrical Power Supply	4204	2,038,498	2,038,015
128	Colton-400 N. Pepper Ave.	5	ARMC	ARMC-Parking Lot#7 Asphalt Repair	4204	59,220	4,182
129	Colton-400 N. Pepper Ave.	5	ARMC	Removal&Install-Auto Prescr DISP System	4204	691,633	686,048
130	Colton-400 N. Pepper Ave.	5	ARMC	ARMC-Ligature Risk CMS Requirement	4204	1,000,000	685,714
131	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Central Plant-Rplmnt Chiller #3	4204	1,616,673	1,616,673
132	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Behavioral Health Interior Painting	4204	1,512,342	710,369





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Index No.	Location/Address	Dist	Department	Project Name-Description	Fund	Total Project Cost	2020-21 Adopted Requirements
133	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Nurse Call Sys Feasibility Study	4204	296,125	291,007
134	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Int Selsmic Portal Fir & Struct Replacement	4204	117,452	117,452
135	Colton-400 N. Pepper Ave.	5	ARMC	ARMC ED Feasibility Study	4204	500,000	497,938
136	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Roof Replacement	4204	6,820,000	6,818,873
137	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Emerg Oxygen Supply Upgrade	4204	116,901	115,130
138	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Infrastructure & Equipment Study	4204	500,000	464,186
139	Colton-400 N. Pepper Ave.	5	ARMC	ARMC HR Carpet Replacement	4204	40,245	40,245
140	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Hyperbaric Oxygen Chamber Replace	4204	300,000	300,000
141	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Nursing Tower Workstation Upgrade	4204	1,100,900	1,100,900
142	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Panorex Replacement	4204	351,837	351,837
143	Colton-400 N. Pepper Ave.	5	ARMC	ARMC EHR System Equipment Implementation	4204	150,000	150,000
144	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Kitchen Flooring Refurbishment	4204	250,000	250,000
145	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Seismic Anchor Dispensing Cabinets	4204	150,000	150,000
146	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Nursing Admin Flooring	4204	250,000	250,000
147	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Central Plant - Replacement Tanks	4204	393,500	393,500
148	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Cen Plant - Chiller #2 Replacement	4204	1,626,526	1,626,526
149	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Cen Plant-Cooling Tower Replacement	4204	5,256,150	5,256,150
150	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Mammography Upgrade Tomo	4204	1,214,038	1,214,038
151	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Landscape Improvement	4204	648,740	648,740
152	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Elevator Modernization	4204	4,028,160	4,028,160
153	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Central Plant - Steam Leaks	4204	1,500,000	1,500,000
154	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Griddle Upgrade	4204	279,472	279,472



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<b>Index No.</b>	<b>Location/Address</b>	<b>Dist</b>	<b>Department</b>	<b>Project Name-Description</b>	<b>Fund</b>	<b>Total Project Cost</b>	<b>2020-21 Adopted Requirements</b>
155	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Burn Unit Tub Room Flooring	4204	57,681	57,681
156	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Interior Plumb Infrastructure Plan	4204	947,250	947,250
157	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Spok Pager Replacement	4204	25,000	25,000
158	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Conference Room Remodel	4204	125,000	125,000
159	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Sterrad Installation	4204	242,126	242,126
160	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Sonic Irrigation Replacements	4204	390,534	390,534
161	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Trauma Department Video Monitoring	4204	79,018	79,018
162	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Fire & Life Safety System Study	4204	125,000	125,000
163	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Exterior Entrance Door Upgrade Plan	4204	273,000	273,000
164	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Central Plant - Propane System	4204	125,000	125,000
165	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Beh Health Mech Penthouse Flooring	4204	217,200	217,200
166	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Ceiling Lift Repair/Replacement	4204	595,269	595,269
167	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Interior Remodel 5-Year Plan Study	4204	125,000	125,000
168	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Education & Marketing Relocation	4204	125,000	125,000
169	Colton-400 N. Pepper Ave.	5	ARMC	ARMC Residual	4204	1,404,699	1,404,699
170	Colton-851 S. Cooley Dr.	5	RES-Project Management	ISD Acquisition & Improvements	3100	43,806,905	27,596,049
171	Countywide-Variou	-	Fleet Management	Install/Replace Fuel Tanks Phase I	3100	1,189,000	608,346
172	Countywide-Variou	-	Fleet Management	Fuel Tank Infrastructure Phase 2	3100	1,000,000	225,265
173	Countywide-Variou	-	General Fund	County Buildings Acquisition & Retrofit Phase 5	3100	5,076,000	4,672,083
174	Countywide-Variou	-	Information Services	800 MHz Replacement A portion of the req. has been distributed to the following projects: 1, 23, 25-27, 35-36, 59-61, 175, 230-231, 233, 241-242, 247-250, 256, 269, 272, 280-283, 291-293, 296, 303, 309, 334, 363-365, 521, 565, 571-572, 576-577, 580, & 604	255	137,160,711	38,716,978
175	Countywide-Variou	-	Information Services	Generator Replacement 800 MHZ Sites	3100	905,000	792,038



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Index No.	Location/Address	Dist	Department	Project Name-Description	Fund	Total Project Cost	2020-21 Adopted Requirements
176	Countywide-Variou	-	Information Services	ISD Radio Site Security Upgrade	3100	1,625,000	1,625,000
177	Countywide-Variou	-	Preschool Services	PSD Needs Assessment	3100	95,000	85,590
178	Countywide-Variou	-	RES-Project Management	County Buildings Acquisition & Retrofit Project A portion of the requirements for this project has been distributed to the following individual active projects: 173, 189, 392-394, 399-400, 426, 453, 455, 459-460, 462, 539, and 574-575	3100	80,241,751	86,560
179	Countywide-Variou	-	RES-Project Management	Countywide HVAC Control System Upgrade	3100	2,980,000	434,166
180	Countywide-Variou	-	RES-Project Management	Countywide Conference Room Upgrade	3100	340,000	161,944
181	Countywide-Variou	-	RES-Project Management	Airport Projects Oversight-Estimating	3100	52,982	39,080
182	Countywide-Variou	-	RES-Project Management	Facility Security Assessments- Phase I	3100	2,460,000	1,945,924
183	Countywide-Variou	-	RES-Project Management	Fire Sprinkler Backflow Relocation	3100	555,000	694
184	Countywide-Variou	-	RES-Project Management	County Parking Lot Management Plan	3100	235,000	188,169
185	Countywide-Variou	-	RES-Project Management	Security Policy & Procedures Dev & Train	3100	570,000	53,059
186	Countywide-Variou	-	RES-Project Management	Alternative Workspace Standards	3100	150,000	57,126
187	Countywide-Variou	-	RES-Project Management	PW Cameras/DVR's for 3 SWMD Site	3100	90,000	90,000
188	Countywide-Variou	-	RES-Project Management	Detention Center Lighting Upgrade to LED	3100	137,560	10,067
189	Countywide-Variou	-	RES-Project Management	Level 1 Security Enhancements at CO Bldg	3100	600,000	415,278
190	Countywide-Variou	-	RES-Project Management	ADA Management (ADAM)	3100	13,544	13,544
191	Countywide-Variou	-	RES-Project Management	Airports Program Budget (AIRP)	3100	3,064	3,064
192	Countywide-Variou	-	RES-Project Management	American with Disabilities Act (ADA)	3100	1,053,889	1,053,889
193	Countywide-Variou	-	RES-Project Management	Capital Improvement Program Residual (CJPR)	3100	480,246	480,246
194	Countywide-Variou	-	RES-Project Management	CIP Administration (CIPA)	3100	157,426	157,426
195	Countywide-Variou	-	RES-Project Management	Countywide Boiler Replacement (BOIL)	3100	442,015	442,015
196	Countywide-Variou	-	RES-Project Management	Countywide Elevator Modernization (ELEV)	3100	651,961	651,961



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Index No.	Location/Address	Dist	Department	Project Name-Description	Fund	Total Project Cost	2020-21 Adopted Requirements
197	Countywide-Variou	-	RES-Project Management	Countywide Exterior Renovation Program (EXTR)	3100	852,134	852,134
198	Countywide-Variou	-	RES-Project Management	Countywide Generator Replacement (GENR)	3100	340,919	340,919
199	Countywide-Variou	-	RES-Project Management	Countywide Interior Renovation Program (INTR)	3100	322,554	322,554
200	Countywide-Variou	-	RES-Project Management	Countywide Pavement Program (PAVE)	3100	1,082,130	1,082,130
201	Countywide-Variou	-	RES-Project Management	Countywide Roof Repairs/Replacement (ROOF)	3100	1,339,088	1,339,088
202	Countywide-Variou	-	RES-Project Management	Countywide Site Infrastructure Program (SITE)	3100	297,252	297,252
203	Countywide-Variou	-	RES-Project Management	Court Building CIP Projects (CRTB)	3100	337,835	337,835
204	Countywide-Variou	-	RES-Project Management	Energy Rebate Funding (ENGR)	3100	892,361	892,361
205	Countywide-Variou	-	RES-Project Management	Fire/Life Safety Program (SAFE)	3100	547,442	547,442
206	Countywide-Variou	-	RES-Project Management	HDJDAC Facility Sewer Reimbursement (AVWD)	3100	189,776	189,776
207	Countywide-Variou	-	RES-Project Management	HVAC Upgrades/Maintenance/Replacement (HVAC)	3100	1,189,335	1,189,335
208	Countywide-Variou	-	RES-Project Management	Minor Capital Improvement Program (MCIP)	3100	2,245,838	2,245,838
209	Countywide-Variou	-	RES-Project Management	Regional Parks Improvement Program (REGP)	3100	9,229	9,229
210	Countywide-Variou	-	RES-Project Management	Security CIP Program (SECR)	3100	6,548,825	6,548,825
211	Countywide-Variou	-	Sheriff	Space Prog for Sheriffs Narc/SED/Ime	3100	15,248,770	5,189,589
212	Countywide-Variou	-	Sheriff	Valley Public Safety Ops Ctr Needs Assessment	3100	98,435,000	60,588,478
213	Crestline-23407 Crest Forest Dr.	2	County Fire	County Fire Station #25 Ext Int Paint	3100	87,811	2,811
214	Crestline-23407 Crest Forest Dr.	2	County Fire	Stn # 25 Interior Painting - Crestline	3100	66,500	15,496
215	Crestline-24558 Lake Dr.	2	Regional Parks	Lake Gregory Camp Switzerland Bldg Demo	3100	961,400	6,209
216	Daggett-39500 National Trails Highway	1	Airports	DAG Airport Fuel Tank Removal	3100	414,000	414,000
217	Devore-18000 Institution Rd.	2	County Fire	Fire Devore Butler Building Construction	3100	667,474	633,895
218	Devore-18000 Institution Rd.	2	County Fire	Portable Buildings (3) Training Staff	3100	230,000	208,700



**Exhibit A**  
**2020-21 Capital Improvement Program Projects**  
**Administered by Department of Real Estate Services**

Index No.	Location/Address	Dist	Department	Project Name-Description	Fund	Total Project Cost	2020-21 Adopted Requirements
219	Devore-18000 Institution Rd.	2	Sheriff	GHRC Shower Remodel Phase II	3100	531,600	328,171
220	Devore-18000 Institution Rd.	2	Sheriff	GHRC M1/M2 Remodel Phase I	3100	5,245,000	5,006,161
221	Devore-18000 Institution Rd.	5	Sheriff	GHRC Security Panel and Intercom System	3100	1,669,000	410
222	Devore-18901 Institution Rd.	2	RES-Project Management	SHR Academy Classrooms F & G Reroof	3100	27,533	27,533
223	Devore-18901 Institution Rd.	2	RES-Project Management	SHR Live Fire Facility Classroom Reroof	3100	11,902	11,902
224	Devore-18901 Institution Rd.	2	RES-Project Management	SHR Academy Classrooms 3 & 4 Reroof	3100	25,101	25,101
225	Devore-18901 Institution Rd.	2	Sheriff	Training Center-Range Restrooms	3100	801,500	64,419
226	Devore-18958 Institution Rd.	2	RES-Project Management	EVOG Water Intrusion Seal	3100	125,000	125,000
227	Devore-19777 Shelter Way	2	General Fund	Devore Animal Shelter Rep/Maint	3100	1,759,040	592,420
228	Devore-19777 Shelter Way	5	RES-Project Management	Devore Animal Shelter Security and Maintenance Project	3100	85,000	3,470
229	Devore-TBD	2	County Fire	Devore County Fire Station 2 Relocation/Replacement	3100	6,062,684	5,882,706
230	Donnell Tower	5	Information Services	800 MHz Gen. Repl.-Donnell Tower	3100	80,000	35,360
231	El Paso Tower	5	Information Services	800 MHz Gen. Repl.-El Paso Tower	3100	80,000	40,469
232	Fawnskin-39188 Rim of the World Dr.	3	County Fire	CF Stn. 96 Cat House	3100	325,000	324,844
233	Flash Tower	5	Information Services	800 MHz Gen. Repl.-Flash Tower	3100	80,000	34,250
234	Fontana-14622 El Molino St.	2	Purchasing	Fontana Warehouse Interior Painting	3100	81,500	81,500
235	Fontana-14622 El Molino St.	2	Purchasing	Fontana Warehouse Electrical Study	3100	45,000	45,000
236	Fontana-14622 El Molino St.	2	Purchasing	Fontana Warehouse Ventilation Fans	3100	208,500	208,500
237	Fontana-14622 El Molino St.	2	Purchasing	Fontana Warehouse Security Fencing	3100	254,000	254,000
238	Fontana-15216 San Bernardino Ave. (Carob St.)	2	Preschool Services	Fontana Crisis Residential Facility	3100	6,481,150	86,145
239	Fontana-16858 Jurupa Ave.	2	Information Services	Jurupa ISD Antenna Installation	3100	30,000	1,654
240	Fontana-17780 Arrow Blvd	2	Information Services	800MHz Fontana Crts - Replace Generator	3100	573,680	548,925



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<b>Index No.</b>	<b>Location/Address</b>	<b>Dist</b>	<b>Department</b>	<b>Project Name-Description</b>	<b>Fund</b>	<b>Total Project Cost</b>	<b>2020-21 Adopted Requirements</b>
241	Fontana-17780 Arrow Blvd.	2	RES-Project Management	FON010-Courthouse, Cooling Tower	3100	218,000	10,903
242	Fontana-17830 Arrow Blvd.	2	Probation	Building Remodel for West Valley DRC	3100	5,595,000	1,405,095
243	Fontana-17830 Arrow Blvd.	2	RES-Project Management	Probation Fontana Grass Area Lands	3100	75,000	20,439
244	Fontana-17830 Arrow Blvd.	2	RES-Project Management	Fontana Probation Remove/Replace	3100	14,500	2,251
245	Fontana-17830 Arrow Blvd.	2	RES-Project Management	Probation Employee Parking Fencing	3100	212,000	301,806
246	Fontana-8565 Nuevo Ave.	2	Department of Aging and Adult Services	Fontana DAAS Remodel	3100	120,000	2,665
247	Foothill Tower	5	Information Services	800 MHz Gen. Repl.-Foothill Tower	3100	80,000	42,450
248	Forest Falls	3	Information Services	Forest Falls 800 Mhz Upgrades	3100	1,170,000	167,421
249	Glen Helen Tower	5	Information Services	800 MHz Gen. Repl.-Glen Helen Tower	3100	630,000	75,199
250	Government Peak Tower	5	Information Services	800 MHz Gen. Repl.-Gov. Peak Tower	3100	80,000	47,862
251	Havasu City-TBD	1	County Fire	Stn. 18 Crew Quarters- Lake Havasu	3100	8,651,211	8,651,211
252	Havasu City-TBD	1	County Fire	County Fire Station #18 Replac in Havasu	3100	175,500	174,425
253	Hesperia-15660 Eucalyptus St.	1	County Fire	CF Station 304 Parking Lot	3100	242,482	33,052
254	Hesperia-15660 Eucalyptus St.	1	County Fire	CF Station 304 Replace Roof	3100	207,000	207,000
255	Hesperia-15900 Smoke Tree St.	1	Information Services	HDGC ISD Antenna Installation	3100	23,000	23,000
256	Hesperia-15900 Smoke Tree St.	1	RES-Project Management	HDGC Solar System Repair	3100	38,000	38,000
257	Hesperia-15900 Smoke Tree St.	1	Veterans Affairs	VA Smoketree Space Remodel	3100	60,000	60,000
258	Hesperia-9393 Santa Fe Ave.	1	Special Districts	Special District WAS Bldg Acquisition	3100	600,000	587,262
259	Hesperia-TBD	1	County Fire	CF Sta. 302 Land & Architecture	3100	450,000	450,000
260	Hesperia-TBD	1	County Fire	CF Sta. 301 Land & Architecture	3100	950,000	949,909
261	Hesperia-TBD	1	County Fire	CF Sta. 304 Land & Architecture	3100	850,000	850,000
262	High Desert-TBD	1	Public Health	High Desert Animal Shelter	3100	1,128,300	1,128,300



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Index No.	Location/Address	Dist	Department	Project Name-Description	Fund	Total Project Cost	2020-21 Adopted Requirements
263	Joshua Tree-62499 Twentynine Palms Hwy.	3	Office of the Fire Marshall (OFM) - Fire District	HHW Joshua Tree - Steel Canopy	3100	256,883	23,569
264	Joshua Tree-62499 Twentynine Palms Hwy.	3	Public Works	PW Joshua Tree Yard Generator	3100	38,506	2,780
265	Joshua Tree-63665 Twentynine Palms Hwy.	3	RES-Project Management	Joshua Tree Government Center Bollards	3100	160,000	139,702
266	Joshua Tree-6527 White Feather Rd.	3	RES-Project Management	Joshua Tree Court Entry Accessibility	3100	45,000	6,897
267	Joshua Tree-6527 White Feather Rd.	3	RES-Project Management	Joshua Tree Courthouse Sinkhole Repair	3100	17,100	10,000
268	Joshua Tree-6527 White Feather Rd.	3	Sheriff	Morongo Basin Jail Vehicle Gate Rep	3100	145,000	5,018
269	Jurupa Tower	5	Information Services	800 MHz Gen. Repl.-Jurupa Tower	3100	80,000	75,242
270	Lake Arrowhead-27470 N. Bay Rd.	2	County Fire	Stn # 94 Exterior Rehab & Painting	3100	110,390	1,123
271	Lake Arrowhead-301 S. State Hwy 173	2	County Fire	Station 91 Admin Pub Access Concrete II	3100	163,600	6,894
272	Loma Linda-APN 0284-401-34	5	Information Services	Loma Linda Antenna Site	3100	1,000,000	853,825
273	Lucerne Valley-33101 Old Woman Springs Rd.	3	RES-Project Management	LucerneValley Interior Light Replacement	3100	28,000	7,039
274	Lucerne Valley-33101 Old Woman Springs Rd.	3	RES-Project Management	Lucerne Valley - New Asphalt Parking	3100	305,000	49,649
275	Lucerne Valley-33269 Old Woman Springs Rd.	3	County Fire	Station #8 Remodel to add Two Bedrooms	3100	516,860	56,778
276	Needles-100 Park Moabi Rd.	1	Regional Parks	Park Moabi Main Road Replace	3100	1,025,726	909,158
277	Needles-100 Safari Dr.	1	County Fire	Needles Fire Station	3100	3,469,016	7,062
278	Needles-1111 Bailey Ave.	1	RES-Project Management	Needles Library Water Diversion Project	3100	265,500	265,500
279	Newberry Springs-39059 Kathy Ln.	1	County Fire	Stn. 52 Water Tank Replacement	3100	76,000	1,248
280	Newberry Springs-Rodman Mtn.	1	Information Services	Rodman Tower Extension	3100	348,640	341,310
281	Nipton-100779 Bear Rd.	1	Information Services	ISD 800Mhz, Stateline Tower Antenna Repairs	3100	195,000	186,223
282	Ontario-200 N. Cherry Ave.	4	Information Services	Cherry Radio Tower Antennas	3100	100,000	71,491
283	Ontario-2500 S. Archibald Ave.	4	Information Services	Ontario PD ISD	3100	14,785	4,371
284	Ontario-555 W. Maple St.	4	Preschool Services	Countywide PSD Improv Proj Ontario Maple	3100	1,587,498	375,897



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Index No.	Location/Address	Dist	Department	Project Name-Description	Fund	Total Project Cost	2020-21 Adopted Requirements
285	Ontario-555 W. Maple St.	4	Preschool Services	PSD Ontario Pour N Play Outdoor Improv	3100	111,935	3,360
286	Ontario-555 W. Maple St.	4	Preschool Services	PSD Ontario Maple Flagpole Installation	3100	35,444	34,366
287	Ontario-800 N. Archibald Ave.	4	Regional Parks	Cucamonga-Guasti Lagoon Waterproofing	3100	494,449	119,115
288	Ontario-800 N. Archibald Ave.	4	Regional Parks	Guasti Pump & Electrical Rooms Renovation	3100	100,000	36,247
289	Ontario-800 N. Archibald Ave.	4	Regional Parks	Guasti Regional Park ADA Upgrades	3100	785,568	785,568
290	Ontario-800 N. Archibald Ave.	4	RES-Project Management	RP Cucamonga-Guasti Fishing Platform Replacement	3100	50,000	13,713
291	Oro Grande-20463 National Trails Hwy.	1	Information Services	Quartzite ISD	3100	19,136	5,658
292	Padua Hills-1616 Monte Vista	2	Information Services	800MHz Padua - Replacement Generator	3100	566,627	458,430
293	Paxton Tower	5	Information Services	800 MHz Gen. Repl.-Paxton Tower	3100	80,000	34,423
294	Phelan-10130 Buckwheat Rd.	1	RES-Project Management	PHE001-Landfill, Wall repair	3100	45,000	45,000
295	Phelan-9800 Clovis Rd.	1	County Library	Phelan Library Monument Sign	3100	40,000	2,140
296	Quartzite Tower	5	Information Services	800 MHz Gen. Repl.-Quartzite Tower	3100	80,000	31,925
297	Rancho Cucamonga-12158 Baseline Rd.	2	Public Works	PW Rancho Yard New Building Design	3100	460,000	137,992
298	Rancho Cucamonga-7878 Almond St.	2	Information Services	Almond St. ISD Antenna Installation	3100	32,000	1,922
299	Rancho Cucamonga-8303 Haven Ave	2	RES-Project Management	Rancho Courthouse Water Isolation Valves	3100	250,000	250,000
300	Rancho Cucamonga-8303 Haven Ave	2	RES-Project Management	Rancho Courthouse Concrete Steps	3100	185,000	185,000
301	Rancho Cucamonga-8303 Haven Ave.	2	District Attorney	Rancho Courthouse DA Remodel	3100	2,084,900	242,227
302	Rancho Cucamonga-8303 Haven Ave.	2	District Attorney	Rancho Courthouse DA Design/Remodel	3100	1,850,000	90,763
303	Rancho Cucamonga-8303 Haven Ave.	2	District Attorney	DA Rancho Courthouse, ADA RR	3100	855,555	133,880
304	Rancho Cucamonga-8303 Haven Ave.	2	Information Services	Rancho Cucamonga 800 MHz	3100	1,350,000	351,567
305	Rancho Cucamonga-8303 Haven Ave.	2	Probation	Probation - RC Courthouse Keycard	3100	36,456	13,583
306	Rancho Cucamonga-8303 Haven Ave.	2	RES-Project Management	Rancho Courthouse Interior Roadway Rehabilitation	3100	440,000	429,928





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Index No.	Location/Address	Dist	Department	Project Name-Description	Fund	Total Project Cost	2020-21 Adopted Requirements
307	Rancho Cucamonga-8303 Haven Ave.	2	RES-Project Management	Rancho Crthouse Lobby Water Damage Restoration	3100	250,000	242,858
308	Rancho Cucamonga-8303 Haven Ave.	2	RES-Project Management	Rancho Courthouse Automatic Transfer Switch	3100	35,000	16,045
309	Rancho Cucamonga-8303 Haven Ave.	2	RES-Project Management	RAN005 WVDC Chiller Rotor Bearing & Tube	3100	60,000	50,948
310	Rancho Cucamonga-8303 Haven Ave.	2	RES-Project Management	RAN001-Courthouse, Leaks	3100	50,000	421
311	Rancho Cucamonga-8303 Haven Ave.	2	RES-Project Management	RAN001-Courthouse Cooling Tower	3100	505,500	36,834
312	Rancho Cucamonga-8303 Haven Ave.	2	RES-Project Management	RC FLJ Replace Sewage Control Panels	3100	180,000	22,225
313	Rancho Cucamonga-8303 Haven Ave.	2	RES-Project Management	Rancho Court HVAC Systems Test and Balance	3100	634,479	633,247
314	Rancho Cucamonga-8303 Haven Ave.	2	RES-Project Management	Investigation of RC FLJ Seismic Bushing	3100	55,000	53,722
315	Rancho Cucamonga-8575 Haven Ave.	2	Preschool Services	VA Rancho Cucamonga Breakroom Remodel	3100	50,000	1,837
316	Rancho Cucamonga-8575 Haven Ave.	2	RES-Project Management	Building Automation System Control	3100	150,000	147,536
317	Rancho Cucamonga-8575 Haven Ave.	2	RES-Project Management	RAN001-Courthouse, Grout at Entry	3100	75,000	69,813
318	Rancho Cucamonga-8575 Haven Ave.	2	RES-Project Management	RAN001-Courthouse Plumb Investigation	3100	150,000	107,760
319	Rancho Cucamonga-8575 Haven Ave.	2	RES-Project Management	Ext. Security Enhancements 8575 Haven	3100	606,500	606,500
320	Rancho Cucamonga-8810 Hemlock St.	2	General Fund	John Rains House Museum Site Improvement	3100	505,000	50,493
321	Rancho Cucamonga-8810 Hemlock St.	2	Museum	Rains House Electrical Installation	3100	50,000	412
322	Rancho Cucamonga-9324 San Bernardino Rd.	2	Preschool Services	Rancho Cucamonga Modular Building	3100	590,000	509,230
323	Rancho Cucamonga-9411 Haven Ave.	2	Public Defender	Public Defender Bldg Acquisition #20-028	3100	5,000,000	5,000,000
324	Rancho Cucamonga-9478 Etiwanda Ave	2	RES-Project Management	WV PRB Training Center AC Replacement	3100	1,500,000	1,500,000
325	Rancho Cucamonga-9478 Etiwanda Ave.	2	General Fund	West Valley Det Ctr Ice Banks	3100	6,660,000	4,013,110
326	Rancho Cucamonga-9478 Etiwanda Ave.	2	Probation	Remodel WVJDAC to Relocate Prob Training Center	3100	6,227,000	530,193
327	Rancho Cucamonga-9478 Etiwanda Ave.	2	Probation	WV Trng Ctr Ops Center Electr Assesment	3100	15,000	3,506
328	Rancho Cucamonga-9478 Etiwanda Ave.	2	Probation	Probation - RC Training Center	3100	114,000	18,332



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329	Rancho Cucamonga-9478 Etiwanda Ave.	2	RES-Project Management	RAN006-WVJDC Replace 38 AC Units	3100	250,000	77,444
330	Rancho Cucamonga-9478 Etiwanda Ave.	2	RES-Project Management	PRB Training Ctr. Security Cameras	3100	130,000	126,431
331	Rancho Cucamonga-9478 Etiwanda Ave.	2	RES-Project Management	PRB Mold Contamination & Remediation	3100	120,623	21,329
332	Rancho Cucamonga-9500 Etiwanda Ave	2	RES-Project Management	WVDC Emergency Switch Gear Replacement	3100	423,325	423,325
333	Rancho Cucamonga-9500 Etiwanda Ave.	2	Information Services	West Valley Detention Center 800MHz	3100	1,400,000	684,469
334	Rancho Cucamonga-9500 Etiwanda Ave.	2	RES-Project Management	WVDC Central Plant Isolation Valves	3100	92,000	45,724
335	Rancho Cucamonga-9500 Etiwanda Ave.	2	RES-Project Management	WVDC Generator Controls Integration	3100	50,000	50,000
336	Rancho Cucamonga-9500 Etiwanda Ave.	2	RES-Project Management	WVDC Roof Replmnt Bldg A,B,C,D	3100	510,000	361
337	Rancho Cucamonga-9500 Etiwanda Ave.	2	RES-Project Management	WVDC Repairs to Main Switchboard	3100	45,000	1,940
338	Rancho Cucamonga-9500 Etiwanda Ave.	2	Sheriff	WVDC Shower Tile Renovation	3100	600,000	91,033
339	Rancho Cucamonga-9500 Etiwanda Ave.	2	Sheriff	WVDC Lobby Door Replacement	3100	65,000	5,664
340	Rancho Cucamonga-9500 Etiwanda Ave.	2	Sheriff	WVDC Recreation Yard Enclosure	3100	1,200,000	124,797
341	Rancho Cucamonga-9500 Etiwanda Ave.	2	Sheriff	WVDC - Network Infrastructure	3100	194,207	17,106
342	Rancho Cucamonga-9500 Etiwanda Ave.	2	Sheriff	WVDC Electric Lock Retrofit	3100	1,500,000	85,326
343	Rancho Cucamonga-9500 Etiwanda Ave.	2	Sheriff	WVDC - Unit 16A Electric Repair	3100	150,000	29,644
344	Rancho Cucamonga-9500 Etiwanda Ave.	3	RES-Project Management	WVDC Mechanical System Upgrade	3100	887,253	1,345
345	Redlands-125 Horizon Ave.	3	RES-Project Management	Valencia Grove	3100	213,560	18,235
346	Redlands-2022 Orange Tree Ln.	3	RES-Project Management	Repair Roof & Replace (1) 8 Ton A/C Unit	3100	165,000	103,125
347	Redlands-2024 Orange Tree Ln.	3	County Museum	Mezzanine Lightning Upgrade	3100	20,000	505
348	Redlands-2024 Orange Tree Ln.	3	County Museum	Redlands Museum Site Lighting Upgrade	3100	35,000	2,970
349	Redlands-2024 Orange Tree Ln.	3	County Museum	Redlands Museum Camera System Upgrade	3100	50,000	20,472
350	Redlands-2024 Orange Tree Ln.	3	Museum	Museum Interpretive Plan Phase 1	3100	106,700	106,700



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351	Redlands-2024 Orange Tree Ln.	3	RES-Project Management	Redlands Museum ADA Compliant	3100	1,218,949	95,353
352	Redlands-2024 Orange Tree Ln.	3	RES-Project Management	Redlands Museum Sump Pump Generator	3100	20,000	20,000
353	Redlands-2024 Orange Tree Ln.	3	RES-Project Management	Redlands Museum Education Center Roof	3100	45,000	9,051
354	Redlands-2024 Orange Tree Ln.	3	RES-Project Management	Redlands Museum Sewer Line Repair	3100	60,000	60,000
355	Redlands-2024 Orange Tree Ln.	3	RES-Project Management	RED003-Museum, Beautification	3100	384,000	132,823
356	Redlands-2024 Orange Tree Ln.	3	RES-Project Management	RED003-Museum, Humid/Dehumidification	3100	300,000	291,205
357	Redlands-2024 Orange Tree Ln.	3	RES-Project Management	RED003-Museum, Sump Pump	3100	15,000	14,343
358	Redlands-2024 Orange Tree Ln.	3	RES-Project Management	RED003- Museum, 2nd Flr Handrail	3100	332,000	38,174
359	Redlands-2024 Orange Tree Ln.	3	RES-Project Management	Redlands Museum Roof Repair Main	3100	381,175	278
360	Redlands-2024 Orange Tree Ln.	3	RES-Project Management	Water Intrusion Repair Redlands Museum	3100	92,800	35,730
361	Redlands-2024 Orange Tree Ln.	3	RES-Project Management	Redlands Museum Backflow Relocation	3100	250,000	149,315
362	Redlands-222 W. Brookside Ave.	3	RES-Project Management	Public Guardian Re-Roof	3100	146,300	34,292
363	Redlands-Bruder Ln.	3	Information Services	Sunset ISD Antenna Installation (8W07)	3100	15,000	2,040
364	Redlands-Bruder Ln.	3	Information Services	800MHz Sunset - Replacement Generator	3100	726,302	610,005
365	Rialto-1743 Miro Way	5	Information Services	Rialto Radio Tower Antennas	3100	29,660	29,660
366	Rialto-1743 Miro Way	5	Information Services	Miro Way Interior Rehabilitation Remodel	3100	175,000	46,704
367	Rialto-1743 Miro Way	5	Information Services	Miro Way Enclosed Storage Garage	3100	133,000	106,847
368	Rialto-1743 Miro Way	5	RES-Project Management	EOS-Hot Water Heater	3100	10,000	10,000
369	Rialto-1744 Miro Way	5	County Fire	CF OES Office Remodel	3100	112,900	110,247
370	Rialto-1770 Miro Way	5	RES-Project Management	Valley Center UPS Replacement Project	3100	750,000	180,782
371	San Bernardino-104 W. 4th St.	5	Probation	Central DRC Electrical Upgrade	3100	303,200	112,354
372	San Bernardino-120 S. D St.	5	County Fire	CF Vehicle Svcs. Unit Heater Installation	3100	114,000	2,159



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373	San Bernardino-1201 W. 9th St.	5	County Fire	CF Station 222 Generator Installation	3100	69,500	69,500
374	San Bernardino-1203 W. 9th St.	5	County Fire	CF Station 222 Concrete Apron	3100	350,000	75,091
375	San Bernardino-1491 N. Windsor Dr.	5	RES-Project Management	SB Crisis Stabilization Unit Facility	3100	6,860,000	142,679
376	San Bernardino-1499 S. Tippecanoe Ave.	5	Probation	Probation Adult Voc. Training Space	3100	1,714,571	1,672,816
377	San Bernardino-150 W. 5th St.	5	Probation	Central Operation Office Modification	3100	2,030,000	3,472,534
378	San Bernardino-150 W. 5th St.	5	Probation	150 Building Swipe Card System	3100	40,000	33,913
379	San Bernardino-157 W. 5th St.	5	RES-Project Management	Coil Replacement - CCB	3100	612,564	10,172
380	San Bernardino-157/175 W. 5th St.	5	RES-Project Management	157/175 Complex Security Upgrade	3100	875,000	875,000
381	San Bernardino-157/175 W. 5th St.	5	RES-Project Management	Civic Center Parking Lot Repair	3100	522,288	522,288
382	San Bernardino-157-175 W. 5th St.	5	Probation	157 Bldg. Administration Swipe Card System	3100	55,000	160
383	San Bernardino-157-175 W. 5th St.	5	Probation	157 Bldg Prof Standards Area Remodel	3100	200,000	167,914
384	San Bernardino-157-175 W. 5th St.	5	Probation	157-175 Building Third Floor Swing Space	3100	50,000	6,260
385	San Bernardino-157-175 W. 5th St.	5	RES-Project Management	157/175 Bldg Seismic Retrofit & Improvement	3100	28,969,841	28,495,422
386	San Bernardino-157-175 W. 5th St.	5	RES-Project Management	SAB035- 157-175, Electric Panel Group	3100	45,000	15,359
387	San Bernardino-157-175 W. 5th St.	5	RES-Project Management	Replace Boiler Bldg. 157	3100	295,000	117,936
388	San Bernardino-157-175 W. 5th St. and 401 N. Arrowhead Ave.	5	RES-Project Management	Heat Exchangers Refurbish	3100	55,000	26,506
389	San Bernardino-172 W. 3rd St.	5	RES-Project Management	172 Building 4th and 5th Floor Sewer Damage Repairs	3100	16,049	1,048
390	San Bernardino-172 W. 3rd St.	5	RES-Project Management	172 Building Seismic Retrofit & Improvement	3100	44,600,000	43,903,709
391	San Bernardino-172 W. 3rd St.	5	RES-Project Management	PH 172 Bldg. Exterior Signage	3100	43,000	19,250
392	San Bernardino-172 W. 3rd St.	5	RES-Project Management	172 3rd St Ceiling Tiles Rep SAB020	3100	100,000	3,878
393	San Bernardino-172 W. 3rd St.	5	RES-Project Management	Old Hall of Records Card Reader Install	3100	39,000	39,000
394	San Bernardino-172 W. 3rd St.	5	RES-Project Management	Old Hall of Records Parking Lot Repair	3100	810,086	810,086



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395	San Bernardino-174 S. Lena Rd.	5	Information Services	GSA ISD Antenna Installation	3100	44,000	1,925
396	San Bernardino-1755 Maple St.	5	Preschool Services	Countywide PSD Improv Proj-Whitney Young	3100	1,750,000	319,491
397	San Bernardino-1771 Miro Way	5	Information Services	ISD - SCE Dark Fiber Miro Way	3100	93,000	9,095
398	San Bernardino-18697 Verdemont Ranch Rd.	5	County Fire	CF Camp 6 Shower & Restroom	3100	734,000	675,024
399	San Bernardino-200 E. 3rd St.	5	County Fire	County Fire Station #221 Reroof	3100	352,450	128,435
400	San Bernardino-200 E. 3rd St.	5	County Fire	Stn. 221 Exterior Painting	3100	100,000	8,480
401	San Bernardino-200 E. 3rd St.	5	County Fire	Stn #221, Replace Concrete Asphalt	3100	700,000	2,525
402	San Bernardino-200 E. 3rd St.	5	County Fire	Interior Painting at Station #221	3100	150,000	12,650
403	San Bernardino-200 S. Lena Rd.	5	RES-Facilities Management	RESD-FMD Shop HVAC and Remodel	3100	301,000	87,350
404	San Bernardino-200 S. Lena Rd.	5	RES-Project Management	FM Building Entry Access System	3100	40,000	2,001
405	San Bernardino-200 S. Lena Rd.	5	RES-Project Management	Redundant Generator - Crime Lab	3100	605,998	14,672
406	San Bernardino-200 S. Lena Rd.	5	Sheriff	Sheriff's Crime Lab	3100	15,543,560	4,905
407	San Bernardino-200 S. Lena Rd.	5	Sheriff	Sheriffs Scientific Invest Div Remodel	3100	1,684,962	640,138
408	San Bernardino-202 N. Meridian Ave.	5	County Fire	STN#229 Replacement/Relocation	3100	6,916,000	6,909,579
409	San Bernardino-202 N. Meridian Ave.	5	County Fire	CF Station 229 Generator Installation	3100	69,500	69,500
410	San Bernardino-210 N. Lena Rd.	5	Fleet Management	Design 10,000 sq. ft. Fleet Admin	3100	60,000	60,000
411	San Bernardino-210 N. Lena Rd.	5	Fleet Management	Fleet Lena Road Card Access	3100	20,000	3,208
412	San Bernardino-210 N. Lena Rd.	5	Fleet Management	Fleet Lena Svc Center Needs Assessment	3100	100,000	100,000
413	San Bernardino-210 N. Lena Rd.	5	Information Services	ISD - SCE Dark Fiber Lena Road	3100	60,000	5,570
414	San Bernardino-210 N. Lena Rd.	5	RES-Project Management	Fleet Mgmt. Fuel Tank Improv. Phase III	3100	1,000,000	871,348
415	San Bernardino-210 N. Lena Rd.	5	Fleet Management	FLT Service Ctr Car Wash Remodel	3100	750,000	132,678
416	San Bernardino-210 S. Lena Rd.	5	Fleet Management	Fleet Management Security Kiosk	3100	53,600	42,559



**Exhibit A**  
**2020-21 Capital Improvement Program Projects**  
**Administered by Department of Real Estate Services**

Index No.	Location/Address	Dist	Department	Project Name-Description	Fund	Total Project Cost	2020-21 Adopted Requirements
417	San Bernardino-222 & 268 Parking Lot	5	RES-Project Management	222 & 268 Parking Lot Lighting Repair	3100	76,000	4,121
418	San Bernardino-222 W. Hospitality Ln.	5	Assessor-Recorder-Clerk	222 Data Center A/C Replacement	3100	200,000	200,000
419	San Bernardino-222 W. Hospitality Ln.	5	RES-Project Management	Hall of Records Sign Project	3100	5,000	5,000
420	San Bernardino-222 W. Hospitality Ln.	5	RES-Project Management	222 Building Remodel	3100	17,350,000	6,078,231
421	San Bernardino-222 W. Hospitality Ln.	5	RES-Project Management	SAB001-Hall of Rec. Air Handle Replacement	3100	2,500,000	955,472
422	San Bernardino-222 W. Hospitality Ln.	5	Risk Management	Risk Management Office Remodel	3100	975,015	88,450
423	San Bernardino-222 W. Hospitality Ln.	5	Special Districts	Special Districts Office Remodel	3100	500,000	442,930
424	San Bernardino-2555 Glen Helen Pkwy.	5	Regional Parks	GHRP Waterslide Replacement	3100	437,100	251,569
425	San Bernardino-2555 Glen Helen Pkwy.	5	Regional Parks	RGP Glen Helen Pavilion HVAC Replacement	3100	196,000	25,637
426	San Bernardino-2555 Glen Helen Pkwy.	5	Regional Parks	RGP Glen Helen Pavilion Pedestrian Path	3100	41,308	57,774
427	San Bernardino-2555 Glen Helen Pkwy.	5	Regional Parks	Glen Helen Comm. Bldg. Roof Renovation	3100	131,559	130,173
428	San Bernardino-2555 Glen Helen Pkwy.	5	Regional Parks	Glen Helen Pavilion Roof Repair	3100	109,124	107,738
429	San Bernardino-2641 N. E St.	5	County Fire	Stn 224 Replace Existing Asphalt	3100	500,000	1,814
430	San Bernardino-2641 N. E St.	5	County Fire	CF Station 224 Bathroom Remodel	3100	130,000	130,000
431	San Bernardino-2641 N. E St.	5	County Fire	CF Station 224 HVAC Replacement	3100	25,000	25,000
432	San Bernardino-268 W. Hospitality Ln.	5	ATC	268 Bldg Pkng Lot Replacement	3100	6,600,000	384,907
433	San Bernardino-268 W. Hospitality Ln.	5	ATC	268 Hospitality Bldg Concrete Bollard	3100	20,000	20,000
434	San Bernardino-268 W. Hospitality Ln.	5	ATC	268 Hospitality Building Flagpoles	3100	60,000	60,000
435	San Bernardino-268 W. Hospitality Ln.	5	RES-Project Management	268 Building 3rd Floor Improvements	3100	355,000	5,621
436	San Bernardino-268 W. Hospitality Ln.	5	RES-Project Management	268 Bldg. ADA Entry Doors	3100	45,000	4,203
437	San Bernardino-268 W. Hospitality Ln.	5	RES-Project Management	SAB180-FLS System, 268 Hospitality	3100	120,000	10,807
438	San Bernardino-268 W. Hospitality Ln.	5	RES-Project Management	268 Building Ext Sec Cameras	3100	100,000	97,648



**Exhibit A**  
**2020-21 Capital Improvement Program Projects**  
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Index No.	Location/Address	Dist	Department	Project Name-Description	Fund	Total Project Cost	2020-21 Adopted Requirements
439	San Bernardino-268 W. Hospitality Ln.	5	RES-Project Management	268 Building Window Security Laminate	3100	156,000	27,234
440	San Bernardino-268 W. Hospitality Ln.	5	RES-Project Management	268 Hospitality Lane Re-landscape	3100	40,000	2,500
441	San Bernardino-268 W. Hospitality Ln.	5	RES-Project Management	268 Hospitality 3rd Floor Alarm Upgrade	3100	95,200	95,200
442	San Bernardino-2824 E. W St.	5	County Fire	RSTC Trailer Acquisition and Install	3100	225,000	9,173
443	San Bernardino-303 W. 3rd St.	5	District Attorney	303 Bldg. DA Command Center	3100	133,500	65,448
444	San Bernardino-303 W. 3rd St.	5	RES-Project Management	Dry Suppression System	3100	776,865	43,498
445	San Bernardino-303 W. 3rd St.	5	RES-Project Management	SAB156-Civic Ctr. Parking Structure	3100	80,000	34,114
446	San Bernardino-303 W. 3rd St.	5	RES-Project Management	303 Bldg. Parking Structure Expansion	3100	30,000	30,000
447	San Bernardino-316 Mountain View Ave.	5	RES-Project Management	316 Building Remodel	3100	3,900,000	305,062
448	San Bernardino-323 Court St.	5	RES-Project Management	Water Remediation 323 Court Street	3100	150,000	134,568
449	San Bernardino-323 W. Court St.	5	RES-Project Management	323 Building Acquisition & Remodel	3100	37,200,000	7,845,350
450	San Bernardino-3398 E. Highland Ave.	5	County Fire	County Fire Station #228 Mold Removal	3100	89,110	66,187
451	San Bernardino-3398 E. Highland Ave.	5	County Fire	Stn #228 Kitchen Remodel	3100	70,000	69,640
452	San Bernardino-351 N. Arrowhead Ave.	5	RES-Project Management	SAB030- Cen Plant, Cleaver Brooks	3100	740,157	217,185
453	San Bernardino-351 N. Mountain View Ave.	5	RES-Project Management	351 Building Remodel	3100	100,000	16,425
454	San Bernardino-351 N. Mountain View Ave.	5	RES-Project Management	PH 351 Bldg. Exterior Signage	3100	54,000	27,275
455	San Bernardino-351 N. Mountain View Ave.	5	RES-Project Management	DPH Administration Breakroom Remodel	3100	64,013	608
456	San Bernardino-385 N. Arrowhead Ave.	5	CAO	December 2nd Memorial Project	3100	2,300,000	2,300,000
457	San Bernardino-385 N. Arrowhead Ave.	5	CAO	Chino Plume - CDA Agreement	3100	2,000,000	2,000,000
458	San Bernardino-385 N. Arrowhead Ave.	5	County Counsel	CC Sycamore Conf. Room Sound Proofing	3100	88,000	85,960
459	San Bernardino-385 N. Arrowhead Ave.	5	County Counsel	CC Palm Conference Room Remodel	3100	43,000	41,730
460	San Bernardino-385 N. Arrowhead Ave.	5	General Fund	CGC Central Plant Generator Installation	3100	1,481,850	1,479,925



**Exhibit A  
2020-21 Capital Improvement Program Projects  
Administered by Department of Real Estate Services**

<b>Index No.</b>	<b>Location/Address</b>	<b>Dist</b>	<b>Department</b>	<b>Project Name-Description</b>	<b>Fund</b>	<b>Total Project Cost</b>	<b>2020-21 Adopted Requirements</b>
461	San Bernardino-385 N. Arrowhead Ave.	5	Information Services	Board Chambers Audio/Visual System Replacement	3100	90,400	27,337
462	San Bernardino-385 N. Arrowhead Ave.	5	Land Use Services	LUS Mining Division Staff Relocation	3100	266,000	12,244
463	San Bernardino-385 N. Arrowhead Ave.	5	RES-Project Management	CGC Chambers Renovation	3100	3,400,000	54,143
464	San Bernardino-385 N. Arrowhead Ave.	5	RES-Project Management	CGC Cafe & Conference Rooms	3100	2,207,990	44,177
465	San Bernardino-385 N. Arrowhead Ave.	5	RES-Project Management	385 Building Public Health-EHS Remodel	3100	2,025,000	72,867
466	San Bernardino-385 N. Arrowhead Ave.	5	RES-Project Management	385 Building Roof Drain Repairs	3100	1,210,000	376,886
467	San Bernardino-385 N. Arrowhead Ave.	5	RES-Project Management	CGC Misc Deferred Maintenance Project	3100	475,000	26,995
468	San Bernardino-385 N. Arrowhead Ave.	5	RES-Project Management	CGC SW Stairwell Enclosed Fence	3100	23,000	3,112
469	San Bernardino-385 N. Arrowhead Ave.	5	RES-Project Management	CGC Security Glass at the Reception Area	3100	600,000	255,087
470	San Bernardino-385 N. Arrowhead Ave.	5	RES-Project Management	SAB031-Exterior CGC Security Improvement	3100	651,028	148,995
471	San Bernardino-385 N. Arrowhead Ave.	5	RES-Project Management	CCL-Reconfigure 3rd Flr. Conference	3100	47,321	177
472	San Bernardino-385 N. Arrowhead Ave.	5	RES-Project Management	CCL-Conf. Rm-Juvenile Dependency	3100	76,557	3,925
473	San Bernardino-385 N. Arrowhead Ave.	5	RES-Project Management	CGC Fountain Pump/Filtration	3100	15,000	2,535
474	San Bernardino-385 N. Arrowhead Ave.	5	RES-Project Management	CGC Entrance Door Replacement	3100	75,000	5,765
475	San Bernardino-385 N. Arrowhead Ave.	5	RES-Project Management	CGC Building Plaques Repair	3100	72,820	499
476	San Bernardino-385 N. Arrowhead Ave.	5	RES-Project Management	Gov. Ctr. Elevator Refurbish	3100	1,350,000	325,887
477	San Bernardino-385 N. Arrowhead Ave.	5	RES-Project Management	Parking Lot Pot Hole & Crack Repair	3100	15,000	3,010
478	San Bernardino-385 N. Arrowhead Ave.	5	RES-Project Management	COB Office Remodel (Carpet & Paint)	3100	31,400	2,880
479	San Bernardino-385 N. Arrowhead Ave.	5	RES-Project Management	CGC Video Conference Center	3100	679,422	350,558
480	San Bernardino-385 N. Arrowhead Ave.	5	RES-Project Management	CGC Parking Lot Repair	3100	521,100	521,100
481	San Bernardino-385 N. Arrowhead Ave.	5	RES-Project Management	CGC Exterior Tile Repairs	3100	95,000	95,000
482	San Bernardino-385 N. Arrowhead Ave.	5	RES-Project Management	CGC Leak Repairs	3100	2,550,000	242,112





**Exhibit A**  
**2020-21 Capital Improvement Program Projects**  
**Administered by Department of Real Estate Services**

Index No.	Location/Address	Dist	Department	Project Name-Description	Fund	Total Project Cost	2020-21 Adopted Requirements
483	San Bernardino-401 N. Arrowhead Ave.	5	Probation	401 Building Swipe Card System	3100	60,000	38,735
484	San Bernardino-401 N. Arrowhead Ave.	5	RES-Project Management	Repl Actuators/Dampers at 401 Arrowhead	3100	70,000	9,804
485	San Bernardino-401 N. Arrowhead Ave.	5	RES-Project Management	PRB Repair Back Flow at 401 Arrowhead	3100	40,000	19,817
486	San Bernardino-4280 Hallmark Pkwy	5	Preschool Services	PSD San Bernardino Flagpole Installation	3100	35,444	22,222
487	San Bernardino-4280 Hallmark Pkwy.	5	RES-Project Management	Repairs to Icemaker Leak PSD Hallmark	3100	100,000	1,488
488	San Bernardino-630 E. Rialto Ave	5	RES-Project Management	CDC Cooling Tower Replacement	3100	750,000	750,000
489	San Bernardino-630 E. Rialto Ave.	5	RES-Project Management	Central Det. Ctr Sewer Main Repair I	3100	650,000	50,975
490	San Bernardino-630 E. Rialto Ave.	5	RES-Project Management	CDC AC #5 Upgrade	3100	210,000	47,764
491	San Bernardino-630 E. Rialto Ave.	5	RES-Project Management	CDC Generator	3100	1,387,940	147,997
492	San Bernardino-630 E. Rialto Ave.	5	RES-Project Management	CDC Generator Controls Integration	3100	50,000	50,000
493	San Bernardino-630 E. Rialto Ave.	5	RES-Project Management	CDC Steam Boiler Replacement	3100	600,000	218,169
494	San Bernardino-630 E. Rialto Ave.	5	RES-Project Management	SHR CDC Camera System Replacement	3100	630,000	4,997
495	San Bernardino-630 E. Rialto Ave.	5	RES-Project Management	CDC Escalator Step Repair	3100	141,900	7,895
496	San Bernardino-630 E. Rialto Ave.	5	RES-Project Management	CDC Roof Replacement	3100	1,308,000	5,424
497	San Bernardino-630 E. Rialto Ave.	5	RES-Project Management	CDC Chiller Replacement	3100	499,000	499,000
498	San Bernardino-630 E. Rialto Ave.	5	RES-Project Management	CDC Domestic Hot Water Boiler	3100	1,500,000	731,673
499	San Bernardino-655 E. 3rd St.	5	RES-Project Management	Sheriffs HQ Window Repairs	3100	90,000	13,864
500	San Bernardino-655 E. 3rd St.	5	Sheriff	Sheriff's Central Station Remodel	3100	710,378	44,904
501	San Bernardino-670 E. Gilbert St.	5	Information Services	Data Center UPS Upgrade	3100	8,729,705	682,916
502	San Bernardino-670 E. Gilbert St.	5	Information Services	Repave Parking Lot	3100	1,977,606	77,975
503	San Bernardino-670 E. Gilbert St.	5	Information Services	ISD Warehouse Conceptual Estimate	3100	2,700,000	180,637
504	San Bernardino-670 E. Gilbert St.	5	Information Services	Data Ctr. Fire Suppression Replacement	3100	1,540,000	284,528



**Exhibit A**  
**2020-21 Capital Improvement Program Projects**  
**Administered by Department of Real Estate Services**

Index No.	Location/Address	Dist	Department	Project Name-Description	Fund	Total Project Cost	2020-21 Adopted Requirements
505	San Bernardino-680 E. Gilbert St.	5	RES-Project Management	ISD Loading Dock Leveler	3100	13,000	2,916
506	San Bernardino-700 E. Gilbert St.	5	RES-Project Management	HVAC Server Rm Children's Assessment Center	3100	44,000	10,550
507	San Bernardino-700 E. Gilbert St.	5	RES-Project Management	DBH Children Assess Cen Server Room HVAC	3100	44,000	44,000
508	San Bernardino-710 N. D St.	5	District Attorney	DA Sancatt Building Office Remodel	3100	360,000	175,328
509	San Bernardino-740 and 900 E. Gilbert St.	5	Probation	Gilbert Street Camera Project	3100	2,477,939	1,136,810
510	San Bernardino-740 E. Gilbert St.	5	Probation	Gateway/RYEF Exterior Refurbishing	3100	452,250	1,879
511	San Bernardino-740 E. Gilbert St.	5	RES-Project Management	PRB Bldg. Improv. Transportation Unit	3100	1,714,388	1,714,388
512	San Bernardino-740 E. Gilbert St.	5	RES-Project Management	RYEF Replace Aged Plumbing and Supply	3100	480,000	419,014
513	San Bernardino-740 E. Gilbert St.	5	RES-Project Management	RYEF Chiller Replacement	3100	370,000	52,967
514	San Bernardino-777 E. Rialto Ave.	5	Agriculture/Weights and Measures	Agriculture Dyno Meter Design	3100	604,024	18,763
515	San Bernardino-777 E. Rialto Ave.	5	Agriculture/Weights and Measures	AGW Office and Front Lobby Remodel	3100	374,577	259,168
516	San Bernardino-777 E. Rialto Ave.	5	Information Services	ISD Rialto Workplace Security Enhancemnt	3100	62,000	62,000
517	San Bernardino-777 E. Rialto Ave.	5	Information Services	Repair Facility Work Space Remodel	3100	232,000	232,000
518	San Bernardino-777 E. Rialto Ave.	5	Information Services	Rialto Service Bay Awnings	3100	305,000	305,000
519	San Bernardino-777 E. Rialto Ave.	5	Information Services	800MHz GSA - Replacement Generator	3100	869,271	844,601
520	San Bernardino-777 E. Rialto Ave.	5	Purchasing	Printing Architectural Feasibility Study	3100	81,500	81,500
521	San Bernardino-777 E. Rialto Ave.	5	Regional Parks	Regional Parks Infrastructure Project	3100	80,064	3,699
522	San Bernardino-777 E. Rialto Ave.	5	Registrar of Voters	ROV- Storage Rack Mezzanine	3100	150,838	8,097
523	San Bernardino-777 E. Rialto Ave.	5	Registrar of Voters	ROV Warehouse Projects	3100	979,335	440,907
524	San Bernardino-777 E. Rialto Ave.	5	RES-Project Management	CSG Bldg Conference Room Refurbishment	3100	282,924	14,034
525	San Bernardino-777 E. Rialto Ave.	5	RES-Project Management	777 Bldg ADA Restroom Addition	3100	250,000	238,286
526	San Bernardino-777 E. Rialto Ave.	5	RES-Project Management	PUR Rialto Office Remodel	3100	15,000	3,343



**Exhibit A**  
**2020-21 Capital Improvement Program Projects**  
**Administered by Department of Real Estate Services**

Index No.	Location/Address	Dist	Department	Project Name-Description	Fund	Total Project Cost	2020-21 Adopted Requirements
527	San Bernardino-777 E. Rialto Ave.	5	RES-Project Management	CSG Admin Office Remodel	3100	180,000	178
528	San Bernardino-777 E. Rialto Ave.	5	RES-Project Management	PUR Rialto Lobby Remodel	3100	171,000	166,818
529	San Bernardino-777 E. Rialto Ave.	5	RES-Project Management	Bird Waste Removal 777 Rialto	3100	35,000	5,669
530	San Bernardino-777 E. Rialto Ave.	5	RES-Project Management	Security Enhancements 777 Lobby Doors	3100	658,000	657,961
531	San Bernardino-777 E. Rialto Ave.	5	RES-Project Management	General Services Bldg Parking Lot Repair	3100	819,000	819,000
532	San Bernardino-780 E. Gilbert St.	5	Behavioral Health	DBH STAY Renovation	3100	297,715	103,803
533	San Bernardino-780 E. Gilbert St.	5	RES-Project Management	STAY Ctr. Landscape Improvements	3100	40,000	38,342
534	San Bernardino-825 E. 3rd St.	5	Public Works	Public Works DOC Emergency Lighting	3100	20,000	20,000
535	San Bernardino-825 E. 3rd St.	5	Public Works	PW 825 Building Generator	3100	469,000	427,008
536	San Bernardino-825 E. 3rd St.	5	Public Works	Public Works - Transportation Capital Improvement	3108	23,980,166	23,980,166
537	San Bernardino-825 E. 3rd St.	5	RES-Project Management	825 Building Remodel	3100	29,524,505	29,252,431
538	San Bernardino-825 E. 3rd St.	5	RES-Project Management	PW Bldg Automation System Repairs	3100	35,000	29,592
539	San Bernardino-860 E. Gilbert St.	5	RES-Project Management	Juvenile Dependency Roof Replacement	3100	548,000	249,176
540	San Bernardino-900 E. Gilbert St.	5	Behavioral Health	Behavioral Health Cottage #4 Remodel	3100	437,000	390,273
541	San Bernardino-900 E. Gilbert St.	5	Probation	CVJDAC Swipe Card System	3100	164,000	14,284
542	San Bernardino-900 E. Gilbert St.	5	Probation	Central Juvenile Court Holding Modifications	3100	580,000	185,462
543	San Bernardino-900 E. Gilbert St.	5	Probation	CVJDAC Rekey Locks	3100	223,265	28,967
544	San Bernardino-900 E. Gilbert St.	5	Probation	Gateway Sally Port and Staff Png Improv	3100	50,000	49,072
545	San Bernardino-900 E. Gilbert St.	5	Probation	CVJDAC Control System Replacement Design	3100	50,000	48,254
546	San Bernardino-900 E. Gilbert St.	5	Probation	CVJDAC CameraVideo Rm Redundant AC Unit	3100	25,000	10,063
547	San Bernardino-900 E. Gilbert St.	5	Probation	CVJDC Secured Parking Expansion	3100	1,029,000	1,029,000
548	San Bernardino-900 E. Gilbert St.	5	RES-Project Management	Juvenile Delinquency Court Siemens Panel	3100	32,400	31,904



**Exhibit A**  
**2020-21 Capital Improvement Program Projects**  
**Administered by Department of Real Estate Services**

Index No.	Location/Address	Dist	Department	Project Name-Description	Fund	Total Project Cost	2020-21 Adopted Requirements
549	San Bernardino-900 E. Gilbert St.	5	RES-Project Management	RYEF Electrolysis Study	3100	20,000	20,000
550	San Bernardino-900 E. Gilbert St.	5	RES-Project Management	SAB060-Paint Interior, Exterior & Minor	3100	187,000	187,000
551	San Bernardino-900 E. Gilbert St.	5	RES-Project Management	CVJDC Grass Area Landscaping	3100	50,000	92
552	San Bernardino-900 E. Gilbert St.	5	RES-Project Management	Phoenix Clinic Water Remediation	3100	366,000	70,636
553	San Bernardino-900 E. Gilbert St.	5	RES-Project Management	Teddy Bear Times	3100	50,000	2,855
554	San Bernardino-900 E. Gilbert St.	5	RES-Project Management	YJC Replace Aged Plumbing and Supply	3100	390,000	12,199
555	San Bernardino-900 E. Gilbert St.	5	RES-Project Management	Gilbert St. Campus Master Plan	3100	120,000	120,000
556	San Bernardino-900 E. Gilbert St.	5	RES-Project Management	Roof Replacement-900 E. Gilbert St.	3100	35,000	35,000
557	San Bernardino-900 E. Gilbert St.	5	RES-Project Management	Gilbert St. Hazardous Waste	3100	5,000	5,000
558	San Bernardino-Gilbert Campus	5	RES-Project Management	SAB055-Gilbert Campus, Way Finding Sign	3100	275,000	193,166
559	San Bernardino-Gilbert St.	5	Behavioral Health	SB DBH Office/ Clinic Space	3100	12,881,376	12,859,052
560	San Bernardino-Gilbert St.	5	County Counsel/ Children and Family Services	Space Planning CFS & County Counsel	3100	25,548,285	1,576,072
561	San Bernardino-Gilbert St.	5	RES-Project Management	Electrical Vault Raise Ring & Pave	3100	50,000	3,934
562	San Bernardino-Gilbert St.	5	RES-Project Management	Well Tank Booster Pump	3100	90,000	90,000
563	San Bernardino-Gilbert St. Area	5	RES-Project Management	Paseo St. 4160 V Cable Repair & Replacement	3100	350,000	28,476
564	San Bernardino-Gilbert St.-Paseo Rd.	5	RES-Project Management	Gilbert St Road Replacement	3100	669,465	369,104
565	San Bernardino-Little Mountain Dr.	5	Information Services	Little Mountain ISD Antenna Installation	3100	30,000	1,920
566	San Bernardino-SE corner of Rialto Ave. and Lena Rd.	5	County Fire	County Fire Relo/Consol(Admin Bldg)	3100	31,345,000	26,080,243
567	San Bernardino-Southeast corner of Rialto Ave. and Lena Rd.	5	County Fire	County Fire HazMat Warehouse	3100	32,196,500	2,000,000
568	San Bernardino-TBD	5	County Fire	CF Station 226 Land Acquisition	3100	700,000	698,044
569	San Bernardino-TBD	5	County Fire	CF Station 227 Land Acquisition	3100	700,000	698,271
570	San Bernardino-TBD	5	County Fire	CF Station 226 New Build	3100	7,000,000	7,000,000



**Exhibit A**  
**2020-21 Capital Improvement Program Projects**  
**Administered by Department of Real Estate Services**

Index No.	Location/Address	Dist	Department	Project Name-Description	Fund	Total Project Cost	2020-21 Adopted Requirements
571	San Bernardino-TBD	5	Information Services	El Paso 800 MHZ Tower Replacement	3100	495,000	353,844
572	San Bernardino-TBD	5	Information Services	Spirit North 800 MHZ Tower Replacement	3100	495,000	416,105
573	San Bernardino-Various	5	County Fire	Security Gates and Wire	3100	641,732	3,259
574	San Bernardino-Various	5	RES-Project Management	Downtown Bldg Proj Master Planing Budget	3100	360,538	25,715
575	San Bernardino-Various	5	RES-Project Management	County Government Ctr Campus Improvement	3100	15,620,852	7,145,143
576	Searchlight-9995 State Highway 164	1	Information Services	800MHz Searchlight - New Generator	3100	566,627	458,413
577	Stateline-100779 Bear Rd.	1	Information Services	800MHz Mountain Pass - New Generator	3100	583,174	475,002
578	Trona-13215 Jones St.	1	RES-Project Management	TR001-Sheriff Roof Replacement	3100	550,000	427,728
579	Trona-82805 Mt. View	1	RES-Project Management	Trona Library Paint	3100	190,000	2,104
580	Trona-Wildrose Rd. & Quarry Rd.	1	Information Services	800MHz Poison Canyon - New Generator	3100	573,680	453,316
581	Twentynine Palms-6078 Adobe	3	RES-Project Management	29 Palms Library Interior Maint.	3100	130,752	520
582	Twentynine Palms-6078 Adobe	3	RES-Project Management	Twentynine Palms Library New Asphalt	3100	280,000	246,368
583	Twentynine Palms-73663 Manana Drive	3	Fleet Management	29 Palms Service Center Needs Assessment	3100	75,000	75,000
584	Twin Peaks-26010 Hwy 189	2	RES-Project Management	Twin Peaks Blg Digital Controls	3100	75,000	75,000
585	Twin Peaks-737 Grandview Rd.	2	County Fire	CF Stn. 26 Cat House	3100	250,000	250,000
586	Upland-1350 N. Benson Ave.	2	County Fire	CF Station 163 Bathroom Remodel	3100	350,000	210,638
587	Upland-1370 N. Benson Ave.	2	Office of the Fire Marshall (OFM) - Fire District	HHW Upland - Steel Canopy	3100	97,010	24,704
588	Upland-2413 Euclid Ave.	2	County Fire	Station #12 Bathroom Remodel	3100	188,000	8,062
589	Victorville-14455 Civic Dr.	1	District Attorney	Victorville DA Design/Remodel	3100	1,360,000	1,264,644
590	Victorville-14455 Civic Dr.	1	RES-Project Management	Victorville Court Doors	3100	60,000	60,000
591	Victorville-14455 Civic Dr.	1	RES-Project Management	Victorville Court 20 HVAC	3100	109,400	3,245
592	Victorville-14455 Civic Dr.	1	RES-Project Management	Victorville Courthouse Fire Alarm	3100	299,200	299,200



**Exhibit A  
2020-21 Capital Improvement Program Projects  
Administered by Department of Real Estate Services**

<b>Index No.</b>	<b>Location/Address</b>	<b>Dist</b>	<b>Department</b>	<b>Project Name-Description</b>	<b>Fund</b>	<b>Total Project Cost</b>	<b>2020-21 Adopted Requirements</b>
593	Victorville-15000 Tokay St.	1	Fleet Management	High Desert Service Center Expansion	3100	8,000,000	587,916
594	Victorville-15371 Civic Dr.	1	RES-Project Management	Victorville DA Annex Paving	3100	100,000	2,688
595	Victorville-18000 Yates Rd.	1	Regional Parks	Mojave Narrows Playground Resurfacing	3100	216,263	3,115
596	Victorville-TBD	1	Probation	Probation Office Space-Victorville	3100	25,000	25,000
597	Wrightwood-5980 Elm St.	1	County Fire	County Fire Station #14 Bathroom Add	3100	466,519	51,033
598	Wrightwood-5980 Elm St.	1	County Fire	Station 14 Roofing Repair/Replacement	3100	218,000	18,622
599	Wrightwood-6011 Pine St.	1	RES-Project Management	WRI502-Library, Restroom Upgrade	3100	165,000	69,122
600	Yermo-36600 Ghost Town Rd.	1	Regional Parks	Calico Ghost Town Roof Repairs	3100	638,973	1,102
601	Yermo-36600 Ghost Town Rd.	1	RES-Project Management	Calico Ghost Town Park Office/Visitor Center	3100	249,013	8,521
602	Yermo-36600 Ghost Town Rd.	1	RES-Project Management	Calico Roof Repairs	3100	444,000	18,308
603	Yermo-36600 Ghost Town Rd.	1	RES-Project Management	YER045-Calico, Pizza Garden Repair	3100	460,000	397,863
604	Yermo-Remote Location	1	Information Services	800MHz Sandy - New Generator	3100	573,680	453,358
605	Yucaipa-33900 Oak Glen Rd.	1	Regional Parks	Calico Campground Granite Layment	3100	50,000	1,562
606	Yucaipa-33900 Oak Glen Rd.	3	General Fund	Yucaipa REGP Playground Resurfacing	3100	80,600	5,017
607	Yucaipa-33900 Oak Glen Rd.	3	Regional Parks	Yucaipa Regional Park Special Event Entry	3100	150,000	312
608	Yucaipa-33900 Oak Glen Rd.	3	Regional Parks	Yucaipa REGP Electrical Upgrade	3100	333,446	1
609	Yucaipa-33900 Oak Glen Rd.	3	Regional Parks	Yucaipa RP Grp Tent Shelter Repl #20-005	3100	851,161	388,320
610	Yucaipa-33900 Oak Glen Rd.	3	Regional Parks	Yucaipa Regional Park RV ADA Upgrades	3100	500,000	500,000
611	Yucaipa-33900 Oak Glen Rd.	3	RES-Project Management	Yucaipa Reg Parks ADA Play Surface Replacement	3100	546,600	3,065
612	Yucca Valley-56389 Pima Trail	3	Preschool Services	PSD Yucca Valley Flagpole Installation	3100	35,444	19,512
613	Yucca Valley-56460 Paseo Las Ninas	3	RES-Project Management	Yucca Valley Demo Old Animal Shelter	3100	45,000	2,568
<b>Total</b>						<b>1,241,840,559</b>	<b>643,478,085</b>



**Exhibit B**  
**2020-21 Capital Improvement Program Projects**  
**Administered by Department of Public Works-Transportation**

Index No.	Location/Address	Dist	Department	Project Name-Description	Fund	Total Project Cost	2020-21 Adopted Requirements
1	Amboy	1	Transportation	National Trails Highway at Beacon Ditch Replacement - Bridge replacement. Federal Funded by Highway Bridge Program (88.53%) and General Fund match (11.47%)	2000	1,589,000	214,789
2	Amboy	1	Transportation	National Trails Highway at Cerro Ditch Replacement - Bridge replacement. Federal Funded by Highway Bridge Program (88.53%) and General Fund match (11.47%)	2000	1,589,000	216,000
3	Amboy	1	Transportation	National Trails Highway at Cerulia Ditch Replacement - Bridge replacement. Federal Funded by Highway Bridge Program (88.53%) and General Fund match (11.47%)	2000	1,589,000	216,000
4	Amboy	1	Transportation	National Trails Highway at Gordo Ditch Replacement - Bridge replacement. Federal Funded by Highway Bridge Program (88.53%) and General Fund match (11.47%)	2000	1,589,000	216,000
5	Amboy	1	Transportation	National Trails Highway at Larissa Ditch Replacement - Bridge replacement. Federal Funded by Highway Bridge Program (88.53%) and General Fund match (11.47%)	2000	1,589,000	216,000
6	Amboy	1	Transportation	National Trails Highway at Leith Ditch Replacement - Bridge replacement. Federal Funding by Highway Bridge Program (88.53%) and General Fund match (11.47%)	2000	1,589,000	216,000
7	Amboy	1	Transportation	National Trails Highway at Sombra Ditch Replacement - Bridge replacement. Federal Funded by Highway Bridge Program (88.53%) and General Fund match (11.47%)	2000	1,929,400	126,533
8	Amboy	1	Transportation	National Trails Highway at Terra Ditch Replacement - Bridge replacement. Federal Funded by Highway Bridge Program (88.53%) and General Fund match (11.47%)	2000	1,589,000	216,000
9	Apple Valley	1	Transportation	Rock Springs Road Bridge Replacement - over Mojave River, Apple Valley Area - Funded by Development Mitigation Transportation Fees, General Fund and Potential Federal Funds	2000	20,234,837	512,276
10	Arrowhead Farms	5	Transportation	40th Street and Other Roads - Pavement improvement and ADA ramps project - Funded by City of San Bernardino, General funding and SB1	2000	3,111,862	2,037,350
11	Baker	1	Transportation	Baker Boulevard Bridge Replacement and Widening over the Mojave River - Federal Funded by Highway Bridge Program (88.53%), San Bernardino County Transit Authority (SBCTA) (11.42%) and Gas Tax (.10%)	2000	13,359,375	0
12	Big Bear	3	Transportation	Pine View Drive Storm Drains - Installation of storm drain on Pine Drive, Big Bear Area. Funded by other Department and Unspecified Source	2000	4,688,458	0



**Exhibit B**  
**2020-21 Capital Improvement Program Projects**  
**Administered by Department of Public Works-Transportation**

Index No.	Location/Address	Dist	Department	Project Name-Description	Fund	Total Project Cost	2020-21 Adopted Requirements
13	Big Bear	3	Transportation	Stanfield Cutoff Roadway Repair and Bridge Replacement - North of State Highway 18 to State Highway 38, Big Bear Area - Funded by General Fund and Gas Tax	2000	26,605,024	0
14	Bloomington	5	Transportation	Valley Boulevard and Other Roads - Pavement reconstruction, mill and overlay, and ADA curb ramp improvements on various roads	2000	5,125,600	2,533,300
15	Bloomington	5	Transportation	Interstate 10 Cedar Interchange - Funded by the City of Rialto, City of Fontana, SBCTA, Gas Tax, and General Fund	2000	112,067,000	35,275,336
16	Chino	4	Transportation	Pipeline Avenue and Chino Avenue - Construct storm drains, mill and overlay, ADA ramps - Funded by Measure I, City of Chino and City of Montclair	2000	5,263,015	4,207,000
17	Chino	4	Transportation	State Route 60 / Central Ave Interchange - Modify State Route 60 ramps at Central Avenue. (Construction not funded) - Funded by City of Chino, Development Transportation Mitigation Fees, and SBCTA	2055	20,591,000	8,613,048
18	Del Rosa	3	Transportation	Sterling Ave - Mill and Overlay with ADA ramps - Funded by City of San Bernardino, Gas tax and SB1	2000	1,500,000	0
19	Devore	2	Transportation	Glen Helen Parkway Bridge Replacement @ Cajon Wash - Federal Funded by Highway Bridge Program (88.53%), Gas Tax (.03%), and General Fund (11.44%)	2000	35,460,948	502,718
20	Essex	1	Transportation	National Trails Highway at Adena Ditch Replacement - Bridge replacement Federal Funded by Highway Bridge Program (88.53%) and General Fund match (11.47%)	2000	1,845,400	180,000
21	Fontana	5	Transportation	Merrill Ave and Other Roads - Pavement reconstruction, driveway and ADA curb ramp improvements	2000	6,870,000	426,450
22	Fontana	5	Transportation	Napa Street and Other Roads - Pavement reconstruction, sidewalk, driveway, and ADA curb ramp improvements on various roads.	2000	6,439,000	221,600
23	Fontana	5	Transportation	Slover Ave @ Alder/ Locust - Drainage Improvements	2000	379,802	65,600
24	Fontana	5	Transportation	Alder Avenue Reconstruction - Reconstruction and overlay - Funded by City of Fontana and Measure I	2000	1,835,000	1,623,000
25	Fontana	2	Transportation	Arrow Route Railroad Crossing Modification on Arrow Route and Lime Street - Unspecified Funding Source	2000	450,000	0
26	Fontana	2	Transportation	Arrow Route Traffic Signal Installation - Construction of new traffic signals - Funded by Gas Tax	2000	3,510,273	1,602,064
27	Fontana	2	Transportation	Cherry Ave & Andel Drive Reconstruction- Funded by City of Fontana, General funding and SB1	2000	6,103,110	0





**Exhibit B**  
**2020-21 Capital Improvement Program Projects**  
**Administered by Department of Public Works-Transportation**

Index No.	Location/Address	Dist	Department	Project Name-Description	Fund	Total Project Cost	2020-21 Adopted Requirements
28	Fontana	2	Transportation	Cherry Ave Grade Separation - On Cherry Ave over the Burlington Northern Santa Fe Railroad. - Funded by RDA and Regional Development Fees for Preliminary Engineering and Design, Construction Potentially Funding by SBCTA	2000	10,957,067	0
29	Fontana	2	Transportation	San Bernardino Avenue Widening - Cherry to Fontana Avenue, Fontana Area. Funded by SBCTA, Gas Tax and General Fund	2000	4,951,771	514,247
30	Fontana	2	Transportation	Beech Ave Pavement Reconstruction - Funded by SB1 and Measure I	2000	6,918,934	706,000
31	Helendale	1	Transportation	Shadow Mountain Road Paving, Bridge and River Crossing - Helendale Road to National Trails Highway - Funded by Development Transportation Mitigation Fees, Measure I - Victor Valley area, and Potentially SBCTA and Unspecified Funding Source	2022	67,843,250	535,000
32	Hesperia	1	Transportation	Ranchero Road Widening and Rehabilitation - From 0.15 mile east of Mariposa Road to Seventh Avenue, Hesperia Area. Funded by City of Victor Valley, SBCTA and Unspecified Source	2164	38,773,453	17,913,550
33	High Desert	1	Transportation	National Trails Highway Bridges Management Plan - From Daggett-Yermo Road to Mountain Springs Road, High Desert Area - Repair, rehabilitate, or reconstruct various bridges - Federal Funded, Potentially Funded by SBCTA and General Fund	2000	181,390,906	2,100,000
34	Joshua Tree	3	Transportation	Sunburst Avenue Bicycle Infrastructure - Reconstruct Class I Bike Path - Funded by SB1	2000	1,429,566	1,134,000
35	Lake Arrowhead	2	Transportation	Arrowbear Drive Bridge Replacement @ Spillway - Funded by Major Local Highway Funded thru SBCTA	2000	3,572,796	0
36	Ludlow	1	Transportation	National Trails Highway at Bristol Ditch Replacement - Bridge replacement. Federal Funded by Highway Bridge Program (88.53%) and General Fund match (11.47%)	2000	1,589,000	216,000
37	Needles	1	Transportation	Needles Highway Improvements and Paiute Wash Bridge Replacement - Funded by Federal Public Land Highway Discretionary Funds	2000	142,425,722	0
38	Needles	1	Transportation	Needles Highway (Segment 1B), 500ft South of Park Road - Rehabilitation - Funded by Federal Public Land Highway Discretionary Funds	2000	1,782,000	1,782,000
39	Phelan	1	Transportation	Phelan Road - Construction of left and right turn lanes and acceleration lanes on Phelan Road at the intersections of Arrowhead Road, Sunny Vista Road, Tumbleweed Road, and Sonora Road	2000	1,250,400	1,110,400
40	Redlands	3	Transportation	Garnet Street - Road improvements include mill and overlay, leveling course and replace concrete dike	2000	1,040,957	883,867



**Exhibit B**  
**2020-21 Capital Improvement Program Projects**  
**Administered by Department of Public Works-Transportation**

Index No.	Location/Address	Dist	Department	Project Name-Description	Fund	Total Project Cost	2020-21 Adopted Requirements
41	Redlands	3	Transportation	Interstate 10 / Alabama Ave Interchange - Agency lead - Funded by City of Redlands, SBCTA and Regional Development Fee Program	2103	10,968,000	5,261,095
42	San Bernardino	5	Transportation	Institution Road Reconstruction and Improvements, .20M W of Verdernont Ranch Rd east .40M - Repavement. Funded by General Fund (transferred previously)	2000	7,000,000	0
43	San Bernardino	5	Transportation	Old Waterman Canyon Road Culver - Construct culvert (tunnel under the road) - Funding by Gas Tax	2000	163,343	0
44	San Bernardino Valley Area	-	Transportation	Traffic Signals Installations - Nine traffic signals at various locations - Unspecified Funding Source	2142	7,000,000	0
45	Victorville	1	Transportation	Green Tree Boulevard - New road from Yates to intersection of Green Tree Boulevard and Hesperia Road. City Lead received federal funding for preliminary engineering and design. Partial funding by City of Victorville, SBCTA and General Fund (County Share)	2000	46,007,573	19,942,285
46	Wrightwood	1	Transportation	Lone Pine Canyon Road Culvert - Construct Arched Culverts at Sheep Creek, Wrightwood - Funding by Gas Tax and Proposition 42	2000	2,429,916	0
47	Yermo	1	Transportation	Yermo Road Bridge Replacement - Design bridge replacement. Federal Funded by Highway Bridge Program (88.53%) and Gas Tax for match (11.47%)	2000	2,664,334	130,000
<b>Total</b>						<b>828,651,092</b>	<b>111,665,508</b>



**Exhibit C**  
**2020-21 Capital Improvement Program Projects**  
**Administered by Department of Public Works-Solid Waste Management**

Index No.	Location/Address	Dist	Department	Project Name-Description	Fund	Total Project Cost	2020-21 Adopted Requirements
1	Apple Valley	1	Solid Waste	Groundwater Treatment System Apple Valley Landfill - Construction of full scale water groundwater treatment.	4250	1,290,000	1,290,000
2	Barstow	3	Solid Waste	Perimeter/Tortoise Fencing Barstow Sanitary Landfill - Construction and construction management for perimeter/tortoise fencing and requirements.	4250	537,500	537,500
3	Barstow	3	Solid Waste	Liner Construction Phase 1B Barstow Sanitary Landfill - Construction of 8.25 acres of liner to control fluid and gas migration into the ground.	4250	4,823,750	4,598,750
4	Colton	3	Solid Waste	Final Closure Construction Colton Sanitary Landfill - Construction of engineered soil cap and final cover.	4250	27,850,000	22,000,000
5	Heaps Peak	2	Solid Waste	East Slope Stabilization Heaps Peak Sanitary Landfill - Construction to stabilize the east slope of landfill.	4250	2,000,000	2,000,000
6	Hinkley	1	Solid Waste	Groundwater Treatment System Hinkley Sanitary Landfill - Construction of full scale water groundwater treatment.	4250	669,500	106,250
7	Landers	3	Solid Waste	Liner Construction Unit 2 Phase 1A Landers Sanitary Landfill - Planning, Design, and Construction of 7.2 acres of liner to control fluid and gas migration into the ground.	4250	4,785,000	0
8	Landers	3	Solid Waste	Landfill Gas Collection and Control System Landers Sanitary Landfill - Construction of landfill gas extraction system.	4250	3,229,000	1,320,000
9	Landers	3	Solid Waste	Groundwater Well Construction Landers Sanitary Landfill - Well construction for monitoring condensation of discharge.	4250	855,000	550,000
10	Mid-Valley	5	Solid Waste	Liner, Liquid Handling and Basin Construction Unit 4 Phase 1 Mid-Valley Sanitary Landfill - Construction of double-layer liner on approximately 11.25 floor and 32.5 slope acres.	4250	49,552,075	6,250,000
11	Mid-Valley	5	Solid Waste	Landfill Perimeter Gas Extraction System Mid-Valley Sanitary Landfill - Construction of perimeter header landfill gas extraction system.	4250	1,800,000	300,000
12	Mid-Valley	5	Solid Waste	Additional Flare Stations Mid-Valley Sanitary Landfill - Construction of additional flare stations.	4250	4,950,000	2,450,000
13	Mid-Valley	5	Solid Waste	Electrical Infrastructure Mid-Valley Landfill - Construction of on-property electrical distribution infrastructure.	4250	2,000,000	2,000,000
14	Mid-Valley	5	Solid Waste	Liner, Liquid Handling and Basin Construction Unit 4 Phase 2 Mid-Valley Sanitary Landfill - Construction of double-layer liner on approximately 22 slope acres.	4250	12,300,000	4,900,000
15	Mid-Valley	5	Solid Waste	Liner, Liquid Handling and Basin Construction Unit 4 Phase 2 Mid-Valley Sanitary Landfill - Construction of double-layer liner on approximately 38 slope acres.	4250	21,950,000	7,300,000



**Exhibit C**  
**2020-21 Capital Improvement Program Projects**  
**Administered by Department of Public Works-Solid Waste Management**

Index No.	Location/Address	Dist	Department	Project Name-Description	Fund	Total Project Cost	2020-21 Adopted Requirements
16	San Timoteo	3	Solid Waste	Entrance Road Construction San Timoteo Sanitary Landfill - Construction of entrance/access road.	4250	2,410,000	2,410,000
17	San Timoteo	3	Solid Waste	Additional Flare Stations San Timoteo Sanitary Landfill - Construction of additional flare stations.	4250	2,380,000	1,180,000
18	San Timoteo	3	Solid Waste	Scalehouse Construction San Timoteo Landfill - Construction of a new, updated scalehouse facility.	4250	2,410,000	480,000
19	San Timoteo	3	Solid Waste	Liner Construction Unit 2 Phase 3-2 and 4-1 San Timoteo Sanitary Landfill - Construction of composite liner on approximately 8 floor and 15.5 slope acres to control fluid and gas migration into the ground.	4250	16,100,000	11,050,000
20	San Timoteo	3	Solid Waste	Liner Construction Unit 2 Phase 5 San Timoteo Sanitary Landfill - Construction of approximately 13.8 acres of slope liner and 7.8 acres of base liner to control fluid and gas migration into the ground.	4250	16,100,000	200,000
<b>Total</b>						<b>177,991,825</b>	<b>70,922,500</b>



**Exhibit D**  
**2020-21 Capital Improvement Program Projects**  
**Administered by Department of Public Works-Flood Control**

Index No.	Location/Address	Dist	Department	Project Name-Description	Fund	Total Project Cost	2020-21 Adopted Requirements
1	Apple Valley	1	Flood Control	Desert Knolls Wash - Phase III	2532	12,083,119	11,503,000
2	Barstow	3	Flood Control	Avenue I - Barstow Project	2532	3,275,475	3,271,537
3	Chino	4	Flood Control	San Antonio Storm Drain	2518	17,521,872	0
4	Chino Hills	4	Flood Control	Carbon Canyon Channel	2518	17,924,016	665,000
5	Chino Hills	4	Flood Control	Grove Basin Outlet Storm Drain	2518	9,337,792	201,000
6	Fontana	2	Flood Control	West Fontana Channel - Hickory Basin to Banana Basin	2518	11,524,773	2,814,656
7	Fontana	2	Flood Control	Etiwanda Channel Invert Repair	2518	2,452,703	0
8	Fontana	2	Flood Control	Hawker Crawford Channel	2518	4,820,085	4,545,376
9	Fontana	2	Flood Control	West Fontana Channel - Banana Basin to Juniper Avenue	2518	78,418,292	18,414,135
10	Hesperia	1	Flood Control	Bandicoot Basin	2532	22,771,949	300,000
11	Hesperia	1	Flood Control	Oak Hills Basin	2532	38,556,611	110,000
12	Hesperia	1	Flood Control	Ranchero Basin	2532	32,566,954	5,000
13	Highland	3	Flood Control	City Creek Levee Repair	2522	9,110,000	5,000
14	Highland	3	Flood Control	Elder Creek and Plunge Creek Restoration	2526	14,734,564	10,337,685
15	Ontario	4	Flood Control	West State Street Storm Drain - Segment 3B	2518	23,560,801	23,060,408
16	Rancho Cucamonga	4	Flood Control	Rancho Cucamonga Yard Building Construction	2518	6,073,000	335,000
17	Redlands	3	Flood Control	San Timoteo Creek - Reach 3B Levee Repair	2526	410,000	409,380
18	Redlands	3	Flood Control	San Timoteo Creek - Mitigation Maintenance	2526	500,000	500,000
19	Rialto	5	Flood Control	Rialto Channel at Riverside Avenue	2522	12,211,988	9,981,034
20	Rialto	5	Flood Control	Cactus Basin #4 & #5	2522	21,589,680	0
21	Rialto	5	Flood Control	Rialto Channel from Willow Avenue to Etiwanda Avenue	2522	40,175,011	60,000
22	Rimforest	2	Flood Control	Rimforest Drainage	2536	8,271,140	100,000



**Exhibit D**  
**2020-21 Capital Improvement Program Projects**  
**Administered by Department of Public Works-Flood Control**

<b>Index No.</b>	<b>Location/Address</b>	<b>Dist</b>	<b>Department</b>	<b>Project Name-Description</b>	<b>Fund</b>	<b>Total Project Cost</b>	<b>2020-21 Adopted Requirements</b>
23	San Bernardino	3	Flood Control	Santa Ana River Wall Repair	2522	1,529,469	0
24	San Bernardino	5	Flood Control	Del Rosa Channel	2522	33,166,133	10,000
25	Twentynine Palms	3	Flood Control	Donnell Basin	2540	12,754,614	2,500,000
26	Twentynine Palms	3	Flood Control	El Rey Road Crossing	2540	1,500,000	1,500,000
27	Victorville	1	Flood Control	Seneca Basin	2532	10,865,620	5,000
<b>Total</b>						<b>447,705,661</b>	<b>90,633,211</b>



**Exhibit E**  
**2020-21 Capital Improvement Program Projects**  
**Administered by San Bernardino County Fire Protection District (County Fire)**

Index No.	Location/Address	Dist	Department	Project Name-Description	Fund	Total Project Cost	2020-21 Adopted Requirements
1	Baker-72734 Baker Boulevard	1	County Fire	County Fire Station #53 - Garage Air Conditioner	2442	9,000	9,000
2	Devore-18000 Institution Road	5	County Fire	County Fire Inmate Camp 15 Glen Helen - Leaky Roof Repair	2410	45,000	45,000
3	San Bernardino-210 South Lena Road	5	County Fire	County Fire Vehicle Services Shop - Electrical Upgrade	2410	35,000	35,000
4	San Bernardino-3398 E. Highland Avenue	5	County Fire	County Fire Station #228 - Bathroom Improvement	2434	59,000	59,000
5	Upland-475 N. 2nd Avenue	4	County Fire	County Fire Station #161 - Sewer Pipe Resleeve	2434	35,000	35,000
6	Yucca Valley-58612 Aberdeen Dr.	3	County Fire	County Fire Station #42 - Interior Repairs	2454	55,000	55,000
					<b>Total</b>	<b>238,000</b>	<b>238,000</b>



**Exhibit F  
2020-21 Capital Improvement Program Projects  
Administered by Special Districts Department**

Index No.	Location/Address	Dist	Department	Project Name-Description	Fund	Total Project Cost	2020-21 Adopted Requirements
1	Big Bear Valley Rec & Park District	3	Special Districts	Big Bear Alpine Zoo Relocation	3164	15,734,054	2,464,075
2	Big Bear Valley Rec & Park District	3	Special Districts	Sugarloaf Park Renovations	3161	50,000	50,000
3	Big Bear Valley Rec & Park District	3	Special Districts	Sugarloaf Dog Park	3161	20,000	20,000
4	Big Bear Valley Rec & Park District	3	Special Districts	Ranch Improvements	3161	15,000	15,000
5	Big Bear Valley Rec & Park District	3	Special Districts	Swim Beach Fencing	3161	10,000	10,000
6	Big Bear Valley Rec & Park District	3	Special Districts	District Office Roof	3161	50,000	34,000
7	Big Bear Valley Rec & Park District	3	Special Districts	Senior Center Improvements	3161	50,000	50,000
8	Big Bear Valley Rec & Park District	3	Special Districts	T-Ball Fencing	3161	15,000	15,000
9	Big Bear Valley Rec & Park District	3	Special Districts	Meadow Park Improvements	3161	235,000	115,991
10	Big Bear Valley Rec & Park District	3	Special Districts	Ranch Court Removal/Renovation	3161	100,000	100,000
11	Bloomington Rec & Park District	5	Special Districts	Kessler Park Improvements	3166	1,271,372	47,869
12	Bloomington Rec & Park District	5	Special Districts	Kessler Park - Basketball Court	3166	18,000	18,000
13	Bloomington Rec & Park District	5	Special Districts	Kessler Park - Dog Park	3166	15,000	15,000
14	CSA 70 Countywide	1	Special Districts-General Districts	Calico Water Treatment Imp. (Regional Parks)	1378	2,500,000	698,807
15	CSA 70 Countywide	1	Special Districts-General Districts	Water & Sanitation Office Relocation - Victor Valley	3604	1,400,000	1,400,000
16	CSA 70 D-1 Lake Arrowhead Dam	2	Special Districts-General Districts	McKay Park Improvements	3620	479,561	456,675
17	CSA 20 Joshua Tree	3	Special Districts-Park Districts	Desert View Conservation Program	3512	480,272	270,860
18	CSA 20 Joshua Tree	3	Special Districts-Park Districts	Dog Park	3512	25,000	25,000
19	CSA 20 Joshua Tree	3	Special Districts-Park Districts	Pre-School Roof Replacement	3512	35,000	35,000
20	CSA 29 Lucerne Valley	3	Special Districts-Park Districts	Senior Center Roof Improvements	3520	35,023	34,129
21	CSA 63 Oak Glen-Yucaipa	3	Special Districts-Park Districts	Park Improvements	1360	30,000	30,000
22	CSA 59 Deer Lodge Park	2	Special Districts-Road Districts	Road Paving	3560	225,000	174,527





**Exhibit F**  
**2020-21 Capital Improvement Program Projects**  
**Administered by Special Districts Department**

Index No.	Location/Address	Dist	Department	Project Name-Description	Fund	Total Project Cost	2020-21 Adopted Requirements
23	CSA 70 R-49 Fawnskin	3	Special Districts-Road Districts	Road Paving	1735	125,529	125,529
24	CSA 70 Countywide	2	Special Districts-Road Districts	Snowdrop Road - Rancho Cucamonga area	3600	6,750,000	6,690,974
25	CSA 42 Oro Grande	1	Special Districts-Sanitation Districts	Ground Flow Meter and Traffic Rated Vault	4514	25,000	25,000
26	CSA 53B Fawnskin	3	Special Districts-Sanitation Districts	Collection System Improvements	4532	641,795	428,755
27	CSA 53B Fawnskin	3	Special Districts-Sanitation Districts	Office Building	4532	250,000	97,516
28	CSA 53B Fawnskin	3	Special Districts-Sanitation Districts	Vacuum Line Improvements	4532	825,165	731,643
29	CSA 70 GH Glen Helen	5	Special Districts-Sanitation Districts	Screw Press for Sludge	4656	1,269,900	945,208
30	CSA 70 S-3 Lytle Creek	2	Special Districts-Sanitation Districts	Bar Screen Upgrade	4730	145,000	144,874
31	CSA 70 S-3 Lytle Creek	2	Special Districts-Sanitation Districts	Force Main Upgrade	4730	316,063	278,423
32	CSA 82 Searles Valley	1	Special Districts-Sanitation Districts	Collection Line for School and Apartment Complex	4868	175,000	152,677
33	CSA 82 Searles Valley	1	Special Districts-Sanitation Districts	North Pioneer Point Septic Tank #2 (50k gallons)	4868	125,000	125,000
34	CSA 82 Searles Valley	1	Special Districts-Sanitation Districts	South Pioneer Point Septic Tank #1 (25k gallons)	4868	100,000	100,000
35	CSA 42 Oro Grande	1	Special Districts-Water Districts	Reservoir 2 (Design)	4506	250,000	84,261
36	CSA 64 Spring Valley Lake	1	Special Districts-Water Districts	Pebble Beach Reservoir #1 - Rehabilitation	4582	75,000	69,362
37	CSA 70 CG Cedar Glen	2	Special Districts-Water Districts	Pipeline Replacement	4618	415,956	415,956
38	CSA 70 CG Cedar Glen	2	Special Districts-Water Districts	Cypress Tank Off-Site Pipeline	4618	721,288	721,288
39	CSA 70 CG Cedar Glen	2	Special Districts-Water Districts	Cypress Tank Booster Station	4618	1,201,453	1,198,763
40	CSA 70 CG Cedar Glen	2	Special Districts-Water Districts	Cedar Glen Tunnel	4618	360,000	360,000
41	CSA 70 F - Morongo Valley	3	Special Districts-Water Districts	Pipeline Replacement	4638	72,000	72,000
42	CSA 70 F - Morongo Valley	3	Special Districts-Water Districts	Uranium Treatment System	4638	325,000	108,000
43	CSA 70 J Oak Hills	1	Special Districts-Water Districts	Chromium VI Treatment	4684	200,000	171,951
44	CSA 70 J Oak Hills	1	Special Districts-Water Districts	Reservoir 3A	4684	2,000,000	1,918,351



**Exhibit F**  
**2020-21 Capital Improvement Program Projects**  
**Administered by Special Districts Department**

<b>Index No.</b>	<b>Location/Address</b>	<b>Dist</b>	<b>Department</b>	<b>Project Name-Description</b>	<b>Fund</b>	<b>Total Project Cost</b>	<b>2020-21 Adopted Requirements</b>
45	CSA 70 J Oak Hills	1	Special Districts-Water Districts	Mainline Extension - Muscatel to Aster	4684	300,000	269,007
46	CSA 70 J Oak Hills	1	Special Districts-Water Districts	Ranchero Road Widening	4684	100,000	100,000
47	CSA 70 J Oak Hills	1	Special Districts-Water Districts	Water Line Extensions - Oak Hill Road	4684	225,000	199,937
48	CSA 70 J Oak Hills	1	Special Districts-Water Districts	Water Pipeline Replacement	4684	160,754	153,730
49	CSA 70 J Oak Hills	1	Special Districts-Water Districts	Well # 6	4684	850,000	849,342
50	CSA 70 W-3 Hacienda	3	Special Districts-Water Districts	Mainline Replacement	4808	200,000	199,518
51	CSA 70 W-3 Hacienda	3	Special Districts-Water Districts	Office Building	4808	150,000	65,960
52	CSA 70 W-3 Hacienda	3	Special Districts-Water Districts	Uranium Treatment System	4808	325,000	259,455
					<b>Total</b>	<b>41,473,185</b>	<b>23,142,413</b>





## Appendices



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**ADMINISTRATION**

	Fiscal Year 2018-19 Actual Amount	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2019-20 Final Budget	Fiscal Year 2020-21 Adopted Budget	Change From Prior Year Final	Percent Change From Prior Year
<b>Requirements</b>						
Staffing Expenses	108,221,576	126,793,783	126,963,184	131,858,030	4,894,846	3.86%
Operating Expenses	232,004,450	318,231,708	354,327,014	324,724,798	(29,602,216)	-8.35%
Capital Expenditures	13,919,834	12,107,836	12,139,714	9,892,087	(2,247,627)	-18.51%
Reimbursements	(61,772,732)	(69,624,762)	(80,028,961)	(75,398,255)	4,630,706	-5.79%
Contingencies	0	0	0	0	0	0.00%
Subtotal	292,373,128	387,508,565	413,400,951	391,076,660	(22,324,291)	-5.40%
Operating Transfers Out	0	0	231,000	0	(231,000)	-100.00%
Non-General Fund Contribution to Reserves/Net Position**	0	1,588,224	1,588,224	0	(1,588,224)	-100.00%
Total	292,373,128	389,096,789	415,220,175	391,076,660	(24,143,515)	-5.81%
<b>Sources</b>						
Taxes	0	0	0	0	0	0.00%
1991 Realignment	0	0	0	0	0	0.00%
2011 Realignment	0	0	0	0	0	0.00%
State/Fed/Other Government	700,167	(1,814,160)	11,366,105	(3,315,079)	(14,681,184)	-129.17%
Fee/Rate	266,957,730	282,287,931	281,950,248	286,648,882	4,698,634	1.67%
Other Revenue	11,617,468	14,059,396	14,506,305	10,258,194	(4,248,111)	-29.28%
Operating Transfers In	238,309	0	0	0	0	0.00%
Use of Fund Balance/Unrestricted Net Position***	(30,294,183)	46,596,493	57,175,169	48,206,486	(8,968,683)	-15.69%
General Fund Allocation/Net County Cost	43,153,639	47,967,129	50,222,348	49,278,177	(944,171)	-1.88%
Total	292,373,129	389,096,789	415,220,175	391,076,660	(24,143,515)	-5.81%
Budgeted Staffing*	978	979	989	991	2	0.20%

\* 2018-19 Budgeted Staffing reflects the Final Budget amounts, as actuals for staffing vary throughout the year.

\*\* Non-General Fund budget units do not budget contingencies, but rather contribute any excess available sources to a specific reserve account. Amounts also include estimated increases to Available Unrestricted Net Position in Enterprise and Internal Service funds.

\*\*\* For 2018-19, the Use of Fund Balance/Unrestricted Net Position budget line item represents either the actual use of fund balance/net position (if positive amounts) or the actual increase to fund balance/net position (if negative amounts) throughout the fiscal year.

Totals may not add due to rounding.



**CAPITAL FACILITIES LEASES**

	Fiscal Year 2018-19 Actual Amount	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2019-20 Final Budget	Fiscal Year 2020-21 Adopted Budget	Change From Prior Year Final	Percent Change From Prior Year
<b>Requirements</b>						
Staffing Expenses	0	0	0	0	0	0.00%
Operating Expenses	8,079,548	55,423	55,423	87,056	31,633	57.08%
Capital Expenditures	0	0	0	0	0	0.00%
Reimbursements	(1,005,042)	(1,005,042)	(1,005,042)	(1,005,042)	0	0.00%
Contingencies	0	0	0	0	0	0.00%
<b>Subtotal</b>	<b>7,074,506</b>	<b>(949,619)</b>	<b>(949,619)</b>	<b>(917,986)</b>	<b>31,633</b>	<b>-3.33%</b>
Operating Transfers Out	0	0	0	0	0	0.00%
Non-General Fund Contribution to Reserves	0	0	0	0	0	0.00%
<b>Total</b>	<b>7,074,506</b>	<b>(949,619)</b>	<b>(949,619)</b>	<b>(917,986)</b>	<b>31,633</b>	<b>-3.33%</b>
<b>Sources</b>						
Taxes	0	0	0	0	0	0.00%
1991 Realignment	0	0	0	0	0	0.00%
2011 Realignment	0	0	0	0	0	0.00%
State/Fed/Other Government	0	0	0	0	0	0.00%
Fee/Rate	0	0	0	0	0	0.00%
Other Revenue	0	0	0	0	0	0.00%
Operating Transfers In	0	0	0	0	0	0.00%
Use of Fund Balance	0	0	0	0	0	0.00%
General Fund Allocation/Net County Cost	7,074,506	(949,619)	(949,619)	(917,986)	31,633	-3.33%
<b>Total</b>	<b>7,074,506</b>	<b>(949,619)</b>	<b>(949,619)</b>	<b>(917,986)</b>	<b>31,633</b>	<b>-3.33%</b>

Totals may not add due to rounding.



**ARROWHEAD REGIONAL MEDICAL CENTER**

	Fiscal Year 2018-19 Actual Amount	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2019-20 Final Budget	Fiscal Year 2020-21 Adopted Budget	Change From Prior Year Final	Percent Change From Prior Year
<b>Requirements</b>						
Staffing Expenses	300,900,496	339,873,359	327,872,039	374,826,104	46,954,065	14.32%
Operating Expenses	307,066,251	277,340,162	382,946,636	351,102,497	(31,844,139)	-8.32%
Capital Expenditures	12,799,269	88,406,300	130,146,162	132,108,279	1,962,117	1.51%
Reimbursements	(7,665,491)	(7,956,769)	(7,956,769)	(9,001,934)	(1,045,165)	13.14%
Contingencies	0	0	0	0	0	0.00%
<b>Subtotal</b>	<b>613,100,524</b>	<b>697,663,052</b>	<b>833,008,068</b>	<b>849,034,946</b>	<b>16,026,878</b>	<b>1.92%</b>
Operating Transfers Out	29,074,962	18,970,580	51,296,067	25,140,295	(26,155,772)	-50.99%
Non-General Fund Contribution to Net Position**	0	3,702,264	3,702,264	0	(3,702,264)	-100.00%
<b>Total</b>	<b>642,175,486</b>	<b>720,335,896</b>	<b>888,006,399</b>	<b>874,175,241</b>	<b>(13,831,158)</b>	<b>-1.56%</b>
<b>Sources</b>						
Taxes	(596)	0	0	0	0	0.00%
1991 Realignment	0	0	0	25,000,000	25,000,000	0.00%
2011 Realignment	0	0	0	0	0	0.00%
State/Fed/Other Government	254,325,467	491,366,258	585,534,782	557,654,420	(27,880,362)	-4.76%
Fee/Rate	132,224,111	118,192,502	118,192,502	90,247,200	(27,945,302)	-23.64%
Other Revenue	86,790,874	10,819,510	10,819,987	11,913,966	1,093,979	10.11%
Operating Transfers In	59,662,436	36,705,079	66,963,050	41,430,413	(25,532,637)	-38.13%
Use of Unrestricted Net Position***	109,173,195	63,252,547	106,496,078	147,929,242	41,433,164	38.91%
General Fund Allocation/Net County Cost	0	0	0	0	0	0.00%
<b>Total</b>	<b>642,175,486</b>	<b>720,335,896</b>	<b>888,006,399</b>	<b>874,175,241</b>	<b>(13,831,158)</b>	<b>-1.56%</b>
Budgeted Staffing*	3,979	4,287	4,323	4,435	112	2.59%

\* 2018-19 Budgeted Staffing reflects the Final Budget amounts, as actuals for staffing vary throughout the year.

\*\* Non-General Fund budget units do not budget contingencies, but rather contribute any excess available sources to a specific reserve account. Amounts also include estimated increases to Available Unrestricted Net Position in Enterprise and Internal Service funds.

\*\*\* For 2018-19, the Use of Unrestricted Net Position budget line item represents either the actual use of net position (if positive amounts) or the actual increase to net position (if negative amounts) throughout the fiscal year.

Totals may not add due to rounding.



**COMMUNITY DEVELOPMENT AND HOUSING AGENCY**

	Fiscal Year 2018-19 Actual Amount	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2019-20 Final Budget	Fiscal Year 2020-21 Adopted Budget	Change From Prior Year Final	Percent Change From Prior Year
<b>Requirements</b>						
Staffing Expenses	3,984,961	4,682,144	4,731,891	4,964,534	232,643	4.92%
Operating Expenses	20,643,217	49,961,077	51,856,473	49,518,361	(2,338,112)	-4.51%
Capital Expenditures	0	13,550,000	13,550,000	13,010,699	(539,301)	-3.98%
Reimbursements	(5,574,989)	(6,257,051)	(6,410,687)	(7,313,415)	(902,728)	14.08%
Contingencies	0	0	0	0	0	0.00%
<b>Subtotal</b>	<b>19,053,189</b>	<b>61,936,170</b>	<b>63,727,677</b>	<b>60,180,179</b>	<b>(3,547,498)</b>	<b>-5.57%</b>
Operating Transfers Out	2,413,514	1,222,915	1,390,009	2,053,955	663,946	47.77%
Non-General Fund Contribution to Reserves**	0	0	0	0	0	0.00%
<b>Total</b>	<b>21,466,703</b>	<b>63,159,085</b>	<b>65,117,686</b>	<b>62,234,134</b>	<b>(2,883,552)</b>	<b>-4.43%</b>
<b>Sources</b>						
Taxes	0	0	0	0	0	0.00%
1991 Realignment	0	0	0	0	0	0.00%
2011 Realignment	0	0	0	0	0	0.00%
State/Fed/Other Government	16,349,218	22,741,923	24,687,608	30,484,495	5,796,887	23.48%
Fee/Rate	5,239	4,000	4,000	4,000	0	0.00%
Other Revenue	5,104,502	1,829,557	1,829,557	1,653,388	(176,169)	-9.63%
Operating Transfers In	560,890	432,177	432,177	182,739	(249,438)	-57.72%
Use of Fund Balance***	(1,063,099)	37,776,533	37,776,533	29,468,003	(8,308,530)	-21.99%
General Fund Allocation/Net County Cost	509,953	374,895	387,811	441,509	53,698	13.85%
<b>Total</b>	<b>21,466,703</b>	<b>63,159,085</b>	<b>65,117,686</b>	<b>62,234,134</b>	<b>(2,883,552)</b>	<b>-4.43%</b>
Budgeted Staffing*	39	39	39	40	1	2.56%

\* 2018-19 Budgeted Staffing reflects the Final Budget amounts, as actuals for staffing vary throughout the year.

\*\* Non-General Fund budget units do not budget contingencies, but rather contribute any excess available sources to a specific reserve account.

\*\*\* For 2018-19, the Use of Fund Balance budget line item represents either the actual use of fund balance (if positive amounts) or the actual increase to fund balance (if negative amounts) throughout the fiscal year.

Totals may not add due to rounding.





**ECONOMIC DEVELOPMENT AGENCY**

	Fiscal Year 2018-19 Actual Amount	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2019-20 Final Budget	Fiscal Year 2020-21 Adopted Budget	Change From Prior Year Final	Percent Change From Prior Year
<b>Requirements</b>						
Staffing Expenses	9,868,149	11,805,587	11,739,755	12,064,343	324,588	2.76%
Operating Expenses	18,187,832	20,758,562	50,990,147	20,173,692	(30,816,455)	-60.44%
Capital Expenditures	0	50,000	50,000	50,000	0	0.00%
Reimbursements	(954,804)	(3,331,694)	(3,331,694)	(4,262,857)	(931,163)	27.95%
Contingencies	0	0	0	0	0	0.00%
Subtotal	27,101,177	29,282,455	59,448,208	28,025,178	(31,423,030)	-52.86%
Operating Transfers Out	0	0	0	0	0	0.00%
Non-General Fund Contribution to Reserves**	0	1,230,877	1,230,877	1,323,268	92,391	7.51%
Total	27,101,177	30,513,332	60,679,085	29,348,446	(31,330,639)	-51.63%
<b>Sources</b>						
Taxes	0	0	0	0	0	0.00%
1991 Realignment	0	0	0	0	0	0.00%
2011 Realignment	202,344	278,631	278,631	278,631	0	0.00%
State/Fed/Other Government	21,451,627	25,071,829	55,216,588	24,036,781	(31,179,807)	-56.47%
Fee/Rate	100,718	80,000	80,000	80,000	0	0.00%
Other Revenue	885,342	957,841	957,841	1,228,474	270,633	28.25%
Operating Transfers In	0	0	579	0	(579)	-100.00%
Use of Fund Balance***	475,873	0	0	0	0	0.00%
General Fund Allocation/Net County Cost	3,985,273	4,125,031	4,145,446	3,724,560	(420,886)	-10.15%
Total	27,101,177	30,513,332	60,679,085	29,348,446	(31,330,639)	-51.63%
Budgeted Staffing*	147	133	131	128	(3)	-2.29%

\* 2018-19 Budgeted Staffing reflects the Final Budget amounts, as actuals for staffing vary throughout the year.

\*\* Non-General Fund budget units do not budget contingencies, but rather contribute any excess available sources to a specific reserve account.

\*\*\* For 2018-19, the Use of Fund Balance budget line item represents either the actual use of fund balance (if positive amounts) or the actual increase to fund balance (if negative amounts) throughout the fiscal year.

Totals may not add due to rounding.



**FISCAL**

	Fiscal Year 2018-19 Actual Amount	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2019-20 Final Budget	Fiscal Year 2020-21 Adopted Budget	Change From Prior Year Final	Percent Change From Prior Year
<b>Requirements</b>						
Staffing Expenses	45,407,042	50,447,110	52,775,283	54,323,299	1,548,016	2.93%
Operating Expenses	27,945,670	32,340,462	33,605,462	37,765,010	4,159,548	12.38%
Capital Expenditures	2,009,957	982,900	1,151,100	976,000	(175,100)	-15.21%
Reimbursements	(1,522,135)	(3,436,367)	(4,542,719)	(8,925,318)	(4,382,599)	96.48%
Contingencies	0	0	0	0	0	0.00%
<b>Subtotal</b>	<b>73,840,534</b>	<b>80,334,105</b>	<b>82,989,126</b>	<b>84,138,991</b>	<b>1,149,865</b>	<b>1.39%</b>
Operating Transfers Out	1,279,000	0	103,000	0	(103,000)	-100.00%
Non-General Fund Contribution to Reserves**	0	43,590	0	45,545	45,545	0.00%
<b>Total</b>	<b>75,119,534</b>	<b>80,377,695</b>	<b>83,092,126</b>	<b>84,184,536</b>	<b>1,092,410</b>	<b>1.31%</b>
<b>Sources</b>						
Taxes	287,585	793,500	793,500	732,300	(61,200)	-7.71%
1991 Realignment	0	0	0	0	0	0.00%
2011 Realignment	0	0	0	0	0	0.00%
State/Fed/Other Government	1,111,781	1,017,297	1,980,199	1,055,256	(924,943)	-46.71%
Fee/Rate	35,491,286	38,356,337	38,713,747	39,815,394	1,101,647	2.85%
Other Revenue	1,778,999	1,268,506	1,210,294	1,203,644	(6,650)	-0.55%
Operating Transfers In	5,250,000	375,000	375,000	725,000	350,000	93.33%
Use of Fund Balance***	(2,432,242)	3,205,890	3,294,152	3,192,942	(101,210)	-3.07%
General Fund Allocation/Net County Cost	33,632,125	35,361,165	36,725,234	37,460,000	734,766	2.00%
<b>Total</b>	<b>75,119,534</b>	<b>80,377,695</b>	<b>83,092,126</b>	<b>84,184,536</b>	<b>1,092,410</b>	<b>1.31%</b>
Budgeted Staffing*	594	580	589	592	3	0.51%

\* 2018-19 Budgeted Staffing reflects the Final Budget amounts, as actuals for staffing vary throughout the year.

\*\* Non-General Fund budget units do not budget contingencies, but rather contribute any excess available sources to a specific reserve account.

\*\*\* For 2018-19, the Use of Fund Balance budget line item represents either the actual use of fund balance (if positive amounts) or the actual increase to fund balance (if negative amounts) throughout the fiscal year.

Totals may not add due to rounding.



**HUMAN SERVICES**

	Fiscal Year 2018-19 Actual Amount	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2019-20 Final Budget	Fiscal Year 2020-21 Adopted Budget	Change From Prior Year Final	Percent Change From Prior Year
<b>Requirements</b>						
Staffing Expenses	612,582,789	685,998,241	700,969,066	735,065,093	34,096,027	4.86%
Operating Expenses	1,315,499,576	1,582,279,275	1,645,348,381	1,691,132,940	45,784,559	2.78%
Capital Expenditures	3,412,944	6,766,202	14,037,263	11,599,092	(2,438,171)	-17.37%
Reimbursements	(50,058,999)	(55,691,639)	(57,738,085)	(60,510,751)	(2,772,666)	4.80%
Contingencies	0	0	0	0	0	0.00%
<b>Subtotal</b>	<b>1,881,436,310</b>	<b>2,219,352,079</b>	<b>2,302,616,625</b>	<b>2,377,286,374</b>	<b>74,669,749</b>	<b>3.24%</b>
Operating Transfers Out	71,557,732	74,293,989	76,996,838	81,646,939	4,650,101	6.04%
Non-General Fund Contribution to Reserves**	0	7,311,438	2,783,447	10,294,295	7,510,848	269.84%
<b>Total</b>	<b>1,952,994,041</b>	<b>2,300,957,506</b>	<b>2,382,396,910</b>	<b>2,469,227,608</b>	<b>86,830,698</b>	<b>3.64%</b>
<b>Sources</b>						
Taxes	28,643	32,609	32,609	32,864	255	0.78%
1991 Realignment	339,904,914	365,940,131	379,592,491	411,840,030	32,247,539	8.50%
2011 Realignment	305,700,105	302,246,384	302,246,384	308,713,081	6,466,697	2.14%
State/Fed/Other Government	1,034,532,885	1,209,275,983	1,261,382,893	1,312,137,258	50,754,365	4.02%
Fee/Rate	116,107,535	194,234,070	194,234,070	195,766,662	1,532,592	0.79%
Other Revenue	44,411,453	38,823,407	39,583,943	37,659,072	(1,924,871)	-4.86%
Operating Transfers In	33,195,321	34,785,009	32,169,146	40,775,885	8,606,739	26.75%
Use of Fund Balance***	(21,073,338)	36,793,747	61,115,699	38,355,059	(22,760,640)	-37.24%
Use of Non-General Fund Reserves		0	0	0	0	0.00%
General Fund Allocation/Net County Cost	100,186,523	118,826,166	112,039,675	123,947,697	11,908,022	10.63%
<b>Total</b>	<b>1,952,994,041</b>	<b>2,300,957,506</b>	<b>2,382,396,910</b>	<b>2,469,227,608</b>	<b>86,830,698</b>	<b>3.64%</b>
Budgeted Staffing*	8,207	8,390	8,538	8,490	(48)	-0.56%

\* 2018-19 Budgeted Staffing reflects the Final Budget amounts, as actuals for staffing vary throughout the year.

\*\* Non-General Fund budget units do not budget contingencies, but rather contribute any excess available sources to a specific reserve account.

\*\*\* For 2018-19, the Use of Fund Balance budget line item represents either the actual use of fund balance (if positive amounts) or the actual increase to fund balance (if negative amounts) throughout the fiscal year.

Totals may not add due to rounding.



**LAW AND JUSTICE**

	Fiscal Year 2018-19 Actual Amount	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2019-20 Final Budget	Fiscal Year 2020-21 Adopted Budget	Change From Prior Year Final	Percent Change From Prior Year
<b>Requirements</b>						
Staffing Expenses	751,119,802	783,329,172	828,953,186	850,516,084	21,562,898	2.60%
Operating Expenses	338,424,428	358,286,715	392,640,961	382,135,714	(10,505,247)	-2.68%
Capital Expenditures	25,353,575	12,531,798	17,215,451	13,665,634	(3,549,817)	-20.62%
Reimbursements	(89,109,938)	(94,015,033)	(97,623,897)	(97,911,440)	(287,543)	0.29%
Contingencies	0	0	0	0	0	0.00%
<b>Subtotal</b>	<b>1,025,787,867</b>	<b>1,060,132,652</b>	<b>1,141,185,701</b>	<b>1,148,405,992</b>	<b>7,220,291</b>	<b>0.63%</b>
Operating Transfers Out	11,127,081	8,740,495	14,113,842	3,956,381	(10,157,461)	-71.97%
Non-General Fund Contribution to Reserves**	0	5,200	5,200	3,446,758	3,441,558	66183.81%
<b>Total</b>	<b>1,036,914,947</b>	<b>1,068,878,347</b>	<b>1,155,304,743</b>	<b>1,155,809,131</b>	<b>504,388</b>	<b>0.04%</b>
<b>Sources</b>						
Taxes	192,605,078	194,649,762	200,375,762	202,600,000	2,224,238	1.11%
1991 Realignment	500,000	500,000	500,000	500,000	0	0.00%
2011 Realignment	130,964,012	143,265,103	146,258,634	147,249,181	990,547	0.68%
State/Fed/Other Government	95,360,669	83,148,072	118,371,922	90,966,210	(27,405,712)	-23.15%
Fee/Rate	191,793,464	197,405,100	203,517,832	213,063,562	9,545,730	4.69%
Other Revenue	6,131,163	6,732,110	6,655,610	7,283,182	627,572	9.43%
Operating Transfers In	860,147	423,133	8,021,333	444,915	(7,576,418)	-94.45%
Use of Fund Balance***	3,597,585	10,721,805	11,504,365	11,454,484	(49,881)	-0.43%
Use of Non-General Fund Reserves	0	0	0	0	0	0.00%
General Fund Allocation/Net County Cost	415,102,829	432,033,262	460,099,285	482,247,597	22,148,312	4.81%
<b>Total</b>	<b>1,036,914,947</b>	<b>1,068,878,347</b>	<b>1,155,304,743</b>	<b>1,155,809,131</b>	<b>504,388</b>	<b>0.04%</b>
Budgeted Staffing*	6,149	6,244	6,311	6,339	28	0.44%

\* 2018-19 Budgeted Staffing reflects the Final Budget amounts, as actuals for staffing vary throughout the year.

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\*\*\* For 2018-19, the Use of Fund Balance budget line item represents either the actual use of fund balance (if positive amounts) or the actual increase to fund balance (if negative amounts) throughout the fiscal year.

Totals may not add due to rounding.



**OPERATIONS AND COMMUNITY SERVICES**

	Fiscal Year 2018-19 Actual Amount	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2019-20 Final Budget	Fiscal Year 2020-21 Adopted Budget	Change From Prior Year Final	Percent Change From Prior Year
<b>Requirements</b>						
Staffing Expenses	88,846,081	107,914,084	108,047,968	114,597,912	6,549,944	6.06%
Operating Expenses	262,221,709	354,344,991	374,509,939	407,168,820	32,658,881	8.72%
Capital Expenditures	28,924,235	83,302,198	89,164,502	75,790,700	(13,373,802)	-15.00%
Reimbursements	(88,737,169)	(99,782,045)	(101,224,585)	(115,381,411)	(14,156,826)	13.99%
Contingencies	0	0	0	0	0	0.00%
Subtotal	291,254,857	445,779,228	470,497,824	482,176,021	11,678,197	2.48%
Operating Transfers Out	18,812,690	21,775,969	37,929,263	27,488,611	(10,440,652)	-27.53%
Non-General Fund Contribution to Reserves/Net Position**	0	0	0	0	0	0.00%
Total	310,067,546	467,555,197	508,427,087	509,664,632	1,237,545	0.24%
<b>Sources</b>						
Taxes	24,920,259	24,867,445	24,867,445	24,311,635	(555,810)	-2.24%
1991 Realignment	0	0	0	0	0	0.00%
2011 Realignment	0	0	0	0	0	0.00%
State/Fed/Other Government	76,719,856	117,055,437	127,898,007	125,887,860	(2,010,147)	-1.57%
Fee/Rate	145,064,617	148,494,717	149,550,460	157,470,720	7,920,260	5.30%
Other Revenue	27,904,618	19,385,824	20,329,202	18,388,131	(1,941,071)	-9.55%
Operating Transfers In	22,955,156	17,830,507	23,931,376	20,436,140	(3,495,236)	-14.61%
Use of Fund Balance/Unrestricted Net Position***	(32,996,670)	64,266,966	78,791,891	101,259,453	22,467,562	28.52%
General Fund Allocation/Net County Cost	45,499,710	75,654,301	83,058,706	61,910,693	(21,148,013)	-25.46%
Total	310,067,546	467,555,197	508,427,087	509,664,632	1,237,545	0.24%
Budgeted Staffing*	1,496	1,541	1,534	1,521	(13)	-0.85%

\* 2018-19 Budgeted Staffing reflects the Final Budget amounts, as actuals for staffing vary throughout the year.

\*\* Non-General Fund budget units do not budget contingencies, but rather contribute any excess available sources to a specific reserve account. Amounts also include estimated increases to Available Unrestricted Net Position in Enterprise and Internal Service funds.

\*\*\* For 2018-19, the Use of Fund Balance/Unrestricted Net Position budget line item represents either the actual use of fund balance/net position (if positive amounts) or the actual increase to fund balance/net position (if negative amounts) throughout the fiscal year.

Totals may not add due to rounding.



**BOARD GOVERNED COUNTY SERVICE AREAS (SPECIAL DISTRICTS)**

	Fiscal Year 2018-19 Actual Amount	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2019-20 Final Budget	Fiscal Year 2020-21 Adopted Budget	Change From Prior Year Final	Percent Change From Prior Year
<b>Requirements</b>						
Staffing Expenses	10,414,014	11,308,661	11,051,107	12,091,039	1,039,932	9.41%
Operating Expenses	26,506,828	33,752,513	37,413,849	30,680,280	(6,733,569)	-18.00%
Capital Expenditures	17,153,635	33,670,346	36,286,715	24,151,413	(12,135,302)	-33.44%
Reimbursements	(8,311,822)	(8,036,011)	(8,036,011)	(9,916,971)	(1,880,960)	23.41%
Contingencies	0	0	0	0	0	0.00%
<b>Subtotal</b>	<b>45,762,656</b>	<b>70,695,509</b>	<b>76,715,660</b>	<b>57,005,761</b>	<b>(19,709,899)</b>	<b>-25.69%</b>
Operating Transfers Out	7,552,026	5,132,115	11,512,684	8,344,351	(3,168,333)	-27.52%
Non-General Fund Contribution to Reserves/Net Position**	0	2,379,975	2,345,530	3,731,070	1,385,540	59.07%
<b>Total</b>	<b>53,314,682</b>	<b>78,207,599</b>	<b>90,573,874</b>	<b>69,081,182</b>	<b>(21,492,692)</b>	<b>-23.73%</b>
<b>Sources</b>						
Taxes	10,041,759	9,505,392	9,533,792	9,484,701	(49,091)	-0.51%
1991 Realignment	0	0	0	0	0	0.00%
2011 Realignment	0	0	0	0	0	0.00%
State/Fed/Other Government	4,116,028	6,601,964	7,771,334	1,381,320	(6,390,014)	-82.23%
Fee/Rate	21,241,957	22,075,015	22,098,115	20,879,591	(1,218,524)	-5.51%
Other Revenue	4,900,921	11,648,572	17,173,572	10,747,707	(6,425,865)	-37.42%
Operating Transfers In	15,378,512	8,476,144	12,656,713	8,843,809	(3,812,904)	-30.13%
Use of Fund Balance/Unrestricted Net Position***	(2,364,494)	19,900,512	21,340,348	17,744,054	(3,596,294)	-16.85%
General Fund Allocation/Net County Cost	0	0	0	0	0	0.00%
<b>Total</b>	<b>53,314,682</b>	<b>78,207,599</b>	<b>90,573,874</b>	<b>69,081,182</b>	<b>(21,492,692)</b>	<b>-23.73%</b>
Budgeted Staffing*	184	179	177	179	2	1.13%

\* 2018-19 Budgeted Staffing reflects the Final Budget amounts, as actuals for staffing vary throughout the year.

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\*\*\* For 2018-19, the Use of Fund Balance/Unrestricted Net Position budget line item represents either the actual use of fund balance/net position (if positive amounts) or the actual increase to fund balance/net position (if negative amounts) throughout the fiscal year.

Totals may not add due to rounding.



**FIRE PROTECTION DISTRICT**

	Fiscal Year 2018-19 Actual Amount	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2019-20 Final Budget	Fiscal Year 2020-21 Adopted Budget	Change From Prior Year Final	Percent Change From Prior Year
<b>Requirements</b>						
Staffing Expenses	160,198,854	164,171,175	176,159,100	180,142,101	3,983,001	2.26%
Operating Expenses	77,798,937	103,693,171	114,584,789	107,267,077	(7,317,712)	-6.39%
Capital Expenditures	8,006,307	10,039,035	12,093,519	11,126,076	(967,443)	-8.00%
Reimbursements	(28,832,025)	(33,631,523)	(33,705,974)	(30,377,424)	3,328,550	-9.88%
Contingencies	0	0	0	0	0	0.00%
<b>Subtotal</b>	<b>217,172,073</b>	<b>244,271,858</b>	<b>269,131,434</b>	<b>268,157,830</b>	<b>(973,604)</b>	<b>-0.36%</b>
Operating Transfers Out	16,941,172	37,717,407	29,395,649	24,837,960	(4,557,689)	-15.50%
Non-General Fund Contribution to Reserves**	0	4,467,415	2,603,354	7,995,465	5,392,111	207.12%
<b>Total</b>	<b>234,113,245</b>	<b>286,456,680</b>	<b>301,130,437</b>	<b>300,991,255</b>	<b>(139,182)</b>	<b>-0.05%</b>
<b>Sources</b>						
Taxes	93,019,102	92,204,713	92,204,713	97,698,156	5,493,443	5.96%
1991 Realignment	0	0	0	0	0	0.00%
2011 Realignment	0	0	0	0	0	0.00%
State/Fed/Other Government	11,814,534	9,714,574	19,501,513	16,120,877	(3,380,636)	-17.34%
Fee/Rate	91,288,687	103,064,068	104,136,824	106,544,602	2,407,778	2.31%
Other Revenue	7,847,725	11,448,780	11,448,780	8,626,374	(2,822,406)	-24.65%
Operating Transfers In	44,917,613	50,523,503	51,274,618	52,955,644	1,681,026	3.28%
Use of Fund Balance***	(14,774,415)	16,371,806	18,679,410	15,846,400	(2,833,010)	-15.17%
Use of Non-General Fund Reserves	0	0	0	0	0	0.00%
General Fund Allocation/Net County Cost	0	3,129,236	3,884,579	3,199,202	(685,377)	-17.64%
<b>Total</b>	<b>234,113,245</b>	<b>286,456,680</b>	<b>301,130,437</b>	<b>300,991,255</b>	<b>(139,182)</b>	<b>-0.05%</b>
Budgeted Staffing*	1,085	1,043	1,043	1,039	(4)	-0.38%

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Totals may not add due to rounding.



**FLOOD CONTROL DISTRICT**

	Fiscal Year 2018-19 Actual Amount	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2019-20 Final Budget	Fiscal Year 2020-21 Adopted Budget	Change From Prior Year Final	Percent Change From Prior Year
<b>Requirements</b>						
Staffing Expenses	16,561,216	18,950,622	19,610,206	19,976,527	366,321	1.87%
Operating Expenses	82,930,443	116,040,397	118,319,846	132,235,250	13,915,404	11.76%
Capital Expenditures	1,054,016	8,222,400	8,435,900	6,258,000	(2,177,900)	-25.82%
Reimbursements	(16,723,903)	(18,934,300)	(19,544,123)	(20,634,266)	(1,090,143)	5.58%
Contingencies	0	0	0	0	0	0.00%
<b>Subtotal</b>	<b>83,821,773</b>	<b>124,279,119</b>	<b>126,821,829</b>	<b>137,835,511</b>	<b>11,013,682</b>	<b>8.68%</b>
Operating Transfers Out	16,599,607	21,733,905	28,696,323	24,728,654	(3,967,669)	-13.83%
Non-General Fund Contribution to Reserves/Net Position**	0	0	0	0	0	0.00%
<b>Total</b>	<b>100,421,380</b>	<b>146,013,024</b>	<b>155,518,152</b>	<b>162,564,165</b>	<b>7,046,013</b>	<b>4.53%</b>
<b>Sources</b>						
Taxes	57,355,744	54,687,600	54,687,600	59,646,200	4,958,600	9.07%
1991 Realignment	0	0	0	0	0	0.00%
2011 Realignment	0	0	0	0	0	0.00%
State/Fed/Other Government	5,532,990	19,030,075	19,084,285	4,096,770	(14,987,515)	-78.53%
Fee/Rate	2,714,621	3,339,495	3,339,495	3,234,015	(105,480)	-3.16%
Other Revenue	6,569,165	314,500	314,500	284,739	(29,761)	-9.46%
Operating Transfers In	14,825,399	22,998,437	26,442,146	22,207,784	(4,234,362)	-16.01%
Use of Fund Balance/Unrestricted Net Position***	13,423,462	45,642,917	51,650,126	73,094,657	21,444,531	41.52%
General Fund Allocation/Net County Cost	0	0	0	0	0	0.00%
<b>Total</b>	<b>100,421,380</b>	<b>146,013,024</b>	<b>155,518,152</b>	<b>162,564,165</b>	<b>7,046,013</b>	<b>4.53%</b>
Budgeted Staffing*	180	181	181	181	0	0.00%

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Totals may not add due to rounding.





**OTHER AGENCIES**

	Fiscal Year 2018-19 Actual Amount	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2019-20 Final Budget	Fiscal Year 2020-21 Adopted Budget	Change From Prior Year Final	Percent Change From Prior Year
<b>Requirements</b>						
Staffing Expenses	19,354,214	21,169,456	21,411,453	5,088,658	(16,322,795)	-76.23%
Operating Expenses	131,285,864	141,177,524	142,232,669	14,260,401	(127,972,268)	-89.97%
Capital Expenditures	43,807	6,152,222	6,152,222	0	(6,152,222)	-100.00%
Reimbursements	283,907	(750,000)	(750,000)	(760,000)	(10,000)	1.33%
Contingencies	0	0	0	0	0	0.00%
Subtotal	150,967,793	167,749,202	169,046,344	18,589,059	(150,457,285)	-89.00%
Operating Transfers Out	164,876,519	215,807,828	216,796,240	9,075,000	(207,721,240)	-95.81%
Non-General Fund Contribution to Reserves/Net Position**	0	0	0	75,831	75,831	0.00%
Total	315,844,312	383,557,030	385,842,584	27,739,890	(358,102,694)	-92.81%
<b>Sources</b>						
Taxes	0	0	0	0	0	0.00%
1991 Realignment	0	0	0	0	0	0.00%
2011 Realignment	0	0	0	0	0	0.00%
State/Fed/Other Government	122,477,510	122,645,281	123,483,713	12,806,475	(110,677,238)	-89.63%
Fee/Rate	21,755,768	41,673,802	42,656,658	3,097,240	(39,559,418)	-92.74%
Other Revenue	3,803,549	1,963,385	1,963,385	603,012	(1,360,373)	-69.29%
Operating Transfers In	166,371,951	216,215,778	216,680,044	11,172,792	(205,507,252)	-94.84%
Use of Fund Balance/Unrestricted Net Position***	1,435,535	1,058,784	1,058,784	60,371	(998,413)	-94.30%
Use of Non-General Fund Reserves	0	0	0	0	0	0.00%
General Fund Allocation/Net County Cost	0	0	0	0	0	0.00%
Total	315,844,312	383,557,030	385,842,584	27,739,890	(358,102,694)	-92.81%
Budgeted Staffing*	194	201	57	57	0	0.00%

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\*\*\* For 2018-19, the Use of Fund Balance/Unrestricted Net Position budget line item represents either the actual use of fund balance/net position (if positive amounts) or the actual increase to fund balance/net position (if negative amounts) throughout the fiscal year.

Totals may not add due to rounding.



**CAPITAL IMPROVEMENT PROGRAM**

	Fiscal Year 2018-19 Actual Amount	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2019-20 Final Budget	Fiscal Year 2020-21 Adopted Budget	Change From Prior Year Final	Percent Change From Prior Year
<b>Requirements</b>						
Staffing Expenses	0	0	0	0	0	0.00%
Operating Expenses	18,881	1,249	1,249	0	(1,249)	-100.00%
Capital Expenditures	64,399,176	552,326,453	565,689,297	530,227,104	(35,462,193)	-6.27%
Reimbursements	(17,304,569)	(80,659,426)	(83,826,801)	(62,055,258)	21,771,543	-25.97%
Contingencies	0	0	0	0	0	0.00%
<b>Subtotal</b>	<b>47,113,488</b>	<b>471,668,276</b>	<b>481,863,745</b>	<b>468,171,846</b>	<b>(13,691,899)</b>	<b>-2.84%</b>
Operating Transfers Out	1,569,695	3,739,696	3,941,513	2,046,609	(1,894,904)	-48.08%
Non-General Fund Contribution to Reserves**	0	0	0	0	0	0.00%
<b>Total</b>	<b>48,683,183</b>	<b>475,407,972</b>	<b>485,805,258</b>	<b>470,218,455</b>	<b>(15,586,803)</b>	<b>-3.21%</b>
<b>Sources</b>						
Taxes	0	0	0	0	0	0.00%
1991 Realignment	0	0	0	0	0	0.00%
2011 Realignment	0	0	0	0	0	0.00%
State/Fed/Other Government	582,122	2,505,624	2,981,253	2,327,193	(654,060)	-21.94%
Fee/Rate	0	0	0	0	0	0.00%
Other Revenue	253,887	0	(46,022)	(5,004)	41,018	-89.13%
Operating Transfers In	83,627,281	190,107,878	200,075,557	72,871,268	(127,204,289)	-63.58%
Use of Fund Balance**	(35,780,107)	282,794,470	282,794,470	395,024,998	112,230,528	39.69%
General Fund Allocation/Net County Cost	0	0	0	0	0	0.00%
<b>Total</b>	<b>48,683,183</b>	<b>475,407,972</b>	<b>485,805,258</b>	<b>470,218,455</b>	<b>(15,586,803)</b>	<b>-3.21%</b>

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Totals may not add due to rounding.



**OTHER FUNDING**

	Fiscal Year 2018-19 Actual Amount	Fiscal Year 2019-20 Adopted Budget	Fiscal Year 2019-20 Final Budget	Fiscal Year 2020-21 Adopted Budget	Change From Prior Year Final	Percent Change From Prior Year
<b>Requirements</b>						
Staffing Expenses	339,185	140,166	140,166	118,436	(21,730)	-15.50%
Operating Expenses	5,888,483	11,501,063	61,501,063	11,117,067	(50,383,996)	-81.92%
Capital Expenditures	1,799,435	0	0	0	0	0.00%
Reimbursements	(81,307)	0	0	0	0	0.00%
Contingencies	0	175,527,524	143,320,159	302,736,117	159,415,958	111.23%
<b>Subtotal</b>	<b>7,945,795</b>	<b>187,168,753</b>	<b>204,961,388</b>	<b>313,971,620</b>	<b>109,010,232</b>	<b>53.19%</b>
Operating Transfers Out	137,457,299	195,644,206	203,701,038	78,036,002	(125,665,036)	-61.69%
General Fund Contributions to Reserves	0	70,660,201	73,420,124	57,266,025	(16,154,099)	-22.00%
Non-General Fund Contribution to Reserves*	0	0	0	0	0	0.00%
<b>Total</b>	<b>145,403,094</b>	<b>453,473,160</b>	<b>482,082,550</b>	<b>449,273,647</b>	<b>(32,808,903)</b>	<b>-6.81%</b>
<b>Sources</b>						
Taxes	666,033,490	678,108,173	672,382,173	713,534,225	41,152,052	6.12%
1991 Realignment	1,799,000	1,799,000	1,799,000	1,799,000	0	0.00%
2011 Realignment	0	0	0	0	0	0.00%
State/Fed/Other Government	5,458,555	4,197,110	54,197,110	4,142,110	(50,055,000)	-92.36%
Fee/Rate	92,454,487	88,417,205	88,417,205	91,778,434	3,361,229	3.80%
Other Revenue	69,454,017	106,715,581	106,415,581	41,183,081	(65,232,500)	-61.30%
Operating Transfers In	27,465,620	29,239,432	29,391,390	27,379,402	(2,011,988)	-6.85%
Use of Fund Balance**	(12,224,115)	40,204,571	40,204,571	65,745,127	25,540,556	63.53%
General Fund Unassigned Fund Balance**	(55,893,401)	210,890,301	210,890,301	252,862,863	41,972,562	19.90%
Use of General Fund Reserves	0	10,423,353	27,998,684	12,140,854	(15,857,830)	-56.64%
General Fund Allocation/Net County Cost	(649,144,559)	(716,521,566)	(749,613,465)	(761,291,449)	(11,677,984)	1.56%
<b>Total</b>	<b>145,403,094</b>	<b>453,473,160</b>	<b>482,082,550</b>	<b>449,273,647</b>	<b>(32,808,903)</b>	<b>-6.81%</b>

\* Non-General Fund budget units do not budget contingencies, but rather contribute any excess available sources to a specific reserve account.

\*\* For 2018-19, the Fund Balance budget line items represent either the actual use of fund balance (if positive amounts) or the actual increase to fund balance (if negative amounts) throughout the fiscal year.

Totals may not add due to rounding.



**PROJECTED CHANGES IN BUDGETARY FUND BALANCE – GOVERNMENTAL FUNDS**

	General Fund	Restricted General Fund	Special Revenue Funds	Capital Project Funds	Permanent Fund
<b>2020-21 Beginning Budgetary * Fund Balance</b>	<b>252,862,863</b>	<b>487,130,836</b>	<b>258,569,813</b>	<b>425,504,011</b>	<b>36,586</b>
<b>Add:</b>					
Revenues	3,571,259,014	794,218,427	896,095,809	10,742,739	34,000
Other Financing Sources	21,219,970	6,159,432	128,068,670	70,792,808	-
Use of Reserves**	12,140,854	-	40,003,529	-	-
<b>Total Available Financing</b>	<b>3,857,482,701</b>	<b>1,287,508,695</b>	<b>1,322,737,821</b>	<b>507,039,558</b>	<b>70,586</b>
<b>Less:</b>					
Expenditures	3,489,599,613	871,948,296	1,077,454,141	495,828,183	-
Other Financing Uses	52,262,371	25,773,631	110,535,829	10,940,832	34,000
Increase in Reserves**	57,266,025	-	134,747,851	270,543	36,586
<b>Total Requirements</b>	<b>3,599,128,009</b>	<b>897,721,927</b>	<b>1,322,737,821</b>	<b>507,039,558</b>	<b>70,586</b>
<b>2020-21 Projected Ending Budgetary Fund Balance</b>	<b>258,354,692</b>	<b>389,786,768</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Available Reserves</b>	<b>366,863,734</b>		<b>561,849,336</b>	<b>270,543</b>	<b>1,799,559</b>
<b>Available Reserves General Fund - Aging and Adult Services (AAF)</b>	<b>453,352</b>				

\*In the table above, Beginning Budgetary Fund Balance and Contribution to Reserves for the General Fund is \$1,230,270 higher than the number that appears in the State Controller (SCO) Schedules (Appendix G). This is due to a use of Available Reserves that is shown as a 2019-20 transaction for budget purposes (Fund 1036), but as a 2020-21 transaction on the SCO Schedules.

\*\*Decrease in Reserves and Increase in Reserves include adjustments based on June 30, 2020 actual fund balance and Contributions To and Uses of Reserves included in the 2020-21 Budget (Fund 1036).

**General Fund**

For the General Fund, budgetary Fund Balance is expected to increase by \$5.5 million. Not all sources were allocated for expenditure and are being set-aside in contingencies for future needs.

Contributions to General Fund Reserves include an increase to the General Purpose Reserve (\$11.9 million), the establishment of a Reserve to fund the Annual Elections Cycle Reserve (\$7.7 million), an increase to the Asset Replacement Reserve (\$9.0 million), Contributions for replacement of various computer systems (\$23.5 million), an increase in the Earned Leave Reserve (\$5.1 million), and an increase to the Public Guardian Lease Space Reserve (\$0.07 million).

**Restricted General Fund**

The restricted General Fund includes the 1991 and 2011 Realignment funds, the Proposition 172 Fund and the Automated Systems Development fund. Fund Balance in the Restricted General Fund is expected to decrease by \$97.3 million.

For the Realignment funds, departmental usage exceeds anticipated revenue by \$95.2 million. Changes include:

- Projected decreased Fund Balances for 1991 Realignment of \$79.7 million primarily due to increased expenses to meet the minimum Network Adequacy requirements, to increase the number of beds in a long term facility, and to fund Public Guardian positions that are essential to the department and will reduce caseloads in Mental Health, additional positions for Children and Family Services due to projected caseload growth and continued growth in many mandated social services programs and an expected transfer to Arrowhead Regional Medical Center for the purchase of a new electronic health record system in Health, and



- Projected decreased Fund Balances for 2011 Realignment of \$15.5 million primarily due to an anticipated increase in rates in the CalWORKs program.

Realignment expenditure levels, budgeted based on requirements with adjustments for recent program changes, continue to be monitored closely as revenues to pay these expenses are directly dependent on the health of the economy.

For the Automated Systems Development Fund, the budget appropriates the entire Fund Balance of \$2.3 million to continue implementation of modules for the Enterprise Financial Management System.

**For special revenue and capital project funds**, available funding not allocated for expenditure will be contributed to a specific reserve, resulting in a zero budgetary unreserved Fund Balance.

### Special Revenue Funds

In accordance with Section 29009 of the California Government Code, the entire unreserved Fund Balance in special revenue funds must be appropriated each year. The projected 2020-21 decrease in Fund Balance of \$258.6 million represents the anticipated use of available Fund Balance to fund operations and contributions to reserves.

Significant details regarding projected uses of fund balances for Special Revenue Funds include:

- **Community Development and Housing** anticipates a use of Fund Balance of \$17.7 million for infrastructure improvements, and affordable housing projects using Federal and State Housing funds.
- **Behavioral Health – Mental Health Services Act (MHSA)** budget unit projects a \$34.9 million use of Fund Balance to fund program expenditures for the development and support of various programs and development of the Behavioral Health Management Information System.
- **Public Works – Transportation – Road Operations** anticipates a \$20.9 million use of Fund Balance: \$17.4 to fund a variety of road related projects for 2020-21; and \$3.5 million for future equipment purchases.

**Increase in Reserves.** The uses of Fund Balance discussed above reflect funding for projects and programs. Fund Balance is also used to increase Available Reserves, setting aside monies for future use. For 2020-21, Available Reserves in Special Revenue funds are budgeted to have contributions (increases) of \$134.7 million. This includes an increase in Available Reserves of \$27.2 million in Human Services – Wraparound Reinvestment Fund, increase of \$10.8 million in Master Settlement Agreement, and an increase of \$29.6 million in the Fire Protection District.

### Capital Project Funds

The projected 2020-21 use of available unreserved Fund Balance in the amount of \$425.5 million, revenue and other financing sources of \$81.5 million leaves \$0.27 million as the projected ending fund balance. Historically, amounts budgeted in capital project funds each year are greater than the amounts actually expended because large capital projects often span many fiscal years and project carryover balances are budgeted annually until project completion.

### Permanent Fund

Permanent funds account for legally restricted resources provided in trust in which the earnings, but not the principal, can be used to support the primary government's programs.

**Special Districts Department** permanent funds account for an endowment for the North Etiwanda Preserve and the Lucerne Valley Cemetery.



**GENERAL FUND RESERVES**

The Board of Supervisors has established a number of reserves over the years. The majority are for specific purposes, such as to meet future known obligations or to build a reserve for capital projects. The General Purpose reserve protects the County from unforeseen increases in expenditures or reductions in revenues, or other extraordinary events, which would harm the fiscal health of the County. On January 6, 1998, the Board of Supervisors adopted a County policy to provide guidelines and goals for reserve levels. The current policy calls for the County General Purpose Reserve target to be 20% of locally funded appropriation. The following table shows information on County General Fund Reserves.

	Total Reserves						
	6/1/19	Approved 2019-20		6/30/20	Adopted 2020-21		6/30/21
	Ending Balance	Contributions	Uses	Ending Balance	Contributions	Uses	Estimated Balance
<b>General Purpose Reserve</b>	<b>119,207,852</b>	<b>11,900,000</b>		<b>131,107,852</b>	<b>11,900,000</b>		<b>143,007,852</b>
<b>Specific Purpose Reserves</b>							
Annual Elections Cycle Reserve	-			-	7,653,351		7,653,351
Assessor SSCA	750,000		(375,000)	375,000			375,000
Asset Replacement	26,093,478	10,959,380	(2,925,000)	34,127,858	9,003,251		43,131,109
Capital Projects							
825 East 3rd Street	-	15,364,402		15,364,402			15,364,402
Animal Shelter	9,900,000			9,900,000			9,900,000
Archives Acquisition	4,300,000			4,300,000			4,300,000
Big Bear Alpine Zoo	1,700,000			1,700,000			1,700,000
CGC Board Chambers	1,250,000			1,250,000			1,250,000
ISD Building Acquisition	1,300,000			1,300,000			1,300,000
Juvenile Dependency Court Building	1,650,000			1,650,000			1,650,000
Rim Forest Drainage	2,775,902		(100,000)	2,675,902		(100,000)	2,575,902
Valley Dispatch Center	36,842,898			36,842,898			36,842,898
Chino Airport Development Plan Reserve	250,000			250,000			250,000
Computer Systems							
Agenda Management Systems	1,602,645	803,794	(1,099,228)	1,307,211		(311,879)	995,332
New Property Tax System	3,000,000	11,000,000	(72,500)	13,927,500	11,000,000		24,927,500
New Financial Accounting System	175,942		(175,942)	-			-
New PIMS Replacement System	-	5,000,000		5,000,000	12,500,000		17,500,000
New Voting System	-	11,500,000	(6,191,776)	5,308,224		(2,920,000)	2,388,224
Permit Systems Upgrade	80,186		(80,186)	-			-
County Fire - Fire Training Center	820,000			820,000			820,000
Countywide Crime Suppression and Pilot Program	678,149	1,500,000	(1,650,205)	527,944			527,944
Countywide Crime Sweep	114,079		(114,079)	-			-
December 2nd Memorial	786,950		(136,000)	650,950		(60,000)	590,950
Earned Leave	11,750,336	5,142,548	(5,490,220)	11,402,664	5,142,548		16,545,212
Enterprise Financial System Post Implementation Costs	10,000,000		(2,500,000)	7,500,000		(2,500,000)	5,000,000
IHSS MOE Discontinuance	2,617,000		(2,617,000)	-			-
Indigent Defense Costs	500,000			500,000			500,000
Jail Upgrades							
Adelanto Detention Center	4,781,111			4,781,111			4,781,111
Glen Helen Rehabilitation Center 512 Bed Step Housing Program	74,500			74,500			74,500
West Valley Detention Center ADA Improvements	6,597,500			6,597,500			6,597,500
Labor	5,603,702		(444,972)	5,158,730			5,158,730
Land Use Services General Plan/Development Code Amendments	1,399,881		(382,440)	1,017,441			1,017,441
Litigation Expenses	16,630,000		(570,000)	16,060,000		(1,020,000)	15,040,000
Medical Center Debt Service	32,074,905			32,074,905			32,074,905
MOU - California University of Science and Medicine	4,000,000		(1,000,000)	3,000,000		(1,000,000)	2,000,000
Public Guardian Lease Space Reserve	195,332		(47,015)	148,317	66,875	(47,816)	167,376
Retirement	17,151,488		(2,026,542)	15,124,946		(4,181,159)	10,943,787
Strategic Initiatives Reserve	307,673			307,673			307,673
Transportation Projects							
Cedar Avenue Interchange	6,723,000			6,723,000			6,723,000
Glen Helen Parkway Bridge Replacement/Widening Construction	1,665,501			1,665,501			1,665,501
National Trails Highway	3,919,912			3,919,912			3,919,912
Rock Springs Bridge Replacement/Widening Construction	2,037,000			2,037,000			2,037,000
Stanfield Cutoff Road Repair and Bridge Replacement	405,000			405,000			405,000
Vision2Succeed Reserve	-	250,000	(579)	249,421			249,421
<b>Total Specific Purpose</b>	<b>222,504,070</b>			<b>256,025,510</b>			<b>289,250,681</b>
<b>Total Reserves</b>	<b>341,711,922</b>			<b>387,133,362</b>			<b>432,258,533</b>



**GENERAL FUND OPERATING TRANSFERS OUT**

Discretionary General Fund budget unit includes operating transfers out which are transfers of cash to fund programs accounted for outside of the General Fund. The following table shows the Operating Transfers Out that is included in the 2020-21 Adopted Budget.

	2019-20 Adopted Budget	2019-20 Final Budget	2019-20 Actual	2020-21 Adopted Budget
<b>One-Time</b>				
Assessor		375,000	375,000	
Capital Improvement Fund				
172 W. 3rd Street	43,850,000	43,850,000	43,850,000	
ATC/ASR Parking Lot Replacement Project	2,800,000	-	-	
CGC Campus Improvements	902,685	902,685	902,685	
CGC Roof Leak Repair	2,000,000	2,000,000	2,000,000	
CGC Broiler		390,157	390,157	
CGC Video Conferencing		679,422	679,422	
Chino Airport Groundwater Remedial Project	10,000,000	10,000,000	10,000,000	10,000,000
Cooley Building - Redesign and construction	20,556,905	20,556,905	20,556,905	
Devore Animal Shelter Repair and Maintenance				
Emergency Operations Center Office Remodel	112,900	112,900	112,900	
John's Rain's House Historical Site	50,000	100,000	100,000	
Purchase of a building for Public Defender	5,000,000	5,000,000	5,000,000	
Rancho Courthouse HVAC Test and Air Balance		151,958	-	
Security Assessments and Improvements	8,212,325	8,212,325	8,212,325	
Valley Dispatch Center	56,592,102	56,592,102	56,592,102	
Various Projects at Regional Parks facilities	2,744,110	2,744,110	2,744,110	
Community Development and Housing - Consulting and Cont Project Manger	212,177	212,177	212,177	
Community Development and Housing - RDA Dissolution	100,000	100,000	100,000	75,000
County Fire Protection District MOU (One-Time)	2,813,554	2,813,554	2,813,554	2,813,554
County Fire Protection District LAFCO 3000 Gap		9,072,873	9,072,873	
Workforce Generation Go		578	578	
Aging and Adult Services - Great Plates		36,843	36,843	
Flood Control District - Rimforest Drainage Project		100,000	100,000	100,000
<b>Ongoing</b>				
Aging and Adult Services	1,057,620	1,057,620	1,057,620	1,057,620
Capital Improvement Fund - Annual Allocation	12,000,000	12,000,000	12,000,000	12,000,000
800 MHz Project				
County Fire Protection District MOU				
Administration	2,472,000	2,472,000	2,472,000	2,472,000
Office of Emergency Services				
North Desert Zone	6,318,393	6,318,393	6,318,393	6,318,393
South Desert Zone	993,538	993,538	993,538	993,538
Mountain Zone	1,067,990	1,067,990	1,067,990	1,067,990
Court Settlement POB Payment	1,278,180	1,278,180	1,667,484	1,278,180
Flood Control District Stormwater Permit	1,300,000	1,300,000	1,300,000	1,300,000
Uncommitted	9,116,096	9,116,096		9,116,096
Public Works - Pavement Improvements	2,670,000	2,670,000	2,670,000	2,670,000
Special Districts - Water/Wastewater System for Regional Parks	1,000,000	1,000,000	1,000,000	1,000,000
<b>Total Operating Transfers Out</b>	<b>195,220,575</b>	<b>203,277,406</b>	<b>194,398,656</b>	<b>52,262,371</b>



**COUNTY OF SAN BERNARDINO****General Fund**

Aging and Adult Services - Aging Programs	529	1036
Aging and Adult Services - Public Guardian-Conservator	536	1000
Agriculture/Weights and Measures	611	1000
Airports	631	1000
Assessor/Recorder/County Clerk	311	1000
Auditor-Controller/Treasurer/Tax Collector	340	1000
Behavioral Health	920	1000
Behavioral Health - Substance Use Disorder and Recovery Services	101	1000
Board of Supervisors	100	1000
Board of Supervisors - Discretionary	102	1000
BOS Transition	109	1000
Child Support Services	452	1000
Clerk of the Board	160	1000
Community Development and Housing - Office of Homeless Services	621	1000
Community Services Administration	115	1000
Coronavirus Relief Local Set-Aside	110	1079
County Administrative Office	110	1000
County Administrative Office - Earned Leave	110	1044
County Administrative Office - Litigation	134	1000
County Counsel	171	1000
County Museum	651	1000
County Schools	119	1000
County Trial Courts - Court Facilities Payments	127	1000
County Trial Courts - Court Facilities/Judicial Benefits	122	1000
County Trial Courts - Drug Court Programs	123	1000
County Trial Courts - Grand Jury	124	1000
County Trial Courts - Indigent Defense Program	125	1000
County Trial Courts - Trial Court Funding - MOE	126	1000
Countywide Discretionary	116	1000
District Attorney - Criminal Prosecution	450	1000
Economic Development	601	1000
Finance and Administration	112	1000
Finance and Administration - Capital Facilities Leases	133	1000
General Fund- Contingency for Uncertainties	128	1000
General Fund- Mandatory Contingencies	129	1000
Health Administration	114	1000
Human Resources	720	1000
Human Resources - Center for Employee Health and Wellness	736	1000
Human Resources - Unemployment Insurance	728	1000
Human Services - Administrative Claim	501	1000
Human Services - AFDC - Foster Care	505	1002





**COUNTY OF SAN BERNARDINO****General Fund**

Human Services - Aid to Adoptive Children	503	1002
Human Services - Aid to Indigents (General Relief)	504	1000
Human Services - CalWORKs - 2 Parent Families	514	1002
Human Services - CalWORKs - All Other Families	511	1002
Human Services - Cash Assistance for Immigrants	507	1002
Human Services - Domestic Violence / Child Abuse Services	508	1000
Human Services - Entitlement Payments (Child Care)	509	1000
Human Services - Kinship Guardianship Assistance Program	512	1002
Human Services - Out-of-Home Child Care	513	1000
Human Services - Refugee Cash Assistance	506	1002
Information Services - Geographical Information Services	120	1000
Land Use Services - Administration	691	1000
Land Use Services - Building and Safety	692	1000
Land Use Services - Code Enforcement	693	1000
Land Use Services - Fire Hazard Abatement	694	1000
Land Use Services - Land Development	696	1000
Land Use Services - Planning	695	1000
Law and Justice Group Administration	113	1000
Local Agency Formation Commission	118	1000
Office of Emergency Services - Administration	108	1000
Probation - Administration, Corrections and Detention	481	1000
Probation - Juvenile Justice Grant Program	482	1000
Public Defender	491	1000
Public Health	930	1000
Public Health - California Children's Services	933	1000
Public Health - Indigent Ambulance	929	1000
Public Works - Surveyor	666	1000
Purchasing	761	1000
Real Estate Services - Administration & Finance	783	1000
Real Estate Services - Courts Property Management	776	1000
Real Estate Services - Facilities Management Division	730	1000
Real Estate Services - Leasing and Acquisition	782	1000
Real Estate Services - Project Management Division	770	1000
Real Estate Services - Rents and Leases	781	1000
Real Estate Services - Utilities	777	1000
Regional Parks	652	1000
Registrar of Voters	680	1000
Sheriff/Coroner/Public Administrator	443	1000
Sheriff/Coroner/Public Administrator - Detentions	442	1000
Sheriff/Coroner/Public Administrator - Law Enforcement Contracts	441	1000
Veterans Affairs	540	1000



**COUNTY OF SAN BERNARDINO**

**Restricted General Funds**

1991 Realignment - Behavioral Health	116	1010
1991 Realignment - Health Services	116	1014
1991 Realignment - Social Services	116	1012
2011 Realignment - CalWORKs Maintenance of Effort (MOE)	116	1016
2011 Realignment - Support Services	116	1028
Automated Systems Development	116	1042
Family Support Realignment	116	1018
Local Innovation Subaccount	116	1026
Public Assistance Fund	116	1002
Public Safety Administration (Prop 172)	116	1038

**Special Revenue Funds**

Agriculture/Weights and Measures - California Grazing	611	2666
Airports - Capital Improvement Program	631	2180
Airports - Capital Improvement Program	631	2182
Airports - Chino Airport Commercial Hangars	631	2184
Assessor/Recorder/County Clerk - Electronic Recording	311	2344
Assessor/Recorder/County Clerk - Recorder Records	311	2346
Assessor/Recorder/County Clerk - Social Security Number Truncation	311	2348
Assessor/Recorder/County Clerk - SSCA Program	311	2756
Assessor/Recorder/County Clerk - Systems Development	311	2340
Assessor/Recorder/County Clerk - Vital Records	311	2342
Auditor-Controller/Treasurer/Tax Collector - Redemption Restitution Maintenance	340	2720
Behavioral Health - Block Grant Carryover Program	920	2712
Behavioral Health - Court Alcohol and Drug Program	920	2714
Behavioral Health - Driving Under the Influence Programs	920	2706
Behavioral Health - Mental Health Services Act	920	2200
Community Development and Housing Agency	621	2470
Community Development and Housing Agency	621	2472
Community Development and Housing Agency	621	2474
Community Development and Housing Agency	621	2476
Community Development and Housing Agency	621	2478
Community Development and Housing Agency	621	2480
Community Development and Housing Agency	621	2482
Community Development and Housing Agency	621	2484
Community Development and Housing Agency	621	2486
Community Development and Housing Agency	621	2488
Community Development and Housing Agency	621	2490
Community Development and Housing Agency	621	2492
Community Development and Housing Agency	621	2494
Community Development and Housing Agency	621	2496
Community Development and Housing Agency	621	2498



**COUNTY OF SAN BERNARDINO****Special Revenue Funds**

Community Development and Housing Agency	621	2502
Community Development and Housing Agency	621	2504
Community Development and Housing Agency - Homeless Emergency Aid Program	621	2500
County Library	640	2600
County Library - Bloomington Library Reserve	640	2602
County Trial Courts - Alternate Dispute Resolution	110	2724
County Trial Courts - Courthouse Seismic Surcharge	110	2320
County Trial Courts - Registration Fees	125	2694
Courthouse Temp Construction	110	2300
Criminal Justice Temp Construction	110	2280
District Attorney - Auto Insurance Fraud Interdiction	450	2754
District Attorney - Auto Insurance Fraud Prosecution	450	2670
District Attorney - Consumer/Environmental Protection Unit	450	2676
District Attorney - Federal Asset Forfeitures	450	2680
District Attorney - Real Estate Fraud Prosecution	450	2668
District Attorney - State Asset Forfeitures	450	2674
District Attorney - Vehicle Fees - Auto Theft	450	2678
District Attorney - Workers' Compensation Insurance Fraud Prosecution	450	2672
Domestic Violence and Child Abuse Services	501	2718
Domestic Violence and Child Abuse Services	501	2744
Domestic Violence and Child Abuse Services	508	2744
Domestic Violence and Child Abuse Services- Marriage License Fee	508	2718
Economic Development - Cedar Glen RDA Housing	621	2624
Economic Development - Housing Successor	621	2622
Finance and Administration - Disaster Recovery Fund	110	2726
Flood Control - Local Area Drainage Plans	199	2546
Flood Control - Local Area Drainage Plans	199	2548
Flood Control - Local Area Drainage Plans	199	2550
Flood Control - Local Area Drainage Plans	199	2552
Flood Control - Local Area Drainage Plans	199	2556
Flood Control - Zone 1	191	2518
Flood Control - Zone 1	191	2544
Flood Control - Zone 2	192	2522
Flood Control - Zone 3	193	2526
Flood Control - Zone 3	193	2528
Flood Control - Zone 4	194	2532
Flood Control - Zone 5	195	2536
Flood Control - Zone 6	196	2540
Flood Control Administration	197	2510
Flood Control Administration	197	2514
Health Administration - Master Settlement Agreement	116	2700



**COUNTY OF SAN BERNARDINO****Special Revenue Funds**

Human Resources - Commuter Services	720	2708
Human Resources - Employee Benefits and Rewards	720	2710
Human Services - Birth Certificate Fee Program	501	2716
Human Services - Wraparound Reinvestment Fund	505	2738
Law and Justice Group - 2012 Justice Assistance Grant	113	2368
Law and Justice Group - 2017 Justice Assistance Grant	113	2372
Law and Justice Group - 2018 Justice Assistance Grant	113	2373
Law and Justice Group - 2019 Justice Assistance Grant	113	2374
Law and Justice Group - FCPP	113	2371
Law and Justice Group - Southwest Border Prosecution Initiative	113	2370
Preschool Services	591	2220
Preschool Services	591	2221
Probation - Asset Forfeiture 15%	481	2682
Probation - Criminal Recidivism (SB 678)	481	2742
Probation - Juvenile Justice Crime Prevention Act	482	2736
Probation - Juvenile Re-Entry Program (AB 1628)	481	2740
Probation - State Seized Assets	481	2684
Public Health - Bio-Terrorism Preparedness	930	2696
Public Health - Vector Control Assessments	930	2746
Public Health - Vital Statistics State Fees	930	2704
Public Works - Surveyor - Survey Monument Preservation	666	2660
Public Works - Transportation - Developer Fees	665	2002
Public Works - Transportation - Facilities Development Plans	665	2020
Public Works - Transportation - Facilities Development Plans	665	2022
Public Works - Transportation - Facilities Development Plans	665	2024
Public Works - Transportation - Facilities Development Plans	665	2026
Public Works - Transportation - Facilities Development Plans	665	2028
Public Works - Transportation - Facilities Development Plans	665	2030
Public Works - Transportation - Facilities Development Plans	665	2032
Public Works - Transportation - Facilities Development Plans	665	2034
Public Works - Transportation - Facilities Development Plans	665	2036
Public Works - Transportation - Facilities Development Plans	665	2038
Public Works - Transportation - Facilities Development Plans	665	2040
Public Works - Transportation - Measure I Program	665	2138
Public Works - Transportation - Measure I Program	665	2139
Public Works - Transportation - Measure I Program	665	2140
Public Works - Transportation - Measure I Program	665	2141
Public Works - Transportation - Measure I Program	665	2142
Public Works - Transportation - Measure I Program	665	2143
Public Works - Transportation - Measure I Program	665	2148
Public Works - Transportation - Measure I Program	665	2149



**COUNTY OF SAN BERNARDINO****Special Revenue Funds**

Public Works - Transportation - Measure I Program	665	2150
Public Works - Transportation - Measure I Program	665	2151
Public Works - Transportation - Measure I Program	665	2152
Public Works - Transportation - Measure I Program	665	2158
Public Works - Transportation - Measure I Program	665	2164
Public Works - Transportation - Regional Development Mitigation Plan	665	2042
Public Works - Transportation - Regional Development Mitigation Plan	665	2043
Public Works - Transportation - Regional Development Mitigation Plan	665	2048
Public Works - Transportation - Regional Development Mitigation Plan	665	2049
Public Works - Transportation - Regional Development Mitigation Plan	665	2050
Public Works - Transportation - Regional Development Mitigation Plan	665	2054
Public Works - Transportation - Regional Development Mitigation Plan	665	2055
Public Works - Transportation - Regional Development Mitigation Plan	665	2056
Public Works - Transportation - Regional Development Mitigation Plan	665	2060
Public Works - Transportation - Regional Development Mitigation Plan	665	2061
Public Works - Transportation - Regional Development Mitigation Plan	665	2062
Public Works - Transportation - Regional Development Mitigation Plan	665	2066
Public Works - Transportation - Regional Development Mitigation Plan	665	2067
Public Works - Transportation - Regional Development Mitigation Plan	665	2068
Public Works - Transportation - Regional Development Mitigation Plan	665	2072
Public Works - Transportation - Regional Development Mitigation Plan	665	2073
Public Works - Transportation - Regional Development Mitigation Plan	665	2074
Public Works - Transportation - Regional Development Mitigation Plan	665	2078
Public Works - Transportation - Regional Development Mitigation Plan	665	2079
Public Works - Transportation - Regional Development Mitigation Plan	665	2080
Public Works - Transportation - Regional Development Mitigation Plan	665	2084
Public Works - Transportation - Regional Development Mitigation Plan	665	2085
Public Works - Transportation - Regional Development Mitigation Plan	665	2086
Public Works - Transportation - Regional Development Mitigation Plan	665	2090
Public Works - Transportation - Regional Development Mitigation Plan	665	2091
Public Works - Transportation - Regional Development Mitigation Plan	665	2092
Public Works - Transportation - Regional Development Mitigation Plan	665	2096
Public Works - Transportation - Regional Development Mitigation Plan	665	2097
Public Works - Transportation - Regional Development Mitigation Plan	665	2098
Public Works - Transportation - Regional Development Mitigation Plan	665	2102
Public Works - Transportation - Regional Development Mitigation Plan	665	2103
Public Works - Transportation - Regional Development Mitigation Plan	665	2104
Public Works - Transportation - Regional Development Mitigation Plan	665	2108
Public Works - Transportation - Regional Development Mitigation Plan	665	2109
Public Works - Transportation - Regional Development Mitigation Plan	665	2110
Public Works - Transportation - Regional Development Mitigation Plan	665	2114



**COUNTY OF SAN BERNARDINO**

<b>Special Revenue Funds</b>		
Public Works - Transportation - Regional Development Mitigation Plan	665	2115
Public Works - Transportation - Regional Development Mitigation Plan	665	2116
Public Works - Transportation - Regional Development Mitigation Plan	665	2120
Public Works - Transportation - Regional Development Mitigation Plan	665	2121
Public Works - Transportation - Regional Development Mitigation Plan	665	2122
Public Works - Transportation - Regional Development Mitigation Plan	665	2126
Public Works - Transportation - Regional Development Mitigation Plan	665	2127
Public Works - Transportation - Regional Development Mitigation Plan	665	2128
Public Works - Transportation - Regional Development Mitigation Plan	665	2132
Public Works - Transportation - Regional Development Mitigation Plan	665	2133
Public Works - Transportation - Road Operations	665	2000
Public Works - Transportation - Road Operations	665	2004
Public Works - Transportation - Road Operations	665	2006
Public Works - Transportation - Road Operations	665	2008
Real Estate Services - Chino Agricultural Preserve	780	2734
Regional Parks - Amphitheater Improvements at Glen Helen	652	2732
Regional Parks - Calico Ghost Town Marketing Services	652	2752
Regional Parks - County Trails System	652	2702
Regional Parks - Fish and Game Commission	110	2662
Regional Parks - Glen Helen Amphitheater	110	2730
Regional Parks - Off-Highway Vehicle License Fee	652	2664
Regional Parks - Park Maintenance/Development	652	2750
Sheriff/Coroner/Public Administrator - Auto Theft Task Force	443	2385
Sheriff/Coroner/Public Administrator - CAL-ID Program	443	2392
Sheriff/Coroner/Public Administrator - Contract Training	443	2380
Sheriff/Coroner/Public Administrator - Court Services Tech	443	2398
Sheriff/Coroner/Public Administrator - Federal Seized Assets (DOJ)	443	2384
Sheriff/Coroner/Public Administrator - Federal Seized Assets (Treasury)	443	2386
Sheriff/Coroner/Public Administrator - IRNET Federal	443	2382
Sheriff/Coroner/Public Administrator - IRNET State	443	2390
Sheriff/Coroner/Public Administrator - Local Detention Facility Revenue	443	2400
Sheriff/Coroner/Public Administrator - Search and Rescue	443	2388
Sheriff/Coroner/Public Administrator - State Seized Assets	443	2387
Sheriff/Coroner/Public Administrator- Court Services Auto	443	2396
United States Complete County Census	110	2661
Workforce Development	571	2260
<b>Capital Improvement Funds</b>		
Arrowhead Regional Medical Center - Capital Improvements	770	4204
Community Development and Housing	621	3122
Community Development and Housing	621	3124
Community Development and Housing	621	3126



**COUNTY OF SAN BERNARDINO****Capital Improvement Funds**

Community Development and Housing	621	3128
Economic Development - Housing Successor	621	3120
Real Estate Services - Project Management Division - Capital Improvements and Ma	770	3100
Real Estate Services - Project Management Division - Capital Improvements and Ma	770	3102
Real Estate Services - Project Management Division - Courthouse Capital Improvem	770	3104
Real Estate Services - Project Management Division - Public Works	770	3108

**Enterprise Funds**

Airports - Apple Valley Airport - Capital Improvement (CSA 60)	400	4550
Airports - Apple Valley Airport - Operations (CSA 60)	400	4552
Arrowhead Regional Medical Center - Capital Improvements	770	4204
Arrowhead Regional Medical Center - Medical Center Lease Payments	133	4202
Arrowhead Regional Medical Center (ARMC)	911	4200
Arrowhead Regional Medical Center (ARMC)	915	4200
Arrowhead Regional Medical Center (ARMC)	916	4200
Arrowhead Regional Medical Center (ARMC)	917	4200
Arrowhead Regional Medical Center (ARMC)	918	4200
Arrowhead Regional Medical Center (ARMC)	919	4200
County Museum - Museum Store	651	4290
Public Works - Solid Waste Management - Closure and Post Closure Maintenance	670	4258
Public Works - Solid Waste Management - Earned Leave	670	4262
Public Works - Solid Waste Management - Environmental Fund	670	4256
Public Works - Solid Waste Management - Environmental Mitigation Fund	670	4260
Public Works - Solid Waste Management - Operations	670	4250
Public Works - Solid Waste Management - Site Closure and Maintenance	670	4252
Public Works - Solid Waste Management - Site Enhancement, Expansion, and Acqui	670	4254
Regional Parks - Active Outdoors	652	4310
Regional Parks - Snack Bar - Cucamonga Guasti	652	4318
Regional Parks - Snack Bar - Glen Helen	652	4312
Regional Parks - Snack Bar - Lake Gregory	652	4320
Regional Parks - Snack Bar - Mojave	652	4314
Regional Parks - Snack Bar - Prado	652	4316
Regional Parks - Snack Bar - Yucaipa	652	4322

**Internal Service Funds**

Fleet Management - Garage	791	4064
Information Services - Business Solutions Development	120	4042
Information Services - Computer Operations	120	4048
Information Services - Telecommunication Services	120	4020
Public Works - Flood Control Equipment	197	4140
Purchasing - Mail/Courier Services	761	4008
Purchasing - Printing Services	761	4000
Purchasing - Surplus Property and Storage Operations	761	4004



**COUNTY OF SAN BERNARDINO**

<b>Internal Service Funds</b>		
Risk Management - Insurance Programs	731	4080
Risk Management - Insurance Programs	731	4082
Risk Management - Insurance Programs	731	4086
Risk Management - Insurance Programs	731	4088
Risk Management - Insurance Programs	731	4089
Risk Management - Insurance Programs	731	4090
Risk Management - Insurance Programs	731	4091
Risk Management - Insurance Programs	731	4092
Risk Management - Insurance Programs	731	4094
Risk Management - Insurance Programs	731	4096
Risk Management - Insurance Programs	731	4098
Risk Management - Insurance Programs	731	4100
Risk Management - Insurance Programs	731	4102
Risk Management - Insurance Programs	731	4104
Risk Management - Insurance Programs	731	4106
Risk Management - Insurance Programs	731	4107
Risk Management - Insurance Programs	731	4108
Risk Management - Insurance Programs	731	4110
Risk Management - Insurance Programs	731	4111
Risk Management - Insurance Programs	731	4112
Risk Management - Insurance Programs	731	4113
Risk Management - Insurance Programs	731	4114
Risk Management - Insurance Programs	731	4116
Risk Management - Insurance Programs	731	4118
Risk Management - Insurance Programs	731	4119
Risk Management - Insurance Programs	731	4122
Risk Management - Insurance Programs	731	4124
Risk Management - Insurance Programs	731	4126
Risk Management - Operations	731	4120

**SPECIAL DISTRICTS DEPARTMENT**

<b>Special Revenue Funds</b>		
AD 2018-1 Snowdrop Road	486	1812
Big Bear Park & Rec Moonridge	620	2582
Big Bear Valley Park & Rec	620	2580
Bloomington Park	625	2584
CFD 2006-1 Lytle Creek-Db	306	1450
CSA 30 Red Mountain	250	1324
CSA 54 Crest Forest	370	1342
CSA 70 CSA Loan Fund	105	1380
CSA 70 DB-3 Mill Pond	552	1421
CSA 70 EV-1 Citrus Plaza	103	1432





**SPECIAL DISTRICTS DEPARTMENT****Special Revenue Funds**

CSA 70 General Reserve	105	1382
CSA 70 General Reserve	105	1386
CSA 70 GH Glen Helen	306	1452
CSA 70 P-17 Bloomington	216	1528
CSA 70 P-18 Randall Crossing Fontana	217	1534
CSA 70 P-19 Gregory Crossing Bloom	218	1540
CSA 70 P-20 Mulberry Heights	219	1546
CSA 70 R-48 Erwin Lake West	568	1733
CSA 70 R-49 Fawnskin	569	1735
CSA 70 SL-10 San Bernardino	550	1771
CSA 70 SL-2 Chino	577	1750
CSA 70 SL-3 Mentone	578	1756
CSA 70 SL-4 Bloomington	202	1762
CSA 70 SL-5 Muscoy	210	1768
CSA 70 SL-8 San Bernardino	548	1769
CSA 70 SL-9 Menton	549	1770
CSA 70 Termination Benefits Reserve	105	1384
CSA SL-1 Countywide	575	1300
CSA120 North Etiwanda	547	1810
CSA18 Cedar Pines	190	1306
CSA20-Joshua Tree	200	1312
CSA29 Lucerne Valley	245	1318
CSA40 Elephant Mtn	300	1330
CSA42-Oro Grande	310	1336
CSA56-Wrightwood	380	1348
CSA59 Deer Lodge Park	395	1354
CSA63-Oak Glen/Yucaipa	415	1360
CSA68 Valley of the Moon	440	1366
CSA69 Lk Arrowhead	445	1372
CSA70 Countywide	105	1378
CSA70 G Wrightwood	155	1438
CSA70 M Wonder Valley	180	1462
CSA70 M Wonder Valley	205	1464
CSA70 P 6 El Mirage	212	1486
CSA70 P 8-Fontana	214	1492
CSA70 P10-Mentone	208	1498
CSA70 P12-Montclair	132	1504
CSA70 P13 El Rancho Verde	204	1510
CSA70 P14 Mentone	497	1516
CSA70 P16-Eagle Crest	565	1522
CSA70 PRD G1	155	1440



**SPECIAL DISTRICTS DEPARTMENT****Special Revenue Funds**

CSA70 R-12 Baldwin Lk	270	1594
CSA70 R-13 Lk Arrowhead N	275	1600
CSA70 R-15 Landers	280	1606
CSA70 R-16 Running Springs	285	1612
CSA70 R-19 Copper Mtn	470	1618
CSA70 R-2 Twin Peaks	225	1552
CSA70 R-20 Flamingo Heights	410	1624
CSA70 R-21 Mountain View	480	1630
CSA70 R-22 Twin Peaks	543	1636
CSA70 R-23 Mile High Park	531	1642
CSA70 R-25 Lucerne Valley	544	1648
CSA70 R-26 Yucca Mesa	542	1654
CSA70 R-29 Yucca Mesa	532	1660
CSA70 R-3 Erwin Lk.	230	1558
CSA70 R-30 Verdemont	533	1666
CSA70 R-31 Lytle Creek	534	1672
CSA70 R-33 Big Bear City	537	1678
CSA70 R-34 Big Bear Rd.	538	1684
CSA70 R-35 Cedar Glen	539	1690
CSA70 R-36 Pan Springs	541	1696
CSA70 R-39 Highland Estates-Phelan	527	1702
CSA70 R-4 Cedar Glen	235	1564
CSA70 R-40 Upper N. Bay Lk Arrowhead	553	1708
CSA70 R-41 Quail Summit	557	1714
CSA70 R-42 Windy Pass	559	1720
CSA70 R-44 Saw Pit Canyon	562	1726
CSA70 R-45 Erwin Lake	564	1732
CSA70 R-46 S. Fairway Dr.	566	1738
CSA70 R-47 Rocky Point	567	1744
CSA70 R-5 Sugarloaf	240	1570
CSA70 R-7 Lk Arrowhead	465	1576
CSA70 R-8 Riverside Terrace	255	1582
CSA70 R-9 Rim Forest	260	1588
CSA70 W Hinkley	335	1792
CSA70-D1 Lk Arrowhead	130	1408
CSA70-DB1 Bloomington	131	1414
CSA70-DB2 Big Bear	570	1420
CSA70-EV-1 East Valley	103	1426
CSA70-TV-2 Morongo Valley	330	1774
CSA70-TV-4 Wonder Valley	332	1780
CSA70-TV-5 Mesa	331	1786



**SPECIAL DISTRICTS DEPARTMENT**

<b>Special Revenue Funds</b>		
CSA79 R-1 Green Valley Lk	485	1798
CSA82 Searles Valley	495	1804
EL Mirage Streetlight	212	1480
Sheriff/Coroner/Public Administrator - Mental Health Training	442	2402
<b>Capital Improvement Funds</b>		
Big Bear Alpine Zoo	620	3164
Big Bear Park	620	3161
Bloomington Park	625	3166
CSA 18 Road Paving	190	3500
CSA 20 Joshua Tree	200	3510
CSA 20 Joshua Tree	200	3512
CSA 29 Lucerne Valley	245	3520
CSA 40 Elephant Mountain	300	3530
CSA 59 Deer Lodge Park	395	3560
CSA 68 Valley of the Moon	440	3580
CSA 69 Lake Arrowhead	445	3590
CSA 70 D-1 Lake Arrowhead Dam	130	3620
CSA 70 Lake Gregory	105	3604
CSA 70 Lytle Creek	306	3634
CSA 70 North Etiwanda Preserve	547	3730
CSA 70 R-15 Road Improvements	280	3650
CSA 70 R-2 Twin Peaks	225	3636
CSA 70 TV-4 Wonder Valley	332	3700
CSA 70 Zone P13 El Rancho Verde	204	3602
CSA70 Countywide - Snowdrop Road	105	3600
<b>Enterprise Funds</b>		
CSA 42 Oro Grande	310	4500
CSA 42 Oro Grande	310	4502
CSA 42 Oro Grande	310	4506
CSA 42 Oro Grande	310	4514
CSA 42 Oro Grande Capital Expansion Reserve	310	4504
CSA 42 Oro Grande Capital Expansion Reserve	310	4512
CSA 42 Oro Grande Capital Replacement Reserve	310	4508
CSA 42 Oro Grande Capital Replacement Reserve	310	4510
CSA 53 B Fawnskin	365	4536
CSA 53 B Fawnskin Capital Expansion Reserve	365	4534
CSA 53 B Fawnskin Capital Replacement Reserve	365	4530
CSA 53B Fawnskin CIP	365	4532
CSA 64 Sewer Water Series A	420	4584
CSA 64 Spring Valley Lake	420	4570
CSA 64 Spring Valley Lake	420	4572



**SPECIAL DISTRICTS DEPARTMENT****Enterprise Funds**

CSA 64 Spring Valley Lake	420	4580
CSA 64 Spring Valley Lake	420	4582
CSA 64 Spring Valley Lake	420	4586
CSA 64 Spring Valley Lake	420	4588
CSA 64 Spring Valley Lake	420	4592
CSA 64 Spring Valley Lake	420	4596
CSA 64 Spring Valley Lake	420	4858
CSA 64 Spring Valley Lake Capital Expansion Reserve	420	4576
CSA 64 Spring Valley Lake Capital Expansion Reserve	420	4578
CSA 64 Spring Valley Lake Capital Replacement Reserve	420	4574
CSA 64 Spring Valley Lake Capital Replacement Reserve	420	4590
CSA 70 BL Bloomington	333	4610
CSA 70 Bloomington	333	4608
CSA 70 Bloomington	333	4609
CSA 70 CG Cedar Glen	563	4612
CSA 70 CG Cedar Glen	563	4618
CSA 70 CG Cedar Glen Capital Expansion Reserve	563	4614
CSA 70 CG Cedar Glen Capital Replacement Reserve	563	4616
CSA 70 F Morongo Valley	135	4634
CSA 70 F Morongo Valley Capital Expansion Reserve	135	4632
CSA 70 F Morongo Valley Capital Replacement Reserve	135	4636
CSA 70 GH Glen Helen	306	4652
CSA 70 GH Glen Helen	306	4656
CSA 70 GH Glen Helen Capital Replacement Reserve	306	4654
CSA 70 HL Havasu Lake	487	4672
CSA 70 J Oak Hills	165	4674
CSA 70 J Oak Hills	165	4684
CSA 70 J Oak Hills	165	4686
CSA 70 J Oak Hills	165	4688
CSA 70 J Oak Hills	165	4690
CSA 70 J Oak Hills Capital Expansion Reserve	165	4678
CSA 70 J Oak Hills Capital Replacement Reserve	165	4680
CSA 70 J Oak Hills Rate Stabilization Fund	165	4682
CSA 70 S-3 Lytle Creek	305	4726
CSA 70 S-3 Lytle Creek	305	4730
CSA 70 S-3 Lytle Creek Capital Expansion Reserve	305	4728
CSA 70 S-3 Lytle Creek Capital Replacement Reserve	305	4724
CSA 70 S-7 Lenwood	315	4764
CSA 70 S-7 Lenwood Capital Expansion Reserve	315	4766
CSA 70 SP-2 High Country	490	4744
CSA 70 SP-2 High Country Capital Expansion Reserve	490	4748



**SPECIAL DISTRICTS DEPARTMENT****Enterprise Funds**

CSA 70 SP-2 High Country Capital Replacement Reserve	490	4746
CSA 70 SP-7 Lenwood Capital Replacement Reserve	315	4768
CSA 70 W-1 Goat Mountain	345	4784
CSA 70 W-1 Goat Mountain	345	4786
CSA 70 W-1 Goat Mountain	345	4792
CSA 70 W-3 Hacienda	350	4806
CSA 70 W-3 Hacienda	350	4808
CSA 70 W-3 Hacienda Capital Expansion Reserve	350	4804
CSA 70 W-3 Hacienda Capital Replacement Reserve	350	4810
CSA 70 W-4 Pioneertown	360	4826
CSA 70 W-4 Pioneertown	360	4828
CSA 70 W-4 Pioneertown Capital Replacement Reserve	360	4824
CSA 70 Zone F Morongo Valley	135	4638
CSA 79 Green Valley Lake	485	4844
CSA 79 Green Valley Lake	485	4850
CSA 79 Green Valley Lake Capital Expansion Reserve	485	4846
CSA 79 Green Valley Lake Capital Replacement Reserve	485	4848
CSA 82 Searles Valley	495	4866
CSA 82 Searles Valley	495	4868
CSA 82 Searles Valley Capital Expansion Reserve	495	4870
CSA 82 Searles Valley Capital Replacement Reserve	495	4864

**Internal Service Funds**

CSA 70 J Water Debt Services	165	4676
CSA 70 L Phase IV	170	4704
CSA 70 L Water Debt Services	170	4706
CSA 70 W-1 Water Debt Services	345	4790

**Permanent Fund**

CSA 29 LV Endowment Fund	245	3900
CSA 70 North Etiwanda Trust Reserve	547	3920

**FIRE PROTECTION DISTRICT****Special Revenue Funds**

Administration	106	2410
Cal OES Grant Programs	108	2428
Community Facilities District 2002-2	107	2419
Hazardous Materials	107	2421
Hazmat - General	107	2420
Hazmat (CUPA Admin Penalties) - General	107	2423
Hazmat (CUPA Statewide Penalties) - General	107	2422
Hazmat (Statewide Tank Penalties) - General	107	2424
Household Hazardous Waste	201	2415



**FIRE PROTECTION DISTRICT**

<b>Special Revenue Funds</b>		
Mountain Regional Service Zone	600	2448
Mountain Regional Service Zone - General	600	2450
North Desert Regional Service Zone	590	2442
North Desert Regional Service Zone	610	2454
North Desert Regional Service Zone	590	2465
North Desert Regional Service Zone	590	2466
North Desert Regional Service Zone - General	590	2444
Office of Emergency Services	108	2426
Office of Emergency Services	108	2427
SBCFPD - General	106	2412
South Desert Regional Service Zone	580	2434
South Desert Regional Service Zone	610	2462
South Desert Regional Service Zone	610	2463
South Desert Regional Service Zone - General	610	2456
Termination Benefits Set-Asides	106	2414
Valley Regional Service Zone	106	2416
Valley Regional Service Zone	580	2438
Valley Regional Service Zone	580	2460
Valley Regional Service Zone	580	2461
Valley Regional Service Zone	580	2464
Valley Regional Service Zone - General	580	2436
<b>Capital Improvement Funds</b>		
SBC Fire Protection District	106	3146

**OTHER AGENCIES**

<b>Special Revenue Funds</b>		
County Industrial Development Authority	510	2748
Economic Development Corporation	499	2728
In Home Supportive Services Public Authority	498	2240
Inland Counties Emergency Medical Agency	111	2686



## ADMINISTRATION

### CLASSIFICATION LISTING AND POSITION COUNT

#### Board of Supervisors - Board of Supervisors

##### *First District*

*10 Positions*

1 BOS Administrative Analyst	1 Chief of Staff	1 Communications Advisor I
1 Community Service Liaison	1 Deputy Chief of Staff	1 District Director
1 Elective Board of Supervisors	1 Executive Secretary	1 Field Representative II
1 Special Assistant		

##### *Second District*

*10 Positions*

1 Chief of Staff	1 Communications Advisor I	1 Deputy Chief of Staff
1 District Representative	1 Elective Board of Supervisors	1 Field Representative
1 Field Representative I	1 Policy Advisor I	1 Special Assistant
1 Supervisors Executive Aide I		

##### *Third District*

*12 Positions*

1 Chief of Staff	1 Community Service Liaison	1 Deputy Chief of Staff
1 Elective Board of Supervisors	1 Executive Aide II	4 Field Representative I
1 Intern Staff Assistant I	1 Policy Advisor I	1 Policy Advisor II

##### *Fourth District*

*13 Positions*

1 Chief of Staff	1 Community Service Liaison	1 District Director
1 Elective Board of Supervisors	1 Executive Aide III	4 Field Representative I
1 Policy Advisor I	1 Policy Director	2 Special Assistant

##### *Fifth District*

*12 Positions*

1 BOS Administrative Analyst	1 Chief of Staff	1 Communication Advisor I
3 Community Service Liaison	1 Constituent Services Representative	1 Elective Board of Supervisors
1 Executive Secretary	1 Field Representative I	1 Field Representative II
1 Special Assistant		

#### Clerk of the Board - Clerk of the Board

##### *Admin & Spec Projects/Env Notices/Business Licenses*

*6 Positions*

1 Board Services Supervisor	1 Chief Deputy Clerk of the Board of Supervisors	1 Clerk of The Board of Supervisors
1 Executive Secretary III -Class	1 Office Assistant III	1 Staff Analyst II

##### *Agenda Process*

*3 Positions*

2 Board Services Specialist	1 Sr. Board Services Specialist	
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##### *Assessment Appeals*

*4 Positions*

1 Board Services Specialist	1 Board Services Supervisor	1 Board Services Technician
1 Sr. Board Services Specialist		

##### *Boards, Commissions and Committees/Conflict of Interest*

*1 Positions*

1 Board Services Specialist		
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## ADMINISTRATION CLASSIFICATION LISTING AND POSITION COUNT

**County Administrative Office - County Administrative Office**

**Board Administration**

3 Positions

- |                          |                                    |  |
|--------------------------|------------------------------------|--|
| 2 Executive Secretary II | 1 Executive Secretary III -Unclass |  |
|--------------------------|------------------------------------|--|

**County Administrative Office**

3 Positions

- |                           |   |   |
|---------------------------|---|---|
| 1 Chief Executive Officer | 1 County HIPAA Security/Asst. Privacy Officer | 1 County Privacy Officer/Ethics Officer |
|---------------------------|---|---|

**Developmental Services**

2 Positions

- |                               |                          |  |
|-------------------------------|--------------------------|--|
| 1 Assistant Executive Officer | 1 Executive Secretary II |  |
|-------------------------------|--------------------------|--|

**Governmental & Legislative Affairs**

5 Positions

- |                               |  |                                      |
|-------------------------------|--|--------------------------------------|
| 1 Cont Special Projects Coord | 1 Deputy Director of Gov&Legis Affairs | 1 Director of Gov Legislation Affair |
| 1 Gov Relations Analyst II    | 1 Legislative Analyst II               |                                      |

**Labor Relations**

5 Positions

- |                                  |                           |                                  |
|----------------------------------|---------------------------|----------------------------------|
| 1 County Labor Relations Chief   | 2 Labor Relations Analyst | 1 Senior Labor Relations Analyst |
| 1 Senior Labor Relations Officer |                           |                                  |

**Multimedia Services**

6 Positions

- |                                |                                 |                                  |
|--------------------------------|---------------------------------|----------------------------------|
| 1 Info Services Division Chief | 4 Multimedia Production Spec II | 1 Multimedia Production Supervsr |
|--------------------------------|---------------------------------|----------------------------------|

**Public Information Office**

2 Positions

- |                                     |                              |  |
|-------------------------------------|------------------------------|--|
| 1 Deputy Public Information Officer | 1 Public Information Officer |  |
|-------------------------------------|------------------------------|--|

**Special Projects**

6 Positions

- |                                    |                              |                                  |
|------------------------------------|------------------------------|----------------------------------|
| 1 Administrative Aide              | 1 Administrative Analyst III | 1 County Chief Operating Officer |
| 1 Executive Secretary III -Unclass | 1 Principal Admin Analyst    | 1 Principal Management Analyst   |

**Strategic Initiatives**

1 Positions

- |                               |  |  |
|-------------------------------|--|--|
| 1 Strategic Initiatives Chief |  |  |
|-------------------------------|--|--|

**Support Services**

1 Positions

- |                            |  |  |
|----------------------------|--|--|
| 1 Deputy Executive Officer |  |  |
|----------------------------|--|--|

**County Counsel - County Counsel**

**Administration/Fiscal**

12 Positions

- |                                 |                                |                                  |
|---------------------------------|--------------------------------|----------------------------------|
| 1 Accounting Technician         | 1 Admin Aide to County Counsel | 1 Chief Assistant County Counsel |
| 1 Chief of County Counsel Admin | 1 Cont County Counsel          | 1 Executive Secretary I          |
| 1 Fiscal Specialist             | 3 Office Assistant III         | 1 Payroll Specialist             |
| 1 Staff Analyst II              |                                |                                  |





## ADMINISTRATION CLASSIFICATION LISTING AND POSITION COUNT

### County Counsel - County Counsel

#### *Legal Services*

97 Positions

3 County Counsel Lead Secretary	8 County Counsel Paralegal	3 County Counsel Sr. Paralegal
47 Deputy County Counsel IV	18 Executive Secretary II	4 Office Assistant III
1 Office Assistant IV	5 Principal Asst County Counsel	1 Research Attorney II
7 Supvsg Deputy County Counsel		

### Finance and Administration - Finance and Administration

#### *Finance and Administration*

21 Positions

10 Administrative Analyst III	1 Cont EFMS Implementation Data Analyst	1 Cont Indigent Defense Analyst
1 County Chief Financial Officer	3 Deputy Executive Officer	1 Executive Secretary III -Unclass
1 Finance & Admin Projects Coordinator	3 Principal Admin Analyst	

### Fleet Management - Fleet Management

#### *Administration*

2 Positions

1 Director of Fleet Management	1 Executive Secretary II
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#### *Business Office/Motor Pool*

11 Positions

1 Accounting Technician	1 Administrative Supervisor I	2 Fiscal Assistant
1 Fiscal Specialist	1 Fleet Services Manager	1 Motor Pool Assistant
1 Motor Pool Specialist	1 Office Assistant III	1 Payroll Specialist
1 Staff Analyst II		

#### *Main Garage*

49 Positions

1 Custodian I	3 Equipment Parts Specialist I	1 Equipment Parts Specialist II
1 Equipment Parts Supervisor	1 Fleet Service Writer	1 Fleet Services Specialist
2 Fleet Superintendent	2 Fleet Supervisor	19 Fleet Technician
4 Lead Fleet Technician	5 Mechanics Assistant	2 Motor Pool Assistant
4 Public Service Employee	1 Storekeeper	2 Stores Specialist

#### *Servie Centers*

39 Positions

1 Custodian I	7 Fleet Services Specialist	1 Fleet Superintendent
3 Fleet Supervisor	12 Fleet Technician	5 Lead Fleet Technician
2 Mechanics Assistant	1 Motor Pool Assistant	3 Public Service Employee
1 Regulatory Environmental Spec	2 Senior Fleet Services Specialist	1 Stores Specialist

### Human Resources - Human Resources

#### *Administration*

4 Positions

1 Asst Director of Human Resources	1 Director of Human Resources	1 Executive Secretary II
1 Media Specialist I		

#### *Administrative Services*

5 Positions

1 Accountant II	3 Fiscal Specialist	1 Human Resources Admin Manager
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## ADMINISTRATION CLASSIFICATION LISTING AND POSITION COUNT

**Human Resources - Human Resources**

*Civil Service Commission*

1 Positions

- 1 Secretary, Civil Svcs Commissions

**Compensation & Classification**

5 Positions

- 4 Human Resources Analyst I
- 1 Human Resources Analyst II

**EMACS Development**

8 Positions

- 1 EMACS Manager
- 1 Human Resources Analyst II
- 4 Systems Procedures Analyst I
- 2 Systems Procedures Analyst II

**EMACS HR (EPRJT will no longer be used)**

11 Positions

- 1 EMACS-HR Supervisor
- 1 Office Assistant III
- 9 Office Specialist

**Employee Relations**

27 Positions

- 4 Human Resources Analyst I
- 1 Human Resources Division Chief
- 19 Human Resources Officer II
- 3 Supervising Human Res Officer

**Equal Employment Opportunity**

3 Positions

- 2 Human Resources Analyst I
- 1 Personnel Technician

**Recruitment & Selection**

32 Positions

- 1 Applications Specialist
- 1 Executive Secretary I
- 12 Human Resources Analyst I
- 2 Human Resources Analyst II
- 1 Human Resources Division Chief
- 6 Office Assistant III
- 3 Office Assistant IV
- 5 Personnel Technician
- 1 Testing & Certification Supervisor

**Western Region Item Bank**

1 Positions

- 1 Office Specialist

**Human Resources - Center for Employee Health and Wellness**

**Center of Employee Health and Wellness**

13 Positions

- 4 Care Assistant
- 1 Chief of Clinical Operations
- 1 Licensed Vocational Nurse II
- 2 Nurse Practitioner II
- 1 Office Assistant IV
- 1 Physician Assistant
- 1 Public Service Employee
- 1 Registered Nurse II - Clinic
- 1 Supvsg Occ Health Physician

**Human Resources - Commuter Services**

**Commuter Services**

3 Positions

- 1 Human Resources Analyst I
- 1 Office Specialist
- 1 Personnel Technician



## ADMINISTRATION

### CLASSIFICATION LISTING AND POSITION COUNT

#### Human Resources - Employee Benefits and Services

##### *Employee Benefits & Services*

30 Positions

1 Accounting Technician	1 Executive Secretary I	6 Human Resources Analyst I
3 Human Resources Analyst II	1 Human Resources Division Chief	2 Office Assistant III
11 Office Specialist	2 Personnel Technician	1 Public Service Employee
2 Supervising Office Specialist		

#### Information Services - Business Solutions Development

##### *Business Solutions Development*

98 Positions

6 Business Applications Manager	1 Business Solutions Division Chief	2 Business Systems Analyst II
11 Business Systems Analyst III	2 Deputy Chief Business Solutions & Dev	1 Enterprise Business Applications Manager
12 Enterprise Programmer Analyst	1 IT Technical Assistant I	4 IT Technical Assistant II
2 Office Assistant II	1 Programmer Analyst I	1 Programmer Analyst II
49 Programmer Analyst III	1 Programmer I	1 Programmer II
1 User Experience (UX) Designer	1 Website Developer	1 Website Graphic Designer

#### Information Services - Computer Operations

##### *Administration*

6 Positions

2 Assistant Chief Information Officer	1 Business Applications Manager	1 Chief Info Security Officer
1 Chief Information Officer	1 Executive Secretary II	

##### *Enterprise Data Management*

5 Positions

1 Business Systems Analyst III	1 Info Services Division Chief	1 IT Technical Assistant II
1 Systems Support Analyst II	1 Systems Support Supervisor	

##### *Enterprise Infrastructure*

58 Positions

2 Applications Specialist	1 Business Systems Analyst II	1 Business Systems Analyst III
5 Enterprise System Engineer	1 Enterprise Systems Support Manager	2 Info Services Division Chief
1 Information Services Deputy Chief	3 IT Technical Assistant II	1 Supervising Application Support Splst
4 Systems Support Analyst II	33 Systems Support Analyst III	4 Systems Support Supervisor

##### *Facilities & Data Center Management*

3 Positions

2 Systems Support Analyst II	1 Systems Support Analyst III	
------------------------------	-------------------------------	--

##### *Finance & Administrative Services*

21 Positions

2 Accounting Technician	1 Administrative Supervisor I	2 Fiscal Assistant
4 Fiscal Specialist	1 Info Services Chief Finance Officer	1 Info Services Finance Officer
1 IT Technical Assistant II	1 Secretary I	6 Staff Analyst II
1 Supvsg Accountant II	1 Systems Accountant II	



## ADMINISTRATION CLASSIFICATION LISTING AND POSITION COUNT

### Information Services - Computer Operations

#### *Operations Support 62 Positions*

3 Applications Specialist	9 Automated Systems Analyst I	3 Automated Systems Analyst II
4 Automated Systems Technician	6 Computer Operations Specialist	1 Computer Operations Supervisor
4 Computer Operator II	9 Computer Operator III	7 Help Desk Technician II
1 Information Services Deputy Chief	1 Microfilm Technician III	5 Office Assistant II
2 Office Assistant III	1 Office Assistant IV	1 Photographic Laboratory Tech
2 Production Control Supervisor	1 Supervising Office Assistant	1 Supvsg Auto Systems Analyst II
1 Technology Helpdesk Supervisor		

### Information Services - Geographical Information System

#### *Geographic Information System (GIS) 10 Positions*

1 Business Applications Manager	3 Business Systems Analyst III	1 Geographic Info Systems Tech I
1 Geographic Info Systems Tech II	1 Geographic Info Systems Tech III	1 Programmer Analyst I
2 Programmer Analyst III		

### Information Services - Telecommunication Services

#### *Network Operations Security 12 Positions*

1 Business Systems Analyst II	1 Network Services Division Chief	1 Network Services Supervisor
9 Systems Support Analyst III		

#### *Public Safety Communications 37 Positions*

1 Business Systems Analyst II	6 Communications Tech I	3 Communications Tech II
5 Communications Tech III	1 Electronic Drafting Technician	1 Enterprise Network Engineer
1 Information Services Deputy Chief	1 Network Analyst	1 Network Services Division Chief
2 Network Services Supervisor	2 Office Assistant III	7 Radio Commcntrns System Analyst
2 Special Projects Leader	1 Supvsg Comm Technician	2 Systems Support Analyst III
1 Telecommunications Engineer II		

#### *Telecommunication Services 59 Positions*

1 Business Systems Analyst III	5 Communications Installer	5 Communications Tech I
4 Communications Tech II	6 Communications Tech III	1 Enterprise Network Engineer
2 Equipment Parts Specialist I	2 Equipment Parts Specialist II	1 Equipment Parts Supervisor
1 Information Services Deputy Chief	1 Network Services Division Chief	2 Network Services Supervisor
4 Office Assistant II	2 Office Assistant III	1 Secretary I
2 Special Projects Leader	1 Storekeeper	1 Supervising Office Assistant
3 Supvsg Comm Technician	2 Systems Support Analyst II	3 Systems Support Analyst III
3 Telecommunications Engineer II	6 Telephone Service Specialist	

### Purchasing - Purchasing

#### *Administration 5 Positions*

1 Accounting Technician	1 Fiscal Assistant	1 Office Assistant II
1 Purchasing Admin & Ops Manager	1 Staff Analyst II	

#### *Compliance 3 Positions*

2 Buyer III	1 Procurement Compliance Officer	
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## ADMINISTRATION CLASSIFICATION LISTING AND POSITION COUNT

### Purchasing - Purchasing

**Executive**  
2 Positions

1 Director of Purchasing	1 Executive Secretary II	
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**Information Technology**  
1 Positions

1 Business Systems Analyst II		
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**Procurement**  
19 Positions

1 Buyer I	8 Buyer II	5 Buyer III
1 Buying Assistant	1 Purchasing Manager	1 Staff Analyst II
2 Supervising Buyer		

### Purchasing - Mail/Courier Services

**Mail/Courier Services**  
21 Positions

16 Mail Processor II	2 Mail Processor III	1 Mail Services Manager
2 Mail Services Supervisor		

### Purchasing - Printing Services

**Graphic Design**  
5 Positions

3 Graphic Designer I	1 Graphics Technician	1 Multimedia Coordinator
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**Printing Services**  
12 Positions

1 Printing Services Estimator	1 Printing Services Manager	1 Printing Services Supervisor
8 Reproduction Equipment Operator I	1 Reproduction Equipment Operator II	

### Purchasing - Surplus Property and Storage Operations

**Information Technology**  
1 Positions

1 Automated Systems Technician		
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**Surplus Property and Storage**  
5 Positions

1 Logistics Program Manager	1 Storekeeper	2 Stores Specialist
1 Stores Supervisor II		

### Risk Management - Operations

**Administration**  
12 Positions

1 Accountant II	1 Accounting Technician	1 Business Systems Analyst II
2 Deputy Director of Risk Mgmt	1 Director of Risk Management	1 Executive Secretary II
2 Fiscal Assistant	1 Payroll Specialist	1 Staff Analyst I
1 Staff Analyst II		

**Liability**  
8 Positions

3 Liability Claims Representative I	2 Liability Claims Representative II	1 Liability Claims Representative III
1 Office Assistant III	1 Supvsg Liability Claims Rep	



## ADMINISTRATION CLASSIFICATION LISTING AND POSITION COUNT

### Risk Management - Operations

*Risk Control*  
12 Positions

9 Deputy Risk Control Specialist  
1 Staff Analyst II

1 Office Assistant III

1 Risk Control Officer

*Workers' Compensation*  
34 Positions

7 Claims Assistant  
1 Office Assistant III  
15 Workers Comp Adjuster II

2 Medical Only Claims Adjuster  
1 Staff Analyst II  
2 Workers Comp Adjuster III

4 Office Assistant II  
2 Supvsg Workers Comp Adjuster



## ARROWHEAD REGIONAL MEDICAL CENTER CLASSIFICATION LISTING AND POSITION COUNT

### Arrowhead Regional Medical Center - Arrowhead Regional Medical Center

#### *Administration*

*61 Positions*

1 Administrative Supervisor II	1 ARMC Chief Operating Officer	1 ARMC Finance & Budget Officer
2 Assoc Hosp Adm Professional Svcs	1 Chief Medical Officer	1 Cont Director of ARMC
1 Departmental IS Administrator	1 Dir of Public Relations&Mrktng	1 Executive Assistant
1 Executive Secretary II	1 Executive Secretary III -Class	8 Fiscal Specialist
1 General Services Aide	3 Healthcare Program Admin	1 Marketing Specialist
1 Media Specialist II	4 Office Assistant II	4 Office Assistant III
3 Office Specialist	1 Personnel Technician	2 Photographer
3 Public Service Employee	8 Secretary I	4 Secretary II
1 Staff Analyst I	4 Staff Analyst II	1 Supervising Fiscal Specialist

#### *Fiscal and Ancillary Services*

*478 Positions*

1 Accountant II	3 Accountant III	5 Accounting Technician
1 Administrative Manager	4 Administrative Supervisor I	3 Administrative Supervisor II
1 Applications Specialist	1 ARMC Chief Financial Officer	1 ARMC Medical Svcs Prog Coord
1 ARMC Social Services Manager	1 Associate Chief Financial Officer	7 Buying Assistant
3 Case Management Supervisor	3 Clinic Assistant	1 Clinical Director-Care Mangmnt
8 Collections Officer I	6 Cont Medi-Cal Specialist	1 Cont Revenue Cycle Director
1 Cont UncompCare Asst Manager	1 Cont UncompCare Manager	24 Fiscal Assistant
11 Fiscal Specialist	1 General Services Aide	1 Health Info Coding Manager
1 Health Info Management Asst Director	1 Health Info Management Director	18 Health Info Mgmt Assistant I
31 Health Info Mgmt Assistant II	2 Health Info Mgmt Assistant III	1 Licensed Vocational Nurse II
1 Material Manager	15 Medical Records Coder I	9 Medical Records Coder II
2 Medical Records Supervisor	10 Office Assistant II	138 Office Assistant III
7 Office Assistant IV	17 Office Specialist	1 Patient Accounts Supervisor
7 Public Service Employee	28 Registered Nurse Case Manager	2 Registered Nurse II - Clinic
10 RN Case Manager-Per Diem	3 Secretary I	1 Social Service Practitioner V
25 Social Service Practitioner IV	5 Social Worker II	1 Staff Analyst I
13 Staff Analyst II	4 Storekeeper	1 Stores Specialist
1 Supervising Buying Assistant	1 Supervising Fiscal Specialist	7 Supervising Office Assistant
4 Supervising Office Specialist	1 Supvsg Collections Officer	2 Supvsg Health Info Management Asst
1 Supvsg Social Service Practitioner	1 Supvsg Utilization Review Techn	3 Util Rvw/Perform Imp Nurse
13 Utilization Review Technician		



## ARROWHEAD REGIONAL MEDICAL CENTER CLASSIFICATION LISTING AND POSITION COUNT

### Arrowhead Regional Medical Center - Arrowhead Regional Medical Center

#### *General Support and Compliance*

*605 Positions*

1 ARMC Food Services Manager	1 ARMC Laboratory Manager	1 ARMC Nutrition Services Mgr
1 Assistant Director of Respiratory Care Svcs	1 Autopsy Assistant	1 Clinic Assistant
2 Cont Occupational Therapist II	2 Cont Rehab Therapist - Speech	21 Cont Resp Care Prac II
6 Cook I	10 Cook II	4 Cook III
131 Custodian I	3 Custodian II	2 Cytotechnologist
5 Dietary Services Supervisor	3 Dietetic Technician	9 Dietitian
1 Director of Respiratory Care Svcs	1 Fiscal Assistant	32 Food Service Worker I
13 Food Service Worker II	2 General Services Aide	2 Histology Technician
1 Hospital Environment Svcs Supv	1 Hospital Security Manager	3 Hospital Security Supervisor I
1 Hospital Security Supv II	21 Laboratory Assistant	30 Laboratory Technologist II
7 Laboratory Technologist III	3 Laboratory Technologist Intern	2 Lead Dietitian
2 Licensed Vocational Nurse II	8 Linen Room Attendant	1 Medical Center Hskpg/Linen Mgr
2 Medical Lab Tech	1 Neurodiagnostic Technolgst I	1 Neurodiagnostic Technolgst II
10 Occupational Therapist II	6 Occupational Therapy Assistant	3 Office Assistant II
17 Office Assistant III	3 Office Specialist	4 Per Diem - Dietitian
3 Per Diem - Security Technician	10 Per Diem- Phlebotomist	8 Per Diem-Laboratory Tech
17 Phlebotomist	2 Pulmonary Function Specialist	31 Respiratory Care Practioner II
6 Respiratory Care Practioner III	12 Respiratory Care Practioner- Per Diem	6 Respiratory Therapist
4 Secretary I	85 Security Technician I	10 Security Technician II
3 Speech Therapist	1 Staff Analyst II	2 Stores Specialist
1 Supervising Office Specialist	1 Supervising Phlebotomist	7 Supvsg Custodian
1 Supvsg Dietitian	6 Supvsg Laboratory Technologist	7 Supvsg Respiratory Care Practit





## ARROWHEAD REGIONAL MEDICAL CENTER CLASSIFICATION LISTING AND POSITION COUNT

### Arrowhead Regional Medical Center - Arrowhead Regional Medical Center

#### *Patient Services 2,334 Positions*

14 ARMC House Supervisor-Per Diem	22 Assistant Unit Manager I	10 Assistant Unit Manager II
1 Associate Chief Nursing Officer	9 Asst Unit Manager I- Specialty Care	18 Asst Unit Manager I- Specialty Critical Care
8 Asst Unit Manager II- Specialty Critical Care	4 Ast Unit Mgr II-Specialty Care	3 Burn Care Technician
4 Certified Trauma Registrar	1 Chief Nursing Officer	11 Clinic Assistant
6 Clinical Director II	1 Clinical Nurse Specialist	16 Clinical Therapist I
2 Clinical Therapist I-Psychologist	1 Clinical Therapist II	10 Dialysis Technician
32 Emergency Room Technician	14 Float Pool RN- Per Diem	3 Healthcare Program Admin
108 Hospital Unit Assistant	6 House Supervisor	71 Licensed Vocational Nurse II
8 Licensed Vocational Nurse- Per Diem	1 MentalHealth Clinic Supervisor	6 Nurse Educator
3 Nurse Supervisor	200 Nursing Attendant	1 Nursing Program Coordinator
15 Office Assistant II	6 Office Assistant III	1 Office Specialist
194 Per Diem - Nursing Attendant	6 Per Diem - Surgical Technician	10 Per Diem-Sterile Processg Tech
20 Psychiatric Technician I	1 Public Service Employee	162 Registered Nurse II - Per Diem
324 Registered Nurse II-ARMC	22 Registered Nurse III	10 Registered Nurse III - Specialty Care
17 Registered Nurse III - Specialty Care Critical Care	2 Secretary I	1 Secretary II
83 Specialty Care RN	385 Specialty Care RN Critical Care	60 Specialty Care RN ER/Trauma-PD
195 Specialty Care RN- Per Diem	4 Staff Analyst II	1 Sterile Processing Manager
29 Sterile Processing Technician I	6 Sterile Processing Technician II	5 Storekeeper
1 Stores Specialist	1 Stores Supervisor I	95 Student Nurse
1 Supervising Office Assistant	2 Supvsg Sterile Processing Tech	21 Surgical Technician
21 Telemetry Technician	7 Ultrasound Technologist II	26 Unit Manager
1 Util Rvw/Perform Imp Nurse	4 Utilization Review Technician	1 Volunteer Services Coordinator

#### *Primary and Specialty Clinics 370 Positions*

1 Assoc Hosp Adm Professional Svcs	2 Cancer Registry Specialist	71 Care Assistant
61 Clinic Assistant	5 Clinic Operations Supervisor	3 Clinic Unit Manager - ARMC
2 Clinical Director I	1 Clinical Nurse Specialist	1 Clinical Therapist I
4 Community Health Worker	1 Cont Administrative Asst	2 Cont Alcohol & Drug Counselor
3 Cont Assoc Clinical Social Worker	1 Cont Business Systems Analyst II	1 Cont Care Coordinator
4 Cont Clinic Support Staff	2 Cont Clinical Therapist II	1 Cont Data Analyst
2 Cont Office Assistant	12 Cont Patient Navigator	8 Cont Physical Therapist II
1 Cont Physical Therapy Asst	1 Cont Program Manager	7 Cont RN Care Manager
4 Cont Social Worker II	3 Cont Utilization Review Tech	1 Fiscal Assistant
5 Health Education Specialist II	1 Healthcare Program Admin	1 Hospital Services Worker
30 Licensed Vocational Nurse II	3 Licensed Vocational Nurse III	5 Licensed Vocational Nurse- Per Diem
1 Mobile Medical Clinic Operator	3 Nurse Educator	2 Nursing Program Coordinator
14 Office Assistant III	1 Oral Surgery Technician	4 Orthopedic Technician
1 Patient Navigation Prgm Coord.	1 Patient Navigator	6 Physical Therapist Assistant
10 Physical Therapist II	1 Public Service Employee	2 Quality Management Nurse
2 Quality Management Specialist	28 Registered Nurse II - Clinic	8 Registered Nurse II - Per Diem
3 Rehabilitation Services Aide	1 Rehabilitation Services Manager	3 Respiratory Care Practioner II
16 RN Care Manager	1 RN Clinic- Per Diem	3 Secretary I
2 Specialty Care RN	1 Specialty Care RN- Per Diem	3 Staff Analyst II
2 Supvsg Rehabilitation Therapist	1 Supvsg Respiratory Care Practit	



## ARROWHEAD REGIONAL MEDICAL CENTER CLASSIFICATION LISTING AND POSITION COUNT

### Arrowhead Regional Medical Center - Arrowhead Regional Medical Center

#### *Quality and Performance Improvement*

260 Positions

1 ARMC Ethics & Compliance Coord	1 Assoc Hosp Adm Professional Svcs	1 Biostatistician
1 Clinical Nurse Specialist	1 Compliance Specialist	1 Cont MedDir/Desg Inst Official
1 Cont Research Program Coord	10 Cont Resident PGY IV	3 Cont Resident PGY V
146 Cont Resident PGY VI	23 Cont Resident PGY VII	1 Education Services Supervisor
6 Education Specialist	5 Healthcare Program Admin	1 Hospital Employee Health Nurse
1 Institutional Review Board Coord	1 Licensed Vocational Nurse II	1 Licensed Vocational Nurse- Per Diem
2 Medical Staff Coordinator	1 Multimedia Coordinator	6 Nurse Educator
1 Nursing Program Coordinator	3 Office Assistant III	1 Office Assistant IV
9 Office Specialist	1 Privacy & Compliance Specialist	2 Process Improvement Coordinator
1 Process Improvement Specialist	1 Public Service Employee	7 Quality Management Nurse
3 Quality Management Specialist	6 Registered Nurse II-ARMC	2 Secretary I
2 Specialty Care RN- Per Diem	1 Staff Aide	1 Staff Analyst I
2 Staff Analyst II	1 Statistical Analyst	1 Supervising Office Specialist
1 Supvsg Medical Staff Coordinator		

#### *Strategic Planning*

327 Positions

3 Air Conditioning Mechanic	19 Applications Specialist	1 ARMC Facilities Project Manager
1 ARMC Safety Technician	17 Automated Systems Analyst I	1 Automated Systems Analyst II
18 Automated Systems Technician	6 Bio-Medical Electronic Tech I	2 Bio-Medical Electronic Tech II
6 Building Plant Operator	1 Business Applications Manager	5 Business Systems Analyst I
7 Business Systems Analyst II	5 Business Systems Analyst III	1 Buying Assistant
8 Clinic Assistant	1 Cont ARMC Chief Med Info Offcr	14 Cont Radiological Tech
1 Cont Special Procedures Rad Tech	3 Cont Ultrasound Tech	1 Departmental IS Administrator
3 Electrician	6 EPIC Principal Trainer	1 EPIC Systems Administrator
28 EPIC Systems Analyst II	3 EPIC Systems Manager	8 EPIC Systems Supervisor/PM
8 General Maintenance Mechanic	4 General Maintenance Worker	1 Health Info System Manager
1 Healthcare Program Admin	1 Hosp Facilities Operations Mgr	2 Hospital Customer Advocate
5 Hospital Plant Operator	2 Maintenance Supervisor	2 Nuclear Medicine Technologist
2 Office Assistant II	13 Office Assistant III	1 Office Specialist
3 Painter I	5 Per Diem-Radiologic Technolgst	3 Per Diem-Ultrasound Technolgst
7 PerDiem-Spcl Proc Radiologic Tech	3 Plumber	1 Programmer Analyst I
3 Programmer Analyst II	1 Programmer Analyst III	2 Public Service Employee
1 Radiographic Clinical Instructor	15 Radiologic Technologist II	4 Radiologic Technologist III
1 Radiologic Technologist School	1 Radiology Manager	1 Radiology Supervisor
6 Registered Nurse II-ARMC	6 Secretary I	21 Special Proc Rad Technolog II
3 Special Proc Rad Technolog III	5 Specialty Care RN Critical Care	1 Specialty Care RN- Per Diem
3 Staff Analyst II	1 Storekeeper	1 Stores Specialist
1 Supervising Office Assistant	4 Supvsg Auto Systems Analyst I	1 Supvsg Bio Med Elect Tech
2 Systems Support Analyst II	8 Ultrasound Technologist II	1 Ultrasound Technologist III



## COMMUNITY DEVELOPMENT AND HOUSING AGENCY CLASSIFICATION LISTING AND POSITION COUNT

### Community Development and Housing - Community Development and Housing

#### *Agency Administration*

3 Positions

1 Deputy Director Community Dev Housing	1 Deputy Executive Officer	1 Executive Secretary II
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#### *CDBG*

6 Positions

1 Cont Housing Project Manager	3 ECD Analyst II	1 ECD Technician
1 Supvsg ECD Analyst		

#### *CDH Administration*

2 Positions

1 Director Community Development&Housing	1 Office Assistant II	
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#### *Development & Housing*

4 Positions

3 CDH Housing Project Manager II	1 ECD Technician	
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#### *Finance*

6 Positions

1 ECD Technician	1 Fiscal Specialist	1 Housing Agency Finance Officer
3 Staff Analyst II		

#### *Home Admin, Homeless & Asset Management*

8 Positions

1 Administrative Manager	1 CDH Housing Project Manager I	1 Cont Housing Analyst
2 Cont Housing Project Manager	1 ECD Analyst II	1 ECD Technician
1 Secretary I		

### Office of Homeless Services - Office of Homeless Services

#### *Administration*

3 Positions

1 Administrative Supervisor I	1 Chief of Homeless Services	1 Secretary II
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#### *Homeless Management Information System*

5 Positions

1 Automated Systems Analyst II	1 Automated Systems Technician	1 Office Assistant II
1 Office Specialist	1 Public Service Employee	

#### *Homeless Services/Continuum of Care*

3 Positions

2 Program Specialist I	1 Staff Analyst II	
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## ECONOMIC DEVELOPMENT AGENCY CLASSIFICATION LISTING AND POSITION COUNT

**Economic Development - Economic Development**

**Attractions/Expansion**

2 Positions

- |                                |                           |  |
|--------------------------------|---------------------------|--|
| 1 Economic Dev Coordinator III | 1 Public Service Employee |  |
|--------------------------------|---------------------------|--|

**Business Services**

1 Positions

- |                                |  |  |
|--------------------------------|--|--|
| 1 Sr. Economic Dev Coordinator |  |  |
|--------------------------------|--|--|

**Economic Development Manager**

1 Positions

- |                                |  |  |
|--------------------------------|--|--|
| 1 Economic Development Manager |  |  |
|--------------------------------|--|--|

**Executive Office**

2 Positions

- |                            |                          |  |
|----------------------------|--------------------------|--|
| 1 Deputy Executive Officer | 1 Executive Secretary II |  |
|----------------------------|--------------------------|--|

**Marketing/Tourism/Films**

4 Positions

- |                                |                           |  |
|--------------------------------|---------------------------|--|
| 3 Economic Dev Coordinator III | 1 Public Service Employee |  |
|--------------------------------|---------------------------|--|

**Research Analytics/Administration**

2 Positions

- |                  |                    |  |
|------------------|--------------------|--|
| 1 ECD Technician | 1 Staff Analyst II |  |
|------------------|--------------------|--|

**Department of Workforce Development - Workforce Development**

**Director**

2 Positions

- |                                       |                                  |  |
|---------------------------------------|----------------------------------|--|
| 1 Asst Director Workforce Development | 1 Director Workforce Development |  |
|---------------------------------------|----------------------------------|--|

**Administration**

10 Positions

- |                               |                                |                        |
|-------------------------------|--------------------------------|------------------------|
| 1 Administrative Supervisor I | 1 Automated Systems Technician | 1 Office Assistant III |
| 1 Program Specialist I        | 1 Program Specialist II        | 1 Secretary I          |
| 1 Secretary II                | 1 Staff Analyst I              | 2 Staff Analyst II     |

**Business Services**

16 Positions

- |                                      |                                    |                                    |
|--------------------------------------|------------------------------------|------------------------------------|
| 1 Administrative Supervisor I        | 6 Business Services Specialist     | 6 Workforce Development Specialist |
| 2 Workforce Development Supervisor I | 1 Workforce Development Technician |                                    |

**Finance**

8 Positions

- |                    |                         |                               |
|--------------------|-------------------------|-------------------------------|
| 1 Accountant II    | 1 Accounting Technician | 1 Administrative Supervisor I |
| 1 Fiscal Assistant | 1 Fiscal Specialist     | 1 Staff Analyst I             |
| 2 Staff Analyst II |                         |                               |

**Not assigned**

1 Positions

- |                                |  |  |
|--------------------------------|--|--|
| 1 Administrative Supervisor II |  |  |
|--------------------------------|--|--|

**Payroll**

1 Positions

- |                      |  |  |
|----------------------|--|--|
| 1 Payroll Specialist |  |  |
|----------------------|--|--|



**ECONOMIC DEVELOPMENT AGENCY  
CLASSIFICATION LISTING AND POSITION COUNT**

**Department of Workforce Development - Workforce Development**

*Program*

*76 Positions*

1 Administrative Supervisor II	3 Cont MH Nurse Practitioner Clinical Instructor	11 Cont WDD Specialist
1 Deputy Director Workforce Development	3 Office Assistant II	5 Staff Analyst II
3 Workforce Development Manager	35 Workforce Development Specialist	3 Workforce Development Supervisor I
11 Workforce Development Technician		

***Workforce Development Board Support***

*2 Positions*

1 Cont Project Executive	1 Executive Secretary II
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## FISCAL CLASSIFICATION LISTING AND POSITION COUNT

**Assessor/Recorder/County Clerk - Assessor/Recorder/County Clerk**

**Administrative Services**

*10 Positions*

- |   |                               |                                    |
|---|-------------------------------|------------------------------------|
| 1 Accounting Technician                       | 1 Administrative Supervisor I | 1 ARC Admin & Financial Manager    |
| 1 ARC Chief of Public and Legislative Affairs | 1 ARC Project Administrator   | 1 Executive Secretary III -Unclass |
| 1 Media Specialist I                          | 1 Office Assistant III        | 1 Payroll Specialist               |
| 1 Staff Analyst II                            |                               |                                    |

**Assessment Services**

*39 Positions*

- |                                 |                                |                                 |
|---------------------------------|--------------------------------|---------------------------------|
| 1 Cadastral Drafting Tech I     | 2 Cadastral Drafting Tech II   | 1 Cadastral Drafting Tech III   |
| 1 Cadastral Services Supervisor | 1 Chief Assesment Services     | 10 Office Assistant III         |
| 1 Office Specialist             | 2 Supvsg Title Transfer Tech I | 2 Supvsg Title Transfer Tech II |
| 13 Title Transfer Technician I  | 5 Title Transfer Technician II |                                 |

**Information Technology - Assessor**

*10 Positions*

- |                                |                                 |                                 |
|--------------------------------|---------------------------------|---------------------------------|
| 3 Automated Systems Analyst II | 1 Business Applications Manager | 1 Business Systems Analyst I    |
| 1 Business Systems Analyst II  | 1 Business Systems Analyst III  | 1 Departmental IS Administrator |
| 1 Office Assistant III         | 1 Public Service Employee       |                                 |

**Information Technology - Recorder**

*10 Positions*

- |                                 |                                |                                |
|---------------------------------|--------------------------------|--------------------------------|
| 3 Automated Systems Analyst I   | 2 Automated Systems Analyst II | 1 Automated Systems Technician |
| 1 Business Applications Manager | 1 Programmer Analyst III       | 2 Public Service Employee      |

**Management**

*4 Positions*

- |                             |                      |                |
|-----------------------------|----------------------|----------------|
| 1 Assistant Assessor        | 1 Assistant Recorder | 1 County Clerk |
| 1 Elected Assessor-Recorder |                      |                |

**Recorder Services**

*66 Positions*

- |                                  |                             |                                   |
|----------------------------------|-----------------------------|-----------------------------------|
| 1 Accountant II                  | 1 Applications Specialist   | 1 Chief Deputy Recorder           |
| 1 Deputy Recorder                | 3 Fiscal Assistant          | 1 Office Assistant II             |
| 2 Public Service Employee        | 43 Records Technician       | 4 Records Technician Supervisor I |
| 2 Records Technich Supervisor II | 5 Senior Records Technician | 2 Staff Analyst I                 |

**Valuations**

*120 Positions*

- |                                       |                                 |                                 |
|---------------------------------------|---------------------------------|---------------------------------|
| 15 Appraisal Technician               | 43 Appraiser II                 | 16 Appraiser III                |
| 12 Auditor-Appraiser II               | 1 Auditor-Appraiser III         | 2 Chief Appraiser               |
| 1 Cont Property Tax Appeal Consultant | 16 Office Assistant III         | 3 Principal Appraiser           |
| 1 Public Service Employee             | 3 Supervising Auditor Appraiser | 7 Supervisng District Appraiser |

**Assessor/Recorder/County Clerk - Assessor/Recorder/County Clerk - Special Revenue Funds**

**Archives**

*3 Positions*

- |                                  |                       |  |
|----------------------------------|-----------------------|--|
| 1 Archives Program Administrator | 2 Archives Technician |  |
|----------------------------------|-----------------------|--|



## FISCAL CLASSIFICATION LISTING AND POSITION COUNT

### Auditor-Controller/Treasurer/Tax Collector - Auditor-Controller/Treasurer/Tax Collector

#### *Administrative Support*

23 Positions

1 Accountant II	1 Administrative Supervisor II	1 ATC Maintenance Coordinator
2 ATC Project Administrator	1 Fiscal Specialist	1 Office Assistant III
1 Payroll Specialist	15 Public Service Employee	

#### *Auditor Division*

16 Positions

1 Accountant II	1 Accountant III	1 Accounting Technician
1 Auditor-Controller Division Chief	1 Auditor-Controller Manager	2 Internal Auditor II
5 Internal Auditor III	1 Internal Auditor IV	1 Secretary II
2 Supvsg Internal Auditor III		

#### *Central Collections Division*

80 Positions

1 Accountant II	2 Accountant III	3 Accounting Technician
1 Auditor-Controller Division Chief	1 Auditor-Controller Manager	1 Chief Collections Supervisor
38 Collections Officer I	4 Collections Officer II	2 Fiscal Assistant
3 Fiscal Specialist	7 Office Assistant II	8 Office Assistant III
1 Office Assistant IV	1 Secretary II	1 Supervising Fiscal Specialist
1 Supvsg Accountant II	5 Supvsg Collections Officer	

#### *Controller Division*

28 Positions

3 Accountant II	8 Accountant III	2 Accounting Technician
1 Auditor-Controller Division Chief	2 Auditor-Controller Manager	1 Fiscal Specialist
1 Secretary II	2 Supervising Accountant III	1 Supvsg Accountant II
5 Systems Accountant II	2 Systems Accountant III	

#### *Disbursements Division*

47 Positions

1 Accountant II	4 Accountant III	1 Accounting Technician
5 ATC Payroll Technician	1 Auditor-Controller Division Chief	2 Auditor-Controller Manager
1 Fiscal Assistant	9 Fiscal Specialist	2 Office Assistant II
9 Office Assistant III	4 Public Service Employee	1 Secretary I
1 Supervising Accountant III	2 Supervising Fiscal Specialist	1 Supvsg Accountant II
3 Supvsg ATC Payroll Technician		

#### *Information Technology Division*

24 Positions

3 Automated Systems Analyst I	3 Automated Systems Analyst II	3 Automated Systems Technician
2 Business Applications Manager	2 Business Systems Analyst III	1 Cont Business Applications Mgr
2 Department Systems Engineer	1 Departmental IS Administrator	6 Programmer Analyst III
1 Secretary I		

#### *Management*

6 Positions

2 Asst Auditor-Controller/Treasure/Tax Collector	1 ATC Executive Assistant	1 Elected Auditor-Controller/Treasure/Tax Collector
2 Executive Secretary III -Unclass		



## FISCAL CLASSIFICATION LISTING AND POSITION COUNT

### Auditor-Controller/Treasurer/Tax Collector - Auditor-Controller/Treasurer/Tax Collector

#### *Property Tax Division*

*20 Positions*

2 Accountant II	4 Accountant III	2 Accounting Technician
1 Auditor-Controller Division Chief	2 Auditor-Controller Manager	1 Fiscal Assistant
2 Fiscal Specialist	1 Office Assistant IV	1 Public Service Employee
1 Redevelopment Mgmt Analyst	1 Supervising Accountant III	1 Supvsg Accountant II
1 Systems Accountant II		

#### *SAP Financial Team*

*20 Positions*

1 Cont Secretary II	1 SAP Chief	6 SAP Functional Analyst II
3 SAP Functional Analyst I	2 SAP Team Leader	2 SAP Technical Analyst I
4 SAP Technical Analyst II	1 Secretary II	

#### *Tax Collector Division*

*58 Positions*

1 Accountant II	6 Accounting Technician	1 Auditor-Controller Division Chief
5 Collections Officer I	1 Collections Officer II	2 Fiscal Assistant
10 Fiscal Specialist	2 Office Assistant II	20 Office Assistant III
1 Secretary II	2 Supervising Office Assistant	2 Supvsg Accounting Technician
1 Supvsg Collections Officer	1 Systems Accountant II	1 Tax Collection Billing Manager
1 Tax Payer Services Manager	1 Tax Sales Services Manager	

#### *Treasurer Division*

*8 Positions*

1 Accounting Technician	1 Assistant Investment Officer	1 Banking&Settlmt Compliance Mgr
1 Chief Deputy Treasurer	1 Fiscal Assistant	2 Investment Analyst
1 Investment Officer		





## HUMAN SERVICES

### CLASSIFICATION LISTING AND POSITION COUNT

#### Behavioral Health - Behavioral Health

##### *Director*

10 Positions

1 Assistant Director of Behavior Health	1 Cont Wellness Coordinator	1 Deputy Director BH Prog Svcs
1 Director of Behavioral Health	1 Executive Secretary II	1 Office Assistant III
1 Office Specialist	1 Secretary II	2 Staff Analyst II

##### *Assistant Director*

32 Positions

4 Applications Specialist	2 Automated Systems Analyst I	6 Automated Systems Technician
2 Business Applications Manager	1 Cont Automated System Analyst II	1 Fiscal Specialist
1 General Services Worker II	1 Office Assistant III	2 Programmer Analyst III
2 Staff Analyst II	5 Storekeeper	3 Supvsg Auto Systems Analyst I
2 Supvsg Auto Systems Analyst II		

##### *24 Hour and Emergency Services*

37 Positions

1 Alcohol & Drug Counselor	1 Behavior Health Sr. Prog Manager	5 Clinical Therapist I
3 Clinical Therapist I-Psychologist	2 Clinical Therapist II	1 Deputy Director BH Prog Svcs
1 Fiscal Assistant	2 General Services Worker II	1 Mental Health Nurse II
1 Mental Health Program Mgr II	5 Mental Health Specialist	2 MentalHealth Clinic Supervisor
2 Office Assistant II	2 Office Assistant III	1 Office Assistant IV
1 Office Specialist	1 Peer & Family Advocate III	1 Psychiatric Aide
1 Psychiatric Technician I	1 Secretary I	1 Social Worker II
1 Staff Analyst II		

##### *Administration*

46 Positions

1 Accountant II	6 Accountant III	3 Accounting Technician
1 Administrative Manager	1 Administrative Supervisor I	1 Administrative Supervisor II
1 Deputy Director BH Admin Svcs	3 Fiscal Assistant	5 Fiscal Specialist
1 Office Assistant II	5 Office Assistant III	11 Office Specialist
2 Payroll Specialist	1 Public Service Employee	1 Secretary II
1 Supervising Fiscal Specialist	1 Supervising Office Assistant	1 Supervising Office Specialist

##### *Children, Transitional Age Youth and MHSA*

18 Positions

1 Behavior Health Sr. Prog Manager	3 Clinical Therapist I	2 Clinical Therapist I-Psychologist
1 Clinical Therapist II	1 Cont Automated System Analyst II	1 Cont Business System Analyst II
1 Cont Office Assistant III	1 Deputy Director BH Prog Svcs	1 Mental Health Program Mgr II
1 MentalHealth Clinic Supervisor	2 Office Assistant III	1 Office Assistant IV
1 Secretary I	1 Social Worker II	

##### *Community Behavioral Health & Recovery Services*

199 Positions

1 Clinic Assistant	43 Clinical Therapist I	3 Clinical Therapist I-Psychologist
11 Clinical Therapist II	1 Deputy Director BH Prog Svcs	5 Employment Services Specialist
2 General Services Worker II	2 Licensed Vocational Nurse II	10 Mental Health Nurse II
5 Mental Health Program Mgr II	15 Mental Health Specialist	13 MentalHealth Clinic Supervisor
25 Office Assistant II	24 Office Assistant III	7 Office Assistant IV
7 Psychiatric Technician I	1 Public Service Employee	4 Secretary I
1 Secretary II	12 Social Worker II	3 Supervising Office Assistant
4 Supervising Office Specialist		



## HUMAN SERVICES CLASSIFICATION LISTING AND POSITION COUNT

**Behavioral Health - Behavioral Health**

***Criminal Justice & Substance Use Disorder & Recovery Service***

*119 Positions*

8 Alcohol & Drug Counselor	1 Behavior Health Sr. Prog Manager	1 Clinic Assistant
23 Clinical Therapist I	1 Clinical Therapist I-Psychologist	8 Clinical Therapist II
1 Clinical Therapist II-Psychologist	3 General Services Worker II	1 Licensed Vocational Nurse II
1 Mental Health Education Consul	1 Mental Health Nurse II	1 Mental Health Program Mgr I
1 Mental Health Program Mgr II	11 Mental Health Specialist	8 MentalHealth Clinic Supervisor
1 Occupational Therapist II	4 Office Assistant II	11 Office Assistant III
1 Office Specialist	2 Peer & Family Advocate III	3 Psychiatric Technician I
1 Public Service Employee	4 Secretary I	1 Secretary II
16 Social Worker II	2 Staff Analyst II	3 Supervising Office Assistant

***Medical Services***

*112 Positions*

1 Behavioral Health Med Director	9 Child Psychiatrist	5 Clinic Assistant
3 Cont BH Care Coordinator	3 Cont BH Care Manager	3 Cont BH Community Hlth Wrkr
3 Cont BH Nurse Care Manager	7 Cont Child Psychiatrist	4 Cont Licensed Physician
4 Cont Psychiatrist I	11 Cont Psychiatrist II	1 Licensed Vocational Nurse II
5 Mental Health Nurse II	1 Nurse Manager	2 Nurse Practitioner II
4 Nurse Supervisor	5 Office Assistant III	1 Office Specialist
1 Program Specialist II	5 Psychiatrist I	23 Psychiatrist II
7 Psychiatrist III	3 Psychiatrist IV	1 Secretary II

***Office of Compliance***

*28 Positions*

1 Behavioral Health Med Rec Supv	2 BH Ethics & Compliance Coord	3 Case Review Specialist
1 Chief Compliance Officer -BH	2 Clinical Therapist I	2 Health Info Mgmt Assistant I
2 Health Info Mgmt Assistant II	1 Medical Emergency Planning Spec	1 Medical Records Coder I
1 Medical Records Coder II	1 Mental Health Program Mgr I	3 Office Specialist
1 Program Specialist I	1 Program Specialist II	3 Social Worker II
1 Staff Analyst II	1 Supervising Office Specialist	1 Supvsg Med Emergency Planning Spec

***Program Support Services***

*67 Positions*

1 Administrative Supervisor II	18 Clinical Therapist I	2 Clinical Therapist II
1 Deputy Director Behavior Health Qual Mgmt	10 Mental Health Nurse II	2 Mental Health Program Mgr I
1 Mental Health Program Mgr II	1 MentalHealth Clinic Supervisor	1 Nurse Supervisor
21 Office Assistant III	1 Office Assistant IV	1 Office Specialist
1 Research & Planning Psychologist	2 Secretary I	1 Secretary II
1 Staff Analyst II	2 Supervising Office Assistant	

**Behavioral Health - Substance Use Disorder and Recovery Services**

***Administration***

*8 Positions*

2 Accountant II	1 Accountant III	1 Administrative Supervisor I
1 Cont Accountant III	1 Fiscal Specialist	2 Staff Analyst II



## HUMAN SERVICES

### CLASSIFICATION LISTING AND POSITION COUNT

#### Behavioral Health - Substance Use Disorder and Recovery Services

##### *Criminal Justice & Substance Use Disorder & Recovery Service*

108 Positions

1 Accounting Technician	3 Addiction Med Physician II	40 Alcohol & Drug Counselor
1 Clinic Assistant	5 Clinical Therapist I	1 Cont Clinical Therapist II
2 Cont Mental Health Specialist	1 Cont Program Specialist I	4 Cont Social Worker II
1 Cont Supv Office Assistant	1 Cont. Nurse Practitioner II	1 General Services Worker II
2 Mental Health Program Mgr I	2 Mental Health Program Mgr II	5 Mental Health Specialist
2 MentalHealth Clinic Supervisor	2 Occupational Therapy Assistant	5 Office Assistant III
1 Peer & Family Advocate II	1 Program Specialist I	1 Program Specialist II
1 Secretary I	1 Secretary II	20 Social Worker II
2 Staff Analyst II	2 Supervising Social Worker	

##### *Office of Compliance*

1 Positions

1 Program Specialist I
------------------------

#### Behavioral Health - Behavioral Health - Mental Health Services Act

##### *Assistant Director*

40 Positions

1 Administrative Supervisor I	5 Automated Systems Analyst I	6 Automated Systems Analyst II
7 Automated Systems Technician	3 Business Systems Analyst I	3 Business Systems Analyst II
4 Business Systems Analyst III	2 Cont Automated Systems Tech	1 Fiscal Specialist
1 IT Technical Assistant II	2 Office Assistant III	1 Secretary I
1 Staff Analyst I	3 Staff Analyst II	

##### *24 Hour and Emergency Services*

166 Positions

4 Alcohol & Drug Counselor	40 Clinical Therapist I	15 Clinical Therapist II
3 General Services Worker II	1 Mental Health Education Consul	5 Mental Health Program Mgr I
2 Mental Health Program Mgr II	14 Mental Health Specialist	7 MentalHealth Clinic Supervisor
1 Office Assistant II	16 Office Assistant III	1 Office Assistant IV
1 Program Specialist II	2 Secretary I	1 Secretary II
47 Social Worker II	2 Staff Analyst II	3 Staff Training Instructor
1 Supervising Office Assistant		

##### *Administration*

32 Positions

6 Accountant III	1 Accounting Technician	2 Administrative Supervisor I
1 Administrative Supervisor II	1 Fiscal Assistant	3 Fiscal Specialist
1 Office Assistant III	1 Office Specialist	3 Payroll Specialist
1 Secretary I	1 Staff Analyst I	9 Staff Analyst II
1 Supervising Fiscal Specialist	1 Supvsg Accountant II	



## HUMAN SERVICES

### CLASSIFICATION LISTING AND POSITION COUNT

#### Behavioral Health - Behavioral Health - Mental Health Services Act

##### *Children, Transitional Age Youth and MHSA*

115 Positions

1 Administrative Manager	3 Alcohol & Drug Counselor	28 Clinical Therapist I
4 Clinical Therapist I-Psychologist	6 Clinical Therapist II	2 Clinical Therapist II-Psychologist
1 Cont Project Manager	2 General Services Worker II	2 Licensed Vocational Nurse II
2 Mental Health Nurse II	2 Mental Health Program Mgr I	1 Mental Health Program Mgr II
7 Mental Health Specialist	5 MentalHealth Clinic Supervisor	1 Nurse Manager
3 Office Assistant II	10 Office Assistant III	1 Peer & Family Advocate II
6 Peer & Family Advocate III	8 Program Specialist I	6 Program Specialist II
2 Secretary I	7 Social Worker II	2 Staff Aide
3 Staff Analyst II		

#### *Community Behavioral Health & Recovery Services*

154 Positions

6 Alcohol & Drug Counselor	1 Behavior Health Sr. Prog Manager	27 Clinical Therapist I
1 Clinical Therapist I-Psychologist	11 Clinical Therapist II	3 General Services Worker II
1 Licensed Vocational Nurse II	2 Mental Health Education Consul	7 Mental Health Nurse II
2 Mental Health Program Mgr I	18 Mental Health Specialist	4 MentalHealth Clinic Supervisor
5 Office Assistant II	15 Office Assistant III	2 Office Assistant IV
3 Peer & Family Advocate I	10 Peer & Family Advocate II	9 Peer & Family Advocate III
2 Program Specialist I	3 Psychiatric Technician I	19 Social Worker II
1 Staff Analyst II	2 Supervising Office Assistant	

#### *Criminal Justice & Substance Use Disorder & Recovery Service*

62 Positions

4 Alcohol & Drug Counselor	13 Clinical Therapist I	1 Clinical Therapist I-Psychologist
7 Clinical Therapist II	4 General Services Worker II	1 Mental Health Nurse II
1 Mental Health Program Mgr I	2 Mental Health Program Mgr II	5 Mental Health Specialist
2 MentalHealth Clinic Supervisor	1 Occupational Therapist II	1 Office Assistant II
5 Office Assistant III	1 Peer & Family Advocate I	1 Peer & Family Advocate II
2 Peer & Family Advocate III	2 Program Specialist I	8 Social Worker II
1 Staff Analyst II		

#### *Office of Compliance*

6 Positions

2 Case Review Specialist	1 Health Info Mgmt Assistant III	2 Office Assistant III
1 Staff Analyst II		

#### *Office of Cultural Competency*

21 Positions

1 Cultural Competency Officer	1 Media Specialist II	4 Mental Health Education Consul
3 Mental Health Specialist	1 Office Assistant III	1 Peer & Family Advocate I
2 Peer & Family Advocate II	2 Peer & Family Advocate III	1 Program Specialist I
1 Program Specialist II	1 Public Relations/Community Outreach Coord	1 Secretary I
1 Social Worker II	1 Staff Analyst I	



## HUMAN SERVICES

### CLASSIFICATION LISTING AND POSITION COUNT

#### Behavioral Health - Behavioral Health - Mental Health Services Act

##### *Program Support Services*

66 Positions

1 Administrative Manager	1 Applications Specialist	1 Behavioral Health Informatics Manager
1 Biostatistician	2 Business Systems Analyst I	2 Business Systems Analyst II
2 Business Systems Analyst III	1 Clinical Therapist I	1 Clinical Therapist II
1 Cont Project Manager	19 Graduate Student Intern	1 Mental Health Education Consul
3 Mental Health Intern Prog Supv	2 Mental Health Nurse II	1 Office Assistant I
6 Office Assistant III	1 Office Assistant IV	1 Program Specialist I
1 Secretary I	1 Staff Aide	1 Staff Analyst I
6 Staff Analyst II	6 Student Intern	3 Training & Development Specialist
1 Volunteer Services Coordinator		

#### Public Health - Public Health

##### *Director*

60 Positions

1 Cont SRTS Project Coordinator	1 Data Manager	1 Executive Secretary II
6 Health Education Assistant	14 Health Education Specialist I	12 Health Education Specialist II
2 Health Services Assistant I	1 Office Assistant II	2 Office Assistant III
1 Office Specialist	1 PH Program Manager	1 Public Health Director
2 Public Health Epidemiologist	3 Public Health Program Coordinator	2 Public Health Project Coordinator
1 Secretary I	1 Senior Statistical Analyst	7 Statistical Analyst
1 Supvsg Health Ed Specialist		

##### *Assistant Director*

16 Positions

1 Asst Director of Public Health	2 Media Specialist I	1 Media Specialist II
5 Medical Emergency Planning Spec	1 Office Assistant III	1 Office Specialist
1 PH Program Manager	1 Public Health Project Coordinator	1 Registered Nurse II - Clinic
1 Stores Specialist	1 Supvsg Med Emergency Planning Spec	

##### *Animal Care & Control*

67 Positions

28 Animal Control Officer	2 Animal Health Investigator	9 Animal License Checker I
1 Chief of Animal Care & Control	1 Fiscal Assistant	4 General Services Worker II
8 Office Assistant II	3 Office Assistant III	2 Office Assistant IV
1 PH Program Manager Animal Care	1 Registered Veterinary Tech	3 Supvsg Animal Control Ofcr II
4 Supvsg Animal Control Officer I		

##### *Community Health & Preventive Services*

128 Positions

23 Care Assistant	3 Clinic Operations Supervisor	1 Clinical Director I
3 Clinical Therapist I	1 Clinical Therapist II	2 Cont Physician Assistant
1 Cont Public Health Physician	1 Deputy Chief of Comm Health Svcs	1 Fiscal Assistant
1 Fiscal Specialist	1 Health Info System Manager	1 Laboratory Assistant
12 Licensed Vocational Nurse II	1 Nurse Educator	1 Nurse Informatics Coordinator
6 Nurse Practitioner II	27 Office Assistant I	5 Office Assistant III
1 PH Physician Specialty Svcs	2 PH Program Manager	1 Psychiatrist III
3 Public Health Dental Assistant	1 Public Health Dental Hygienist	1 Public Health Dentist
1 Public Health Division Chief	1 Public Health Medical Director	1 Public Health Physician II
3 Public Health Program Coordinator	1 Radiologic Technologist I	12 Registered Nurse II - Clinic
3 Secretary I	1 Secretary II	1 Staff Analyst II
3 Supervising Office Assistant	1 Supervising Office Specialist	



## HUMAN SERVICES CLASSIFICATION LISTING AND POSITION COUNT

**Public Health - Public Health**

*Disease Control & Prevention, Laboratory and CCS  
228 Positions*

2 Administrative Supervisor I	1 Clinic Supervisor-PH	1 Cont PH Laboratory Director
2 Fiscal Assistant	3 Fiscal Specialist	73 Health Services Assistant I
8 Health Services Assistant II	3 Laboratory Assistant	21 Nutritionist
9 Office Assistant II	2 Office Assistant III	2 PH Program Manager
1 Public Health Division Chief	2 Public Health Microbiologist I	3 Public Health Microbiologist II
2 Public Health Microbiologist III	47 Public Health Nurse II	3 Public Health Nurse II-Per Diem
1 Public Health Nurse Manager	4 Public Health Program Coordinator	1 Public Hlth Laboratory Director
6 Registered Nurse II - Clinic	3 Secretary I	3 Social Service Practitioner IV
2 Social Worker II	2 Supervising Office Assistant	6 Supvsg Public Health Nurse
5 Supvsg Public Health Nutritionist	9 Supvsg Health Services Asst	1 Supvsg Public Health Microbiologist

*Environmental Health Services  
115 Positions*

1 Chief Environmental Health Services	56 Environmental Health Spec II	12 Environmental Health Spec III
5 Environmental Technician I	1 Environmental Technician II	3 Fiscal Assistant
1 Fiscal Specialist	7 Office Assistant II	4 Office Assistant III
2 PH Program Mngr Enviro Healh	2 Public Health Program Coordinator	1 Secretary I
1 Supervising Office Assistant	1 Supervising Office Specialist	1 Supervising Vector Control Technician
7 Supvsg Environmental Health Specialist	9 Vector Control Technician I	1 Vector Control Technician II

*Fiscal & Administrative Services  
108 Positions*

3 Accountant II	7 Accountant III	3 Accounting Technician
1 Administrative Manager	1 Administrative Supervisor I	1 Administrative Supervisor II
10 Automated Systems Analyst I	3 Automated Systems Analyst II	4 Automated Systems Technician
1 Business Applications Manager	1 Business Systems Analyst I	4 Business Systems Analyst II
1 Business Systems Analyst III	1 Department Systems Engineer	3 Fiscal Assistant
2 Fiscal Specialist	2 Medical Records Coder I	4 Office Assistant II
8 Office Assistant III	1 Office Assistant IV	2 Office Specialist
2 Payroll Specialist	1 Public Health Chief Financial Officer	1 Public Health Program Coordinator
31 Public Service Employee	1 Secretary I	1 Staff Analyst II
2 Storekeeper	1 Stores Specialist	2 Supervising Accountant III
1 Supervising Fiscal Specialist	1 Supvsg Auto Systems Analyst II	1 Systems Accountant II

*Health Officer  
48 Positions*

12 Communicable Disease Investigator I	2 Communicable Disease Investigator II	1 Executive Secretary II
1 Health Officer	7 Health Services Assistant I	1 Health Services Assistant II
1 Licensed Vocational Nurse II	1 Nurse Practitioner II	5 Office Assistant II
2 Office Assistant III	1 Office Specialist	1 PH Program Manager
1 Public Health Medical Director	1 Public Health Nurse II	1 Public Health Program Coordinator
8 Registered Nurse II - Clinic	1 Supervising Office Assistant	1 Supvsg Public Health Nurse

*Quality and Compliance  
15 Positions*

1 Health Info Management Coordinator	9 Program Specialist I	2 Program Specialist II
1 Public Health Project Coordinator	1 Quality & Compliance Officer	1 Supervising Program Specialist



## HUMAN SERVICES

### CLASSIFICATION LISTING AND POSITION COUNT

#### Public Health - California Children's Services

#### *Disease Control & Prevention, Laboratory and CCS*

*191 Positions*

1 Accountant III	1 CCS Physician Consultant I	1 CCS Physician Consultant II
1 Fiscal Assistant	2 Fiscal Specialist	3 Medical Therapy Specialist
2 Occupational Therapy Assistant	18 Office Assistant II	19 Office Assistant III
32 Office Specialist	37 Pediatric Rehab Therapist	1 PH Program Manager
4 Physical Therapist Assistant	35 Public Health Nurse II	1 Public Health Program Coordinator
1 Public Service Employee	6 Rehabilitation Services Aide	1 Secretary I
6 Social Service Practitioner IV	2 Supervising Office Assistant	3 Supervising Office Specialist
3 Supvsg Public Health Nurse	9 Supvsg Ped Rehab Therapist I	1 Supvsg Pedtrc Rehab Therapist II
1 Supvsg Social Service Practitioner		



## HUMAN SERVICES

### CLASSIFICATION LISTING AND POSITION COUNT

#### Human Services Administrative Claim - Administrative Claim

#### *Administration*

*615 Positions*

2 Accountant III	7 Accounting Technician	4 Administrative Analyst III
1 Administrative Manager	2 Administrative Supervisor I	3 Administrative Supervisor II
21 Appeals Specialist	7 Applications Specialist	1 Associate Childrens Network Officer
1 Asst Executive Officer- Human Services	16 Automated Systems Analyst I	7 Automated Systems Analyst II
25 Automated Systems Technician	4 Business Applications Manager	2 Business Systems Analyst I
6 Business Systems Analyst II	6 Business Systems Analyst III	4 Case Review Specialist
1 Chief Learning Officer	1 Childrens Network Comm&Events Coordinator	1 Childrens Network Officer
2 Cont Business Analyst	1 Cont Business Analyst Supv	1 Cont CalACES Executive Director
1 Cont Case Coordinator	1 Cont Child Abuse Prevention Coord	1 Cont HVI Accountant II
1 Cont HVI Behavioral Specialist	1 Cont HVI Hlth Education Spec	32 Cont HVI HomeChild/FamSuppWkr
1 Cont HVI Office Assistant II	7 Cont HVI Program Generalist	1 Cont HVI Program Manager
1 Cont HVI Program Supervisor	1 Cont HVI QualityAssurance Tech II	2 Cont HVI Site Supervisor II
1 Cont HVI SpecialEducation Spec	1 Cont HVI Staff Analyst II	2 Cont HVI Teacher III
1 Cont Staff Analyst II	1 Cont. C-IV Tech/Site Prep Coord	3 Department Systems Engineer
1 Departmental IS Administrator	1 Deputy Director of Program Development	2 Deputy Executive Officer
1 Executive Secretary II	1 Executive Secretary III -Unclass	1 Father Engagement Coordinator
13 Fiscal Assistant	26 Fiscal Specialist	23 Fraud Investigator
2 Graphic Designer I	1 HS Administrative Manager	1 HS Communications Officer
1 HS Emergency Services Supervisor	1 HSS Prog Integrity Division Chief	84 HSS Quality Review Specialist
8 HSS Quality Review Supervisor I	2 HSS Quality Review Supervisor III	1 Human Services Auditing Chief
2 Human Services Auditing Manager	1 Internal Review Accountant II	8 Internal Review Accountant III
3 Internal Review Accountant IV	1 IT Technical Assistant I	3 IT Technical Assistant II
2 Media Specialist I	1 Media Specialist II	16 Office Assistant II
25 Office Assistant III	13 Payroll Specialist	2 PDD Program Manager
2 Personnel Technician	29 Program Specialist I	11 Program Specialist II
1 Programmer Analyst I	7 Programmer Analyst III	1 Programmer II
6 Programmer III	1 Public Service Employee	1 SAWS Project Coordinator
7 Secretary I	1 Secretary II	3 Social Service Practitioner IV
1 Social Worker II	6 Staff Analyst I	25 Staff Analyst II
11 Staff Training Instructor	6 Statistical Analyst	10 Storekeeper
6 Stores Specialist	2 Stores Supervisor II	1 Supervising Accountant III
6 Supervising Fiscal Specialist	3 Supervising Office Assistant	6 Supervising Program Specialist
3 Supvsg Fraud Investigator I	1 Supvsg Fraud Investigator II	2 Supvsg Accountant II
2 Supvsg Appeals Specialist I	1 Supvsg Appeals Specialist II	2 Supvsg Auto Systems Analyst II
1 Supvsg Case Review Specialist	5 Systems Accountant II	1 Training & Development Manager
8 Training & Development Specialist	3 Training & Development Supervisor	1 Volunteer Services Coordinator





## HUMAN SERVICES CLASSIFICATION LISTING AND POSITION COUNT

### Human Services Administrative Claim - Administrative Claim

#### CFS

1,194 Positions

1 Administrative Manager	1 Administrative Supervisor II	1 Asst Director of Children & Family Services
1 CFS Project Coordinator	19 Child Welfare Services Manager	1 Childcare Provider
7 Director of Children & Family Services	1 Director of Children & Family Services	12 Educational Liaison
2 Eligibility Worker II	1 Executive Secretary III -Class	9 Fiscal Assistant
14 Fiscal Specialist	21 Office Assistant II	180 Office Assistant III
14 Office Specialist	3 Peer & Family Advocate I	20 Peer & Family Assistant II
4 Peer & Family Assistant II- Unclass	1 Program Specialist I	8 Secretary I
55 Social Service Aide	77 Social Service Practitioner V	465 Social Service Practitioner IV
140 Social Worker II	8 Staff Analyst II	2 Supervising Fiscal Specialist
20 Supervising Office Assistant	7 Supervising Office Specialist	99 Supvsg Social Service Practitioner

#### DAAS

274 Positions

1 Assts Director of Aging & Adult Svcs	4 DAAS District Manager	3 Deputy Director DAAS
1 Director of Aging and Adult Services	1 Executive Secretary II	20 Office Assistant II
33 Office Assistant III	1 Office Specialist	1 Public Health Nurse II
3 Registered Nurse II - Clinic	3 Secretary I	37 Social Service Practitioner IV
135 Social Worker II	1 Staff Analyst I	2 Staff Analyst II
5 Supervising Office Assistant	14 Supervising Social Worker	1 Supvsg Public Health Nurse
8 Supvsg Social Service Practitioner		

#### TAD

2,552 Positions

1 Asst Director of Transitional Assistance	34 Childcare Provider	7 Deputy Director of Transitional Assistance
1 Director of Transitional Assistance	1,490 Eligibility Worker II	201 Eligibility Worker III
195 Eligibility Worker Supv I	8 Employment Services Manager	236 Employment Services Specialist
2 Employment Services Technician	1 Executive Secretary II	17 Interpreter/Translator
225 Office Assistant II	15 Office Assistant III	2 Program Specialist I
1 Program Specialist II	8 Secretary I	4 Staff Analyst II
27 Supervising Office Assistant	38 Supvsg Employment Svcs Specialist I	35 TAD District Manager
4 TAD Regional Manager		

### Aging and Adult Services - Aging and Adult Services

#### Administration

9 Positions

3 Accounting Technician	1 Administrative Supervisor II	1 Fiscal Specialist
4 Staff Analyst II		

#### Multipurpose Senior Services Program

9 Positions

1 Fiscal Assistant	2 Public Health Nurse II	6 Social Worker II
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#### Ombudsman

6 Positions

1 Cont Obudsman Program Ofcr Mgr	4 Cont Ombudsman Field Coord	1 DAAS Program Supervisor
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#### Senior Community Service Employment Pgm

2 Positions

2 Cont. SCS Empl Prog Adm Aide		
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## HUMAN SERVICES CLASSIFICATION LISTING AND POSITION COUNT

### Aging and Adult Services - Aging and Adult Services

#### *Senior Info and Assistance Pgm* 17 Positions

2 DAAS Program Supervisor	8 Social Service Aide	7 Sr. Information & Referral Area
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### Aging and Adult Services - Public Guardian - Conservator

#### *Agewise* 20 Positions

7 Clinical Therapist I	1 Clinical Therapist II	1 Mental Health Program Mgr I
3 Mental Health Specialist	1 MentalHealth Clinic Supervisor	1 Occupational Therapist II
1 Office Assistant II	2 Office Assistant III	1 Peer & Family Advocate III
1 Program Specialist I	1 Social Worker II	

#### *Public Guardian* 44 Positions

1 #N/A	2 Clinical Therapist I	1 Deputy Director DAAS
18 Deputy Public Guardian	2 Estate Property Specialist	2 Fiscal Assistant
1 Fiscal Specialist	1 Mental Health Nurse II	1 Mental Health Program Mgr I
1 Mental Health Program Mgr II	1 Office Assistant II	3 Office Specialist
1 Secretary I	3 Senior Deputy Public Guardian	1 Social Service Practitioner IV
1 Staff Analyst II	1 Supervising Office Specialist	3 Supvsg Deputy Public Guardian

### Child Support Services - Child Support

#### *Director* 1 Positions

1 Director of Child Support

#### *Assistant Director* 24 Positions

1 Asst Director of Child Support	7 Child Support Officer I	3 Child Support Officer II
1 Child Support Operations Manager	1 Marketing Specialist	1 Media Specialist I
4 Program Specialist I	1 Secretary II	3 Staff Training Instructor
1 Statistical Analyst	1 Supvsg Child Support Officer	

#### *Administrative Support Staff* 1 Positions

1 Executive Secretary II

#### *Child Support Enforcement* 129 Positions

11 Child Support Assistant	1 Child Support Asst Operations Manager	80 Child Support Officer I
13 Child Support Officer II	2 Child Support Operations Manager	1 Deputy Director of Child Support
7 Office Assistant II	2 Office Assistant III	1 Secretary I
11 Supvsg Child Support Officer		

#### *Child Support Establishment* 114 Positions

12 Child Support Assistant	66 Child Support Officer I	12 Child Support Officer II
3 Child Support Operations Manager	1 Deputy Director of Child Support	6 Office Assistant II
1 Office Assistant III	1 Secretary I	1 Secretary II
11 Supvsg Child Support Officer		



## HUMAN SERVICES

### CLASSIFICATION LISTING AND POSITION COUNT

#### Child Support Services - Child Support

##### *Legal Services/Special Enforcement*

*71 Positions*

6 Child Support Assistant	14 Child Support Attorney IV	1 Child Support Chief Attorney
33 Child Support Officer I	7 Child Support Officer II	2 Child Support Operations Manager
2 Office Assistant III	2 Supervising Child Support Attorney	4 Supvsg Child Support Officer

##### *Program Staff Developopent/Ombudsman*

*137 Positions*

1 Automated Systems Analyst II	28 Child Support Assistant	1 Child Support Asst Operations Manager
68 Child Support Officer I	12 Child Support Officer II	3 Child Support Operations Manager
13 Office Assistant II	11 Supvsg Child Support Officer	

##### *Technical/Administrative Services*

*36 Positions*

1 Accountant II	1 Accountant III	3 Accounting Technician
1 Administrative Manager	1 Administrative Supervisor I	3 Automated Systems Analyst I
1 Automated Systems Analyst II	4 Automated Systems Technician	1 Business Applications Manager
2 Business Systems Analyst III	1 Department Systems Engineer	1 Deputy Director of Child Support
3 Fiscal Assistant	1 Fiscal Specialist	1 Office Specialist
2 Payroll Specialist	1 Secretary II	5 Staff Analyst II
2 Storekeeper	1 Supvsg Auto Systems Analyst II	

#### Preschool Services - Preschool Services

##### *Administration/Quality Assurance*

*68 Positions*

1 Accountant II	3 Accountant III	6 Accounting Technician
1 Administrative Manager	2 Administrative Supervisor I	1 Administrative Supervisor II
1 Automated Systems Analyst I	2 Automated Systems Technician	8 Cont PSD General Maint Worker 12 mos
1 Cont PSD Program General 12 mos	1 Deputy Director of Preschool Services	2 Fiscal Assistant
1 Fiscal Specialist	2 General Maintenance Mechanic	1 General Maintenance Worker
1 Maintenance Supervisor	8 Office Assistant II	4 Office Assistant III
1 PSD Quality Assurance Tech I	6 PSD Quality Assurance Tech II	1 Secretary I
3 Staff Analyst I	3 Staff Analyst II	2 Storekeeper
1 Stores Specialist	1 Supervising Fiscal Specialist	1 Supervising Office Assistant
1 Supervising Program Specialist	1 Supvsg Accountant II	1 Supvsg Auto Systems Analyst I

##### *Executive Unit*

*5 Positions*

1 Asst Director of Preschool Services	1 Director of Preschool Services	1 Executive Secretary II
1 Secretary II	1 Staff Analyst II	



## HUMAN SERVICES CLASSIFICATION LISTING AND POSITION COUNT

**Preschool Services - Preschool Services**

***Program Operations***  
*714 Positions*

6 Cont Preschool Site Supvsr I 12 mos 3 Cont Preschool Site Supvsr II 9 mo 102 Cont Preschool Teacher Aide II 9 mos 21 Cont PSD Center Clerk 12 mos 17 Cont PSD Custodian 9 months 3 Cont PSD Health Ed Specialist 67 Cont PSD Program General 12 mos 33 Cont PSD Teacher III 12 mo 1 Nutritionist 1 Program Specialist II 7 PSD Program Manager	8 Cont Preschool Site Supvsr I 9 mo 29 Cont Preschool Teacher 12 mos 85 Cont Preschool Teacher II 12 mo 18 Cont PSD Center Clerk 9 mos 14 Cont PSD Food Services Worker 9 mos 1 Cont PSD Prog Quality Spec 12 mos 3 Cont PSD Registered Nurse 2 Deputy Director of Preschool Services 3 Office Assistant III 3 PSD Behavioral Specialist 8 PSD Program Supervisor	16 Cont Preschool Site Supvsr II 12 mo 57 Cont Preschool Teacher Aide II 12 mos 157 Cont Preschool Teacher II 9 mo 18 Cont PSD Custodian 12 mos 15 Cont PSD Food Svc Worker 12mos 1 Cont PSD Prog Quality Spec 9 mos 1 Cont PSD Sup Case Mngmt Nurse 8 Graduate Student Intern 3 Program Specialist I 1 PSD Disabilities Services Mgr 2 Special Education Specialist
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**Veterans Affairs - Veterans Affairs**

***Administration***  
*3 Positions*

1 Administrative Supervisor II	1 Director of Veterans Affairs	1 Executive Secretary II
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***Veterans Services***  
*22 Positions*

7 Office Assistant III	3 Supvsg Veterans Service Officer	12 Veterans Service Officer II
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## LAW AND JUSTICE CLASSIFICATION LISTING AND POSITION COUNT

### District Attorney - District Attorney - Criminal Prosecution

#### *Bureau of Administration*

9 Positions

1 Administrative Supervisor I	1 Chief District Attorney Administration	1 Fiscal Assistant
1 Fiscal Specialist	2 Payroll Specialist	1 Public Service Employee
2 Staff Analyst II		

#### *Bureau of Information Technology*

16 Positions

4 Automated Systems Analyst I	2 Automated Systems Analyst II	1 Automated Systems Technician
2 Business Systems Analyst I	1 Business Systems Analyst III	1 Department Systems Engineer
1 Departmental IS Administrator	1 Programmer Analyst II	1 Programmer Analyst III
1 Programmer III	1 Supvsg Auto Systems Analyst II	

#### *Bureau of Investigation*

92 Positions

2 #N/A	51 DA Senior Investigator	7 DA Supervising Investigator
1 District Attorney Assist Chief	1 District Attorney Chief Investigator	1 Executive Secretary II
14 Investigative Technician II	4 Investigative Technician III	1 Multimedia Coordinator
10 Office Assistant IV		

#### *Bureau of Victim Services*

77 Positions

8 Office Assistant III	1 Secretary II	6 Supervising Victim Advocate
27 Victim Advocate I	26 Victim Advocate II	1 Victim Services Asst Chief
1 Victim Services Chief	5 Victim Witness Claims Tech I	2 Victim Witness Claims Tech II

#### *Criminal Prosecution - Central*

118 Positions

3 Chief Deputy District Attorney	58 Deputy District Attorney IV	6 Law Clerk II
3 Office Assistant II	26 Office Assistant III	1 Office Assistant IV
1 Paralegal	6 Public Service Employee	4 Secretary I
2 Secretary II	1 Supervising Office Assistant	1 Supervising Office Specialist
6 Supvsg Deputy District Attorney		

#### *Criminal Prosecution - Desert*

82 Positions

1 Chief Deputy District Attorney	44 Deputy District Attorney IV	21 Office Assistant III
1 Office Assistant IV	4 Public Service Employee	4 Secretary I
1 Secretary II	2 Supervising Office Assistant	1 Supervising Office Specialist
3 Supvsg Deputy District Attorney		

#### *Criminal Prosecution - West*

121 Positions

1 Chief Deputy District Attorney	65 Deputy District Attorney IV	4 Law Clerk II
1 Office Assistant II	33 Office Assistant III	1 Office Assistant IV
1 Public Service Employee	6 Secretary I	2 Secretary II
1 Supervising Office Assistant	1 Supervising Office Specialist	5 Supvsg Deputy District Attorney



## LAW AND JUSTICE CLASSIFICATION LISTING AND POSITION COUNT

### District Attorney - District Attorney - Criminal Prosecution

#### *Executive Management*

7 Positions

1 Assistant District Attorney	1 Chief Assistant District Attorney	1 DA Public Affairs Officer
1 Elective District Attorney	1 Executive Secretary II	1 Executive Secretary III -Uncl
1 Special Asst to District Attorney		

#### *Special Units*

68 Positions

1 Accountant III	1 Assistant District Attorney	1 Chief Deputy District Attorney
1 Cont Deputy District Attorney	34 Deputy District Attorney IV	1 Fiscal Specialist
6 Legal Research Attorney IV	1 Office Assistant II	4 Office Assistant III
4 Paralegal	9 Secretary I	2 Secretary II
1 Staff Analyst II	1 Supervising Office Specialist	1 Supvsg Deputy District Attorney

### Law and Justice Group Administration - Law and Justice Group Administration

#### *Administration*

2 Positions

1 Administrative Analyst III	1 Cont Law and Justice Data Analyst	
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### Probation - Probation Administration, Corrections and Detentions

#### *Administrative Services*

2 Positions

1 Deputy Chief Probation Officer	1 Secretary II	
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#### *Adult Specialized Services*

2 Positions

1 Deputy Chief Probation Officer	1 Secretary II	
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#### *Automated Services*

24 Positions

2 Applications Specialist	3 Automated Systems Analyst I	1 Automated Systems Analyst II
10 Automated Systems Technician	1 Business Systems Analyst I	1 Communications Installer
1 Departmental IS Administrator	2 IT Technical Assistant I	1 IT Technical Assistant II
1 Public Service Employee	1 Supvsg Auto Systems Analyst II	

#### *Central Adult Services*

86 Positions

14 Office Assistant III	1 Probation Division Director I	1 Probation Division Director II
55 Probation Officer II	8 Probation Officer III	7 Supvsg Probation Officer

#### *Central Juvenile Hall*

309 Positions

1 MentalHealth Clinic Supervisor	2 Office Assistant III	261 Probation Corrections Officer
19 Probation Corrections Sup I	14 Probation Corrections Sup II	1 Probation Division Director I
1 Probation Division Director II	5 Probation Officer II	3 Probation Officer III
1 Secretary I	1 Supvsg Probation Officer	

#### *Central Juvenile Services*

65 Positions

10 Office Assistant III	1 Office Assistant IV	1 Office Specialist
2 Peer & Family Assistant II	3 Probation Corrections Officer	2 Probation Division Director I
32 Probation Officer II	7 Probation Officer III	7 Supvsg Probation Officer





## LAW AND JUSTICE CLASSIFICATION LISTING AND POSITION COUNT

**Probation - Probation Administration, Corrections and Detentions**

***Detention Corrections***

*2 Positions*

- |                                  |                |  |
|----------------------------------|----------------|--|
| 1 Deputy Chief Probation Officer | 1 Secretary II |  |
|----------------------------------|----------------|--|

***DJJ/SB81 Gateway***

*46 Positions*

- |                                |                                  |                               |
|--------------------------------|----------------------------------|-------------------------------|
| 2 Office Assistant III         | 34 Probation Corrections Officer | 6 Probation Corrections Sup I |
| 2 Probation Corrections Sup II | 1 Probation Officer II           | 1 Secretary I                 |

***DJJ/YOBG/SB81***

*38 Positions*

- |                         |                                  |                         |
|-------------------------|----------------------------------|-------------------------|
| 1 Office Assistant III  | 1 Probation Division Director II | 31 Probation Officer II |
| 3 Probation Officer III | 2 Supvsg Probation Officer       |                         |

***External Affairs***

*17 Positions*

- |                                 |                               |                                  |
|---------------------------------|-------------------------------|----------------------------------|
| 1 Media Specialist I            | 2 Media Specialist II         | 3 Office Assistant III           |
| 2 Probation Corrections Officer | 1 Probation Corrections Sup I | 1 Probation Division Director II |
| 1 Probation Officer II          | 1 Probation Officer III       | 3 Public Service Employee        |
| 2 Supvsg Probation Officer      |                               |                                  |

***Fiscal Services***

*45 Positions*

- |                                  |                                 |                                |
|----------------------------------|---------------------------------|--------------------------------|
| 5 Accounting Technician          | 1 Administrative Manager        | 1 Administrative Supervisor I  |
| 1 Administrative Supervisor II   | 16 Fiscal Specialist            | 1 Office Assistant III         |
| 1 Office Specialist              | 6 Payroll Specialist            | 1 Personnel Technician         |
| 1 Probation Division Director II | 2 Public Service Employee       | 1 Secretary I                  |
| 5 Staff Analyst II               | 2 Supervising Fiscal Specialist | 1 Supvsg Accounting Technician |

***Food Services***

*42 Positions*

- |                                     |                               |                                  |
|-------------------------------------|-------------------------------|----------------------------------|
| 2 Office Assistant III              | 10 Probation Cook I           | 4 Probation Cook II              |
| 1 Probation Food & Beverage Ops Mgr | 3 Probation Food Service Supv | 21 Probation Food Service Worker |
| 1 Storekeeper                       |                               |                                  |

***Homeless Outreach***

*14 Positions*

- |                                 |                         |                         |
|---------------------------------|-------------------------|-------------------------|
| 1 Probation Division Director I | 11 Probation Officer II | 2 Probation Officer III |
|---------------------------------|-------------------------|-------------------------|

***Maintenance Operations***

*15 Positions*

- |                           |                                |                          |
|---------------------------|--------------------------------|--------------------------|
| 4 Custodian I             | 5 General Maintenance Mechanic | 1 Maintenance Supervisor |
| 1 Public Service Employee | 2 Storekeeper                  | 2 Stores Specialist      |

***Medical Services***

*45 Positions*

- |   |                          |                                 |
|---|--------------------------|---------------------------------|
| 3 Correctional Nurse - Per Diem             | 20 Correctional Nurse II | 3 Health Services Assistant I   |
| 9 Licensed Vocational Nurse II- Corrections | 2 Office Assistant III   | 1 Probation Health Svcs Manager |
| 1 Quality Management Specialist             | 1 Secretary I            | 2 Supvsg Correctional Nurse I   |
| 3 Supvsg Correctional Nurse II              |                          |                                 |





## LAW AND JUSTICE

### CLASSIFICATION LISTING AND POSITION COUNT

#### Probation - Probation Administration, Corrections and Detentions

##### *Mental Health Diversion*

25 Positions

3 Office Assistant III	1 Probation Division Director I	16 Probation Officer II
2 Probation Officer III	3 Supvsg Probation Officer	

##### *Pretrial Services*

41 Positions

6 Office Assistant III	1 Probation Division Director II	26 Probation Officer II
3 Probation Officer III	1 Secretary I	4 Supvsg Probation Officer

##### *Probation Apprehension Team*

26 Positions

2 Office Assistant III	2 Probation Corrections Officer	1 Probation Division Director II
16 Probation Officer II	3 Probation Officer III	2 Supvsg Probation Officer

##### *Professional Standards/Policy/Compliance*

27 Positions

11 Background Investigator	1 Office Assistant III	1 Office Specialist
3 Probation Corrections Sup II	1 Probation Division Director I	1 Probation Division Director II
7 Probation Officer III	1 Secretary II	1 Supvsg Probation Officer

##### *Research*

14 Positions

1 Applications Specialist	1 Business Systems Analyst I	1 Business Systems Analyst II
2 Crime Analyst	3 Probation Corrections Officer	2 Program Specialist I
3 Statistical Analyst	1 Supvsg Probation Officer	

##### *Training*

31 Positions

5 Office Assistant III	1 Office Assistant IV	3 Probation Corrections Officer
1 Probation Corrections Sup I	1 Probation Corrections Sup II	1 Probation Division Director I
1 Probation Division Director II	4 Probation Officer II	6 Probation Officer III
3 Public Service Employee	1 Secretary I	1 Stores Specialist
1 Supervising Office Assistant	2 Supvsg Probation Officer	

##### *Transportation*

42 Positions

2 Office Assistant III	1 Probation Division Director I	37 Probation Officer II
2 Supvsg Probation Officer		

##### *West Valley Adult Services*

80 Positions

10 Office Assistant III	1 Probation Division Director II	52 Probation Officer II
8 Probation Officer III	1 Secretary I	8 Supvsg Probation Officer

##### *West Valley Juvenile Services*

12 Positions

2 Office Assistant III	1 Probation Division Director I	7 Probation Officer II
1 Probation Officer III	1 Supvsg Probation Officer	



## LAW AND JUSTICE CLASSIFICATION LISTING AND POSITION COUNT

**Probation - Juvenile Justice Grant Program**

*Juvenile Justice Grant Program  
52 Positions*

3 Office Assistant III	11 Probation Corrections Officer	1 Probation Division Director II
33 Probation Officer II	1 Probation Officer III	3 Supvsg Probation Officer

**Public Defender - Public Defender**

*Administration  
25 Positions*

1 Accounting Technician	1 Assistant Public Defender	2 Automated Systems Analyst I
1 Automated Systems Analyst II	2 Automated Systems Technician	1 Chief of Public Defender's Adm
1 Executive Secretary II	1 Fiscal Specialist	1 Office Assistant II
1 Payroll Specialist	1 Public Defender	10 Public Service Employee
1 Secretary II	1 Staff Analyst II	

*Central  
55 Positions*

1 Chief Deputy Public Defender	24 Deputy Public Defender IV	2 Investigative Technician II
3 Law Clerk II	1 Office Assistant II	9 Office Assistant III
9 Public Defender Investigator	1 Secretary II	1 Supervising Office Assistant
3 Supvsg Deputy Public Defender	1 Supvsg Public Defender Investigator	

*Desert  
48 Positions*

1 Chief Deputy Public Defender	21 Deputy Public Defender IV	2 Investigative Technician II
2 Law Clerk II	1 Office Assistant II	8 Office Assistant III
7 Public Defender Investigator	1 Secretary II	1 Supervising Office Assistant
3 Supvsg Deputy Public Defender	1 Supvsg Public Defender Investigator	

*Human Services  
59 Positions*

1 Chief Deputy Public Defender	21 Deputy Public Defender IV	1 Investigative Technician II
2 Law Clerk II	1 Office Assistant II	7 Office Assistant III
2 Paralegal	3 Public Defender Investigator	1 Secretary II
16 Social Service Practitioner IV	2 Supvsg Deputy Public Defender	2 Supvsg Social Service Practitioner

*Special Litigation  
30 Positions*

1 Chief Deputy Public Defender	23 Deputy Public Defender IV	2 Office Assistant III
1 Public Defender Investigator	3 Supvsg Deputy Public Defender	

*West Valley  
60 Positions*

1 Chief Deputy Public Defender	28 Deputy Public Defender IV	2 Investigative Technician II
2 Law Clerk II	1 Office Assistant II	9 Office Assistant III
11 Public Defender Investigator	1 Secretary II	1 Supervising Office Assistant
3 Supvsg Deputy Public Defender	1 Supvsg Public Defender Investigator	



## LAW AND JUSTICE

### CLASSIFICATION LISTING AND POSITION COUNT

#### Sheriff/Coroner/Public Administrator - Sheriff/Coroner/Public Administrator

##### *Assistant Sheriff - Operations*

26 Positions

1 Assistant Sheriff	6 Office Specialist	1 Public Service Employee
3 Safety Unit Extra Help	1 Secretary I	1 Secretary II
2 Sheriffs Lieutenant	11 Sheriffs Sergeant	

##### *Assistant Sheriff - Support*

21 Positions

1 Assistant Sheriff	1 Automated Systems Technician	1 Crime Prevention Program Coordinator
4 Deputy Sheriff	1 Graphic Designer I	1 Media Specialist II
1 Multimedia Coordinator	1 Multimedia Supervisor	1 Office Assistant II
1 Secretary I	1 Sheriffs Community Relations Officer	1 Sheriffs Detective Corporal
1 Sheriffs Lieutenant	2 Sheriffs Public Info Officer	2 Sheriffs Sergeant
1 Student Intern		

##### *Desert Patrol*

328 Positions

1 Departmental IS Administrator	168 Deputy Sheriff	1 Deputy Sheriff III Resident
10 Deputy Sheriff Resident	1 Executive Secretary III -Class	3 Motor Pool Services Assistant
5 Office Assistant II	19 Office Specialist	1 Public Service Employee
4 Safety Unit Extra Help	4 Secretary I	5 Sheriffs Captain
7 Sheriffs Comm Dispatcher I	7 Sheriffs Comm Dispatcher II	15 Sheriffs Custody Specialist
1 Sheriffs Custody Assistant	1 Sheriffs Deputy Chief	20 Sheriffs Detective Corporal
4 Sheriffs Lieutenant	26 Sheriffs Sergeant	12 Sheriffs Service Specialist
11 Sheriffs Station Officer	2 Sheriffs Supv Comm Dispatcher	

##### *Personnel Services*

259 Positions

1 Cont Lead Motorcycle Instructor	4 Cont Motorcycle Instructor	1 Cont Range Safety Officer
1 Cont Sheriff Training Program	1 Cont Sheriff's Armorer	14 Deputy Sheriff
1 Fiscal Specialist	3 Motor Pool Services Assistant	2 Office Assistant II
6 Office Assistant III	6 Payroll Specialist	3 Personnel Technician
5 Public Service Employee	14 Safety Unit Extra Help	2 Secretary I
22 Sheriff Training Specialist I	2 Sheriffs Captain	2 Sheriffs Deputy Chief
15 Sheriffs Detective Corporal	1 Sheriffs Facilities Coordinator	3 Sheriffs Lieutenant
1 Sheriffs Maintenance Mechanic	4 Sheriffs Sergeant	140 Sheriffs Trainee
2 Sheriffs Training Specialist II	2 Sheriffs Training Supervisor	1 Supervising Fiscal Specialist

##### *Sheriff*

2 Positions

1 Director of County Safety&Security	1 Sheriff/Coroner/Public Admin
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## LAW AND JUSTICE

### CLASSIFICATION LISTING AND POSITION COUNT

#### Sheriff/Coroner/Public Administrator - Sheriff/Coroner/Public Administrator

##### *Special Operations*

234 Positions

2 Automated Systems Analyst I	7 Crime Analyst	38 Deputy Sheriff
3 Fiscal Specialist	1 Lead Sheriff's Aviation Mechanic	2 Office Assistant II
4 Office Assistant III	8 Office Specialist	2 Polygraph Examiner
14 Safety Unit Extra Help	4 Secretary I	1 Secretary II
1 Sheriff Training Specialist I	1 Sheriff's Emergency Svcs Coord	6 Sheriffs Aviation Mechanic
1 Sheriffs Aviation Mechanic Supervisor	4 Sheriffs Captain	1 Sheriffs Deputy Chief
92 Sheriffs Detective Corporal	7 Sheriffs Lieutenant	2 Sheriffs Pilot
26 Sheriffs Sergeant	2 Sheriffs Service Specialist	2 Specialized Enforcement Specialist
1 Supervising Crime Analyst	1 Supervising Polygraph Examiner	1 Systems Support Analyst III

##### *Support Services/Court Services*

707 Positions

1 Accountant III	1 Accounting Technician	17 Automated Systems Analyst I
7 Automated Systems Technician	8 Autopsy Assistant	4 Business Applications Manager
1 Business Systems Analyst III	1 Communications Tech I	1 Cont Chief Forensic Pathologist
6 Cont Forensic Pathologist	1 Crime Laboratory Director	1 Crime Scene Specialist II
30 Criminalist II	3 Criminalist III	20 Deputy Coroner Investigator
3 Deputy Public Administrator	158 Deputy Sheriff	17 Fingerprint Examiner II
1 Fiscal Specialist	1 Forensic Specialist II (DC)	2 Help Desk Technician II
1 Indigent Burial Specialist	1 Laboratory Aid	8 Latent Fingerprint Examiner
9 Office Assistant II	24 Office Assistant III	7 Office Assistant IV
10 Office Specialist	1 Programmer Analyst I	1 Programmer Analyst II
2 Programmer Analyst III	19 Public Service Employee	2 Safety Unit Extra Help
7 Secretary I	18 Sheriff's Comm Dispatcher III	4 Sheriffs Captain
10 Sheriffs Civil Technician	68 Sheriffs Comm Dispatcher I	86 Sheriffs Comm Dispatcher II
1 Sheriffs Communication Admin	2 Sheriffs Communications Mgr	5 Sheriffs Custody Specialist
5 Sheriffs Detective Corporal	2 Sheriffs Lead Crime Scene Specialist	10 Sheriffs Lieutenant
29 Sheriffs Records Clerk	1 Sheriffs Records Manager	8 Sheriffs Records Supervisor
11 Sheriffs Sergeant	10 Sheriffs Service Specialist	18 Sheriffs Supv Comm Dispatcher
1 Sheriffs Supvsg Crime Scene Specialist	10 Sherrifs Crime Scene Specialist III	1 Staff Analyst I
5 Student Intern	3 Supervising Criminalist	2 Supervising Office Assistant
1 Supvsg Deputy Public Administra	5 Supvsg Dpty Coroner Investgr I	1 Supvsg Dpty Coroner Investgr II
2 Supvsg Fingerprint Examiner	4 Systems Support Analyst II	8 Systems Support Analyst III

##### *Undersheriff*

62 Positions

1 #N/A	3 Accountant II	5 Accountant III
3 Accounting Technician	1 Administrative Manager	1 Administrative Supervisor II
1 Automated Systems Technician	1 Communications Installer	1 Communications Tech I
2 Executive Secretary I	1 Executive Secretary III -Unclass	2 Facilities Project Manager
10 Fiscal Specialist	1 Mechanics Assistant	2 Motor Pool Services Assistant
1 Office Assistant II	1 Office Assistant III	3 Office Specialist
1 Public Service Employee	1 Secretary I	1 Sheriffs Administrative Mgr
1 Sheriffs Captain	1 Sheriffs Financial Manager	1 Sheriffs Fleet Supervisor
2 Sheriffs Lieutenant	2 Sheriffs Maintenance Mechanic	2 Sheriffs Special Assistant
4 Staff Analyst I	3 Staff Analyst II	1 Supervising Accountant III
1 Supervising Fiscal Specialist	1 Undersheriff	



## LAW AND JUSTICE

### CLASSIFICATION LISTING AND POSITION COUNT

#### Sheriff/Coroner/Public Administrator - Sheriff/Coroner/Public Administrator

##### *Valley/Mountain Patrol*

229 Positions

141 Deputy Sheriff	1 Deputy Sheriff Resident	1 Motor Pool Services Assistant
6 Office Assistant II	14 Office Specialist	4 Secretary I
4 Sheriffs Captain	3 Sheriffs Custody Specialist	1 Sheriffs Deputy Chief
14 Sheriffs Detective Corporal	5 Sheriffs Lieutenant	25 Sheriffs Sergeant
9 Sheriffs Service Specialist	1 Sheriffs Station Officer	

#### Sheriff/Coroner/Public Administrator - Sheriff - Detentions

##### *Detentions - Facilities*

1,070 Positions

1 Accounting Technician	2 Automated Systems Analyst I	1 Communications Tech I
7 Correctional Nurse II	560 Deputy Sheriff	6 Detention Review Officer I
1 Detention Review Officer II	15 Fiscal Assistant	1 Fiscal Specialist
1 Motor Pool Services Assistant	2 Office Assistant III	1 Safety Unit Extra Help
4 Secretary I	3 Sheriff Training Specialist I	4 Sheriffs Captain
287 Sheriffs Custody Specialist	100 Sheriffs CustodyAssistant	1 Sheriffs Deputy Chief
4 Sheriffs Detective Corporal	1 Sheriffs Facilities Coordinator	9 Sheriffs Lieutenant
1 Sheriffs Nurse Supervisor I	1 Sheriffs Nurse Supervisor II	49 Sheriffs Sergeant
3 Sheriffs Training Specialist II	2 Stores Specialist	1 Supervising Fiscal Specialist
2 Supvsg Sheriff's Custody Specialist		

##### *Detentions - Support*

505 Positions

6 Alcohol & Drug Counselor	1 Applications Specialist	1 Automated Systems Technician
1 Business Systems Analyst II	1 Cont Bakery Occupation Instructor	1 Cont Bakery Occupational Instructor
2 Cont Culinary Instructor	1 Cont Dentist	1 Cont Inmate Applications Admin
1 Cont Sheriff Chaplain H Rng	1 Cont Sheriff Chaplain H Rng W/RTM	1 Cont Sheriff Chaplain L Rng
1 Cont Sheriff Chaplain L Rng W/RTM	4 Cont Sheriff Dentist	1 Cont Sheriff Psychiatrist
1 Cont Sheriff Psychologist	1 Cont Sheriff's Registered Dietitian	20 Correctional Nurse - Per Diem
105 Correctional Nurse II	2 Correctional Nurse III	2 Dental Assistant- Corrections
33 Deputy Sheriff	2 Electrician	3 Fiscal Assistant
1 Fiscal Specialist	29 Health Services Assistant I	1 Inmate Programs Coordinator
1 Inmate Services Manager	86 Licensed Vocational Nurse II- Corrections	10 Licensed Vocational Nurse- Per Diem
5 Maintenance Supervisor	2 Office Assistant II	1 Office Assistant III
1 Office Specialist	2 Painter I	1 Radiologic Technologist II
2 Secretary I	58 Sheriffs Cook II	10 Sheriffs Custody Specialist
7 Sheriffs CustodyAssistant	1 Sheriffs Deputy Chief	4 Sheriffs Detective Corporal
2 Sheriffs Facilities Coordinator	2 Sheriffs Food Service Manager	8 Sheriffs Food Service Sup
1 Sheriffs Food Srvc Director	1 Sheriffs Health Services Mgr	3 Sheriffs Lieutenant
1 Sheriffs Maintenance Manager	31 Sheriffs Maintenance Mechanic	3 Sheriffs Medical Stores Specialist
10 Sheriffs Nurse Supervisor I	7 Sheriffs Nurse Supervisor II	1 Sheriffs Research Analyst
4 Sheriffs Sergeant	5 Sheriffs Training Specialist II	1 Social Service Aide
5 Social Worker II	1 Staff Analyst II	2 Stores Specialist
1 Supervising Office Specialist	1 Supvsg Accountant II	

##### *Undersheriff*

3 Positions

2 Accountant II	1 Supervising Accountant III
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## LAW AND JUSTICE CLASSIFICATION LISTING AND POSITION COUNT

### Sheriff/Coroner/Public Administrator - Sheriff – Law Enforcement Contracts

#### *Desert Patrol*

266 Positions

158 Deputy Sheriff	26 Office Specialist	4 Secretary I
3 Sheriffs Captain	20 Sheriffs Detective Corporal	4 Sheriffs Lieutenant
25 Sheriffs Sergeant	25 Sheriffs Service Specialist	1 Supervising Office Specialist

#### *Valley/Mountain Patrol*

343 Positions

1 Crime Analyst	199 Deputy Sheriff	2 Motor Pool Services Assistant
1 Office Assistant III	35 Office Specialist	4 Secretary I
4 Sheriffs Captain	26 Sheriffs Detective Corporal	5 Sheriffs Lieutenant
35 Sheriffs Sergeant	31 Sheriffs Service Specialist	



## OPERATIONS AND COMMUNITY SERVICES CLASSIFICATION LISTING AND POSITION COUNT

### Community Services Administration - Community Service Group

#### *County Administrative Office*

*4 Positions*

1 Comm Svcs Finance&Ops Chief	1 Community Services Analyst	1 Community Svcs Communications Officer
1 Deputy Executive Officer		

### Agriculture/Weights & Measures - Agriculture/Weights and Measures

#### *Administration*

*3 Positions*

1 Agricultrual Comissioner/Sealer	1 Assistant Agricultural Comm/Sealer	1 Executive Secretary II
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#### *Consumer Protection*

*29 Positions*

1 Agricultural Field Aide I	19 Agricultural Standards Officer IV	3 Agricultural/Standards Tech
1 Deputy Agricultural Comm/Seale	2 Sr Agricultural/Standrds Offcr	3 Supvsg Agricultur/Standards Of

#### *Environmental Protection*

*8 Positions*

4 Agricultural Standards Officer IV	1 Deputy Agricultural Comm/Seale	1 Sr Agricultural/Standrds Offer
2 Supvsg Agricultur/Standards Of		

#### *Office Support*

*6 Positions*

1 Accounting Technician	4 Office Assistant III	1 Staff Analyst II
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#### *Pest Prevention*

*23 Positions*

14 Agricultural Field Aide I	1 Agricultural Field Aide II	6 Agricultural Standards Officer IV
1 Deputy Agricultural Comm/Seale	1 Public Service Employee	

### Airports - Airports

#### *Administration*

*6 Positions*

1 Assistant Director of Airports	1 Director of Airports	1 Fiscal Assistant
1 Fiscal Specialist	1 Planner I	1 Staff Analyst II

#### *Apple Valley Airport*

*6 Positions*

1 Airport Maintenance Supervisor	2 Airport Maintenance Worker I	1 Airport Maintenance Worker II
1 Airport Manager	1 Secretary I	

#### *Chino Airport*

*8 Positions*

1 Airport Maintenance Supervisor	4 Airport Maintenance Worker I	1 Airport Maintenance Worker II
1 Airport Manager	1 General Services Worker II	

#### *Daggett Airport*

*3 Positions*

1 Airport Maintenance Supervisor	2 Airport Maintenance Worker I	
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## OPERATIONS AND COMMUNITY SERVICES CLASSIFICATION LISTING AND POSITION COUNT

**County Library - Library**

**BRANCH ADMINISTRATION 1**

*18 Positions*

1 Assistant County Librarian	1 Automated Systems Technician	1 County Librarian
1 Graphic Designer I	3 Librarian I	4 Library Assistant
1 Library Assistant II	1 Library Events Coordinator	1 Library Regional Manager
1 Maintenance Coordinator	1 Office Assistant I	1 Payroll Specialist
1 Public Service Employee		

**BRANCH ADMINISTRATION 2**

*7 Positions*

1 Automated Systems Analyst I	3 Automated Systems Technician	1 Fiscal Specialist
1 Library Regional Manager	1 Staff Analyst II	

**OPERATIONS - REGION 1**

*14 Positions*

1 Librarian I	10 Library Assistant	2 Library Associate
1 Public Service Employee		

**OPERATIONS - REGION 2**

*112 Positions*

6 Librarian I	2 Librarian II	91 Library Assistant
3 Library Associate	2 Library Regional Manager	8 Public Service Employee

**OPERATIONS - REGION 3**

*69 Positions*

4 Librarian I	1 Librarian II	52 Library Assistant
2 Library Associate	5 Public Service Employee	5 Student Intern

**OPERATIONS - REGION 4**

*77 Positions*

6 Librarian I	2 Librarian II	60 Library Assistant
3 Library Associate	1 Library Regional Manager	5 Public Service Employee

**OPERATIONS - REGION 5**

*11 Positions*

11 Library Assistant
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**County Museum - Museum**

**Curatorial/Exhibits**

*5 Positions*

4 Museum Curator	1 Museum Exhibit Fabricator
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**Director & Administration**

*5 Positions*

1 Chief Deputy County Museum	1 Director County Museum	1 Fiscal Assistant
1 Marketing Specialist	1 Staff Analyst II	

**Education**

*2 Positions*

1 Museum Curator	1 Museum Educator
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## OPERATIONS AND COMMUNITY SERVICES CLASSIFICATION LISTING AND POSITION COUNT

### County Museum - Museum

**Museum Store**

1 Positions

1 General Services Worker II

**Support Staff**

1 Positions

1 General Maintenance Worker

**Victor Valley & Historic Sites**

4 Positions

2 Cont Historic Site Manager

1 Public Service Employee

1 Secretary I

### County Museum - Museum Store

**Museum Store**

3 Positions

2 General Services Worker II

1 Museum Registrar

**Support Staff**

1 Positions

1 Public Service Employee

### Land Use Services - Land Use Administration

**Administration**

16 Positions

1 Accountant III

2 Accounting Technician

1 Administrative Manager

1 Administrative Supervisor I

1 Asst Director of Land Use Svcs

1 Budget Officer

1 Director of Land Use Services

1 Executive Secretary II

2 Fiscal Specialist

1 Office Assistant II

1 Payroll Specialist

1 Process Improvement Specialist

1 Staff Analyst II

1 Systems Accountant II

**Strategic Initiatives**

3 Positions

2 Accountant II

1 Process Improvement Coordinator

### Land Use Services - Planning

**Planning**

39 Positions

1 Cont General Plan Coordinator

1 Engineering Geologist

1 Environmental Compliance Manager

7 Land Use Technician

1 Land Use Technician Supervisor

4 Office Assistant III

1 Office Assistant IV

4 Planner I

2 Planner II

6 Planner III

1 Planning Director

1 Planning Manager

5 Public Service Employee

1 Secretary I

1 Senior Land Use Technician

2 Supervising Planner

### Land Use Services - Building and Safety

**Building & Safety**

38 Positions

1 Assistant Building Official

9 Building Inspector II

2 Building Inspector III

1 Building Official

6 Engineer III

1 Engineering Technician IV

2 Engineering Technician V

4 Land Use Technician

1 Land Use Technician Supervisor

2 Office Assistant III

2 Public Service Employee

3 Regional Building Inspection Supv

1 Secretary I

2 Senior Land Use Technician

1 Supervising Engineer



## OPERATIONS AND COMMUNITY SERVICES CLASSIFICATION LISTING AND POSITION COUNT

**Land Use Services - Building and Safety**

**Land Development**  
8 Positions

3 Engineer III	1 Engineering Manager	3 Engineering Technician IV
1 Engineering Technician V		

**Land Use Services - Code Enforcement**

**Code Enforcement**  
48 Positions

1 Code Enforcement Chief	16 Code Enforcement Officer II	10 Code Enforcement Officer III
5 Code Enforcement Supervisor	3 Cont Code Enforcemnt Officer I	1 Cont Code Enforcemnt Officer II
5 Land Use Technician	1 Land Use Technician Supervisor	4 Office Assistant III
1 Program Manager- Code Enforcement	1 Secretary I	

**Fire Hazard Abatement**  
26 Positions

9 Code Enforcement Field Assist	2 Code Enforcement Officer II	1 Code Enforcement Officer III
1 Code Enforcement Supervisor	6 Fire Hazard Abatement Officer	4 Office Assistant III
2 Public Service Employee	1 Staff Analyst II	

**Public Works - Surveyor**

**Surveyor Admin**  
1 Positions

1 County Surveyor
-------------------

**Surveyor Field**  
12 Positions

4 Engineering Technician III	2 Engineering Technician IV	1 Engineering Technician V
1 Supvsg Land Surveyor	4 Survey Party Chief	

**Surveyor Office**  
10 Positions

1 Engineering Technician III	4 Engineering Technician IV	1 Engineering Technician V
1 Land Surveyor	1 Secretary I	1 Supvsg Land Surveyor
1 Survey Division Chief		

**Public Works - Transportation Special Revenue Funds- Consolidated**

**Transportation Administration**  
6 Positions

1 Assistant Director of Public Works	1 Director of Public Works	1 Executive Secretary II
2 Payroll Specialist	1 PublicWrks Communications Offcr	

**Transportation Budget**  
6 Positions

2 Accountant III	1 Budget Officer	1 Buying Assistant
1 Fiscal Assistant	1 Staff Analyst II	

**Transportation Contracts**  
20 Positions

1 Engineer III	1 Engineering Manager	4 Engineering Technician III
4 Engineering Technician IV	4 Engineering Technician V	1 Office Assistant II
1 Secretary I	4 Supervising Engineer	



## OPERATIONS AND COMMUNITY SERVICES CLASSIFICATION LISTING AND POSITION COUNT

### Public Works - Transportation Special Revenue Funds- Consolidated

#### *Transportation Design*

31 Positions

6 Engineer III	1 Engineering Manager	4 Engineering Technician III
6 Engineering Technician IV	6 Engineering Technician V	1 Office Assistant III
2 Public Service Employee	1 Secretary II	3 Supervising Engineer
1 Supvsg Land Surveyor		

#### *Transportation EMD*

1 Positions

1 Cont PSG Trans Planner

#### *Transportation Fiscal*

15 Positions

2 Accountant II	1 Accountant III	1 Accounting Technician
1 Administrative Manager	3 Fiscal Assistant	1 Public Service Employee
1 Public Works Chief Financial Officer	1 Supervising Accountant III	1 Supvsg Accountant II
1 Supvsg Accounting Technician	1 Systems Accountant I	1 Systems Accountant II

#### *Transportation ISD*

10 Positions

1 Automated Systems Analyst II	1 Automated Systems Technician	1 Business Applications Manager
1 Business Systems Analyst II	1 Business Systems Analyst III	1 Department Systems Engineer
1 Office Assistant III	2 Public Service Employee	1 Reproduction Equip Specialist

#### *Transportation Operations*

179 Positions

35 Equipment Operator I	60 Equipment Operator II	22 Equipment Operator III
4 Maintenance and Const Spv I	12 Maintenance and Const Spv II	13 Maintenance and Const Worker I
17 Maintenance and Const Worker II	2 Office Assistant III	1 Public Service Employee
2 Public Works Operations Supt	10 Public Works Operations Supv	1 Secretary II

#### *Transportation Permits*

10 Positions

1 Engineer III	1 Engineering Technician III	5 Engineering Technician IV
1 Engineering Technician V	1 Office Assistant III	1 Supervising Engineer

#### *Transportation Planning*

23 Positions

1 Chief Public Works Engineer	5 Engineer III	1 Engineering Manager
2 Engineering Technician III	3 Engineering Technician IV	1 Engineering Technician V
1 Geographic Info Systems Tech III	1 Public Service Employee	1 Secretary I
3 Supervising Engineer	1 Supvsg Transportation Analyst	3 Transportation Analyst II

#### *Transportation TOS*

21 Positions

1 Equipment Operator II	1 Equipment Operator III	2 Maintenance and Const Spv II
2 Maintenance and Const Worker I	14 Maintenance and Const Worker II	1 Public Works Operations Supv



## OPERATIONS AND COMMUNITY SERVICES CLASSIFICATION LISTING AND POSITION COUNT

**Public Works - Transportation Special Revenue Funds- Consolidated**

**Transportation Traffic**  
27 Positions

2 Engineer III	1 Engineering Manager	5 Engineering Technician II
4 Engineering Technician III	7 Engineering Technician IV	1 Engineering Technician V
1 Incident Reconstruction Spec	1 Office Assistant II	1 Office Assistant III
1 Secretary I	1 Staff Analyst I	2 Supervising Engineer

**Public Works - Solid Waste Enterprise Funds- Consolidated**

**Solid Waste Admin**  
9 Positions

1 Chief Public Works Engineer	1 Office Assistant II	2 Office Assistant III
1 Office Specialist	2 Public Service Employee	1 Secretary II
1 Solid Waste Analyst		

**Solid Waste Engineering**  
21 Positions

5 Engineer III	1 Engineering Manager	3 Engineering Technician III
5 Engineering Technician IV	2 Engineering Technician V	2 Landfill Operations Inspector
3 Supervising Engineer		

**Solid Waste Fiscal**  
12 Positions

2 Accountant II	1 Accountant III	1 Administrative Supervisor II
1 Budget Officer	5 Fiscal Assistant	1 Staff Analyst II
1 Supvsg Accounting Technician		

**Solid Waste ISD**  
3 Positions

1 Automated Systems Analyst I	1 Automated Systems Analyst II	1 Automated Systems Technician
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**Solid Waste Operations**  
41 Positions

6 Landfill Operations Inspector	1 Public Works Operations Supt	1 Public Works Operations Supv
4 Scale Operations Supervisor I	1 Scale Operations Supervisor II	28 Scale Operator

**Solid Waste SWP**  
8 Positions

1 Cont Recycling Specialist	3 Recycling Specialist	1 Solid Waste Program Administrator
2 Staff Analyst I	1 Staff Analyst II	

**Public Works - San Bernardino County Flood Control District- Consolidated**

**Flood Administration**  
4 Positions

2 Office Assistant III	1 Secretary I	1 Supervising Office Specialist
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**Flood Budget**  
3 Positions

1 Budget Officer	1 Principal Budget Officer	1 Staff Analyst II
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## OPERATIONS AND COMMUNITY SERVICES CLASSIFICATION LISTING AND POSITION COUNT

### Public Works - San Bernardino County Flood Control District- Consolidated

#### ***Flood Design***

*22 Positions*

4 Engineer III	1 Engineering Manager	3 Engineering Technician III
5 Engineering Technician IV	4 Engineering Technician V	1 Land Surveyor
1 Secretary I	2 Supervising Engineer	1 Supvsg Land Surveyor

#### ***Flood EMD***

*31 Positions*

1 Cultural Resources Specialist	5 Ecological Resource Specialist	3 Engineer III
1 Engineering Manager	3 Engineering Technician IV	1 Engineering Technician V
1 Fiscal Assistant	1 Office Assistant III	2 Planner II
5 Planner III	2 Public Service Employee	1 Secretary I
1 Staff Analyst II	2 Supervising Engineer	2 Supervising Planner

#### ***Flood Fiscal***

*4 Positions*

1 Accountant II	1 Accountant III	1 Accounting Technician
1 Secretary II		

#### ***Flood ISD***

*4 Positions*

1 Automated Systems Technician	1 Business Systems Analyst I	2 Business Systems Analyst II
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#### ***Flood Operations***

*73 Positions*

1 Chief Public Works Engineer	1 Engineer III	8 Equipment Operator I
12 Equipment Operator II	9 Equipment Operator III	1 Equipment Parts Specialist I
4 Maintenance and Const Spv I	5 Maintenance and Const Spv II	10 Maintenance and Const Worker I
9 Maintenance and Const Worker II	2 Office Assistant II	2 Office Assistant III
1 Pesticide Applicator	2 Public Service Employee	1 Public Works Arborist
1 Public Works Equip Superintendent	1 Public Works Operations Supt	2 Public Works Operations Supv
1 Staff Analyst II		

#### ***Flood Permits***

*14 Positions*

1 Engineering Manager	1 Engineering Technician III	6 Engineering Technician IV
2 Engineering Technician V	1 Public Service Employee	1 Secretary I
2 Supervising Engineer		

#### ***Flood Planning***

*13 Positions*

1 Chief Public Works Engineer	2 Engineer III	1 Engineering Manager
1 Engineering Technician III	3 Engineering Technician IV	1 Engineering Technician V
1 Public Service Employee	1 Secretary I	2 Supervising Engineer

#### ***Flood SOD***

*2 Positions*

2 Equipment Operator III		
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## OPERATIONS AND COMMUNITY SERVICES CLASSIFICATION LISTING AND POSITION COUNT

**Public Works - San Bernardino County Flood Control District- Consolidated**

***Flood Water Resources***

*11 Positions*

- |                            |                              |                             |
|----------------------------|------------------------------|-----------------------------|
| 2 Engineer III             | 1 Engineering Technician III | 2 Engineering Technician IV |
| 3 Engineering Technician V | 1 Office Assistant III       | 2 Supervising Engineer      |

**Real Estate Services - Administration and Finance**

***RESD-Administration***

*8 Positions*

- |                              |                                |                                     |
|------------------------------|--------------------------------|-------------------------------------|
| 2 Applications Specialist    | 1 Asset Management Analyst     | 1 Asst Director of Real Estate Svcs |
| 1 Business Systems Analyst I | 1 Cont Director of Real Estate | 1 Executive Secretary II            |
| 1 Office Assistant III       |                                |                                     |

***RESD-Finance***

*14 Positions*

- |                               |                         |                          |
|-------------------------------|-------------------------|--------------------------|
| 1 Accountant III              | 1 Accounting Technician | 1 Administrative Manager |
| 1 Administrative Supervisor I | 5 Fiscal Specialist     | 1 Office Assistant II    |
| 1 Payroll Specialist          | 3 Staff Analyst II      |                          |

**Real Estate Services - Project Management Division**

***RESD-Project Management***

*23 Positions*

- |  |   |  |
|--|---|--|
| 1 A/E Project Developmnt Analyst         | 3 Building Construction Inspector         | 3 Capital Improvement Project Manager I      |
| 5 Capital Improvement Project Manager II | 4 Capital Improvement Project Manager III | 3 Capital Improvement Supvsg Project Manager |
| 1 Deputy Director of Project Management  | 1 Office Assistant III                    | 1 Secretary II                               |
| 1 Staff Analyst II                       |   |  |

**Real Estate Services - Leasing and Acquisition**

***RESD-Leasing & Acquisitions***

*19 Positions*

- |   |                           |                                |
|---|---------------------------|--------------------------------|
| 1 Deputy Director RES Leasing&Acquisition | 1 Public Service Employee | 2 Real Estate Services Manager |
| 1 Real Property Agent I                   | 7 Real Property Agent II  | 6 Real Property Agent III      |
| 1 Secretary II                            |                           |                                |

**Real Estate Services - Facilities Management**

***RESD-Facilities Management-FMC***

*34 Positions*

- |                            |                |                |
|----------------------------|----------------|----------------|
| 1 Custodial Services Chief | 26 Custodian I | 4 Custodian II |
| 3 Supvsg Custodian         |                |                |

***RESD-Facilities Management-FMG***

*5 Positions*

- |   |                           |  |
|---|---------------------------|--|
| 1 Facilities Mgmt Operations Supervisor | 4 Sprinkler System Worker |  |
|---|---------------------------|--|

***RESD-Facilities Management-FMM***

*71 Positions*

- |                                 |                                    |                                    |
|---------------------------------|------------------------------------|------------------------------------|
| 12 Air Conditioning Mechanic    | 9 Building Plant Operator          | 1 Building Services Superintendent |
| 5 Electrician                   | 2 Facilities Management Dispatcher | 1 Facilities Project Manager       |
| 23 General Maintenance Mechanic | 4 General Maintenance Worker       | 2 General Services Worker II       |
| 1 Locksmith                     | 6 Maintenance Supervisor           | 1 Office Assistant III             |
| 4 Plumber                       |                                    |                                    |



## OPERATIONS AND COMMUNITY SERVICES CLASSIFICATION LISTING AND POSITION COUNT

### Real Estate Services - Facilities Management

#### *RESD-Facilities Management-FMT* 6 Positions

1 Deputy Director of Facilities Management	3 Parts Specialist	1 Safety & Code Compliance Tech
1 Secretary II		

### Real Estate Services - Utilities

#### *RESD-Utilities* 2 Positions

1 Fiscal Specialist	1 Staff Analyst II	
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### Regional Parks - Regional Parks

#### *Administration* 11 Positions

1 Administrative Supervisor I	1 Deputy Dir of Regional Parks	1 Director of Regional Parks
1 Executive Secretary II	2 Fiscal Assistant	1 Fiscal Specialist
1 Recreation Coordinator	1 Regional Parks Operations Chief	1 Staff Aide
1 Staff Analyst II		

#### *Operations* 184 Positions

3 Asst Park Superintendent	34 General Services Worker II	1 Office Assistant III
14 Park Ranger II	2 Park Ranger III	3 Park Superintendent
6 Pool Manager	121 Public Service Employee	

### Registrar of Voters - Registrar of Voters

#### *Administration* 2 Positions

1 Chief Deputy Registrar of Voters	1 Office Specialist	
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#### *Ballot* 14 Positions

8 Elections Services Assistant	1 Elections Specialist	5 Elections Technician
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#### *Communications* 10 Positions

1 Education Specialist	3 Elections Technician	1 Media Specialist I
1 Office Assistant IV	4 Office Specialist	

#### *Election Worker* 10 Positions

1 Elections Specialist	2 Elections Technician	2 Office Specialist
1 Personnel Technician	4 Volunteer Services Coordinator	

#### *Executive Secretary* 1 Positions

1 Executive Secretary II		
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#### *Finance & Personnel* 5 Positions

1 Administrative Supervisor I	1 Fiscal Assistant	1 Fiscal Specialist
1 Staff Aide	1 Staff Analyst II	



## OPERATIONS AND COMMUNITY SERVICES CLASSIFICATION LISTING AND POSITION COUNT

**Registrar of Voters - Registrar of Voters**

***Information Technology***

*1 Positions*

1 Business Systems Analyst III

***Logistics***

*7 Positions*

6 Elections Services Assistant

1 Elections Technician

***Operations Division***

*2 Positions*

1 Chief Deputy Registrar of Voters

1 Office Specialist

***Registrar of Voters***

*1 Positions*

1 Registrar of Voters

***Technology Administration***

*4 Positions*

1 Automated Systems Analyst I

1 Automated Systems Technician

2 Programmer Analyst II

***Technology Support***

*8 Positions*

2 Applications Specialist

2 Elections Services Assistant

1 Elections Technician

1 Geographic Info Systems Tech I

1 Geographic Info Systems Tech II

1 Office Specialist

***Voter Records***

*9 Positions*

1 Elections Technician

1 Office Assistant III

3 Office Assistant IV

4 Office Specialist





## SPECIAL DISTRICTS CLASSIFICATION LISTING AND POSITION COUNT

### Special Districts - General Districts Special Revenue Funds –Consolidated

#### *Administration/General Operations*

34 Positions

1 Assessment Technician	1 Automated Systems Analyst I	1 Automated Systems Technician
1 Budget Officer	1 Building Const Engineer III	1 Communications Engineering Tech
2 Construction Inspector	1 Deputy Director	1 District Planner
1 Div Manager, Fiscal & Adm Svcs	1 Division Manager, Engineering	1 Division Manager, Operations
1 Engineering Technician III	1 Executive Assistant	1 Fiscal Assistant
2 Fiscal Specialist	1 Maintenance Asst, SPD	1 MIS Supervisor
1 Office Assistant II	1 Park Maintenance Worker I	1 Payroll Specialist
1 Programmer Analyst III	6 Public Service Employee	2 Special Districts Project Mgr
2 Staff Analyst II		

### *Roads Districts Special Revenue Funds - Consolidated*

4 Positions

1 Assistant Regional Manager	2 District Coordinator	1 Public Service Employee
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#### *Water/Sanitation Operations*

58 Positions

1 Administrative Secretary II	1 Administrative Supervisor I	1 Division Manager, WAS
1 Electrical Specialist	1 Electrical Technician	2 Fiscal Specialist
1 Maintenance Asst, SPD	14 Maintenance Worker I	8 Maintenance Worker II
5 Maintenance Worker III	1 Office Assistant II	7 Public Service Employee
1 Regulatory Compliance Specialist	1 Sampling Technician	1 Staff Analyst II
1 Storekeeper	1 Treatment Plant Operator II	1 Treatment Plant Operator III
2 Treatment Plant Operator IV	5 Utility Services Associate	2 Water & Sanitation Supervisor

### Special Districts - Park Districts Special Revenue Funds- Consolidated

#### *Park Districts Special Revenue Funds - Consolidated*

15 Positions

1 P&R Maint Worker II	1 Park Maintenance Worker I	1 Park Maintenance Worker III
9 Public Service Employee	1 Recreation Assistant	1 Recreation Coordinator
1 Recreation Superintendent		

### Special Districts - Big Bear Valley Recreation and Park District

#### *Big Bear Valley Recreation and Park Operations*

64 Positions

4 Animal Keeper I	1 Assistant Regional Manager	1 Gift Shop Specialist
2 Lead Animal Keeper	1 Office Assistant III	5 P&R Maint Worker I
2 P&R Maint Worker II	42 Public Service Employee	2 Recreation Program Coordinator
2 Recreation Superintendent	1 Registered Veterinary Tech	1 Zoo Curator

### Special Districts - Bloomington Recreation and Park District

#### *Bloomington Recreation and Park Operations*

3 Positions

1 District Services Coordinator	2 Public Service Employee
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### Special Districts - Road Districts Special Revenue Funds- Consolidated

#### *Roads Districts Special Revenue Funds - Consolidated*

1 Positions

1 Equipment Operator II
-------------------------



## FIRE PROTECTION DISTRICT CLASSIFICATION LISTING AND POSITION COUNT

### San Bernardino County Fire Protection District - Fire Administration

#### *County Fire Administration*

*252 Positions*

1 Accountant II	2 Accounting Technician	1 Administrative Secretary II
3 Administrative Supervisor I	1 Assistant Fire Chief	3 Assistant Fire Marshal- Community Safety
1 Assistant Fire Marshal- Community Safety- Arson	1 Auto Systems Analyst II	2 Automated Systems Analyst I
3 Automated Systems Technician	2 Budget Officer	1 Business System Analyst III
6 Captain I	4 CFD Accounts Representative	1 CFD Public Info Officer
1 Chief Financial Officer	5 Collections Officer I	3 Collections Officer II
1 Communications Technician	1 Cont Wildland Program Coord	1 County Fire Chief
1 County Fire Dept Battalion Chief	2 Deputy Fire Chief	1 Deputy Fire Marshal
5 EMS Flight Nurse	3 EMS Flight Paramedic	3 EMS Nurse Educator
1 EMS Training Officer	1 EMS Training Supervisor	7 Engineer
1 Equipment Parts Chaser	1 Executive Assistant	2 Finance Officer
1 Fire Agency Division Chief	20 Fire Agency Mechanic	5 Fire Equipment Technician II
1 Fire Equipment Specialist	1 Fire Equipment Technician I	2 Fire Investigator I
3 Fire Investigator II	16 Fire Prevention Officer	5 Fire Prevention Specialist
4 Fire Suppression Aide II	8 Fire Suppression Aide III	1 Firefighter Paramedic
30 Firefighter Trainee	6 Fiscal Assistant	3 Fiscal Specialist
4 Front Counter Technician	2 Human Resources Assistant	1 Information System Analyst II
1 Information System Analyst III	1 Information Technology Manager	3 Lead Mechanic
1 Maintenance Specialist	1 Media Specialist	3 Office Assistant I
6 Office Assistant II	7 Office Assistant III	1 Office Specialist
4 Payroll Specialist	1 Personnel Services Supervisor	22 Public Service Employee
2 SCBA Technician	1 Senior Plans Examiner	1 Service Center Supervisor
1 Special Projects Leader	5 Staff Analyst II	1 Supervising Fiscal Specialist
1 Suprvising Collections Officer	2 Vehicle Parts Specialist	1 Vehicle Services Manager
1 Vehicle Services Supervisor		

### San Bernardino County Fire Protection District - Mountain Regional Service Zone

#### *Mountain Regional Service Zone*

*89 Positions*

1 Administrative Captain	9 Ambulance Operator - EMT	9 Ambulance Operator - Paramedic
1 Assistant Fire Chief	1 Captain	18 Captain I
3 County Fire Dept Battalion Chief	19 Engineer	3 Firefighter
18 Firefighter Paramedic	4 Firefighter Trainee	1 Office Assistant II
1 Office Assistant III	1 Staff Analyst II	

### San Bernardino County Fire Protection District - North Desert Regional Service Zone

#### *North Desert Regional Service Zone*

*188 Positions*

27 Ambulance Operator - EMT	27 Ambulance Operator - Paramedic	2 Assistant Fire Chief
33 Captain I	6 County Fire Dept Battalion Chief	33 Engineer
6 Firefighter	42 Firefighter Paramedic	5 Firefighter Trainee
2 Office Assistant III	3 Public Service Employee	2 Staff Analyst II



## FIRE PROTECTION DISTRICT CLASSIFICATION LISTING AND POSITION COUNT

### San Bernardino County Fire Protection District - South Desert Regional Service Zone

#### *South Desert Regional Service Zone*

75 Positions

9 Ambulance Operator - EMT	9 Ambulance Operator - Paramedic	1 Assistant Fire Chief
18 Captain I	3 County Fire Dept Battalion Chief	15 Engineer
18 Firefighter Paramedic	1 Office Assistant III	1 Staff Analyst II

### San Bernardino County Fire Protection District - Valley Regional Service Zone

#### *Valley Regional Service Zone*

343 Positions

2 Assistant Fire Chief	96 Captain I	12 County Fire Dept Battalion Chief
1 County Fire Dept Emer Svcs Officer	96 Engineer	21 Firefighter
108 Firefighter Paramedic	1 Office Assistant II	4 Office Assistant III
2 Staff Analyst II		

### San Bernardino County Fire Protection District - Hazardous Materials

#### *Office of the Fire Marshal: Hazardous Materials*

48 Positions

1 Administrative Secretary II	1 Administrative Supervisor I	2 Assistant Fire Marshal- Hazmat
2 CFD Administrative Sec I	1 CFD Environmental Tech II	1 Deputy Fire Marshal
1 Fire Marshall	1 Front Counter Technician	18 HM Specialist II
3 HM Specialist II/HM Resp Team	3 HM Specialist III	2 HM Specialist III/HM Resp Team
3 HM Specialist IV	1 HM Specialist IV/HMRT	2 Office Assistant II
3 Office Assistant III	1 Office Specialist	1 Public Service Employee
1 Staff Analyst II		

### San Bernardino County Fire Protection District - Household Hazardous Waste

#### *Office of the Fire Marshal: Household Hazardous Waste*

26 Positions

1 Assistant Fire Marshal- Hazmat	2 CFD Environmental Spec III	5 CFD Environmental Tech II
7 Hazardous Materials Tech I	2 Hazardous Materials Tech III	1 HH Waste Event Coordinator
1 HM Specialist III	2 Household Haz Mat	1 Office Assistant II
1 Office Assistant III	3 Public Service Employee	

### San Bernardino County Fire Protection District - Office of Emergency Services

#### *Office of Emergency Services*

18 Positions

1 Administrative Secretary II	1 Administrative Supervisor I	1 Asst Emergency Svcs Manager
1 Computerizd Mapping Analyst	6 County Fire Dept Emer Svcs Officer	2 County Fire Dept Sup Emer Svcs Ofcr
1 Emergency Services Manager	1 Fire Equipment Technician I	2 Office Assistant III
2 Staff Analyst II		



**OTHER AGENCIES**  
**CLASSIFICATION LISTING AND POSITION COUNT**

**In-Home Supportive Services Public Authority - In-Home Supportive Services Public Authority**

**Administration Services Unit**  
*5 Positions*

- |                                 |                                  |                            |
|---------------------------------|----------------------------------|----------------------------|
| 2 Cont IHSS PA Office Asst II   | 1 Cont IHSS PA Office Specialist | 1 Cont IHSS PA Secretary I |
| 1 Cont IHSS PA Staff Analyst II |                                  |                            |

**Administrative Supervisor II**  
*2 Positions*

- |                              |                                  |  |
|------------------------------|----------------------------------|--|
| 1 Cont IHSS PA Admin Supv II | 1 Cont IHSS PA Office Specialist |  |
|------------------------------|----------------------------------|--|

**Enrollment & Development Unit**  
*9 Positions*

- |                                  |                               |                               |
|----------------------------------|-------------------------------|-------------------------------|
| 1 Cont IHSS PA Off Assistant III | 5 Cont IHSS PA Office Asst II | 2 Cont IHSS PA Office Asst IV |
| 1 IHSS PA Sup Office Spec        |                               |                               |

**Executive Director**  
*2 Positions*

- |                                 |                           |  |
|---------------------------------|---------------------------|--|
| 1 ContExecutiveDirector IHSS PA | 1 Public Service Employee |  |
|---------------------------------|---------------------------|--|

**Provider Support Unit**  
*9 Positions*

- |                                   |                               |                               |
|-----------------------------------|-------------------------------|-------------------------------|
| 2 Cont IHSS PA Off Assistant III  | 5 Cont IHSS PA Office Asst II | 1 Cont IHSS PA Office Asst IV |
| 1 Cont IHSS PA Supvsg Office Asst |                               |                               |

**Registry Services Unit**  
*10 Positions*

- |                                  |                                 |                                     |
|----------------------------------|---------------------------------|-------------------------------------|
| 4 Cont IHSS PA Off Assistant III | 5 Cont IHSS PA Social Worker II | 1 Cont IHSS PA Supvsg Social Worker |
|----------------------------------|---------------------------------|-------------------------------------|

**Inland Counties Emergency Medical Agency (ICEMA) - Inland Counties Emergency Medical Agency**

**Administration**  
*11 Positions*

- |                                     |  |                                 |
|-------------------------------------|--|---------------------------------|
| 1 Cont Emer Medical Svcs Admin      | 1 Cont EMS Investigator                | 1 Emergency Med Svcs Asst Admin |
| 1 Emergency Medical Svcs Specialist | 1 Executive Secretary II               | 1 Fiscal Specialist             |
| 2 Office Assistant III              | 1 Sr Emergency Medical Svcs Specialist | 1 Staff Analyst I               |
| 1 Staff Analyst II                  |  |                                 |

**Medical Disaster Preparedness Program**  
*2 Positions*

- |                                     |  |  |
|-------------------------------------|--|--|
| 2 Emergency Medical Svcs Specialist |  |  |
|-------------------------------------|--|--|

**Performance Based Contracts**  
*5 Positions*

- |                                 |                        |                                     |
|---------------------------------|------------------------|-------------------------------------|
| 1 Cont EMS Technical Consultant | 1 Office Assistant III | 1 Public Health Program Coordinator |
| 1 Public Service Employee       | 1 Statistical Analyst  |                                     |

**Pre-Hospital and Trauma Programs**  
*2 Positions*

- |                        |                                 |  |
|------------------------|---------------------------------|--|
| 1 Cont EMS Coordinator | 1 Cont EMS Specialty Care Coord |  |
|------------------------|---------------------------------|--|



**FINANCE - OTHER**  
**CLASSIFICATION LISTING AND POSITION COUNT**

**Finance - Other - Automated Systems De**

*Enterprise*  
*1 Positions*

1 Systems Accountant III



State Controller Schedules Schedule 1  
 County Budget Act

County of San Bernardino  
 All Funds Summary  
 Fiscal Year 2021

Fund Name	TOTAL FINANCING SOURCES				TOTAL FINANCING USES		
	Fund Balance Available June 30, 2020	Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances	Total Financing Uses
1	2	3	4	5	6	7	8
<b>Governmental Funds</b>							
General Fund	738,763,429	13,371,124	3,177,495,207	3,929,629,760	3,872,363,735	57,266,025	3,929,629,760
Special Revenue Funds	141,658,243	24,486,100	615,837,469	781,981,812	709,033,380	72,948,432	781,981,812
Capital Project Funds	413,482,084	0	75,500,457	488,982,541	488,921,263	61,278	488,982,541
<b>Total All Funds</b>	<b>1,293,903,756</b>	<b>37,857,224</b>	<b>3,868,833,133</b>	<b>5,200,594,113</b>	<b>5,070,318,378</b>	<b>130,275,735</b>	<b>5,200,594,113</b>



State Controller Schedules Schedule 2  
 County Budget Act

County of San Bernardino  
 Governmental Funds Summary  
 Fiscal Year 2021

Fund Name	TOTAL FINANCING SOURCES			TOTAL FINANCING USES			
	Fund Balance Available June 30, 2020	Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances	Total Financing Uses
1	2	3	4	5	6	7	8
<b>General Fund</b>							
General Fund	251,632,593	13,371,124	3,592,478,984	3,857,482,701	3,800,216,676	57,266,025	3,857,482,701
Restricted General Fund	487,130,836	0	(414,983,777)	72,147,059	72,147,059	0	72,147,059
<b>Total General Fund</b>	<b>738,763,429</b>	<b>13,371,124</b>	<b>3,177,495,207</b>	<b>3,929,629,760</b>	<b>3,872,363,735</b>	<b>57,266,025</b>	<b>3,929,629,760</b>
<b>Special Revenue Funds</b>							
Agricultural, Weights & Measures - California Grazing Fees	163,432	5,499	2,500	171,431	171,431	0	171,431
Airports - Special Aviation	1,959,156	0	7,272,039	9,231,195	8,180,595	1,050,600	9,231,195
Assessor - Recording Fees	3,632,058	0	4,471,500	8,103,558	7,664,442	439,116	8,103,558
Auditor-Controller/Treasurer - Redemption Maintenance	187,714	0	222,000	409,714	176,455	233,259	409,714
Behavioral Health - Block Grant Carryover	1,181,179	0	10,862,538	12,043,717	9,859,333	2,184,384	12,043,717
Behavioral Health - Driving Under the Influence Programs	(85,711)	47,106	272,211	233,606	233,606	0	233,606
Behavioral Health - Mental Health Services Act	20,110,964	18,213,204	215,557,218	253,881,386	253,881,386	0	253,881,386
Community Development and Housing	12,451,826	0	31,394,777	43,846,603	42,466,972	1,379,631	43,846,603
County Library	4,362,954	0	20,371,306	24,734,260	22,890,578	1,843,682	24,734,260
County Trial Courts - Alternate Dispute Resolution Program	62,849	0	400,000	462,849	396,000	66,849	462,849
County Trial Courts - Court Alcohol and Drug Program	30,108	0	253,892	284,000	242,261	41,739	284,000
County Trial Courts - Courthouse Seismic Surcharge	245	0	2,001,000	2,001,245	2,001,000	245	2,001,245
County Trial Courts - Registration Fees	453	0	5,000	5,453	0	5,453	5,453
Courthouse Temporary Construction	0	0	2,233,830	2,233,830	2,233,830	0	2,233,830
Criminal Justice Facility Temporary Construction	1,378,798	0	1,010,000	2,388,798	1,620,693	768,105	2,388,798
District Attorney Special Projects	1,563,301	67,681	8,232,654	9,863,636	9,863,636	0	9,863,636
Domestic Violence AB 2405	(4,086)	0	13,500	9,414	0	9,414	9,414
Finance and Administration - Disaster Recovery Fund	2,702,193	1,085,399	(3,787,592)	0	0	0	0
Human Resources - Commuter Services	442,855	0	520,300	963,155	596,785	366,370	963,155
Human Resources - Employee Benefits and Services	(46,123)	206,123	3,806,130	3,966,130	3,966,130	0	3,966,130
Human Services - Domestic Violence/Child Abuse Surcharges	305,386	0	507,500	812,886	425,000	387,886	812,886
Human Services - Marriage License Fees Surcharge	(23,535)	77,035	265,000	318,500	318,500	0	318,500
Human Services - Wraparound Reinvestment Fund	22,092,028	0	16,400,000	38,492,028	11,278,529	27,213,499	38,492,028
Local Law Enforcement Block Grant	481,885	0	252,242	734,127	658,748	75,379	734,127
Master Settlement Agreement	6,673,887	0	21,081,607	27,755,494	17,000,000	10,755,494	27,755,494
Preschool Services	(37,776)	0	63,602,488	63,564,712	63,564,712	0	63,564,712
Probation - Asset Forfeiture	37,639	0	1,565	39,204	39,204	0	39,204
Probation - Criminal Recidivism SB 678	4,459,733	0	8,507,088	12,966,821	5,207,006	7,759,815	12,966,821
Probation - Juvenile Justice Grant Program	5,106,158	0	9,545,000	14,651,158	9,499,685	5,151,473	14,651,158
Probation - Juvenile Re-Entry Program AB 1628	(90,000)	0	145,000	55,000	15,000	40,000	55,000
Public Health - Bio-Terrorism Preparedness	(22,228)	22,228	2,144,285	2,144,285	2,144,285	0	2,144,285
Public Health - Vector Control Assessments	(157,442)	157,442	1,836,042	1,836,042	1,836,042	0	1,836,042
Public Health - Vital Statistics State Fees	152,272	0	191,393	343,665	222,284	121,381	343,665
Public Works - Special Transportation	10,357,589	2,926,120	21,869,033	35,152,742	35,152,742	0	35,152,742
Public Works - Surveyor - Survey Monument Preservation	56,250	0	80,000	136,250	80,000	56,250	136,250
Public Works - Transportation - Road Operations	25,248,835	0	120,149,269	145,398,104	136,327,351	9,070,753	145,398,104
Real Estate Services - Chino Agricultural Preserve	5,443,190	0	1,166,991	6,610,181	5,198,953	1,411,228	6,610,181
Regional Parks - Calico Ghost Town Marketing Services	59,421	0	476,000	535,421	533,650	1,771	535,421
Regional Parks - County Trail System	138,271	153,376	3,410,000	3,701,647	3,701,647	0	3,701,647
Regional Parks - Off-Highway Vehicle License Fees	307,870	0	307,720	615,590	415,000	200,590	615,590
Regional Parks - Park Maintenance and Development	149,690	1,355,846	149,872	1,655,408	1,655,408	0	1,655,408
Regional Parks - San Manuel Amphitheater	16,428	3,444	1,415,000	1,434,872	1,434,872	0	1,434,872
Regional Parks - San Manuel Amphitheater Improvements	6,204	0	60,000	66,204	0	66,204	66,204
Sheriff's Special Projects	11,663,238	0	11,574,446	23,237,684	20,991,442	2,246,242	23,237,684
Special Districts - Fish and Game Commission	10,924	0	13,026	23,950	22,330	1,620	23,950
U.S. Complete Count Census	617,026	0	148,213	765,239	765,239	0	765,239
Workforce Development	(1,488,865)	165,597	25,423,886	24,100,618	24,100,618	0	24,100,618
<b>Total Special Revenue Funds</b>	<b>141,658,243</b>	<b>24,486,100</b>	<b>615,837,469</b>	<b>781,981,812</b>	<b>709,033,380</b>	<b>72,948,432</b>	<b>781,981,812</b>
<b>Capital Project Funds</b>							
Capital Improvements Fund	395,024,998	0	75,193,457	470,218,455	470,218,455	0	470,218,455
Redevelopment Agency (Housing Successor)	18,457,086	0	307,000	18,764,086	18,702,808	61,278	18,764,086
<b>Total Capital Project Funds</b>	<b>413,482,084</b>	<b>0</b>	<b>75,500,457</b>	<b>488,982,541</b>	<b>488,921,263</b>	<b>61,278</b>	<b>488,982,541</b>
<b>Total Governmental Funds</b>	<b>1,293,903,756</b>	<b>37,857,224</b>	<b>3,868,833,133</b>	<b>5,200,594,113</b>	<b>5,070,318,378</b>	<b>130,275,735</b>	<b>5,200,594,113</b>



State Controller Schedules County Budget Act							Schedule 3
County of San Bernardino Fund Balance - Governmental Funds Fiscal Year 2021							
Fund Name 1	Total Fund Balance June 30, 2020 2	Less: Obligated Fund Balances			Fund Balances Available (GAAP Basis) June 30, 2020 6	Minus GASB 31 Adjustment 7	Fund Balances Available (Budgetary Basis) June 30, 2020 8
		Encumbrances 3	Nonspendable, Restricted and Committed 4	Assigned 5			
<b>General Fund</b>							
General Fund	797,771,554	(79,068,670)	(431,222,558)	(544,495)	286,935,831	(35,303,238)	251,632,593
Restricted General Fund	488,516,848	0	0	0	488,516,848	(1,386,012)	487,130,836
<b>Total General Fund</b>	<b>1,286,288,402</b>	<b>(79,068,670)</b>	<b>(431,222,558)</b>	<b>(544,495)</b>	<b>775,452,679</b>	<b>(36,689,250)</b>	<b>738,763,429</b>
<b>Special Revenue Funds</b>							
Agricultural, Weights & Measures - California Grazing Fees	168,931	0	(5,499)	0	163,432	0	163,432
Airports - Special Aviation	7,516,027	(470,419)	(4,933,039)	0	2,112,569	(153,413)	1,959,156
Assessor - Recording Fees	21,931,369	(2,403,585)	(15,742,285)	0	3,785,499	(153,441)	3,632,058
Auditor-Controller/Treasurer - Redemption Maintenance	2,691,975	0	(2,448,645)	0	243,330	(55,616)	187,714
Behavioral Health - Block Grant Carryover	9,259,677	0	(7,920,103)	0	1,339,574	(158,395)	1,181,179
Behavioral Health - Driving Under the Influence Programs	642,773	0	(712,588)	0	(69,815)	(15,896)	(85,711)
Behavioral Health - Mental Health Services Act	184,594,766	(86,832,475)	(73,843,317)	0	23,918,974	(3,808,010)	20,110,964
Community Development and Housing	19,109,227	(5,674,441)	(361,000)	(500)	13,073,286	(621,460)	12,451,826
County Library	14,242,894	(198,057)	(9,665,150)	(9,175)	4,370,512	(7,558)	4,362,954
County Trial Courts - Alternate Dispute Resolution Program	333,610	(46,750)	(217,334)	0	69,526	(6,677)	62,849
County Trial Courts - Court Alcohol and Drug Program	3,546,765	0	(3,443,991)	0	102,774	(72,666)	30,108
County Trial Courts - Courthouse Seismic Surcharge	2,042	0	(126)	0	1,916	(1,671)	245
County Trial Courts - Registration Fees	200,084	0	(195,493)	0	4,591	(4,138)	453
Courthouse Temporary Construction	135,560	0	0	0	135,560	(135,560)	0
Criminal Justice Facility Temporary Construction	1,534,846	0	0	0	1,534,846	(156,048)	1,378,798
District Attorney Special Projects	7,149,813	0	(5,442,699)	0	1,707,114	(143,813)	1,563,301
Domestic Violence AB 2405	54,321	0	(57,417)	0	(3,096)	(990)	(4,086)
Finance and Administration - Disaster Recovery Fund	4,654,454	0	(1,854,365)	0	2,800,089	(97,896)	2,702,193
Human Resources - Commuter Services	988,218	0	(524,573)	0	463,645	(20,790)	442,855
Human Resources - Employee Benefits and Services	1,324,309	(135,034)	(1,201,559)	0	(12,284)	(33,839)	(46,123)
Human Services - Domestic Violence/Child Abuse Surcharges	790,668	0	(472,478)	0	318,190	(12,804)	305,386
Human Services - Marriage License Fees Surcharge	472,035	0	(495,570)	0	(23,535)	0	(23,535)
Human Services - Wraparound Reinvestment Fund	26,412,421	(2,128)	(4,058,223)	0	22,352,070	(260,042)	22,092,028
Local Law Enforcement Block Grant	2,001,297	0	(1,469,617)	0	531,680	(49,795)	481,885
Master Settlement Agreement	21,723,984	0	(14,725,629)	0	6,998,355	(324,468)	6,673,887
Preschool Services	1,025,402	(1,020,679)	0	(9,500)	(4,777)	(32,999)	(37,776)
Probation - Asset Forfeiture	38,439	0	0	0	38,439	(800)	37,639
Probation - Criminal Recidivism SB 678	18,483,776	0	(13,678,405)	0	4,805,371	(345,638)	4,459,733
Probation - Juvenile Justice Grant Program	16,086,812	0	(10,675,142)	0	5,411,670	(305,512)	5,106,158
Probation - Juvenile Re-Entry Program AB 1628	795,954	0	(885,954)	0	(90,000)	0	(90,000)
Public Health - Bio-Terrorism Preparedness	29,655	0	(36,368)	0	(6,713)	(15,515)	(22,228)
Public Health - Vector Control Assessments	3,680,760	0	(3,742,866)	0	(62,106)	(95,336)	(157,442)
Public Health - Vital Statistics State Fees	1,027,311	0	(850,925)	0	176,386	(24,114)	152,272
Public Works - Special Transportation	63,224,960	(499,299)	(51,130,708)	0	11,594,953	(1,237,364)	10,357,589
Public Works - Surveyor - Survey Monument Preservation	465,288	0	(409,038)	0	56,250	0	56,250
Public Works - Transportation - Road Operations	91,166,521	(11,570,205)	(52,504,758)	(1,500)	27,090,058	(1,841,223)	25,248,835
Real Estate Services - Chino Agricultural Preserve	31,788,126	(199,901)	(25,487,134)	0	6,101,091	(657,901)	5,443,190
Regional Parks - Calico Ghost Town Marketing Services	571,273	(5,847)	(493,460)	0	71,966	(12,545)	59,421
Regional Parks - County Trail System	632,569	0	(481,801)	0	150,768	(12,497)	138,271
Regional Parks - Off-Highway Vehicle License Fees	1,382,277	0	(1,046,256)	0	336,021	(28,151)	307,870
Regional Parks - Park Maintenance and Development	2,679,356	(12,641)	(2,437,098)	0	229,617	(79,927)	149,690
Regional Parks - San Manuel Amphitheater	52,790	0	(18,337)	0	34,453	(18,025)	16,428
Regional Parks - San Manuel Amphitheater Improvements	415,593	0	(391,610)	0	23,983	(17,779)	6,204
Sheriff's Special Projects	14,925,408	(861,763)	(2,123,636)	(6,000)	11,934,009	(270,771)	11,663,238
Special Districts - Fish and Game Commission	44,183	0	(33,259)	0	10,924	0	10,924
U.S. Complete Count Census	994,450	(377,424)	0	0	617,026	0	617,026
Workforce Development	(49,002)	(1,256,595)	(165,597)	(1,000)	(1,472,194)	(16,671)	(1,488,865)
<b>Total Special Revenue Funds</b>	<b>580,943,967</b>	<b>(111,567,243)</b>	<b>(316,383,052)</b>	<b>(27,675)</b>	<b>152,965,997</b>	<b>(11,307,754)</b>	<b>141,658,243</b>
<b>Capital Project Funds</b>							
Capital Improvements Fund	489,857,862	(46,658,112)	(47,826,930)	0	395,372,820	(347,822)	395,024,998
Redevelopment Agency (Housing Successor)	20,164,052	0	(1,301,391)	0	18,862,661	(405,575)	18,457,086
<b>Total Capital Project Funds</b>	<b>510,021,914</b>	<b>(46,658,112)</b>	<b>(49,128,321)</b>	<b>0</b>	<b>414,235,481</b>	<b>(753,397)</b>	<b>413,482,084</b>
<b>Total Governmental Funds</b>	<b>2,377,254,283</b>	<b>(237,294,025)</b>	<b>(796,733,931)</b>	<b>(572,170)</b>	<b>1,342,654,157</b>	<b>(48,750,401)</b>	<b>1,293,903,756</b>





State Controller Schedules Schedule 4  
County Budget Act

County of San Bernardino  
Obligated Fund Balances - By Governmental Funds  
Fiscal Year 2021

Fund Name and Fund Balance Descriptions 1	Obligated Fund Balances June 30, 2020 2	Decreases or Cancellations		Increases or New		Total Obligated Fund Balances for the Budget Year 7
		Recommended 3	Adopted by the Board of Supervisors 4	Recommended 5	Adopted by the Board of Supervisors 6	
<b>General Fund</b>						
<b>General Fund</b>						
General Reserves	131,107,852	0	0	11,900,000	11,900,000	143,007,852
Restricted - Teeter	16,855,125	0	0	0	0	16,855,125
Nonspendable - Inventory	5,422,446	0	0	0	0	5,422,446
Nonspendable - Land Held For Resale	548,622	0	0	0	0	548,622
Nonspendable - Loans Receivable	12,842,007	0	0	0	0	12,842,007
Nonspendable - Prepaid Items	4,737,374	0	0	0	0	4,737,374
Committed - Assessor State Supplementation SSCA	375,000	0	0	0	0	375,000
Committed - Asset Replacement	34,127,858	0	0	9,003,251	9,003,251	43,131,109
Committed - 825 East 3rd Street	15,364,402	0	0	0	0	15,364,402
Committed - Animal Shelter	9,900,000	0	0	0	0	9,900,000
Committed - Archives Acquisition	4,300,000	0	0	0	0	4,300,000
Committed - Big Bear Alpine Zoo	1,700,000	0	0	0	0	1,700,000
Committed - CGC Board Chambers	1,250,000	0	0	0	0	1,250,000
Committed - ISD Building Acquisition	1,300,000	0	0	0	0	1,300,000
Committed - Juvenile Dependency Court Building	1,650,000	0	0	0	0	1,650,000
Committed - Rim Forest Drainage	2,675,902	100,000	100,000	0	0	2,575,902
Committed - Valley Dispatch Center	36,842,898	0	0	0	0	36,842,898
Committed - Chino Airport Development Plan Reserve	250,000	0	0	0	0	250,000
Committed - Agenda Management Systems	1,307,211	311,879	311,879	0	0	995,332
Committed - New Property Tax System	13,927,500	0	0	11,000,000	11,000,000	24,927,500
Committed - New PIMS Replacement System	5,000,000	0	0	12,500,000	12,500,000	17,500,000
Committed - New Voting System	5,308,224	2,920,000	2,920,000	0	0	2,388,224
Committed - County Fire Training Center	820,000	0	0	0	0	820,000
Committed - Countywide Crime Suppression and Pilot Program	527,944	0	0	0	0	527,944
Committed - December 2nd Memorial	650,950	60,000	60,000	0	0	590,950
Committed - Earned Leave	11,402,664	0	0	5,142,548	5,142,548	16,545,212
Committed - EFMS Post Implementation Costs	7,500,000	2,500,000	2,500,000	0	0	5,000,000
Committed - Indigent Defense Costs	500,000	0	0	0	0	500,000
Committed - Adelanto Detention Center	4,781,111	0	0	0	0	4,781,111
Committed - Glen Helen Rehabilitation Center	74,500	0	0	0	0	74,500
Committed - West Valley Detention Center	6,597,500	0	0	0	0	6,597,500
Committed - Labor	5,158,730	0	0	0	0	5,158,730
Committed - Land Use Services General Plan	1,017,441	0	0	0	0	1,017,441
Committed - Litigation Expenses	16,060,000	1,020,000	1,020,000	0	0	15,040,000
Committed - Medical Center Debt Service	32,074,905	0	0	0	0	32,074,905
Committed - MOU-Cal. University of Science/Medicine	3,000,000	1,000,000	1,000,000	0	0	2,000,000
Committed - Public Guardian Lease Space	148,317	47,816	47,816	66,875	66,875	167,376
Committed - Retirement	15,124,946	4,181,159	4,181,159	0	0	10,943,787
Committed - Strategic Initiatives	307,673	0	0	0	0	307,673
Committed - Trans. Cedar Avenue Interchange	6,723,000	0	0	0	0	6,723,000
Committed - Trans. Glen Helen Parkway Bridge	1,665,501	0	0	0	0	1,665,501
Committed - Trans. National Trails Highway	3,919,912	0	0	0	0	3,919,912
Committed - Trans. Rock Springs Bridge	2,037,000	0	0	0	0	2,037,000
Committed - Trans. Stanfield Cutoff Road	405,000	0	0	0	0	405,000
Committed - Vision2Succeed Reserve	249,421	0	0	0	0	249,421
Committed - CSA Revolving Loan	2,000,000	0	0	0	0	2,000,000
Committed - Available Reserves	1,683,622	1,072,980	1,230,270	0	0	453,352
Assigned - Annual Elections Cycle Rserve	0	0	0	7,653,351	7,653,351	7,653,351
Assigned - Revolving Funds	397,250	0	0	0	0	397,250
Assigned - Imprest Cash	112,600	0	0	0	0	112,600
Assigned - Change Funds	34,645	0	0	0	0	34,645
<b>Total General Fund</b>	<b>431,767,053</b>	<b>13,213,834</b>	<b>13,371,124</b>	<b>57,266,025</b>	<b>57,266,025</b>	<b>475,661,954</b>



State Controller Schedules County Budget Act							Schedule 4
County of San Bernardino Obligated Fund Balances - By Governmental Funds Fiscal Year 2021							
Fund Name and Fund Balance Descriptions	Obligated Fund Balances June 30, 2020	Decreases or Cancellations		Increases or New		Total Obligated Fund Balances for the Budget Year	
		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors		
1	2	3	4	5	6	7	
<b>Special Revenue Funds</b>							
<u>Agricultural, Weights &amp; Measures - California Grazing Fees</u>							
Committed - Available Reserves	5,499	5,499	5,499	0	0	0	
<u>Airports - Special Aviation</u>							
Committed - Available Reserves	4,933,039	0	0	928,214	1,050,600	5,983,639	
<u>Assessor - Recording Fees</u>							
Committed - Available Reserves	15,742,285	504,245	0	0	439,116	16,181,401	
<u>Auditor-Controller/Treasurer - Redemption Maintenance</u>							
Committed - Available Reserves	2,448,645	0	0	66,254	233,259	2,681,904	
<u>Behavioral Health - Block Grant Carryover</u>							
Committed - Available Reserves	7,920,103	0	0	4,247,064	2,184,384	10,104,487	
<u>Behavioral Health - Driving Under the Influence Programs</u>							
Committed - Available Reserves	712,588	0	47,106	78,268	0	665,482	
<u>Behavioral Health - Mental Health Services Act</u>							
Committed - Available Reserves	52,187,888	0	18,213,204	15,289,765	0	33,974,684	
Committed - General Purpose	21,655,429	0	0	0	0	21,655,429	
<u>Community Development and Housing</u>							
Committed - Available Reserves	0	0	0	171,831	1,379,631	1,379,631	
Restricted - Land Held For Resale	361,000	0	0	0	0	361,000	
Assigned - Imprest Cash	500	0	0	0	0	500	
<u>County Library</u>							
Committed - Available Reserves	9,665,150	0	0	166,548	1,843,682	11,508,832	
Assigned - Imprest Cash	2,500	0	0	0	0	2,500	
Assigned - Change Funds	6,675	0	0	0	0	6,675	
<u>County Trial Courts - Alternate Dispute Resolution Program</u>							
Committed - Available Reserves	217,334	213,334	0	0	66,849	284,183	
<u>County Trial Courts - Court Alcohol and Drug Program</u>							
Committed - Available Reserves	3,443,991	0	0	56,866	41,739	3,485,730	
<u>County Trial Courts - Courthouse Seismic Surcharge</u>							
Committed - Available Reserves	126	126	0	0	245	371	
<u>County Trial Courts - Registration Fees</u>							
Committed - Available Reserves	195,493	190,493	0	0	5,453	200,946	
<u>Criminal Justice Facility Temporary Construction</u>							
Committed - Available Reserves	0	610,693	0	0	768,105	768,105	



State Controller Schedules County Budget Act							Schedule 4
County of San Bernardino Obligated Fund Balances - By Governmental Funds Fiscal Year 2021							
Fund Name and Fund Balance Descriptions	Obligated Fund Balances June 30, 2020	Decreases or Cancellations		Increases or New		Total Obligated Fund Balances for the Budget Year	
		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors		
1	2	3	4	5	6	7	
<u>District Attorney Special Projects</u>							
Committed - Available Reserves	5,442,699	0	67,681	240,547	0	5,375,018	
<u>Domestic Violence AB 2405</u>							
Committed - Available Reserves	57,417	0	0	7,183	9,414	66,831	
<u>Finance and Administration - Disaster Recovery Fund</u>							
Committed - Available Reserves	1,854,365	1,123,479	1,085,399	0	0	768,966	
<u>Human Resources - Commuter Services</u>							
Committed - Available Reserves	524,573	0	0	424,497	366,370	890,943	
<u>Human Resources - Employee Benefits and Services</u>							
Committed - Available Reserves	1,201,559	61,352	206,123	0	0	995,436	
<u>Human Resources - Domestic Violence/Child Abuse Surcharges</u>							
Committed - Available Reserves	472,478	0	0	73,205	387,886	860,364	
<u>Human Services - Marriage License Fees Surcharge</u>							
Committed - Available Reserves	495,570	33,245	77,035	0	0	418,535	
<u>Human Services - Wraparound Reinvestment Fund</u>							
Committed - Available Reserves	4,058,223	0	0	13,940,931	27,213,499	31,271,722	
<u>Local Law Enforcement Block Grant</u>							
Committed - Available Reserves	1,469,617	0	0	0	75,379	1,544,996	
<u>Master Settlement Agreement</u>							
Committed - Available Reserves	14,725,629	0	0	4,073,989	10,755,494	25,481,123	
<u>Preschool Services</u>							
Assigned - Imprest Cash	9,500	0	0	0	0	9,500	
<u>Probation - Criminal Recidivism SB 678</u>							
Committed - Available Reserves	13,678,405	0	0	8,237,960	7,759,815	21,438,220	
<u>Probation - Juvenile Justice Grant Program</u>							
Committed - Available Reserves	10,675,142	0	0	1,875,043	5,151,473	15,826,615	
<u>Probation - Juvenile Re-Entry Program AB 1628</u>							
Committed - Available Reserves	885,954	0	0	130,000	40,000	925,954	
<u>Public Health - Bio-Terrorism Preparedness</u>							
Committed - Available Reserves	36,368	36,368	22,228	0	0	14,140	
<u>Public Health - Vector Control Assessments</u>							
Committed - Available Reserves	3,742,866	0	157,442	375,498	0	3,585,424	



State Controller Schedules County Budget Act							Schedule 4
County of San Bernardino Obligated Fund Balances - By Governmental Funds Fiscal Year 2021							
Fund Name and Fund Balance Descriptions	Obligated Fund Balances June 30, 2020	Decreases or Cancellations		Increases or New		Total Obligated Fund Balances for the Budget Year	
		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors		
1	2	3	4	5	6	7	
<u>Public Health - Vital Statistics State Fees</u>							
Committed - Available Reserves	850,925	107,554	0	0	121,381	972,306	
<u>Public Works - Special Transportation</u>							
Committed - Available Reserves	51,130,708	2,858,597	2,926,120	0	0	48,204,588	
<u>Public Works - Surveyor - Survey Monument Preservation</u>							
Committed - Available Reserves	409,038	0	0	60,000	56,250	465,288	
<u>Public Works - Transportation - Road Operations</u>							
Nonspendable - Inventory	101,380	0	0	0	0	101,380	
Nonspendable - Prepaid Items	59,520	0	0	0	0	59,520	
Restricted - Financial Assurance	54,528	0	0	0	0	54,528	
Committed - Available Reserves	52,289,330	4,695,641	0	0	9,070,753	61,360,083	
Assigned - Imprest Cash	1,500	0	0	0	0	1,500	
<u>Real Estate Services - Chino Agricultural Preserve</u>							
Committed - Available Reserves	25,487,134	0	0	1,441,396	1,411,228	26,898,362	
<u>Regional Parks - Calico Ghost Town Marketing Services</u>							
Committed - Available Reserves	493,460	32,342	0	0	1,771	495,231	
<u>Regional Parks - County Trail System</u>							
Committed - Available Reserves	481,801	275,487	153,376	0	0	328,425	
<u>Regional Parks - Off-Highway Vehicle License Fees</u>							
Committed - Available Reserves	1,046,256	0	0	207,623	200,590	1,246,846	
<u>Regional Parks - Park Maintenance and Development</u>							
Committed - Available Reserves	2,437,098	1,305,179	1,355,846	0	0	1,081,252	
<u>Regional Parks - San Manuel Amphitheater</u>							
Committed - Available Reserves	18,337	3,337	3,444	0	0	14,893	
<u>Regional Parks - San Manuel Amphitheater Improvements</u>							
Committed - Available Reserves	391,610	0	0	321,328	66,204	457,814	
<u>Sheriff's Special Projects</u>							
Committed - Available Reserves	2,123,636	0	0	2,070,353	2,246,242	4,369,878	
Assigned - Imprest Cash	1,000	0	0	0	0	1,000	
Assigned - Revolving Funds	5,000	0	0	0	0	5,000	
<u>Special Districts - Fish and Game Commission</u>							
Committed - Available Reserves	33,259	0	0	3,920	1,620	34,879	
<u>Workforce Development</u>							
Committed - Available Reserves	165,597	165,597	165,597	0	0	0	
Assigned - Imprest Cash	1,000	0	0	0	0	1,000	
<b>Total Special Revenue Funds</b>	<b>316,410,727</b>	<b>12,222,568</b>	<b>24,486,100</b>	<b>54,488,283</b>	<b>72,948,432</b>	<b>364,873,059</b>	



State Controller Schedules Schedule 4  
 County Budget Act

County of San Bernardino  
 Obligated Fund Balances - By Governmental Funds  
 Fiscal Year 2021

Fund Name and Fund Balance Descriptions <b>1</b>	Obligated Fund Balances June 30, 2020 <b>2</b>	Decreases or Cancellations		Increases or New		Total Obligated Fund Balances for the Budget Year <b>7</b>
		Recommended <b>3</b>	Adopted by the Board of Supervisors <b>4</b>	Recommended <b>5</b>	Adopted by the Board of Supervisors <b>6</b>	
<b>Capital Projects Funds</b>						
<u>Capital Improvement Fund</u>						
Nonspendable - Land Held For Resale	47,826,930	0	0	0	0	47,826,930
<u>Redevelopment Agency (Housing Successor)</u>						
Committed - Available Reserves	0	0	0	0	61,278	61,278
Nonspendable - Land Held For Resale	1,301,391	0	0	0	0	1,301,391
<b>Total Capital Project Funds</b>	<b>49,128,321</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>61,278</b>	<b>49,189,599</b>
<b>Total Governmental Funds</b>	<b>797,306,101</b>	<b>25,436,402</b>	<b>37,857,224</b>	<b>111,754,308</b>	<b>130,275,735</b>	<b>889,724,612</b>



<b>State Controller Schedules County Budget Act</b>	<b>Schedule 5</b>
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**County of San Bernardino  
Summary of Additional Financing Sources by Source and Fund  
Governmental Funds  
Fiscal Year 2021**

Description	TOTAL FINANCING SOURCES		FY 2021 Recommended	FY 2021 Adopted by the Board of Supervisors
	FY 2019 Actual	FY 2020 Actual		
1	2	3	4	5

**Summarization by Source**

Taxes	890,038,887	929,959,721	938,805,145	938,805,145
Licenses, Permits and Franchises	26,535,623	8,396,782	6,647,250	6,647,250
Fines, Forfeitures and Penalties	8,825,925	9,366,159	10,032,628	10,032,628
Revenue from Use of Money and Property	80,024,410	77,196,817	60,125,940	60,125,940
Intergovernmental Revenues	2,055,766,620	2,501,494,936	2,066,322,011	2,039,978,675
Charges for Current Services	467,801,695	559,860,797	605,976,310	605,976,310
Other Revenues	58,571,809	64,807,191	43,169,323	43,169,323
Other Financing Sources	188,902,487	342,426,715	173,757,169	164,097,862
<b>Total Summarization by Source</b>	<b>3,776,467,456</b>	<b>4,493,509,118</b>	<b>3,904,835,776</b>	<b>3,868,833,133</b>

**Summarization by Fund**

General Fund	3,111,149,427	3,443,767,638	3,592,128,984	3,592,478,984
Restricted General Fund	40,113,919	328,551,502	(389,254,513)	(414,983,777)
Agricultural, Weights & Measures - California Grazing Fees	7,998	6,343	2,500	2,500
Airports - Special Aviation	1,892,447	1,347,190	7,272,039	7,272,039
Assessor - Recording Fees	8,810,170	4,719,194	4,471,500	4,471,500
Auditor-Controller/Treasurer - Redemption Maintenance	221,101	219,537	222,000	222,000
Behavioral Health - Block Grant Carryover	9,943,791	11,721,543	10,862,538	10,862,538
Behavioral Health - Driving Under the Influence Programs	208,209	146,837	272,211	272,211
Behavioral Health - Mental Health Services Act	204,955,945	161,895,652	215,557,218	215,557,218
Community Development and Housing	21,292,247	15,549,628	31,205,253	31,394,777
County Library	20,455,843	21,682,635	20,371,306	20,371,306
County Trial Courts - Alternate Dispute Resolution Program	427,658	459,049	400,000	400,000
County Trial Courts - Court Alcohol and Drug Program	299,584	238,764	253,892	253,892
County Trial Courts - Courthouse Seismic Surcharge	2,064,641	1,902,879	2,001,000	2,001,000
County Trial Courts - Registration Fees	6,409	5,454	5,000	5,000
Courthouse Temporary Construction	0	1,327,119	2,233,830	2,233,830
Criminal Justice Facility Temporary Construction	0	1,593,104	1,010,000	1,010,000
District Attorney Special Projects	9,105,004	8,963,323	8,232,654	8,232,654
Domestic Violence AB 2405	9,428	9,413	13,500	13,500
Finance and Administration - Disaster Recovery Fund	80,392	20,626	(3,787,592)	(3,787,592)
Human Resources - Commuter Services	520,232	477,354	520,300	520,300
Human Resources - Employee Benefits and Services	2,745,253	3,699,417	3,806,130	3,806,130
Human Services - Domestic Violence/Child Abuse Surcharges	524,825	400,385	507,500	507,500
Human Services - Marriage License Fees Surcharge	254,512	217,582	265,000	265,000
Human Services - Wraparound Reinvestment Fund	7,172,572	29,265,350	16,400,000	16,400,000



State Controller Schedules County Budget Act				Schedule 5
County of San Bernardino Summary of Additional Financing Sources by Source and Fund Governmental Funds Fiscal Year 2021				
Description	TOTAL FINANCING SOURCES		FY 2021 Recommended	FY 2021 Adopted by the Board of Supervisors
	FY 2019 Actual	FY 2020 Actual		
1	2	3	4	5
Local Law Enforcement Block Grant	44,898	93,975	252,242	252,242
Master Settlement Agreement	21,099,323	25,593,081	21,081,607	21,081,607
Preschool Services	59,137,476	60,762,671	63,564,712	63,602,488
Probation - Asset Forfeiture	1,120	729	1,565	1,565
Probation - Criminal Recidivism SB 678	5,568,296	8,672,091	8,507,088	8,507,088
Probation - Juvenile Justice Grant Program	9,772,445	13,344,232	9,545,000	9,545,000
Probation - Juvenile Re-Entry Program AB1628	0	0	145,000	145,000
Public Health - Bio-Terrorism Preparedness	2,143,228	2,060,389	2,144,285	2,144,285
Public Health - Vector Control Assessments	1,677,738	1,670,235	1,836,042	1,836,042
Public Health - Vital Statistics State Fees	186,507	190,455	191,393	191,393
Public Works - Special Transportation	11,949,018	13,868,328	21,869,033	21,869,033
Public Works - Surveyor - Survey Monument Preservation	68,230	56,250	80,000	80,000
Public Works - Transportation - Road Operations	96,551,027	95,175,117	120,149,269	120,149,269
Real Estate Services - Chino Agricultural Preserve	1,027,700	1,051,547	1,166,991	1,166,991
Regional Parks - Calico Ghost Town Marketing Services	490,482	421,743	476,000	476,000
Regional Parks - County Trail System	439,449	458,214	3,410,000	3,410,000
Regional Parks - Off-Highway Vehicle License Fees	302,987	309,366	307,720	307,720
Regional Parks - Park Maintenance and Development	2,374,606	1,387,518	149,872	149,872
Regional Parks - San Manuel Amphitheater	1,425,561	1,416,428	1,415,000	1,415,000
Regional Parks - San Manuel Amphitheater Improvements	64,924	66,204	60,000	60,000
Sheriff's Special Projects	12,397,645	14,811,248	11,359,610	11,574,446
Special Districts - Fish and Game Commission	13,373	10,394	13,026	13,026
U.S. Complete Count Census	266,783	1,450,627	148,213	148,213
Workforce Development	22,373,903	15,454,241	25,423,886	25,423,886
Capital Improvements Fund	84,463,291	196,626,887	86,258,972	75,193,457
Redevelopment Agency (Housing Successor)	365,839	369,630	307,000	307,000
<b>Total Summarization by Fund</b>	<b>3,776,467,456</b>	<b>4,493,509,118</b>	<b>3,904,835,776</b>	<b>3,868,833,133</b>



County of San Bernardino  
 Detail of Additional Financing Sources by Fund and Account  
 Governmental Funds  
 Fiscal Year 2021

Fund Name 1	Financing Source Category 2	Financing Source Account 3	TOTAL FINANCING SOURCES		FY 2021 Recommended 6	FY 2021 Adopted by the Board of Supervisors 7
			FY 2019 Actual 4	FY 2020 Actual 5		

**GENERAL FUND**

General Fund

Taxes

Property Taxes - Current Secured 1%	209,121,714	221,765,312	230,056,343	230,056,343
Property Taxes - Current Unsecured	7,696,594	8,003,099	8,670,208	8,670,208
Property Taxes - Current Utility Unitary	18,915,011	19,615,859	19,667,587	19,667,587
Property Taxes - Unclaimed Refunds	8,242,417	0	500,000	500,000
Property Taxes - Prior Secured	(122,259)	61,355	2,200,000	2,200,000
Property Taxes - Prior Unsecured	207,365	169,495	0	0
Property Tax In Lieu of VLF	275,062,610	293,078,974	304,801,894	304,801,894
Penalties, Interest and Costs	4,670,755	4,165,649	2,452,300	2,452,300
Property Tax - RDA Successor Agency Liquidation of Asset	2,730,988	0	0	0
Negotiated Pass Thru	47,435,277	64,116,648	57,979,546	57,979,546
Residual Balance	38,774,623	38,043,436	40,325,608	40,325,608
Statutory Pass Thru	4,027,441	4,667,650	0	0
Other Taxes - Aircraft Tax	674,677	900,104	678,000	678,000
Other Taxes - Racehorse	120	90	0	0
Other Taxes - Supplemental Rolls	6,766,401	5,564,588	5,000,000	5,000,000
Other Taxes - Property Transfer	11,243,888	11,593,719	10,000,000	10,000,000
Other Taxes - Hotel/Motel	5,664,910	6,489,439	5,985,000	5,985,000
Sales and Use Taxes	25,090,739	31,330,942	23,829,160	23,829,160
1/2% Sales Tax - Public Safety	192,605,078	195,348,626	202,600,000	202,600,000
<b>Total Taxes</b>	<b>858,808,349</b>	<b>904,914,985</b>	<b>914,745,646</b>	<b>914,745,646</b>

Licenses, Permits and Franchises

Animal Licenses	785,571	(4,340)	0	0
Business Licenses	40,240	0	0	0
Construction Permits	5,927,261	(714,477)	0	0
Other Licenses and Permits	12,213,834	2,177,516	250	250
Cable Television	1,980,915	1,739,756	1,500,000	1,500,000
Gas	1,081,553	1,235,097	1,300,000	1,300,000
Water	484,189	488,837	250,000	250,000
Electricity	3,582,637	3,415,904	3,537,000	3,537,000
Pipeline	60,693	58,489	60,000	60,000
<b>Total Licenses, Permits and Franchises</b>	<b>26,156,893</b>	<b>8,396,782</b>	<b>6,647,250</b>	<b>6,647,250</b>





State Controller Schedules  
County Budget Act Schedule 6

County of San Bernardino  
Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2021

Fund Name 1	Financing Source Category 2	Financing Source Account 3	TOTAL FINANCING SOURCES		FY 2021 Recommended 6	FY 2021 Adopted by the Board of Supervisors 7
			FY 2019 Actual 4	FY 2020 Actual 5		
<b>Fines, Forfeitures and Penalties</b>						
	Vehicle Code Fines		17,648	15,006	2,000	2,000
	Parking Fines		167,482	108,436	110,000	110,000
	Other Court Fines		4,795,966	4,348,003	4,495,000	4,495,000
	Dog Citation Fines		92,840	88,519	50,000	50,000
	Court Administration Assessments		219	209	1,000	1,000
	Warrant Servicing		40	2	0	0
	Bond Forfeitures		964,705	185,075	250,000	250,000
	Other Forfeitures		371,483	345,907	650,000	650,000
	Penalties		91,692	98,126	153,000	153,000
	District Attorney Forfeitures		2,600	2,459	0	0
	<b>Total Fines, Forfeitures and Penalties</b>		<b>6,504,675</b>	<b>5,191,742</b>	<b>5,711,000</b>	<b>5,711,000</b>
<b>Revenue From Use of Money and Property</b>						
	Interest		52,921,359	52,048,853	40,447,081	40,447,081
	SB90 Interest on Late Payments		85	2,272	0	0
	Rents and Concessions		6,691,366	7,118,842	5,277,484	5,277,484
	Rents and Concessions-Vending Machines		21,797	22,468	21,600	21,600
	Interest - Excess Proceeds		3,779,874	1,167,031	500,000	500,000
	<b>Total Revenue From Use of Money and Property</b>		<b>63,414,481</b>	<b>60,359,466</b>	<b>46,246,165</b>	<b>46,246,165</b>
<b>Intergovernmental Revenues</b>						
<b>State Realignment</b>						
	Realignment Revenue		342,203,914	341,486,942	414,139,030	414,139,030
	Realignment 2011		436,664,118	439,354,402	455,817,262	455,817,262
	<b>Total State Realignment</b>		<b>778,868,032</b>	<b>780,841,344</b>	<b>869,956,292</b>	<b>869,956,292</b>
<b>State</b>						
	State Vehicle License Fees In Lieu		872,100	1,448,791	818,435	818,435
	State Other In Lieu Tax		504	546	0	0
	Public Assistance Administration		74,514,799	90,837,911	75,976,054	75,976,054
	Aid for Children		46,815,170	(103,031,146)	63,542,655	63,542,655
	Health Administration		45,702,408	47,114,255	60,000,000	60,000,000
	Aid to Crippled Children		7,591,346	7,573,380	8,139,637	8,139,637
	Aid for Health		290,894	368,190	429,501	429,501
	Aid for Mental Health		0	89,000	0	0
	Aid for Agriculture		2,908,233	3,181,607	2,970,000	2,970,000
	Aid for Disaster		917,668	88,444	0	0
	State Aid for Veterans Affairs		481,235	570,485	470,000	470,000
	Cops Program		2,500,411	2,635,587	2,277,932	2,277,932
	Homeowner's Tax Relief		2,092,500	2,087,069	2,180,879	2,180,879
	Other State Support		2,981,101	1,809,656	1,616,250	1,616,250
	Other State Aid		27,711,457	39,277,702	48,827,347	48,827,347
	Medi-Cal - Inpatient		74,045,704	78,010,971	120,809,414	120,809,414
	Medi-Cal - Outpatient		3,546,100	5,079,648	5,351,648	5,351,648
	State Rev-Managed Care Program		2,883,362	148,976,250	3,001,000	3,001,000
	STC 924 Program		792,750	1,001,550	811,180	811,180
	SB 90 Mandated Cost Reimbursement		1,723,281	1,711,975	1,673,806	1,673,806
	Assembly Bills and Senate Bills		740,475	687,976	705,000	705,000
	State - Unrestricted Grants		24,213,075	26,454,537	35,756,349	35,756,349
	<b>Total State</b>		<b>323,324,573</b>	<b>355,974,384</b>	<b>435,357,087</b>	<b>435,357,087</b>



County of San Bernardino  
 Detail of Additional Financing Sources by Fund and Account  
 Governmental Funds  
 Fiscal Year 2021

Fund Name 1	Financing Source Category 2	Financing Source Account 3	TOTAL FINANCING SOURCES		FY 2021 Recommended 6	FY 2021 Adopted by the Board of Supervisors 7
			FY 2019 Actual 4	FY 2020 Actual 5		
<b>Federal</b>						
	Welfare Administration		193,511,286	192,589,880	267,426,920	267,426,920
	Aid for Children		158,693,772	201,855,012	179,219,296	179,219,296
	Health Administration		73,700,501	80,019,044	84,523,694	84,523,694
	Medicare - Outpatient		319,933	403,037	307,391	307,391
	Federal - Capital Grants		166,897	0	180,000	180,000
	Federal - Grants		45,924,776	48,566,094	54,698,514	54,698,514
	Aid for Disaster - FEMA		46,563	0	0	0
	Other In-Lieu Taxes		3,453,209	3,581,735	3,323,675	3,323,675
	Other Gov Agencies - Fed Only		16,132,964	13,489,138	9,863,666	9,863,666
	Other Federal Aid		17,788,512	19,362,232	24,210,300	24,210,300
	Federal - Pass Through		37,901,884	40,556,187	46,658,692	46,658,692
	Federal - COVID-19 Relief Fund Distribution		0	72,752,242	0	0
	<b>Total Federal</b>		<b>547,640,297</b>	<b>673,174,601</b>	<b>670,412,148</b>	<b>670,412,148</b>
<b>Other</b>						
	Other Grants		0	234,371	254,958	254,958
	<b>Total Other</b>		<b>0</b>	<b>234,371</b>	<b>254,958</b>	<b>254,958</b>
	<b>Total Intergovernmental Revenues</b>		<b>1,649,832,902</b>	<b>1,810,224,700</b>	<b>1,975,980,485</b>	<b>1,975,980,485</b>



State Controller Schedules  
County Budget Act Schedule 6

County of San Bernardino  
Detail of Additional Financing Sources by Fund and Account  
Governmental Funds  
Fiscal Year 2021

Fund Name 1	Financing Source Category 2	Financing Source Account 3	TOTAL FINANCING SOURCES		FY 2021 Recommended 6	FY 2021 Adopted by the Board of Supervisors 7
			FY 2019 Actual 4	FY 2020 Actual 5		

**Charges For Current Services**

<b>Fee Ordinance</b>				
Fee Ord-Animal Licenses	0	749,684	1,040,000	1,040,000
Fee Ord-Business Licenses	0	40,088	40,588	40,588
Fee Ord-Construction Permits	0	6,742,677	5,759,073	5,759,073
Fee Ord-Other Permits	0	10,160,113	13,586,623	13,586,623
Fee Ord-Water	0	0	38,600	38,600
Fee Ord-Penalties	0	0	2,500	2,500
Fee Ord-Rents and Concessions	0	0	1,222,106	1,222,106
Fee Ord-Agricultural Services	0	574,374	1,168,000	1,168,000
Fee Ord-Assessment Tax Coll Fees	0	4,028,853	3,955,719	3,955,719
Fee Ord-Tax Sale Fees	0	16,124	32,560	32,560
Fee Ord-Tax Deeded Prop Reimb Fee	0	725,629	986,500	986,500
Fee Ord-Auditing Fees	0	457,904	306,903	306,903
Fee Ord-Accounting Fees	0	2,009,299	961,938	961,938
Fee Ord-Probation Diversion Fees	0	4,394	0	0
Fee Ord-Adult Supervision Fees	0	643,146	0	0
Fee Ord-Registration Fees	0	798,280	930,202	930,202
Fee Ord-Court Installment Fees	0	16,773	13,749	13,749
Fee Ord-Health Fees	0	2,028,233	2,342,399	2,342,399
Fee Ord-Ambulance Service Fees	0	553	0	0
Fee Ord-Coroner'S Removal Fees	0	465,403	400,000	400,000
Fee Ord-Coroner'S Report Fees	0	40,438	50,000	50,000
Fee Ord-Mental Health Services	0	0	29,132	29,132
Fee Ord-Humane Services	0	133,777	130,000	130,000
Fee Ord-Education Services	0	0	31,800	31,800
Fee Ord-Election Services	0	1,724,245	4,297,100	4,297,100
Fee Ord-Legal Services	0	7,641,357	8,465,500	8,465,500
Fee Ord-Law Enforcement Services	0	294,427	600,000	600,000
Fee Ord-Substance Abuse Test Fee	0	27	0	0
Fee Ord-Park and Recreation Fees	0	0	6,063,431	6,063,431
Fee Ord-Museum Admission Fees	0	217,449	313,500	313,500
Fee Ord-Personnel Services	0	154,650	223,579	223,579
Fee Ord-Collection Fees	0	1,302,155	1,177,311	1,177,311
Fee Ord-Vital Records	0	160,430	261,000	261,000
Fee Ord-Sale Of Public Information	0	474,454	500,000	500,000
Fee Ord-County Clerk	0	959,435	1,110,000	1,110,000
Fee Ord-Recording Fees	0	1,134,280	858,841	858,841
Fee Ord-Adult Investigation Fees	0	75,754	0	0
Fee Ord-Planning Services	0	1,293,508	1,282,009	1,282,009
Fee Ord-Land Dev Engineering Svcs	0	3,059,585	3,339,000	3,339,000
Fee Ord-EIR Consultant Fees	0	0	500,000	500,000
Fee Ord-Permit and Inspection Fees	0	510	16,000	16,000
Fee Ord-Fuel Flowage	0	0	163,000	163,000
Fee Ord-Landing Fees	0	0	12,520	12,520
Fee Ord-Other Services	0	3,601,980	4,538,590	4,538,590
Fee Ord-Assessor/Muni Ct Suspense	0	59,759	70,000	70,000
Fee Ord-Data Access Fee	0	153	510	510
Fee Ord-Taxable Sales to Public	0	3,423	0	0
Fee Ord-Other Sales	0	24,699	0	0
Fee Ord-Nsf Checks	0	72,857	88,070	88,070
Fee Ord-Other	0	2,118,065	3,112,359	3,112,359
<b>Total Fee Ordinance</b>	<b>0</b>	<b>54,008,944</b>	<b>70,020,712</b>	<b>70,020,712</b>



County of San Bernardino  
Detail of Additional Financing Sources by Fund and Account  
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Fund Name 1	Financing Source Category 2	Financing Source Account 3	TOTAL FINANCING SOURCES		FY 2021 Recommended 6	FY 2021 Adopted by the Board of Supervisors 7
			FY 2019 Actual 4	FY 2020 Actual 5		
<b>Other</b>						
		Special Assessments All Prior Years	188,022	168,646	283,741	283,741
		Special Assessments-Current Year	895,164	933,822	1,075,000	1,075,000
		Adoption Fees	36,779	15,921	35,000	35,000
		Agricultural Services	1,055,081	300,873	192,568	192,568
		Weed Abatement Contracts	1,168,688	1,497,167	1,055,000	1,055,000
		SB 813 Implementation Cost	4,595,272	4,031,073	1,646,623	1,646,623
		PTAF Administration Charges	7,021,874	8,316,549	0	0
		ABX1 26 ATC Admin Cost Reimbursement	1,581,630	1,639,879	1,405,428	1,405,428
		Assessment and Tax Collection Fees	4,000,776	190,255	180,000	180,000
		Tax Sale Fees	263,313	201,775	194,950	194,950
		Reimbursement Fee-Tax Deeded Property	879,787	0	0	0
		Auditing Fees	929,446	305,768	387,576	387,576
		Accounting Services	3,738,668	2,318,483	56,272	56,272
		Change of Plea	1,535	810	0	0
		Probation Diversion Fees	6,040	0	0	0
		Sealing of Records	823	1,479	0	0
		Institutional Care and Services	3,185,210	2,865,391	30,981	30,981
		Adult Supervision Fees	566,992	0	0	0
		Civil Process Service	1,037,809	750,449	1,200,000	1,200,000
		Registration Fees	1,066,071	41,981	34,600	34,600
		Court Fees - Other	4,307,251	3,859,863	4,953,330	4,953,330
		Court Installment Fees	15,380	0	0	0
		Reimbursement Welfare Child Support Collections	1,573,728	1,992,381	1,739,621	1,739,621
		Health Fees	2,910,855	1,076,858	1,069,660	1,069,660
		Health Service Fees	95,463,933	153,267,236	173,060,842	173,060,842
		Private Pay - Inpatient	26,575	29,551	839,236	839,236
		Private Pay - Outpatient	27,248	19,264	25,400	25,400
		Commercial Ins Outpatient	34	0	0	0
		Coroner's Removal Fees	424,625	0	0	0
		Coroner's Report Fees	44,792	3,844	0	0
		Mental Health Services	73,592	15,471	0	0
		Humane Services	837,897	813,491	708,000	708,000
		Telephone & Telegraph	236,676	283,049	150,000	150,000
		Educational Services	401,886	452,237	375,000	375,000
		Election Services	2,060,703	(28,825)	0	0
		Estate Fees	545,021	673,940	350,000	350,000
		Legal Services	6,836,406	587,003	289,300	289,300
		Legal Services - Justice Courts	600,373	500,193	360,000	360,000
		Law Enforcement Services	162,536,377	170,204,142	186,461,136	186,461,136



State Controller Schedules  
County Budget Act

Schedule 6

County of San Bernardino  
Detail of Additional Financing Sources by Fund and Account  
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Fiscal Year 2021

Fund Name 1	Financing Source Category 2	Financing Source Account 3	TOTAL FINANCING SOURCES		FY 2021 Recommended 6	FY 2021 Adopted by the Board of Supervisors 7
			FY 2019 Actual 4	FY 2020 Actual 5		
		Substance Abuse Test Fee	44	0	0	0
		Park and Recreation Fees	6,452,519	5,169,505	0	0
		Museum Admission Fees	291,614	175,865	0	0
		Personnel Services	125,000	5,400	0	0
		Collection Fees	4,231,475	4,174,618	9,901,670	9,901,670
		Vital Records	1,347,454	965,197	1,100,000	1,100,000
		Sale of Public Information	497,772	0	0	0
		County Clerk	1,070,316	880	1,000	1,000
		Recording Fees	8,892,855	10,269,893	9,400,000	9,400,000
		Adult Investigations Fees	79,640	0	0	0
		Requisition Work	0	2,123,739	1,683,241	1,683,241
		Planning Services	2,156,396	(69,440)	0	0
		Land Development Engineering Svcs	2,644,413	(4,000)	0	0
		EIR Consultant Fees	988,530	323,362	0	0
		Contract Transaction Charge	554	162	0	0
		Permit and Inspection Fees	17,007	9,142	1,200	1,200
		Map Automation Fees	1,898	0	0	0
		Fuel Flowage	179,445	156,357	0	0
		Landing Fees	15,013	14,785	0	0
		Subrogation For Departments	747,681	165,177	60,000	60,000
		Reimbursement for Indirect Costs	73,204,469	71,550,670	74,787,613	74,787,613
		Other Services	32,499,703	30,008,197	40,220,485	40,220,485
		COVID-19 Cost Reimbursement	0	110,301	0	0
		Surplus Property Sales	0	275	0	0
		Operating Revenue From Outside Agencies	22,232	15,403	8,000	8,000
		<b>Total Other</b>	<b>446,608,362</b>	<b>482,495,507</b>	<b>515,322,473</b>	<b>515,322,473</b>
		<b>Total Charges for Current Services</b>	<b>446,608,362</b>	<b>536,504,451</b>	<b>585,343,185</b>	<b>585,343,185</b>
	<b>Other Revenue</b>	Property Tax Liquidation of Asset	0	9,395	0	0
		DDR - Other Unencumbered Fund	350,317	0	0	0
		Assessor Revenue/Municipal Court Suspense	59,177	0	0	0
		PIMS Access Fee	5,832	0	0	0
		Revenue Applicable to Prior Years	715,074	2,014,432	5,000	5,000
		State Unemployment Tax	1,917	0	0	0
		Taxable Sales to the Public	37,974	39,412	32,281	32,281
		Other Sales	207,277	302,363	198,000	198,000
		Contributions/Donations Private	78,380	373,831	185,083	185,083
		Litigation Settlement	122,884	96,207	600	600
		Other Revenues	17,261,447	11,616,698	13,280,935	13,280,935
		<b>Total Other Revenue</b>	<b>18,840,279</b>	<b>14,452,338</b>	<b>13,701,899</b>	<b>13,701,899</b>
	<b>Other Financing Sources</b>	Operating Transfers In	26,288,890	35,929,647	43,118,354	43,468,354
		Sale of Fixed Assets	3,501,614	66,144,111	635,000	635,000
		Residual Equity Transfers In	39,848	1,229,844	0	0
		Residual Equity Transfers Out	11,153,134	419,572	0	0
		<b>Total Other Financing Sources</b>	<b>40,983,486</b>	<b>103,723,174</b>	<b>43,753,354</b>	<b>44,103,354</b>
	<b>TOTAL General Fund Financing Sources</b>		<b>3,111,149,427</b>	<b>3,443,767,638</b>	<b>3,592,128,984</b>	<b>3,592,478,984</b>



State Controller Schedules  
County Budget Act

Schedule 6

County of San Bernardino  
Detail of Additional Financing Sources by Fund and Account  
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Fund Name 1	Financing Source Category 2	Financing Source Account 3	TOTAL FINANCING SOURCES		FY 2021 Recommended 6	FY 2021 Adopted by the Board of Supervisors 7
			FY 2019 Actual 4	FY 2020 Actual 5		
<b>Restricted General Fund</b>						
<b>Taxes</b>						
		1/2% Sales Tax - Public Safety	6,332,189	(517,226)	0	0
		<b>Total Taxes</b>	<b>6,332,189</b>	<b>(517,226)</b>	<b>0</b>	<b>0</b>
<b>Revenue From Use of Money and Property</b>						
		Interest	1,029,041	1,263,171	200,000	200,000
		SB90 Interest on Late Payments	167,838	0	0	0
		<b>Total Revenue From Use of Money and Property</b>	<b>1,196,879</b>	<b>1,263,171</b>	<b>200,000</b>	<b>200,000</b>
<b>Intergovernmental Revenues</b>						
<b>State Realignment</b>						
		Realignment Revenue	(342,203,914)	(341,486,942)	(414,139,030)	(414,139,030)
		Realignment Reserve (Budget)	0	0	(319,676,079)	(345,405,343)
		Realignment 2011	(436,664,117)	(438,654,402)	(455,817,263)	(455,817,263)
		Social Services Realignment	130,084,521	129,460,059	133,223,453	133,223,453
		Family Support Realignment	90,556,780	70,666,802	47,884,160	47,884,160
		State Realignment for Health	0	814,437	0	0
		CalWorks Realignment MOE	111,538,745	110,414,102	113,141,687	113,141,687
		Law and Justice Realignment	144,534,950	147,854,628	151,104,239	151,104,239
		Support Services Realignment	182,215,612	186,427,854	189,256,288	189,256,288
		Mental Health Realignment	55,040,193	55,040,193	55,040,193	55,040,193
		Vehicle License Fees Realignment	58,951,525	60,032,237	104,368,407	104,368,407
		Realignment Growth - VLF	8,124,226	6,926,986	0	0
		Realignment Growth - Sales Tax	18,597,914	11,699,241	0	0
		<b>Total State Realignment</b>	<b>20,776,435</b>	<b>(804,805)</b>	<b>(395,613,945)</b>	<b>(421,343,209)</b>
<b>State</b>						
		SB 90 Mandated Cost Reimbursement	2,320,800	0	0	0
		<b>Total State</b>	<b>2,320,800</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Federal</b>						
		Federal - Pass Through	0	40,340,464	0	0
		Federal - COVID-19 Relief Fund Distribution	0	(98,297,555)	0	0
		Federal - COVID-19 Relief Fund From U.S. Treasury	0	380,408,021	0	0
		<b>Total Federal</b>	<b>0</b>	<b>322,450,930</b>	<b>0</b>	<b>0</b>
		<b>Total Intergovernmental Revenues</b>	<b>23,097,235</b>	<b>321,646,125</b>	<b>(395,613,945)</b>	<b>(421,343,209)</b>
<b>Other Financing Sources</b>						
		Operating Transfers In	9,487,616	6,159,432	6,159,432	6,159,432
		<b>Total Other Financing Sources</b>	<b>9,487,616</b>	<b>6,159,432</b>	<b>6,159,432</b>	<b>6,159,432</b>
<b>TOTAL Restricted General Fund Financing Sources</b>			<b>40,113,919</b>	<b>328,551,502</b>	<b>(389,254,513)</b>	<b>(414,983,777)</b>
<b>TOTAL General Fund Financing Sources</b>			<b>3,151,263,346</b>	<b>3,772,319,140</b>	<b>3,202,874,471</b>	<b>3,177,495,207</b>



State Controller Schedules County Budget Act	Schedule 6
County of San Bernardino Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2021	

Fund Name 1	Financing Source Category 2	Financing Source Account 3	TOTAL FINANCING SOURCES		FY 2021 Recommended 6	FY 2021 Adopted by the Board of Supervisors 7
			FY 2019 Actual 4	FY 2020 Actual 5		

**SPECIAL REVENUE FUNDS**

<b>Agricultural, Weights &amp; Measures - California Grazing Fees</b>						
<b>Intergovernmental Revenues</b>						
		<b>Federal</b>				
		Grazing Fees	7,998	6,343	2,500	2,500
		<b>Total Federal</b>	<u>7,998</u>	<u>6,343</u>	<u>2,500</u>	<u>2,500</u>
		<b>Total Intergovernmental Revenues</b>	<u>7,998</u>	<u>6,343</u>	<u>2,500</u>	<u>2,500</u>
<b>TOTAL Agricultural, Weights &amp; Measures - California Grazing Fees Financing Sources</b>			<u>7,998</u>	<u>6,343</u>	<u>2,500</u>	<u>2,500</u>

<b>Airports - Special Aviation</b>						
<b>Revenue From Use of Money and Property</b>						
		Interest	114,629	139,817	30,000	30,000
		<b>Total Revenue From Use of Money and Property</b>	<u>114,629</u>	<u>139,817</u>	<u>30,000</u>	<u>30,000</u>
<b>Intergovernmental Revenues</b>						
		<b>State</b>				
		Aviation - State Matching	0	0	200,149	200,149
		Other State Aid	0	0	50,000	50,000
		<b>Total State</b>	<u>0</u>	<u>0</u>	<u>250,149</u>	<u>250,149</u>
		<b>Federal</b>				
		Federal - Capital Grants	0	(251)	4,002,764	4,002,764
		<b>Total Federal</b>	<u>0</u>	<u>(251)</u>	<u>4,002,764</u>	<u>4,002,764</u>
		<b>Total Intergovernmental Revenues</b>	<u>0</u>	<u>(251)</u>	<u>4,252,913</u>	<u>4,252,913</u>
<b>Other Revenue</b>						
		Other Revenues	972,195	0	0	0
		<b>Total Other Revenue</b>	<u>972,195</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Other Financing Sources</b>						
		Operating Transfers In	805,623	1,207,624	2,989,126	2,989,126
		<b>Total Other Financing Sources</b>	<u>805,623</u>	<u>1,207,624</u>	<u>2,989,126</u>	<u>2,989,126</u>
<b>TOTAL Airports - Special Aviation Financing Sources</b>			<u>1,892,447</u>	<u>1,347,190</u>	<u>7,272,039</u>	<u>7,272,039</u>



County of San Bernardino  
 Detail of Additional Financing Sources by Fund and Account  
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Fund Name 1	Financing Source Category 2	Financing Source Account 3	TOTAL FINANCING SOURCES		FY 2021 Recommended 6	FY 2021 Adopted by the Board of Supervisors 7
			FY 2019 Actual 4	FY 2020 Actual 5		

<b>Assessor - Recording Fees</b>						
<b>Revenue From Use of Money and Property</b>						
		Interest	134,369	139,841	146,500	146,500
		<b>Total Revenue From Use of Money and Property</b>	<b>134,369</b>	<b>139,841</b>	<b>146,500</b>	<b>146,500</b>
<b>Intergovernmental Revenues</b>						
		<b>State</b>				
		SB 90 Mandated Cost Reimbursement	750,000	750,000	750,000	750,000
		<b>Total State</b>	<b>750,000</b>	<b>750,000</b>	<b>750,000</b>	<b>750,000</b>
		<b>Total Intergovernmental Revenues</b>	<b>750,000</b>	<b>750,000</b>	<b>750,000</b>	<b>750,000</b>
<b>Charges For Current Services</b>						
		Vitals and Health Statistic Fees	210,100	179,428	225,000	225,000
		Recorder Modernization	1,669,502	2,292,883	2,000,000	2,000,000
		Electronic Recording	358,828	452,883	410,000	410,000
		ARC Records Revenue	358,826	452,884	410,000	410,000
		Redaction Fee	853	0	0	0
		Other Services	0	0	80,000	80,000
		<b>Total Charges For Current Services</b>	<b>2,598,109</b>	<b>3,378,078</b>	<b>3,125,000</b>	<b>3,125,000</b>
<b>Other Revenue</b>						
		Other Revenues	77,692	76,275	75,000	75,000
		<b>Total Other Revenue</b>	<b>77,692</b>	<b>76,275</b>	<b>75,000</b>	<b>75,000</b>
<b>Other Financing Sources</b>						
		Operating Transfers In	5,250,000	375,000	375,000	375,000
		<b>Total Other Financing Sources</b>	<b>5,250,000</b>	<b>375,000</b>	<b>375,000</b>	<b>375,000</b>
<b>TOTAL Assessor - Recording Fees Financing Sources</b>			<b>8,810,170</b>	<b>4,719,194</b>	<b>4,471,500</b>	<b>4,471,500</b>
<b>Auditor-Controller/Treasurer - Redemption Maintenance</b>						
<b>Revenue From Use of Money and Property</b>						
		Interest	44,799	50,687	40,000	40,000
		<b>Total Revenue From Use of Money and Property</b>	<b>44,799</b>	<b>50,687</b>	<b>40,000</b>	<b>40,000</b>
<b>Intergovernmental Revenues</b>						
		<b>State</b>				
		Court Services Restitution	176,302	168,850	182,000	182,000
		<b>Total State</b>	<b>176,302</b>	<b>168,850</b>	<b>182,000</b>	<b>182,000</b>
		<b>Total Intergovernmental Revenues</b>	<b>176,302</b>	<b>168,850</b>	<b>182,000</b>	<b>182,000</b>
<b>TOTAL Auditor-Controller/Treasurer - Redemption Maintenance Financing Sources</b>			<b>221,101</b>	<b>219,537</b>	<b>222,000</b>	<b>222,000</b>





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County of San Bernardino Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2021	

Fund Name 1	Financing Source Category 2	Financing Source Account 3	TOTAL FINANCING SOURCES		FY 2021 Recommended 6	FY 2021 Adopted by the Board of Supervisors 7
			FY 2019 Actual 4	FY 2020 Actual 5		

<b>Behavioral Health - Block Grant Carryover</b>						
<b>Revenue From Use of Money and Property</b>						
		Interest	236,296	144,356	251,156	251,156
		<b>Total Revenue From Use of Money and Property</b>	<b>236,296</b>	<b>144,356</b>	<b>251,156</b>	<b>251,156</b>
<b>Intergovernmental Revenues</b>						
		<b>Federal</b>				
		Federal - Grants	9,707,495	11,577,187	10,611,382	10,611,382
		<b>Total Federal</b>	<b>9,707,495</b>	<b>11,577,187</b>	<b>10,611,382</b>	<b>10,611,382</b>
		<b>Total Intergovernmental Revenues</b>	<b>9,707,495</b>	<b>11,577,187</b>	<b>10,611,382</b>	<b>10,611,382</b>
<b>TOTAL Behavioral Health - Block Grant Carryover Financing Sources</b>			<b>9,943,791</b>	<b>11,721,543</b>	<b>10,862,538</b>	<b>10,862,538</b>
<b>Behavioral Health - Driving Under The Influence</b>						
<b>Revenue From Use of Money and Property</b>						
		Interest	13,804	14,487	35,553	35,553
		<b>Total Revenue From Use of Money and Property</b>	<b>13,804</b>	<b>14,487</b>	<b>35,553</b>	<b>35,553</b>
<b>Charges For Current Services</b>						
		<b>Fee Ordinance</b>				
		Fee Ord-Mental Health Services	0	0	236,658	236,658
		<b>Total Fee Ordinance</b>	<b>0</b>	<b>0</b>	<b>236,658</b>	<b>236,658</b>
		<b>Other</b>				
		Mental Health Services	165,475	152,339	0	0
		Other Services	28,930	(19,989)	0	0
		<b>Total Other</b>	<b>194,405</b>	<b>132,350</b>	<b>0</b>	<b>0</b>
		<b>Total Charges For Current Services</b>	<b>194,405</b>	<b>132,350</b>	<b>236,658</b>	<b>236,658</b>
<b>TOTAL Behavioral Health - Driving Under The Influence Financing Sources</b>			<b>208,209</b>	<b>146,837</b>	<b>272,211</b>	<b>272,211</b>



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Fund Name 1	Financing Source Category 2	Financing Source Account 3	TOTAL FINANCING SOURCES		FY 2021 Recommended 6	FY 2021 Adopted by the Board of Supervisors 7
			FY 2019 Actual 4	FY 2020 Actual 5		
<b>Behavioral Health - Mental Health Services Act</b>						
<b>Revenue From Use of Money and Property</b>						
		Interest	3,298,758	3,470,507	3,217,732	3,217,732
		Rents and Concessions	2,076,427	1,947,220	1,662,972	1,662,972
		<b>Total Revenue From Use of Money and Property</b>	<b>5,375,185</b>	<b>5,417,727</b>	<b>4,880,704</b>	<b>4,880,704</b>
<b>Intergovernmental Revenues</b>						
		<b>State</b>				
		Other State Support	116,212,447	75,380,506	118,400,000	118,400,000
		Medi-Cal - Inpatient	33,061,409	47,072,849	63,946,077	63,946,077
		State - Grants	19,412,532	0	0	0
		<b>Total State</b>	<b>168,686,388</b>	<b>122,453,355</b>	<b>182,346,077</b>	<b>182,346,077</b>
		<b>Federal</b>				
		Medicare Outpatient	(213)	(59)	0	0
		Federal - Grants	518,382	3,421,209	1,828,268	1,828,268
		Federal - COVID-19 Relief Fund Distribution	0	1,343,451	0	0
		<b>Total Federal</b>	<b>518,169</b>	<b>4,764,601</b>	<b>1,828,268</b>	<b>1,828,268</b>
		<b>Total Intergovernmental Revenues</b>	<b>169,204,557</b>	<b>127,217,956</b>	<b>184,174,345</b>	<b>184,174,345</b>
<b>Charges For Current Services</b>						
		Institutional Care and Services	(58)	(837)	0	0
		Vitals and Health Statistic Fees	(254)	0	0	0
		Other Services	32,528	57,567	0	0
		<b>Total Charges For Current Services</b>	<b>32,216</b>	<b>56,730</b>	<b>0</b>	<b>0</b>
<b>Other Revenue</b>						
		Revenue Applicable to Prior Years	(28,674)	509,629	0	0
		Other Revenues	4,804,827	6,278,245	5,702,169	5,702,169
		<b>Total Other Revenue</b>	<b>4,776,153</b>	<b>6,787,874</b>	<b>5,702,169</b>	<b>5,702,169</b>
<b>Other Financing Sources</b>						
		Operating Transfers In	25,567,834	22,413,514	20,800,000	20,800,000
		Sale of Fixed Assets	0	1,850	0	0
		<b>Total Other Financing Sources</b>	<b>25,567,834</b>	<b>22,415,364</b>	<b>20,800,000</b>	<b>20,800,000</b>
<b>TOTAL Behavioral Health - Mental Health Services Act Financing Sources</b>			<b>204,955,945</b>	<b>161,895,651</b>	<b>215,557,218</b>	<b>215,557,218</b>



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			FY 2019 Actual 4	FY 2020 Actual 5		

**Community Development and Housing**

**Revenue From Use of Money and Property**

Interest	1,565,248	662,490	383,288	383,288
<b>Total Revenue From Use of Money and Property</b>	<b>1,565,248</b>	<b>662,490</b>	<b>383,288</b>	<b>383,288</b>

**Intergovernmental Revenues**

**State**

Other State Aid	0	20,750	0	0
State - Grants	10,374,512	1,159,561	2,305,251	2,419,775
<b>Total State</b>	<b>10,374,512</b>	<b>1,180,311</b>	<b>2,305,251</b>	<b>2,419,775</b>

**Federal**

Federal - Grants	5,436,195	12,034,242	27,441,875	27,441,875
Federal - COVID-19 Relief Fund Distribution	0	2,080	0	0
<b>Total Federal</b>	<b>5,436,195</b>	<b>12,036,322</b>	<b>27,441,875</b>	<b>27,441,875</b>

<b>Total Intergovernmental Revenues</b>	<b>15,810,707</b>	<b>13,216,633</b>	<b>29,747,126</b>	<b>29,861,650</b>
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**Charges For Current Services**

Recording Fees	42	0	0	0
Other Services	5,197	715	4,000	4,000
<b>Total Charges For Current Services</b>	<b>5,239</b>	<b>715</b>	<b>4,000</b>	<b>4,000</b>

**Other Revenue**

Revenue Applicable to Prior Years	(16,549)	(1,985)	0	0
Other Revenues	3,216,702	1,359,598	963,100	963,100
<b>Total Other Revenue</b>	<b>3,200,153</b>	<b>1,357,613</b>	<b>963,100</b>	<b>963,100</b>

**Other Financing Sources**

Operating Transfers In	737,638	312,177	107,739	182,739
Residual Equity Transfers Out	(26,738)	0	0	0
<b>Total Other Financing Sources</b>	<b>710,900</b>	<b>312,177</b>	<b>107,739</b>	<b>182,739</b>

<b>TOTAL Community Development and Housing Financing Sources</b>	<b>21,292,247</b>	<b>15,549,628</b>	<b>31,205,253</b>	<b>31,394,777</b>
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Fund Name 1	Financing Source Category 2	Financing Source Account 3	TOTAL FINANCING SOURCES		FY 2021 Recommended 6	FY 2021 Adopted by the Board of Supervisors 7
			FY 2019 Actual 4	FY 2020 Actual 5		
<b>County Library</b>						
<b>Taxes</b>						
		Property Taxes - Current Secured 1%	11,852,525	12,497,958	12,089,576	12,089,576
		Property Taxes - Current Unsecured	435,084	449,752	439,435	439,435
		Property Taxes - Current Utility Unitary	670,768	703,093	630,000	630,000
		Property Taxes - Prior Secured	(6,973)	3,430	0	0
		Property Taxes - Prior Unsecured	11,782	9,582	12,000	12,000
		Penalties, Interest and Costs	8,592	11,802	9,000	9,000
		Property Taxes - Successor Agency Liquidation of Asset	218,820	0	0	0
		Negotiated Pass Thru	4,169,826	4,788,838	4,253,222	4,253,222
		Residual Balance	801,356	811,933	809,369	809,369
		Statutory Pass Thru	268,166	294,603	228,720	228,720
		5% Supplemental Administration Change	(40,174)	1,365	0	0
		Other Taxes - Supplemental Rolls	381,896	312,565	328,713	328,713
		<b>Total Taxes</b>	<b>18,771,668</b>	<b>19,884,921</b>	<b>18,800,035</b>	<b>18,800,035</b>
<b>Revenue From Use of Money and Property</b>						
		Interest	6,517	6,888	4,000	4,000
		<b>Total Revenue From Use of Money and Property</b>	<b>6,517</b>	<b>6,888</b>	<b>4,000</b>	<b>4,000</b>
<b>Intergovernmental Revenues</b>						
<b>State</b>						
		Homeowner's Tax Relief	112,760	111,519	120,000	120,000
		State - Unrestricted Grants	198,548	6,105	100,000	100,000
		<b>Total State</b>	<b>311,308</b>	<b>117,624</b>	<b>220,000</b>	<b>220,000</b>
<b>Federal</b>						
		Federal - Grants	10,000	2,038	10,000	10,000
		Federal - COVID-19 Relief Fund Distribution	0	511,958	0	0
		<b>Total Federal</b>	<b>10,000</b>	<b>513,996</b>	<b>10,000</b>	<b>10,000</b>
		<b>Total Intergovernmental Revenues</b>	<b>321,308</b>	<b>631,620</b>	<b>230,000</b>	<b>230,000</b>
<b>Charges For Current Services</b>						
<b>Fee Ordinance</b>						
		Fee Ord-Legal Services	0	115	0	0
		Fee Ord-Library Services	0	852,711	844,865	844,865
		Fee Ord-Other	0	188,783	0	0
		<b>Total Fee Ordinance</b>	<b>0</b>	<b>1,041,609</b>	<b>844,865</b>	<b>844,865</b>
<b>Other</b>						
		Library Services	971,779	7	251,500	251,500
		<b>Total Other</b>	<b>971,779</b>	<b>7</b>	<b>251,500</b>	<b>251,500</b>
		<b>Total Charges for Current Services</b>	<b>971,779</b>	<b>1,041,616</b>	<b>1,096,365</b>	<b>1,096,365</b>
<b>Other Revenue</b>						
		DDR - Other Unencumbered Fund	33,922	0	0	0
		Prior Years Revenue	(5,025)	(400)	0	0
		Contributions/Donations Private	0	9,250	0	0
		Other Revenues	355,674	108,740	140,906	140,906
		<b>Total Other Revenue</b>	<b>384,571</b>	<b>117,590</b>	<b>140,906</b>	<b>140,906</b>
<b>Other Financing Sources</b>						
		Operating Transfers In	0	0	100,000	100,000
		<b>Total Other Financing Sources</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>
<b>TOTAL County Library Financing Sources</b>			<b>20,455,843</b>	<b>21,682,635</b>	<b>20,371,306</b>	<b>20,371,306</b>



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Fund Name 1	Financing Source Category 2	Financing Source Account 3	TOTAL FINANCING SOURCES		FY 2021 Recommended 6	FY 2021 Adopted by the Board of Supervisors 7
			FY 2019 Actual 4	FY 2020 Actual 5		
<b>County Trial Courts - Alternate Dispute Resolution Program</b>						
	Revenue From Use of Money and Property	Interest				
			3,932	6,085	4,000	4,000
		<b>Total Revenue From Use of Money and Property</b>	<b>3,932</b>	<b>6,085</b>	<b>4,000</b>	<b>4,000</b>
<b>Charges For Current Services</b>						
		Court Fees - Civil	423,726	452,964	396,000	396,000
		<b>Total Charges For Current Services</b>	<b>423,726</b>	<b>452,964</b>	<b>396,000</b>	<b>396,000</b>
<b>TOTAL County Trial Courts - Alternate Dispute Resolution Program Financing Sources</b>			<b>427,658</b>	<b>459,049</b>	<b>400,000</b>	<b>400,000</b>
<b>County Trial Courts - Court Alcohol And Drug Program</b>						
	Fines, Forfeitures and Penalties	Other Court Fines	238,757	172,539	200,880	200,880
		<b>Total Fines, Forfeitures and Penalties</b>	<b>238,757</b>	<b>172,539</b>	<b>200,880</b>	<b>200,880</b>
<b>Revenue From Use of Money and Property</b>						
		Interest	60,827	66,225	53,012	53,012
		<b>Total Revenue From Use of Money and Property</b>	<b>60,827</b>	<b>66,225</b>	<b>53,012</b>	<b>53,012</b>
<b>TOTAL County Trial Courts - Court Alcohol And Drug Program Financing Sources</b>			<b>299,584</b>	<b>238,764</b>	<b>253,892</b>	<b>253,892</b>
<b>County Trial Courts - Courthouse Seismic Surcharge</b>						
	Revenue From Use of Money and Property	Interest	1,362	1,523	1,000	1,000
		<b>Total Revenue From Use of Money and Property</b>	<b>1,362</b>	<b>1,523</b>	<b>1,000</b>	<b>1,000</b>
<b>Charges For Current Services</b>						
		Court Fees - Civil	2,063,279	1,901,356	2,000,000	2,000,000
		<b>Total Charges For Current Services</b>	<b>2,063,279</b>	<b>1,901,356</b>	<b>2,000,000</b>	<b>2,000,000</b>
<b>TOTAL County Trial Courts - Courthouse Seismic Surcharge Financing Sources</b>			<b>2,064,641</b>	<b>1,902,879</b>	<b>2,001,000</b>	<b>2,001,000</b>
<b>County Trial Courts - Registration Fees</b>						
	Revenue From Use of Money and Property	Interest	3,627	3,771	3,000	3,000
		<b>Total Revenue From Use of Money and Property</b>	<b>3,627</b>	<b>3,771</b>	<b>3,000</b>	<b>3,000</b>
<b>Charges For Current Services</b>						
		<b>Fee Ordinance</b>				
		Fee Ord-Registration Fees	0	1,683	2,000	2,000
		<b>Total Fee Ordinance</b>	<b>0</b>	<b>1,683</b>	<b>2,000</b>	<b>2,000</b>
		Registration Fees	2,782	0	0	0
		<b>Total Other</b>	<b>2,782</b>	<b>0</b>	<b>0</b>	<b>0</b>
		<b>Total Charges For Current Services</b>	<b>2,782</b>	<b>1,683</b>	<b>2,000</b>	<b>2,000</b>
<b>TOTAL County Trial Courts - Registration Fees Financing Sources</b>			<b>6,409</b>	<b>5,454</b>	<b>5,000</b>	<b>5,000</b>



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			FY 2019 Actual 4	FY 2020 Actual 5		
<b>Courthouse Temporary Construction</b>						
<b>Fines, Forfeitures and Penalties</b>						
		Parking Fines	0	81,327	0	0
		Other Court Fines	0	1,122,247	2,232,258	2,232,258
		<b>Total Fines, Forfeitures and Penalties</b>	<b>0</b>	<b>1,203,574</b>	<b>2,232,258</b>	<b>2,232,258</b>
<b>Revenue From Use of Money and Property</b>						
		Interest	0	123,545	1,572	1,572
		<b>Total Revenue From Use of Money and Property</b>	<b>0</b>	<b>123,545</b>	<b>1,572</b>	<b>1,572</b>
<b>TOTAL Courthouse Temporary Construction Financing Sources</b>			<b>0</b>	<b>1,327,119</b>	<b>2,233,830</b>	<b>2,233,830</b>
<b>Criminal Justice Facility Temporary Construction</b>						
<b>Fines, Forfeitures and Penalties</b>						
		Parking Fines	0	81,327	60,000	60,000
		Other Court Fines	0	1,369,560	940,000	940,000
		<b>Total Fines, Forfeitures and Penalties</b>	<b>0</b>	<b>1,450,887</b>	<b>1,000,000</b>	<b>1,000,000</b>
<b>Revenue From Use of Money and Property</b>						
		Interest	0	142,218	10,000	10,000
		<b>Total Revenue From Use of Money and Property</b>	<b>0</b>	<b>142,218</b>	<b>10,000</b>	<b>10,000</b>
<b>TOTAL Criminal Justice Facility Temporary Construction Financing Sources</b>			<b>0</b>	<b>1,593,105</b>	<b>1,010,000</b>	<b>1,010,000</b>
<b>District Attorney Special Projects</b>						
<b>Fines, Forfeitures and Penalties</b>						
		Penalties	95,025	0	0	0
		Forfeitures - District Attorney	1,974,502	1,311,017	800,000	800,000
		<b>Total Fines, Forfeitures and Penalties</b>	<b>2,069,527</b>	<b>1,311,017</b>	<b>800,000</b>	<b>800,000</b>
<b>Revenue From Use of Money and Property</b>						
		Interest	127,872	131,066	83,123	83,123
		<b>Total Revenue From Use of Money and Property</b>	<b>127,872</b>	<b>131,066</b>	<b>83,123</b>	<b>83,123</b>
<b>Intergovernmental Revenues</b>						
		<b>State</b>				
		Other State Aid	1,878,043	1,907,672	1,750,000	1,750,000
		State - Unrestricted Grants	2,884,835	2,973,253	3,340,018	3,340,018
		<b>Total State</b>	<b>4,762,878</b>	<b>4,880,925</b>	<b>5,090,018</b>	<b>5,090,018</b>
<b>Total Intergovernmental Revenues</b>			<b>4,762,878</b>	<b>4,880,925</b>	<b>5,090,018</b>	<b>5,090,018</b>
<b>Charges For Current Services</b>						
		Other Services	2,073,690	2,640,315	2,259,513	2,259,513
<b>Total Charges For Current Services</b>			<b>2,073,690</b>	<b>2,640,315</b>	<b>2,259,513</b>	<b>2,259,513</b>
<b>Other Revenue</b>						
		Other Revenues	71,037	0	0	0
<b>Total Other Revenue</b>			<b>71,037</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL District Attorney Special Projects Financing Sources</b>			<b>9,105,004</b>	<b>8,963,323</b>	<b>8,232,654</b>	<b>8,232,654</b>



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<b>Domestic Violence AB 2405</b>						
	Revenue From Use of Money and Property	Interest	749	903	1,150	1,150
		<b>Total Revenue From Use of Money and Property</b>	<b>749</b>	<b>903</b>	<b>1,150</b>	<b>1,150</b>
	Other Revenue	Other Revenues	8,679	8,510	12,350	12,350
		<b>Total Other Revenue</b>	<b>8,679</b>	<b>8,510</b>	<b>12,350</b>	<b>12,350</b>
	<b>TOTAL Domestic Violence AB 2405 Financing Sources</b>		<b>9,428</b>	<b>9,413</b>	<b>13,500</b>	<b>13,500</b>
<b>Finance and Administration - Disaster Recovery Fund</b>						
	Revenue From Use of Money and Property	Interest	88,213	89,219	90,000	90,000
		<b>Total Revenue From Use of Money and Property</b>	<b>88,213</b>	<b>89,219</b>	<b>90,000</b>	<b>90,000</b>
	Intergovernmental Revenues	State				
		Public Assistance Administration	(711)	22,715	0	0
		State Aid For Disaster	(7,110)	(91,308)	(806,480)	(806,480)
		<b>Total State</b>	<b>(7,821)</b>	<b>(68,593)</b>	<b>(806,480)</b>	<b>(806,480)</b>
		Federal				
		Aid for Disaster - FEMA	0	0	(3,071,112)	(3,071,112)
		<b>Total Federal</b>	<b>0</b>	<b>0</b>	<b>(3,071,112)</b>	<b>(3,071,112)</b>
		<b>Total Intergovernmental Revenues</b>	<b>(7,821)</b>	<b>(68,593)</b>	<b>(3,877,592)</b>	<b>(3,877,592)</b>
	<b>TOTAL Finance and Administration - Disaster Recovery Fund Financing Sources</b>		<b>80,392</b>	<b>20,626</b>	<b>(3,787,592)</b>	<b>(3,787,592)</b>
<b>Human Resources - Commuter Services</b>						
	Revenue From Use of Money and Property	Interest	20,965	18,947	21,000	21,000
		<b>Total Revenue From Use of Money and Property</b>	<b>20,965</b>	<b>18,947</b>	<b>21,000</b>	<b>21,000</b>
	Intergovernmental Revenues	State				
		Other State Aid	383,835	373,492	394,300	394,300
		<b>Total State</b>	<b>383,835</b>	<b>373,492</b>	<b>394,300</b>	<b>394,300</b>
		<b>Total Intergovernmental Revenues</b>	<b>383,835</b>	<b>373,492</b>	<b>394,300</b>	<b>394,300</b>
	Charges For Current Services	Other Services	115,432	84,790	105,000	105,000
		<b>Total Charges For Current Services</b>	<b>115,432</b>	<b>84,790</b>	<b>105,000</b>	<b>105,000</b>
	Other Revenue	Other Revenues	0	125	0	0
		<b>Total Other Revenue</b>	<b>0</b>	<b>125</b>	<b>0</b>	<b>0</b>
	<b>TOTAL Human Resources - Commuter Services Financing Sources</b>		<b>520,232</b>	<b>477,354</b>	<b>520,300</b>	<b>520,300</b>



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<b>Human Resources - Employee Benefits and Services</b>						
<b>Revenue From Use of Money and Property</b>						
	Interest		30,555	30,839	33,000	33,000
		<b>Total Revenue From Use of Money and Property</b>	<b>30,555</b>	<b>30,839</b>	<b>33,000</b>	<b>33,000</b>
<b>Intergovernmental Revenues</b>						
	<b>State</b>					
	SB 90 Mandated Cost Reimbursement		34,370	13,112	0	0
		<b>Total State</b>	<b>34,370</b>	<b>13,112</b>	<b>0</b>	<b>0</b>
	<b>Federal</b>					
	Federal - COVID-19 Relief Fund Distribution		0	1,193	0	0
		<b>Total Federal</b>	<b>0</b>	<b>1,193</b>	<b>0</b>	<b>0</b>
		<b>Total Intergovernmental Revenues</b>	<b>34,370</b>	<b>14,305</b>	<b>0</b>	<b>0</b>
<b>Charges For Current Services</b>						
	<b>Fee Ordinance</b>					
	Fee Ord-Other Services		0	2,155	2,500	2,500
	Fee Ord-Other		0	60	0	0
		<b>Total Fee Ordinance</b>	<b>0</b>	<b>2,215</b>	<b>2,500</b>	<b>2,500</b>
	<b>Other</b>					
	Other Services		2,494,023	3,087,537	3,070,630	3,070,630
		<b>Total Other</b>	<b>2,494,023</b>	<b>3,087,537</b>	<b>3,070,630</b>	<b>3,070,630</b>
		<b>Total Charges For Current Services</b>	<b>2,494,023</b>	<b>3,089,752</b>	<b>3,073,130</b>	<b>3,073,130</b>
<b>Other Revenue</b>						
	Revenue Applicable to Prior Years		(1,985)	2,454	0	0
	Other Revenues		188,290	562,067	700,000	700,000
		<b>Total Other Revenue</b>	<b>186,305</b>	<b>564,521</b>	<b>700,000</b>	<b>700,000</b>
<b>TOTAL Human Resources - Employee Benefits and Services Financing Sources</b>			<b>2,745,253</b>	<b>3,699,417</b>	<b>3,806,130</b>	<b>3,806,130</b>
<b>Human Services - Domestic Violence/Child Abuse</b>						
<b>Revenue From Use of Money and Property</b>						
	Interest		10,684	11,669	12,500	12,500
		<b>Total Revenue From Use of Money and Property</b>	<b>10,684</b>	<b>11,669</b>	<b>12,500</b>	<b>12,500</b>
<b>Intergovernmental Revenues</b>						
	<b>State</b>					
	Other State Aid		54,642	0	0	0
		<b>Total State</b>	<b>54,642</b>	<b>0</b>	<b>0</b>	<b>0</b>
		<b>Total Intergovernmental Revenues</b>	<b>54,642</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Charges For Current Services</b>						
	Other Services		459,499	388,716	495,000	495,000
		<b>Total Charges For Current Services</b>	<b>459,499</b>	<b>388,716</b>	<b>495,000</b>	<b>495,000</b>
<b>TOTAL Human Services - Domestic Violence/Child Abuse Financing Sources</b>			<b>524,825</b>	<b>400,385</b>	<b>507,500</b>	<b>507,500</b>





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			FY 2019 Actual 4	FY 2020 Actual 5		
<b>Human Services - Marriage License Fees Surcharge Charges For Current Services</b>						
		Other Services	0	58,167	60,000	60,000
		<b>Total Charges For Current Services</b>	<b>0</b>	<b>58,167</b>	<b>60,000</b>	<b>60,000</b>
	Other Revenue					
		Other Revenues	254,512	159,415	205,000	205,000
		<b>Total Other Revenue</b>	<b>254,512</b>	<b>159,415</b>	<b>205,000</b>	<b>205,000</b>
		<b>TOTAL Human Services - Marriage License Fees Surcharge Financing Sources</b>	<b>254,512</b>	<b>217,582</b>	<b>265,000</b>	<b>265,000</b>
<b>Human Services - Wraparound Reinvestment Fund Revenue From Use of Money and Property</b>						
		Interest	133,711	236,994	400,000	400,000
		<b>Total Revenue From Use of Money and Property</b>	<b>133,711</b>	<b>236,994</b>	<b>400,000</b>	<b>400,000</b>
	Intergovernmental Revenues					
		Other				
		Aid From Other Governmental Agencies	0	16,116,715	16,000,000	16,000,000
		<b>Total Other</b>	<b>0</b>	<b>16,116,715</b>	<b>16,000,000</b>	<b>16,000,000</b>
		<b>Total Intergovernmental Revenues</b>	<b>0</b>	<b>16,116,715</b>	<b>16,000,000</b>	<b>16,000,000</b>
	Other Revenue					
		Prior Years Revenue	6,483,089	12,507,242	0	0
		Other Revenues	555,772	404,398	0	0
		<b>Total Other Revenue</b>	<b>7,038,861</b>	<b>12,911,640</b>	<b>0</b>	<b>0</b>
		<b>TOTAL Human Services - Wraparound Reinvestment Fund Financing Sources</b>	<b>7,172,572</b>	<b>29,265,349</b>	<b>16,400,000</b>	<b>16,400,000</b>
<b>Local Law Enforcement Block Grant Revenue From Use of Money and Property</b>						
		Interest	44,898	45,380	30,000	30,000
		<b>Total Revenue From Use of Money and Property</b>	<b>44,898</b>	<b>45,380</b>	<b>30,000</b>	<b>30,000</b>
	Intergovernmental Revenues					
		Other				
		Aid From Other Governmental Agencies	0	48,595	222,242	222,242
		<b>Total Other</b>	<b>0</b>	<b>48,595</b>	<b>222,242</b>	<b>222,242</b>
		<b>Total Intergovernmental Revenues</b>	<b>0</b>	<b>48,595</b>	<b>222,242</b>	<b>222,242</b>
		<b>TOTAL Local Enforcement Block Grant Financing Sources</b>	<b>44,898</b>	<b>93,975</b>	<b>252,242</b>	<b>252,242</b>



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			FY 2019 Actual 4	FY 2020 Actual 5		
<b>Master Settlement Agreement</b>						
	<b>Revenue From Use of Money and Property</b>					
	Interest		220,798	295,710	203,082	203,082
		<b>Total Revenue From Use of Money and Property</b>	<b>220,798</b>	<b>295,710</b>	<b>203,082</b>	<b>203,082</b>
	<b>Other Revenue</b>					
	Other Revenues		20,878,525	20,017,035	20,878,525	20,878,525
		<b>Total Other Revenue</b>	<b>20,878,525</b>	<b>20,017,035</b>	<b>20,878,525</b>	<b>20,878,525</b>
	<b>Other Financing Sources</b>					
	Operating Transfers In		0	5,280,336	0	0
		<b>Total Other Financing Sources</b>	<b>0</b>	<b>5,280,336</b>	<b>0</b>	<b>0</b>
	<b>TOTAL Master Settlement Agreement Financing Sources</b>		<b>21,099,323</b>	<b>25,593,081</b>	<b>21,081,607</b>	<b>21,081,607</b>
<b>Preschool Services</b>						
	<b>Revenue From Use of Money and Property</b>					
	Interest		19,823	30,075	0	0
		<b>Total Revenue From Use of Money and Property</b>	<b>19,823</b>	<b>30,075</b>	<b>0</b>	<b>0</b>
	<b>Intergovernmental Revenues</b>					
	<b>State</b>					
	Aid for Children		4,595,879	4,712,718	4,712,718	4,712,718
	Aid for Agriculture		2,010,058	1,384,042	2,226,161	2,226,161
	Other State Aid		431,952	346,289	426,000	426,000
	State - Unrestricted Grants		18,688	5,874	15,000	15,000
		<b>Total State</b>	<b>7,056,577</b>	<b>6,448,923</b>	<b>7,379,879</b>	<b>7,379,879</b>
	<b>Federal</b>					
	Aid for Day Care		51,816,842	54,152,961	56,092,433	56,130,209
		<b>Total Federal</b>	<b>51,816,842</b>	<b>54,152,961</b>	<b>56,092,433</b>	<b>56,130,209</b>
	<b>Other</b>					
	Aid From Other Governmental Agencies		89,607	86,400	86,400	86,400
		<b>Total Other</b>	<b>89,607</b>	<b>86,400</b>	<b>86,400</b>	<b>86,400</b>
		<b>Total Intergovernmental Revenues</b>	<b>58,963,026</b>	<b>60,688,284</b>	<b>63,558,712</b>	<b>63,596,488</b>
	<b>Charges For Current Services</b>					
	Subrogation For Departments		0	1,199	0	0
		<b>Total Charges For Current Services</b>	<b>0</b>	<b>1,199</b>	<b>0</b>	<b>0</b>
	<b>Other Revenue</b>					
	Revenue Applicable to Prior Years		75,324	2,328	0	0
	Contributions/Donations Private		75,694	1,000	0	0
	Other Revenues		50	1,396	0	0
		<b>Total Other Revenue</b>	<b>151,068</b>	<b>4,724</b>	<b>0</b>	<b>0</b>
	<b>Other Financing Sources</b>					
	Operating Transfers In		0	26,014	0	0
	Sale of Fixed Assets		3,559	12,374	6,000	6,000
		<b>Total Other Financing Sources</b>	<b>3,559</b>	<b>38,388</b>	<b>6,000</b>	<b>6,000</b>
	<b>TOTAL Preschool Services Financing Sources</b>		<b>59,137,476</b>	<b>60,762,670</b>	<b>63,564,712</b>	<b>63,602,488</b>



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			FY 2019 Actual 4	FY 2020 Actual 5		
<b>Probation - Asset Forfeiture</b>						
	Fines, Forfeitures and Penalties	Evidence and Seizures	0	0	1,000	1,000
		<b>Total Fines, Forfeitures and Penalties</b>	<b>0</b>	<b>0</b>	<b>1,000</b>	<b>1,000</b>
	<b>Revenue From Use of Money and Property</b>	Interest	1,120	729	565	565
		<b>Total Revenue From Use of Money and Property</b>	<b>1,120</b>	<b>729</b>	<b>565</b>	<b>565</b>
	<b>TOTAL Probation - Asset Forfeiture Financing Sources</b>		<b>1,120</b>	<b>729</b>	<b>1,565</b>	<b>1,565</b>
<b>Probation - Criminal Recidivism SB 678</b>						
	<b>Revenue From Use of Money and Property</b>	Interest	274,498	315,004	150,000	150,000
		<b>Total Revenue From Use of Money and Property</b>	<b>274,498</b>	<b>315,004</b>	<b>150,000</b>	<b>150,000</b>
	<b>Intergovernmental Revenues</b>	State Public Assistance Administration	5,293,798	8,357,087	8,357,088	8,357,088
		<b>Total State</b>	<b>5,293,798</b>	<b>8,357,087</b>	<b>8,357,088</b>	<b>8,357,088</b>
		<b>Total Intergovernmental Revenues</b>	<b>5,293,798</b>	<b>8,357,087</b>	<b>8,357,088</b>	<b>8,357,088</b>
	<b>TOTAL Probation - Criminal Recidivism SB 678 Financing Sources</b>		<b>5,568,296</b>	<b>8,672,091</b>	<b>8,507,088</b>	<b>8,507,088</b>
<b>Probation - Juvenile Justice Grant Program</b>						
	<b>Revenue From Use of Money and Property</b>	Interest	427,942	339,540	120,000	120,000
		<b>Total Revenue From Use of Money and Property</b>	<b>427,942</b>	<b>339,540</b>	<b>120,000</b>	<b>120,000</b>
	<b>Intergovernmental Revenues</b>	State Juvenile Justice Program	8,704,761	12,489,634	8,700,000	8,700,000
		<b>Total State</b>	<b>8,704,761</b>	<b>12,489,634</b>	<b>8,700,000</b>	<b>8,700,000</b>
	<b>Other</b>	Local Governmental Agencies	644,993	459,376	725,000	725,000
		<b>Total Other</b>	<b>644,993</b>	<b>459,376</b>	<b>725,000</b>	<b>725,000</b>
		<b>Total Intergovernmental Revenues</b>	<b>9,349,754</b>	<b>12,949,010</b>	<b>9,425,000</b>	<b>9,425,000</b>
	<b>Other Revenue</b>	Revenue Applicable to Prior Years	(5,251)	0	0	0
		Other Revenues	0	55,682	0	0
		<b>Total Other Revenue</b>	<b>(5,251)</b>	<b>55,682</b>	<b>0</b>	<b>0</b>
	<b>TOTAL Probation - Juvenile Justice Grant program Financing Sources</b>		<b>9,772,445</b>	<b>13,344,232</b>	<b>9,545,000</b>	<b>9,545,000</b>



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			FY 2019 Actual 4	FY 2020 Actual 5		
<b>Probation - Juvenile Re-Entry Program AB 1628</b>						
	Other Financing Sources	Operating Transfers In	0	0	145,000	145,000
		<b>Total Other Financing Sources</b>	<b>0</b>	<b>0</b>	<b>145,000</b>	<b>145,000</b>
<b>TOTAL Probation - Juvenile Re-Entry Program AB 1628 Financing Sources</b>			<b>0</b>	<b>0</b>	<b>145,000</b>	<b>145,000</b>
<b>Public Health - Bio-Terrorism Preparedness</b>						
	Revenue From Use of Money and Property	Interest	6,437	14,140	0	0
		<b>Total Revenue From Use of Money and Property</b>	<b>6,437</b>	<b>14,140</b>	<b>0</b>	<b>0</b>
	Intergovernmental Revenues	State				
		Aid for Health	128,235	131,440	129,305	129,305
		<b>Total State</b>	<b>128,235</b>	<b>131,440</b>	<b>129,305</b>	<b>129,305</b>
		Federal				
		Other Federal Aid	0	55,627	0	0
		Federal - Pass Through	2,008,556	1,859,183	2,014,980	2,014,980
		<b>Total Federal</b>	<b>2,008,556</b>	<b>1,914,810</b>	<b>2,014,980</b>	<b>2,014,980</b>
		<b>Total Intergovernmental Revenues</b>	<b>2,136,791</b>	<b>2,046,250</b>	<b>2,144,285</b>	<b>2,144,285</b>
<b>TOTAL Public Health - Bio-Terrorism Preparedness Financing Sources</b>			<b>2,143,228</b>	<b>2,060,390</b>	<b>2,144,285</b>	<b>2,144,285</b>
<b>Public Health - Vector Control Assessments</b>						
	Taxes	Penalties, Interest and Costs	29,041	23,854	32,864	32,864
		<b>Total Taxes</b>	<b>29,041</b>	<b>23,854</b>	<b>32,864</b>	<b>32,864</b>
	Revenue From Use of Money and Property	Interest	82,612	86,886	101,443	101,443
		<b>Total Revenue From Use of Money and Property</b>	<b>82,612</b>	<b>86,886</b>	<b>101,443</b>	<b>101,443</b>
	Charges For Current Services	Special Assessments All Prior Years	65,361	59,365	89,038	89,038
		Special Assessments-Current Year	1,500,724	1,500,130	1,612,697	1,612,697
		<b>Total Charges For Current Services</b>	<b>1,566,085</b>	<b>1,559,495</b>	<b>1,701,735</b>	<b>1,701,735</b>
<b>TOTAL Public Health - Vector Control Assessments Financing Sources</b>			<b>1,677,738</b>	<b>1,670,235</b>	<b>1,836,042</b>	<b>1,836,042</b>



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<b>Public Health - Vital Statistics State Fees</b>						
	Revenue From Use of Money and Property	Interest	20,341	21,977	23,235	23,235
		<b>Total Revenue From Use of Money and Property</b>	<b>20,341</b>	<b>21,977</b>	<b>23,235</b>	<b>23,235</b>
<b>Charges For Current Services</b>						
		Recording Fees	166,166	168,478	168,158	168,158
		<b>Total Charges For Current Services</b>	<b>166,166</b>	<b>168,478</b>	<b>168,158</b>	<b>168,158</b>
<b>TOTAL Public Health - Vital Statistics State Fees Financing Sources</b>			<b>186,507</b>	<b>190,455</b>	<b>191,393</b>	<b>191,393</b>
<b>Public Works - Special Transportation Taxes</b>						
		Sales and Use Taxes	6,097,640	5,653,186	5,226,600	5,226,600
		<b>Total Taxes</b>	<b>6,097,640</b>	<b>5,653,186</b>	<b>5,226,600</b>	<b>5,226,600</b>
<b>Revenue From Use of Money and Property</b>						
		Interest	993,549	1,127,652	1,081,650	1,081,650
		<b>Total Revenue From Use of Money and Property</b>	<b>993,549</b>	<b>1,127,652</b>	<b>1,081,650</b>	<b>1,081,650</b>
<b>Intergovernmental Revenues</b>						
		Other				
		Aid From Other Governmental Agencies	549,555	2,415,362	12,934,072	12,934,072
		<b>Total Other</b>	<b>549,555</b>	<b>2,415,362</b>	<b>12,934,072</b>	<b>12,934,072</b>
		<b>Total Intergovernmental Revenues</b>	<b>549,555</b>	<b>2,415,362</b>	<b>12,934,072</b>	<b>12,934,072</b>
<b>Charges For Current Services</b>						
		Fee Ordinance				
		Fee Ord-Facilities Development Fees	0	4,665,884	2,601,711	2,601,711
		<b>Total Fee Ordinance</b>	<b>0</b>	<b>4,665,884</b>	<b>2,601,711</b>	<b>2,601,711</b>
		Other				
		Facilities Development Fees	4,103,910	0	0	0
		<b>Total Other</b>	<b>4,103,910</b>	<b>0</b>	<b>0</b>	<b>0</b>
		<b>Total Charges For Current Services</b>	<b>4,103,910</b>	<b>4,665,884</b>	<b>2,601,711</b>	<b>2,601,711</b>
<b>Other Revenue</b>						
		Other Revenues	114	(756)	0	0
		<b>Total Other Revenue</b>	<b>114</b>	<b>(756)</b>	<b>0</b>	<b>0</b>
<b>Other Financing Sources</b>						
		Operating Transfers In	204,250	7,000	25,000	25,000
		<b>Total Other Financing Sources</b>	<b>204,250</b>	<b>7,000</b>	<b>25,000</b>	<b>25,000</b>
<b>TOTAL Public Works - Special Transportation Financing Sources</b>			<b>11,949,018</b>	<b>13,868,328</b>	<b>21,869,033</b>	<b>21,869,033</b>



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			FY 2019 Actual 4	FY 2020 Actual 5		

**Public Works - Surveyor - Survey Monument Preservation Charges For Current Services**

<b>Fee Ordinance</b>					
Fee Ord-Other Services			0	56,250	80,000
		<b>Total Fee Ordinance</b>	<u>0</u>	<u>56,250</u>	<u>80,000</u>
<b>Other</b>					
Other Services			68,230	0	0
		<b>Total Other</b>	<u>68,230</u>	<u>0</u>	<u>0</u>
		<b>Total Charges For Current Services</b>	<u>68,230</u>	<u>56,250</u>	<u>80,000</u>

**TOTAL Public Works - Surveyor - Survey Monument Preservation Financing Sources** 68,230   56,250   80,000   80,000

**Public Works - Transportation - Road Operations Licenses, Permits and Franchises**

Road Permits			378,730	0	0
		<b>Total Licenses, Permits and Franchises</b>	<u>378,730</u>	<u>0</u>	<u>0</u>

**Revenue From Use of Money and Property**

Interest			1,425,842	1,678,036	1,652,500
Rents and Concessions			5,367	2,880	5,000
		<b>Total Revenue From Use of Money and Property</b>	<u>1,431,209</u>	<u>1,680,916</u>	<u>1,657,500</u>

**Intergovernmental Revenues**

<b>State</b>					
Highway Users Tax			68,468,302	38,939,676	46,894,463
Public Assistance Administration			0	18,852	0
Aid for Disaster			0	377,028	0
Aid for Exchange/Matching Funds			1,194,369	1,194,369	1,194,369
Other State Support			0	175,919	1,700,000
Other State Aid			0	31,226,216	30,567,316
		<b>Total State</b>	<u>69,662,671</u>	<u>71,932,060</u>	<u>80,356,148</u>
<b>Federal</b>					
Federal - Capital Grants			95,449	3,895,295	12,898,606
Aid for Disaster - FEMA			(1,025)	656,369	337,600
Aid for Disaster - FHER			136,591	277,615	50,000
Forest Reserve Revenue			283,875	308,535	0
Federal - COVID-19 Relief Fund Distribution			0	252,016	0
		<b>Total Federal</b>	<u>514,890</u>	<u>5,389,830</u>	<u>13,286,206</u>
<b>Other</b>					
Aid From Other Governmental Agencies			1,280,942	425,901	6,981,302
		<b>Total Other</b>	<u>1,280,942</u>	<u>425,901</u>	<u>6,981,302</u>
		<b>Total Intergovernmental Revenues</b>	<u>71,458,503</u>	<u>77,747,791</u>	<u>100,623,656</u>



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Fund Name 1	Financing Source Category 2	Financing Source Account 3	TOTAL FINANCING SOURCES		FY 2021 Recommended 6	FY 2021 Adopted by the Board of Supervisors 7
			FY 2019 Actual 4	FY 2020 Actual 5		
<b>Charges For Current Services</b>						
<b>Fee Ordinance</b>						
		Fee Ord-Road Permits	0	424,192	446,894	446,894
		Fee Ord-Rents and Concessions	0	0	250	250
		Fee Ord-Facilities Development Fees	0	3,072	0	0
		Fee Ord-Land Dev Engineering Svcs	0	243,599	165,685	165,685
		Fee Ord-Permit & Inspection Fees	0	229,387	490,900	490,900
		Fee Ord-Road and Street Services	0	0	2,104	2,104
		Fee Ord-Other Services	0	808	1,768	1,768
		Fee Ord-Taxable Sales to Public	0	0	100	100
		Fee Ord-Nsf Checks	0	75	0	0
		<b>Total Fee Ordinance</b>	<b>0</b>	<b>901,133</b>	<b>1,107,701</b>	<b>1,107,701</b>
<b>Other</b>						
		Planning Services	0	0	7,500	7,500
		Land Development Engineering Svcs	940,175	0	0	0
		Developers Buy-in Fee	702,829	265,620	300,000	300,000
		Permit and Inspection Fees	329,424	0	2,000	2,000
		Road and Street Services	32,206	22,980	31,678	31,678
		Subrogation For Departments	20,612	15,641	24,890	24,890
		Other Services	364,967	1,221,312	285,000	285,000
		<b>Total Other</b>	<b>2,390,213</b>	<b>1,525,553</b>	<b>651,068</b>	<b>651,068</b>
		<b>Total Charges For Current Services</b>	<b>2,390,213</b>	<b>2,426,686</b>	<b>1,758,769</b>	<b>1,758,769</b>
<b>Other Revenue</b>						
		Revenue Applicable to Prior Years	(417,478)	543,458	5,000	5,000
		Taxable Sales to the Public	107	0	200	200
		Other Sales	2,362	3,287	7,700	7,700
		Other Revenues	128,796	116,315	189,000	189,000
		<b>Total Other Revenue</b>	<b>(286,213)</b>	<b>663,060</b>	<b>201,900</b>	<b>201,900</b>
<b>Other Financing Sources</b>						
		Operating Transfers In	21,064,275	12,009,968	15,684,558	15,684,558
		Sale of Fixed Assets	114,310	640,660	222,886	222,886
		Residual Equity Transfers In	0	6,036	0	0
		<b>Total Other Financing Sources</b>	<b>21,178,585</b>	<b>12,656,664</b>	<b>15,907,444</b>	<b>15,907,444</b>
		<b>TOTAL Public Works - Transportation - Road Operations Financing Sources</b>	<b>96,551,027</b>	<b>95,175,117</b>	<b>120,149,269</b>	<b>120,149,269</b>
<b>Real Estate Services - Chino Agriculture Preserve</b>						
<b>Revenue From Use of Money and Property</b>						
		Interest	580,162	599,591	700,000	700,000
		Rents and Concessions	447,538	451,596	465,941	465,941
		<b>Total Revenue From Use of Money and Property</b>	<b>1,027,700</b>	<b>1,051,187</b>	<b>1,165,941</b>	<b>1,165,941</b>
<b>Charges For Current Services</b>						
		Permit and Inspection Fees	0	360	1,050	1,050
		<b>Total Charges For Current Services</b>	<b>0</b>	<b>360</b>	<b>1,050</b>	<b>1,050</b>
		<b>TOTAL Real Estate Services - Chino Agriculture Preserve Financing Sources</b>	<b>1,027,700</b>	<b>1,051,547</b>	<b>1,166,991</b>	<b>1,166,991</b>



County of San Bernardino  
 Detail of Additional Financing Sources by Fund and Account  
 Governmental Funds  
 Fiscal Year 2021

Fund Name 1	Financing Source Category 2	Financing Source Account 3	TOTAL FINANCING SOURCES		FY 2021 Recommended 6	FY 2021 Adopted by the Board of Supervisors 7
			FY 2019 Actual 4	FY 2020 Actual 5		

<b>Regional Parks - Calico Marketing Services</b>						
<b>Revenue From Use of Money and Property</b>						
		Interest	10,140	11,433	6,500	6,500
		Rents and Concessions	102,684	86,074	100,000	100,000
		<b>Total Revenue From Use of Money and Property</b>	<b>112,824</b>	<b>97,507</b>	<b>106,500</b>	<b>106,500</b>
<b>Charges For Current Services</b>						
<b>Fee Ordinance</b>						
		Fee Ord-Park and Recreation Fees	0	0	368,500	368,500
		<b>Total Fee Ordinance</b>	<b>0</b>	<b>0</b>	<b>368,500</b>	<b>368,500</b>
<b>Other</b>						
		Park and Recreation Fees	377,408	321,174	0	0
		<b>Total Other</b>	<b>377,408</b>	<b>321,174</b>	<b>0</b>	<b>0</b>
		<b>Total Charges For Current Services</b>	<b>377,408</b>	<b>321,174</b>	<b>368,500</b>	<b>368,500</b>
<b>Other Revenue</b>						
		Other Revenues	250	3,063	1,000	1,000
		<b>Total Other Revenue</b>	<b>250</b>	<b>3,063</b>	<b>1,000</b>	<b>1,000</b>
<b>TOTAL Regional Parks - Calico Marketing Services Financing Sources</b>			<b>490,482</b>	<b>421,744</b>	<b>476,000</b>	<b>476,000</b>

<b>Regional Parks - County Trail System</b>						
<b>Revenue From Use of Money and Property</b>						
		Interest	19,112	11,389	10,000	10,000
		<b>Total Revenue From Use of Money and Property</b>	<b>19,112</b>	<b>11,389</b>	<b>10,000</b>	<b>10,000</b>
<b>Intergovernmental Revenues</b>						
<b>State</b>						
		State - Capital Grants	0	267,656	3,300,000	3,300,000
		<b>Total State</b>	<b>0</b>	<b>267,656</b>	<b>3,300,000</b>	<b>3,300,000</b>
<b>Federal</b>						
		Federal - Grants	186,716	0	0	0
		<b>Total Federal</b>	<b>186,716</b>	<b>0</b>	<b>0</b>	<b>0</b>
		<b>Total Intergovernmental Revenues</b>	<b>186,716</b>	<b>267,656</b>	<b>3,300,000</b>	<b>3,300,000</b>
<b>Other Revenue</b>						
		Other Revenues	133,621	79,169	0	0
		<b>Total Other Revenue</b>	<b>133,621</b>	<b>79,169</b>	<b>0</b>	<b>0</b>
<b>Other Financing Sources</b>						
		Operating Transfers In	100,000	100,000	100,000	100,000
		<b>Total Other Financing Sources</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>
<b>TOTAL Regional Parks - County Trail System Financing Sources</b>			<b>439,449</b>	<b>458,214</b>	<b>3,410,000</b>	<b>3,410,000</b>





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County of San Bernardino  
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 Governmental Funds  
 Fiscal Year 2021

Fund Name 1	Financing Source Category 2	Financing Source Account 3	TOTAL FINANCING SOURCES		FY 2021 Recommended 6	FY 2021 Adopted by the Board of Supervisors 7
			FY 2019 Actual 4	FY 2020 Actual 5		
<b>Regional Parks - Off-Highway Vehicle License Fees</b>						
	Revenue From Use of Money and Property					
	Interest		21,889	25,656	18,501	18,501
		<b>Total Revenue From Use of Money and Property</b>	<b>21,889</b>	<b>25,656</b>	<b>18,501</b>	<b>18,501</b>
<b>Intergovernmental Revenues</b>						
	State					
	Other State Aid		281,098	283,710	289,219	289,219
		<b>Total State</b>	<b>281,098</b>	<b>283,710</b>	<b>289,219</b>	<b>289,219</b>
		<b>Total Intergovernmental Revenues</b>	<b>281,098</b>	<b>283,710</b>	<b>289,219</b>	<b>289,219</b>
<b>TOTAL Regional Parks - Off-Highway Vehicle License Fees Financing Sources</b>			<b>302,987</b>	<b>309,366</b>	<b>307,720</b>	<b>307,720</b>
<b>Regional Parks - Park Maintenance and Development</b>						
	Revenue From Use of Money and Property					
	Interest		59,768	72,843	15,000	15,000
		<b>Total Revenue From Use of Money and Property</b>	<b>59,768</b>	<b>72,843</b>	<b>15,000</b>	<b>15,000</b>
<b>Charges For Current Services</b>						
	Fee Ordinance					
	Fee Ord-Park and Recreation Fees		0	0	100,000	100,000
		<b>Total Fee Ordinance</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>
	Other					
	Park and Recreation Fees		124,828	106,585	0	0
		<b>Total Other</b>	<b>124,828</b>	<b>106,585</b>	<b>0</b>	<b>0</b>
		<b>Total Charges For Current Services</b>	<b>124,828</b>	<b>106,585</b>	<b>100,000</b>	<b>100,000</b>
<b>Other Revenue</b>						
	Other Revenues		1,434,002	882,361	0	0
		<b>Total Other Revenue</b>	<b>1,434,002</b>	<b>882,361</b>	<b>0</b>	<b>0</b>
<b>Other Financing Sources</b>						
	Operating Transfers In		756,008	325,729	34,872	34,872
		<b>Total Other Financing Sources</b>	<b>756,008</b>	<b>325,729</b>	<b>34,872</b>	<b>34,872</b>
<b>TOTAL Regional Parks - Park Maintenance and Development Financing Sources</b>			<b>2,374,606</b>	<b>1,387,518</b>	<b>149,872</b>	<b>149,872</b>
<b>Regional Parks - San Manuel Amphitheater</b>						
	Revenue From Use of Money and Property					
	Interest		25,561	16,428	15,000	15,000
	Rents and Concessions		1,400,000	1,400,000	1,400,000	1,400,000
		<b>Total Revenue From Use of Money and Property</b>	<b>1,425,561</b>	<b>1,416,428</b>	<b>1,415,000</b>	<b>1,415,000</b>
<b>TOTAL Regional Parks - San Manuel Amphitheater Financing Sources</b>			<b>1,425,561</b>	<b>1,416,428</b>	<b>1,415,000</b>	<b>1,415,000</b>



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County of San Bernardino  
Detail of Additional Financing Sources by Fund and Account  
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Fiscal Year 2021

Fund Name 1	Financing Source Category 2	Financing Source Account 3	TOTAL FINANCING SOURCES		FY 2021 Recommended 6	FY 2021 Adopted by the Board of Supervisors 7
			FY 2019 Actual 4	FY 2020 Actual 5		
<b>Regional Parks - San Manuel Amphitheater Improvements</b>						
	Revenue From Use of Money and Property	Interest	14,924	16,204	10,000	10,000
		<b>Total Revenue From Use of Money and Property</b>	<b>14,924</b>	<b>16,204</b>	<b>10,000</b>	<b>10,000</b>
	Other Revenue	Other Revenues	25,000	25,000	25,000	25,000
		<b>Total Other Revenue</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>
	Other Financing Sources	Operating Transfers In	25,000	25,000	25,000	25,000
		<b>Total Other Financing Sources</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>
	<b>TOTAL Regional Parks - San Manuel Amphitheater Improvements Financing Sources</b>		<b>64,924</b>	<b>66,204</b>	<b>60,000</b>	<b>60,000</b>
<b>Sheriff's Special Projects</b>						
	Fines, Forfeitures and Penalties	Evidence and Seizures	0	26,518	75,000	75,000
		<b>Total Fines, Forfeitures and Penalties</b>	<b>0</b>	<b>26,518</b>	<b>75,000</b>	<b>75,000</b>
	Revenue From Use of Money and Property	Interest	255,495	246,772	231,800	231,800
		<b>Total Revenue From Use of Money and Property</b>	<b>255,495</b>	<b>246,772</b>	<b>231,800</b>	<b>231,800</b>
	Intergovernmental Revenues	State				
		Other State Aid	5,224,038	4,857,557	5,158,057	5,158,057
		<b>Total State</b>	<b>5,224,038</b>	<b>4,857,557</b>	<b>5,158,057</b>	<b>5,158,057</b>
		Federal				
		Federal - Grants	14,000	0	0	91,981
		Other Federal Aid	2,074,820	4,951,152	0	0
		<b>Total Federal</b>	<b>2,088,820</b>	<b>4,951,152</b>	<b>0</b>	<b>91,981</b>
		Other				
		Aid From Other Governmental Agencies	3,797,580	3,888,756	4,892,753	5,015,608
		<b>Total Other</b>	<b>3,797,580</b>	<b>3,888,756</b>	<b>4,892,753</b>	<b>5,015,608</b>
		<b>Total Intergovernmental Revenues</b>	<b>11,110,438</b>	<b>13,697,465</b>	<b>10,050,810</b>	<b>10,265,646</b>
	Charges For Current Services	Civil Process Service	961,959	822,490	1,000,000	1,000,000
		<b>Total Charges For Current Services</b>	<b>961,959</b>	<b>822,490</b>	<b>1,000,000</b>	<b>1,000,000</b>
	Other Revenue	Evidence and Seizures	65,828	0	0	0
		Other Revenues	3,925	18,003	2,000	2,000
		<b>Total Other Revenue</b>	<b>69,753</b>	<b>18,003</b>	<b>2,000</b>	<b>2,000</b>
	<b>TOTAL Sheriff's Special Projects Financing Sources</b>		<b>12,397,645</b>	<b>14,811,248</b>	<b>11,359,610</b>	<b>11,574,446</b>



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County of San Bernardino Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2021						
Fund Name 1	Financing Source Category 2	Financing Source Account 3	TOTAL FINANCING SOURCES		FY 2021 Recommended 6	FY 2021 Adopted by the Board of Supervisors 7
			FY 2019 Actual 4	FY 2020 Actual 5		
<b>Special Districts - Fish And Game Commission</b>						
<b>Fines, Forfeitures and Penalties</b>						
		Other Court Fines	12,966	9,882	12,490	12,490
		<b>Total Fines, Forfeitures and Penalties</b>	<b>12,966</b>	<b>9,882</b>	<b>12,490</b>	<b>12,490</b>
<b>Revenue From Use of Money and Property</b>						
		Rents and Concessions	52	0	0	0
		<b>Total Revenue From Use of Money and Property</b>	<b>52</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Charges For Current Services</b>						
		Other Services	355	512	536	536
		<b>Total Charges For Current Services</b>	<b>355</b>	<b>512</b>	<b>536</b>	<b>536</b>
<b>TOTAL Special Districts - Fish And Game Commission Financing Sources</b>			<b>13,373</b>	<b>10,394</b>	<b>13,026</b>	<b>13,026</b>
<b>U.S. Complete Count Census</b>						
<b>Intergovernmental Revenues</b>						
		<b>State</b>				
		Other State Aid	266,783	1,450,627	148,213	148,213
		<b>Total State</b>	<b>266,783</b>	<b>1,450,627</b>	<b>148,213</b>	<b>148,213</b>
		<b>Total Intergovernmental Revenues</b>	<b>266,783</b>	<b>1,450,627</b>	<b>148,213</b>	<b>148,213</b>
<b>TOTAL U.S. Complete Count Census</b>			<b>266,783</b>	<b>1,450,627</b>	<b>148,213</b>	<b>148,213</b>
<b>Workforce Development</b>						
<b>Revenue From Use of Money and Property</b>						
		Interest	16,400	15,194	10,000	10,000
		Rents and Concessions	539,464	537,070	538,000	538,000
		<b>Total Revenue From Use of Money and Property</b>	<b>555,864</b>	<b>552,264</b>	<b>548,000</b>	<b>548,000</b>
<b>Intergovernmental Revenues</b>						
		<b>State</b>				
		Highway Users Tax	794,927	866,475	2,054,571	2,054,571
		<b>Total State</b>	<b>794,927</b>	<b>866,475</b>	<b>2,054,571</b>	<b>2,054,571</b>
		<b>Federal</b>				
		Federal - Grants	20,656,701	13,506,132	21,982,210	21,982,210
		<b>Total Federal</b>	<b>20,656,701</b>	<b>13,506,132</b>	<b>21,982,210</b>	<b>21,982,210</b>
		<b>Total Intergovernmental Revenues</b>	<b>21,451,628</b>	<b>14,372,607</b>	<b>24,036,781</b>	<b>24,036,781</b>
<b>Other Revenue</b>						
		Prior Years Revenue	2,028	58,054	0	0
		Other Revenues	162,039	227,364	560,474	560,474
		<b>Total Other Revenue</b>	<b>164,067</b>	<b>285,418</b>	<b>560,474</b>	<b>560,474</b>
<b>Other Financing Sources</b>						
		Operating Transfers In	202,344	243,952	278,631	278,631
		<b>Total Other Financing Sources</b>	<b>202,344</b>	<b>243,952</b>	<b>278,631</b>	<b>278,631</b>
<b>TOTAL Workforce Development Financing Sources</b>			<b>22,373,903</b>	<b>15,454,241</b>	<b>25,423,886</b>	<b>25,423,886</b>
<b>TOTAL Special Revenue Funds Financing Sources</b>			<b>540,374,980</b>	<b>524,193,461</b>	<b>615,395,333</b>	<b>615,837,469</b>



County of San Bernardino  
 Detail of Additional Financing Sources by Fund and Account  
 Governmental Funds  
 Fiscal Year 2021

Fund Name 1	Financing Source Category 2	Financing Source Account 3	TOTAL FINANCING SOURCES		FY 2021 Recommended 6	FY 2021 Adopted by the Board of Supervisors 7
			FY 2019 Actual 4	FY 2020 Actual 5		

**CAPITAL PROJECTS FUND**

Capital Improvements Fund

Revenue From Use of Money and Property

Interest	57,451	316,994	0	0
<b>Total Revenue From Use of Money and Property</b>	<b>57,451</b>	<b>316,994</b>	<b>0</b>	<b>0</b>

Intergovernmental Revenues

State

Other State Aid	582,123	414,487	3,308,401	2,327,193
<b>Total State</b>	<b>582,123</b>	<b>414,487</b>	<b>3,308,401</b>	<b>2,327,193</b>

<b>Total Intergovernmental Revenues</b>	<b>582,123</b>	<b>414,487</b>	<b>3,308,401</b>	<b>2,327,193</b>
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Other Revenue

Revenue Applicable to Prior Years	0	3,578	0	0
Other Revenues	196,436	6,334,953	0	0
<b>Total Other Revenue</b>	<b>196,436</b>	<b>6,338,531</b>	<b>0</b>	<b>0</b>

Other Financing Sources

Operating Transfers In	83,627,281	191,166,151	82,950,571	72,871,268
Residual Equity Transfers In	81,240,666	58,827,779	7,602,182	8,487,650
Residual Equity Transfers Out	(81,240,666)	(60,437,055)	(7,602,182)	(8,492,654)
<b>Total Other Financing Sources</b>	<b>83,627,281</b>	<b>189,556,875</b>	<b>82,950,571</b>	<b>72,866,264</b>

**TOTAL Capital Improvements Fund Financing Sources**

<b>84,463,291</b>	<b>196,626,887</b>	<b>86,258,972</b>	<b>75,193,457</b>
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Redevelopment Agency (Housing Successor)

Revenue From Use of Money and Property

Interest	365,839	369,630	307,000	307,000
<b>Total Revenue From Use of Money and Property</b>	<b>365,839</b>	<b>369,630</b>	<b>307,000</b>	<b>307,000</b>

**TOTAL Redevelopment Agency (Housing Successor)**

<b>365,839</b>	<b>369,630</b>	<b>307,000</b>	<b>307,000</b>
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**TOTAL Capital Projects Funds Financing Sources**

<b>84,829,130</b>	<b>196,996,517</b>	<b>86,565,972</b>	<b>75,500,457</b>
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**TOTAL ALL FUNDS**

<b>3,776,467,456</b>	<b>4,493,509,118</b>	<b>3,904,835,776</b>	<b>3,868,833,133</b>
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**County of San Bernardino**  
**Summary of Financing Uses by Function and Fund**  
**Governmental Funds**  
**Fiscal Year 2021**

Description	TOTAL FINANCING USES		FY 2021 Recommended	FY 2021 Adopted by the Board of Supervisors
	FY 2019 Actual	FY 2020 Actual		
1	2	3	4	5

**Summarization by Function**

General	385,407,083	535,654,530	780,350,305	787,202,144
Public Protection	1,117,869,211	1,161,934,336	1,253,535,180	1,255,094,735
Public Ways and Facilities	90,808,834	115,797,090	178,912,545	177,273,851
Health and Sanitation	678,772,919	763,918,779	932,746,313	932,746,313
Public Assistance	1,278,849,568	1,370,330,879	1,570,505,593	1,566,939,347
Education	22,131,963	22,232,579	26,042,658	26,042,658
Recreation and Cultural Services	17,967,687	18,178,170	22,283,213	22,283,213
<b>Total Financing Uses by Function</b>	<b>3,591,807,265</b>	<b>3,988,046,363</b>	<b>4,764,375,807</b>	<b>4,767,582,261</b>

**Appropriation for Contingencies**

General Fund	0	0	225,360,063	258,354,692
Restricted General Fund	0	0	50,952,698	44,381,425
<b>Total Appropriation for Contingencies</b>	<b>0</b>	<b>0</b>	<b>276,312,761</b>	<b>302,736,117</b>

<b>Subtotal Financing Uses</b>	<b>3,591,807,265</b>	<b>3,988,046,363</b>	<b>5,040,688,568</b>	<b>5,070,318,378</b>
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State Controller Schedules County Budget Act				Schedule 7
County of San Bernardino Summary of Financing Uses by Function and Fund Governmental Funds Fiscal Year 2021				
Description	TOTAL FINANCING USES		FY 2021 Recommended	FY 2021 Adopted by the Board of Supervisors
	FY 2019 Actual	FY 2020 Actual		
1	2	3	4	5

**Provisions for Reserves and Designations**

General Fund	0	0	57,266,025	57,266,025
Airports - Special Aviation	0	0	928,214	1,050,600
Assessor - Recording Fees	0	0	0	439,116
Auditor-Controller/Treasurer - Redemption Maintenance	0	0	66,254	233,259
Behavioral Health - Block Grant Carryover	0	0	4,247,064	2,184,384
Behavioral Health - Driving Under the Influence Programs	0	0	78,268	0
Behavioral Health - Mental Health Services Act	0	0	15,289,765	0
Community Development and Housing	0	0	171,831	1,379,631
County Library	0	0	166,548	1,843,682
County Trial Courts - Alternate Dispute Resolution Program	0	0	0	66,849
County Trial Courts - Court Alcohol and Drug Program	0	0	56,866	41,739
County Trial Courts - Courthouse Seismic Surcharge	0	0	0	245
County Trial Courts - Registration Fees	0	0	0	5,453
Criminal Justice Facility Temporary Construction	0	0	0	768,105
District Attorney Special Projects	0	0	240,547	0
Domestic Violence AB 2405	0	0	7,183	9,414
Human Resources - Commuter Services	0	0	424,497	366,370
Human Services - Domestic Violence/Child Abuse Surcharges	0	0	73,205	387,886
Human Services - Wraparound Reinvestment Fund	0	0	13,940,931	27,213,499
Local Law Enforcement Block Grant	0	0	0	75,379
Master Settlement Agreement	0	0	4,073,989	10,755,494
Probation - Criminal Recidivism SB 678	0	0	8,237,960	7,759,815
Probation - Juvenile Justice Grant Program	0	0	1,875,043	5,151,473
Probation - Juvenile Re-Entry Program AB 1628	0	0	130,000	40,000
Public Health - Vector Control Assessments	0	0	375,498	0
Public Health - Vital Statistics State Fees	0	0	0	121,381
Public Works - Surveyor - Survey Monument Preservation	0	0	60,000	56,250
Public Works - Transportation - Road Operations	0	0	0	9,070,753
Real Estate Services - Chino Agricultural Preserve	0	0	1,441,396	1,411,228
Regional Parks - Calico Ghost Town Marketing Services	0	0	0	1,771
Regional Parks - Off-Highway Vehicle License Fees	0	0	207,623	200,590
Regional Parks - San Manuel Amphitheater Improvements	0	0	321,328	66,204
Sheriff's Special Projects	0	0	2,070,353	2,246,242
Special Districts - Fish and Game Commission	0	0	3,920	1,620
Redevelopment Agency (Housing Successor)	0	0	0	61,278
<b>Total Provisions for Reserves and Designations</b>	<b>0</b>	<b>0</b>	<b>111,754,308</b>	<b>130,275,735</b>
<b>Total Financing Uses</b>	<b>3,591,807,265</b>	<b>3,988,046,363</b>	<b>5,152,442,876</b>	<b>5,200,594,113</b>



State Controller Schedules County Budget Act				Schedule 7
County of San Bernardino Summary of Financing Uses by Function and Fund Governmental Funds Fiscal Year 2021				
Description	TOTAL FINANCING USES		FY 2021 Recommended	FY 2021 Adopted by the Board of Supervisors
	FY 2019 Actual	FY 2020 Actual		
1	2	3	4	5

**Summarization by Fund**

General Fund	3,044,102,892	3,361,099,354	3,792,575,823	3,857,482,701
Restricted General Fund	4,887,629	607,825	78,134,564	72,147,059
Agricultural, Weights & Measures - California Grazing Fees	0	0	171,431	171,431
Airports - Special Aviation	1,798,718	1,227,081	9,108,809	9,231,195
Assessor - Recording Fees	6,599,028	4,552,784	7,664,442	8,103,558
Auditor-Controller/Treasurer - Redemption Maintenance	0	120,085	242,709	409,714
Behavioral Health - Block Grant Carryover	8,743,549	10,611,382	14,106,397	12,043,717
Behavioral Health - Driving Under the Influence Programs	157,070	185,013	311,874	233,606
Behavioral Health - Mental Health Services Act	194,441,928	199,313,944	269,171,151	253,881,386
Community Development and Housing	20,400,142	22,072,470	45,067,079	43,846,603
County Library	18,974,763	19,190,000	23,057,126	24,734,260
County Trial Courts - Alternate Dispute Resolution Program	360,000	396,000	396,000	462,849
County Trial Courts - Court Alcohol and Drug Program	28,455	57,109	299,127	284,000
County Trial Courts - Courthouse Seismic Surcharge	2,064,471	1,902,935	2,001,000	2,001,245
County Trial Courts - Registration Fees	0	0	0	5,453
Courthouse Temporary Construction	0	7,432,875	2,233,830	2,233,830
Criminal Justice Facility Temporary Construction	0	7,210,158	1,620,693	2,388,798
District Attorney Special Projects	11,598,698	9,176,462	10,104,183	9,863,636
Domestic Violence AB 2405	0	0	7,183	9,414
Human Resources - Commuter Services	702,136	558,717	1,021,282	963,155
Human Resources - Employee Benefits and Services	3,047,469	3,957,669	3,966,130	3,966,130
Human Services - Domestic Violence/Child Abuse	400,000	0	498,205	812,886
Human Services - Marriage License Fees Surcharge	293,704	314,617	318,500	318,500
Human Services - Wraparound Reinvestment Fund	4,553,865	9,497,852	25,219,460	38,492,028
Local Law Enforcement Block Grant	421,417	66,975	658,748	734,127
Master Settlement Agreement	17,000,000	17,000,000	21,073,989	27,755,494
Preschool Services	58,589,594	60,462,617	63,564,712	63,564,712
Probation - Asset Forfeiture	42,120	0	38,860	39,204
Probation - Criminal Recidivism SB 678	5,053,738	5,348,627	13,444,966	12,966,821
Probation - Juvenile Justice Grant Program	8,413,211	8,438,257	11,374,728	14,651,158
Probation - Juvenile Re-Entry Program AB 1628	0	0	145,000	55,000
Public Health - Bio-Terrorism Preparedness	527,574	3,677,565	2,144,285	2,144,285
Public Health - Vector Control Assessments	1,613,847	2,145,981	2,211,540	1,836,042
Public Health - Vital Statistics State Fees	95,153	270,333	222,284	343,665
Public Works - Special Transportation	3,281,034	7,097,983	36,791,436	35,152,742
Public Works - Surveyor - Survey Monument Preservation	8,756	0	140,000	136,250
Public Works - Transportation - Road Operations	82,769,551	102,905,921	136,327,351	145,398,104



State Controller Schedules Schedule 7  
 County Budget Act

**County of San Bernardino**  
**Summary of Financing Uses by Function and Fund**  
**Governmental Funds**  
**Fiscal Year 2021**

Description	TOTAL FINANCING USES		FY 2021 Recommended	FY 2021 Adopted by the Board of Supervisors
	FY 2019 Actual	FY 2020 Actual		
1	2	3	4	5
Real Estate Services - Chino Agricultural Preserve	172,616	382,208	6,640,349	6,610,181
Regional Parks - Calico Ghost Town Marketing Services	422,779	363,177	533,650	535,421
Regional Parks - County Trail System	560,042	342,809	3,701,647	3,701,647
Regional Parks - Off-Highway Vehicle License Fees	89,188	110,205	622,623	615,590
Regional Parks - Park Maintenance and Development	876,330	2,023,205	1,655,408	1,655,408
Regional Parks - San Manuel Amphitheater	1,952,913	1,725,729	1,434,872	1,434,872
Regional Parks - San Manuel Amphitheater Improvements	0	464,683	321,328	66,204
Sheriff's Special Projects	15,032,047	11,146,928	22,264,400	23,237,684
Special Districts - Fish and Game Commission	3,035	3,000	26,250	23,950
U.S. Complete Count Census	0	1,100,384	915,024	765,239
Workforce Development	22,849,775	17,279,000	25,238,588	24,100,618
Capital Improvements	48,683,183	85,406,863	500,961,731	470,218,455
Redevelopment Agency (Housing Successor)	194,845	799,581	12,692,109	18,764,086
<b>Total Financing Uses</b>	<b>3,591,807,265</b>	<b>3,988,046,363</b>	<b>5,152,442,876</b>	<b>5,200,594,113</b>





State Controller Schedules County Budget Act				Schedule 8
County of San Bernardino Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds Fiscal Year 2021				
Description	TOTAL FINANCING USES		FY 2021 Recommended	FY 2021 Adopted by the Board of Supervisors
	FY 2019 Actual	FY 2020 Actual		
1	2	3	4	5

**GENERAL FUNCTION**Legislative and Administrative:

Board of Supervisors	7,320,337	7,873,555	8,732,264	8,732,264
County Administrative Office	7,244,989	8,435,029	9,807,189	9,717,404
Clerk of the Board	2,599,879	2,212,351	2,432,302	2,744,181
Community Services Group	240,935	328,145	341,775	341,775
Litigation	581,977	1,768,564	391,373	1,241,373
Total Legislative and Administrative	17,988,117	20,617,644	21,704,903	22,776,997

Finance:

Assessor-Recorder-County Clerk	26,981,362	29,133,999	30,968,609	30,968,609
Auditor-Controller/Treasurer/Tax Collector	41,940,613	42,648,883	44,276,422	47,126,422
Finance and Administration	2,745,883	3,125,122	3,558,142	3,558,142
Non Departmental	139,821,761	205,103,990	47,773,817	60,762,371
Purchasing	2,958,223	12,773,020	3,370,107	3,370,107
Total Finance	214,447,842	292,785,014	129,947,097	145,785,651

Counsel:

County Counsel	10,325,143	9,344,004	12,362,406	12,532,406
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Personnel:

Human Resources	9,138,475	7,167,923	7,524,485	7,524,485
Center for Employee Health and Wellness	2,197,982	2,346,594	2,715,355	2,715,355
Total Personnel	11,336,457	9,514,517	10,239,840	10,239,840

Elections:

Registrar of Voters	11,659,950	35,009,999	9,213,085	23,133,085
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Property Management:

Project Management	(48,202)	(43,494)	0	0
Facilities Management	20,971,621	22,144,626	22,650,185	22,650,185
Chino Agricultural Preserve	172,616	382,208	5,198,953	5,198,953
Courts Property Management	1,681,508	2,026,684	1,681,310	1,681,310
Rents and Leases	1,050,775	871,214	1,299,844	1,299,844
Real Estate Services	1,163,959	1,348,876	1,847,560	1,847,560
Utilities	17,752,074	18,051,751	20,631,855	20,631,855
Total Property Management	42,744,351	44,781,865	53,309,707	53,309,707



State Controller Schedules County Budget Act				Schedule 8
County of San Bernardino Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds Fiscal Year 2021				
Description	TOTAL FINANCING USES		FY 2021 Recommended	FY 2021 Adopted by the Board of Supervisors
	FY 2019 Actual	FY 2020 Actual		
1	2	3	4	5
<b>Plant Acquisition:</b>				
Capital Facilities Leases	7,074,506	(970,498)	(917,986)	(917,986)
Capital Improvements Fund	48,683,183	85,406,863	500,961,731	470,218,455
Special Aviation - State	1,798,718	1,227,081	8,180,595	8,180,595
Courthouse Seismic Surcharge	2,064,471	1,902,935	2,001,000	2,001,000
Courthouse Temporary Construction	0	7,432,875	2,233,830	2,233,830
Criminal Justice Facility Temporary Construction	0	7,210,158	1,620,693	1,620,693
Community Developmt & Housing	194,845	799,581	12,692,109	18,702,808
Total Plant Acquisition	59,815,723	103,008,995	526,771,972	502,039,395
<b>Promotion:</b>				
Economic Development	4,251,402	11,226,745	3,924,560	3,924,560
<b>Other General:</b>				
Automated Systems Development	4,685,285	364,452	1,758,235	2,342,003
HR-Unemployment Insurance	1,769,446	2,087,018	4,000,500	4,000,500
Information Services Department	3,271,857	3,712,278	3,188,602	3,188,602
Public Works-Surveyor	3,111,510	3,201,999	3,929,398	3,929,398
Total Other General	12,838,098	9,365,747	12,876,735	13,460,503
<b>TOTAL GENERAL FUNCTION</b>	<b>385,407,083</b>	<b>535,654,530</b>	<b>780,350,305</b>	<b>787,202,144</b>



State Controller Schedules County Budget Act				Schedule 8
County of San Bernardino Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds Fiscal Year 2021				
Description	TOTAL FINANCING USES		FY 2021 Recommended	FY 2021 Adopted by the Board of Supervisors
	FY 2019 Actual	FY 2020 Actual		
1	2	3	4	5

**PUBLIC PROTECTION FUNCTION**Judicial:

Court Facilities Payments	2,674,628	2,674,628	2,676,349	2,676,349
Court Facilities/Judicial Benefits	914,148	994,899	958,202	958,202
District Attorney - Criminal Prosecution	77,878,619	84,150,538	89,975,045	89,975,045
Child Support Services	42,356,081	47,903,458	55,145,228	55,145,228
Grand Jury	644,035	550,872	728,940	728,940
Indigent Defense Program	9,039,674	8,812,517	10,581,033	10,581,033
Public Defender	40,636,220	43,316,236	46,719,388	46,719,388
Trial Court Funding - Maintenance of Effort	23,985,787	23,832,329	24,974,453	24,974,453
District Attorney - Real Estate Fraud	4,428,963	2,725,056	2,835,759	2,835,759
District Attorney - Auto Insurance Fraud	792,389	792,409	726,383	726,383
District Attorney - Worker's Comp. Ins. Fraud	2,123,779	2,234,122	2,243,812	2,243,812
Drug Forfeiture/Hazardous Waste Awards	4,253,567	3,424,875	3,675,618	3,675,618
Local Law Enforcement Block Grant	421,417	66,975	658,748	658,748
Alternate Dispute Resolution	360,000	396,000	396,000	396,000
Probation Asset Forfeiture	42,120	0	38,860	39,204
Total Judicial	210,551,427	221,874,914	242,333,818	242,334,162

Police Protection:

Law and Justice Group Administration	452,356	54,029	190,754	190,754
Sheriff-Coroner/Public Administrator	433,038,029	437,265,203	464,565,724	464,565,724
Sheriff's Special Projects	15,032,047	11,146,928	20,101,977	20,899,372
Total Police Protection	448,522,432	448,466,160	484,858,455	485,655,850

Detention and Correction:

Probation	160,135,527	168,240,166	178,729,613	178,729,613
Sheriff-Coroner/Public Administrator	244,526,623	267,066,437	284,065,285	284,065,285
Juvenile Justice Grant Program	8,416,810	8,684,900	9,499,685	9,499,685
Criminal Recidivism SB 678	5,053,738	5,348,627	5,207,006	5,207,006
Juvenile Reentry AB 1628	0	0	15,000	15,000
Local Community Corrections	202,344	243,374	423,631	423,631
Total Detention and Correction	418,335,042	449,583,504	477,940,220	477,940,220



State Controller Schedules County Budget Act				Schedule 8
County of San Bernardino Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds Fiscal Year 2021				
Description 1	TOTAL FINANCING USES		FY 2021 Recommended 4	FY 2021 Adopted by the Board of Supervisors 5
	FY 2019 Actual 2	FY 2020 Actual 3		
<u>Protective Inspection:</u>				
Agriculture, Weights and Measures	8,263,518	8,049,511	8,495,209	8,495,209
<u>Other Protection:</u>				
Land Use Services - Administration	1,184,793	824,337	589,625	1,129,625
Land Use Services - Building and Safety	7,118,808	8,055,219	8,804,202	8,804,202
Land Use Services - Code Enforcement	6,501,609	9,536,589	10,596,608	10,596,608
Land Use Services - Land Development	866,943	(430)	0	0
Land Use Services - Planning	6,033,728	6,321,190	6,563,024	6,737,024
Local Agency Formation Commission	368,499	363,499	363,499	363,499
Micrographics Fees	6,197,560	3,215,131	6,043,960	6,043,960
Office of Emergency Services	0	4,053,544	4,759,831	4,759,831
Public Guardian - Conservator	1,580,415	1,588,168	1,992,968	2,040,784
California Grazing	0	0	171,431	171,431
Fish and Game Commission	3,035	3,000	22,330	22,330
Fire Hazard Abatement	2,341,402	0	0	0
Total Other Protection	32,196,792	33,960,247	39,907,478	40,669,294
<b>TOTAL PUBLIC PROTECTION FUNCTION</b>	<b>1,117,869,211</b>	<b>1,161,934,336</b>	<b>1,253,535,180</b>	<b>1,255,094,735</b>



State Controller Schedules County Budget Act				Schedule 8
County of San Bernardino Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds Fiscal Year 2021				
Description	TOTAL FINANCING USES		FY 2021 Recommended	FY 2021 Adopted by the Board of Supervisors
	FY 2019 Actual	FY 2020 Actual		
1	2	3	4	5

**PUBLIC WAYS AND FACILITIES FUNCTION**Public Ways:

Special Transportation	3,281,034	102,905,921	136,327,351	136,327,351
Road Operations	82,769,550	7,097,983	36,791,436	35,152,742
Total Public Ways	86,050,584	110,003,904	173,118,787	171,480,093

Transportation Terminals:

Airports	4,758,250	5,793,186	5,793,758	5,793,758
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**TOTAL PUBLIC WAYS AND FACILITIES FUNCTION**

<b>90,808,834</b>	<b>115,797,090</b>	<b>178,912,545</b>	<b>177,273,851</b>
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**HEALTH AND SANITATION FUNCTION**Health:

Public Health	81,453,306	89,909,110	97,593,545	97,593,545
Vital Statistics State Fees	95,153	270,333	222,284	222,284
Commuter Services	702,136	558,718	596,785	596,785
Employee Benefits and Services	3,047,469	3,957,669	3,966,130	3,966,130
Vector Control Assessments	1,613,847	2,145,981	1,836,042	1,836,042
Bio-Terrorism Preparedness	527,574	3,677,565	2,144,285	2,144,285
Total Health	87,439,485	100,519,376	106,359,071	106,359,071

Hospital Care:

Alcohol and Drug Services	25,048,502	27,547,756	32,270,202	32,270,202
California Children's Services	18,966,399	21,709,982	26,973,035	26,973,035
Indigent Ambulance	472,501	472,415	472,109	472,109
Health Administration	111,991,082	171,683,899	191,600,554	191,600,554
Behavioral Health	214,483,948	214,817,903	268,854,756	268,854,756
Mental Health Services Act	194,441,928	199,313,944	253,881,386	253,881,386
Master Settlement Agreement	17,000,000	17,000,000	17,000,000	17,000,000
Non Departmental	0	0	25,000,000	25,000,000
Driving Under the Influence Programs	157,070	185,013	233,606	233,606
Block Grant Carryover Program	8,743,549	10,611,382	9,859,333	9,859,333
Court Alcohol and Drug Program	28,455	57,109	242,261	242,261
Total Hospital Care	591,333,434	663,399,403	826,387,242	826,387,242

**TOTAL HEALTH AND SANITATION FUNCTION**

<b>678,772,919</b>	<b>763,918,779</b>	<b>932,746,313</b>	<b>932,746,313</b>
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State Controller Schedules County Budget Act				Schedule 8
County of San Bernardino Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds Fiscal Year 2021				
Description	TOTAL FINANCING USES		FY 2021 Recommended	FY 2021 Adopted by the Board of Supervisors
	FY 2019 Actual	FY 2020 Actual		
1	2	3	4	5

**PUBLIC ASSISTANCE FUNCTION**Administration:

Human Services - Administrative Claim	563,455,549	586,867,513	681,499,770	681,499,770
Domestic Violence/Child Abuse	400,000	0	425,000	425,000
Total Administration	<u>563,855,549</u>	<u>586,867,513</u>	<u>681,924,770</u>	<u>681,924,770</u>

Aid Programs:

Entitlement Payments (Child Care)	18,955,276	16,722,434	20,036,096	20,036,096
Out-of-Home Child Care	1,610,908	1,113,345	1,819,890	1,819,890
Aid to Adoptive Children	85,185,637	94,515,877	102,897,256	102,897,256
AFDC - Foster Care	220,414,490	236,242,842	260,951,502	260,951,502
Refugee Cash Assistance Program	27,061	0	0	0
Cash Assistance For Immigrants	2,059,776	0	0	0
CalWorks - All Other Families	213,108,316	285,047,663	304,475,000	304,475,000
Kinship Guardianship Assistance Program	19,558,523	22,559,714	26,883,238	26,883,238
Marriage License Fee Program	293,704	314,617	318,500	318,500
CalWorks - 2 Parent Families	31,801,003	0	0	0
Wraparound Reinvestment Fund	4,553,865	9,497,852	11,278,529	11,278,529
Domestic Violence/Child Abuse Services	531,812	531,812	531,812	531,812
Total Aid Programs	<u>598,100,371</u>	<u>666,546,156</u>	<u>729,191,823</u>	<u>729,191,823</u>

General Relief:

Aid to Indigents	637,974	521,148	7,370,000	7,370,000
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Veterans' Services:

Veterans' Affairs	2,584,501	2,744,805	2,905,560	2,905,560
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Other Assistance:

Aging and Adult Services	10,959,946	12,854,828	14,350,538	14,350,538
Community Development and Housing	21,271,858	23,054,812	45,959,602	43,531,326
Preschool Services	58,589,594	60,462,617	63,564,712	63,564,712
Workforce Development	22,849,775	17,279,000	25,238,588	24,100,618
Total Other Assistance	<u>113,671,173</u>	<u>113,651,257</u>	<u>149,113,440</u>	<u>145,547,194</u>

**TOTAL PUBLIC ASSISTANCE FUNCTION**

<b>1,278,849,568</b>	<b>1,370,330,879</b>	<b>1,570,505,593</b>	<b>1,566,939,347</b>
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State Controller Schedules Schedule 8  
 County Budget Act

**County of San Bernardino**  
**Detail of Financing Uses by Function, Activity and Budget Unit**  
**Governmental Funds**  
**Fiscal Year 2021**

Description	TOTAL FINANCING USES		FY 2021 Recommended	FY 2021 Adopted by the Board of Supervisors
	FY 2019 Actual	FY 2020 Actual		
1	2	3	4	5

**EDUCATION FUNCTION**School Administration:

County Schools	3,157,200	3,042,579	3,152,080	3,152,080
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Library:

County Library	18,974,763	19,190,000	22,790,578	22,790,578
Bloomington Library Reserve	0	0	100,000	100,000
Total Library	<u>18,974,763</u>	<u>19,190,000</u>	<u>22,890,578</u>	<u>22,890,578</u>

**TOTAL EDUCATION FUNCTION**

<b><u>22,131,963</u></b>	<b><u>22,232,579</u></b>	<b><u>26,042,658</u></b>	<b><u>26,042,658</u></b>
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**RECREATION AND CULTURAL SERVICES FUNCTION**Recreation Facilities:

Regional Parks	10,217,302	9,445,436	10,564,841	10,564,841
County Trail System	560,042	342,809	3,701,647	3,701,647
Off-Highway Vehicle License Fees	89,188	110,205	415,000	415,000
San Manuel Amphitheater	1,952,913	1,725,729	1,434,872	1,434,872
San Manuel Amphitheater Improvements	0	464,683	0	0
Park Maintenance/Development	876,330	2,023,205	1,655,408	1,655,408
Calico Ghost Town Marketing Services	422,779	363,177	533,650	533,650
Total Recreation Facilities	<u>14,118,554</u>	<u>14,475,244</u>	<u>18,305,418</u>	<u>18,305,418</u>

Culture:

County Museum	3,849,133	3,702,926	3,977,795	3,977,795
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**TOTAL RECREATION AND CULTURAL SERVICES FUNCTION**

<b><u>17,967,687</u></b>	<b><u>18,178,170</u></b>	<b><u>22,283,213</u></b>	<b><u>22,283,213</u></b>
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**TOTAL SPECIFIC FINANCING USES**

<b><u>3,591,807,265</u></b>	<b><u>3,988,046,363</u></b>	<b><u>4,764,375,807</u></b>	<b><u>4,767,582,261</u></b>
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**County of San Bernardino  
Special Districts and Other Agencies Summary - Non Enterprise  
Fiscal Year 2021**

District Name	Total Financing Sources				Total Financing Uses		
	Fund Balance Available June 30, 2020	Decreases To Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases To Obligated Fund Balances	Total Financing Uses

**COUNTY SERVICE AREAS - CAPITAL PROJECTS**

CSA 70 TV-4/5 PNTD MTN PWR CBL	965	0	0	965	0	965	965
CSA 20 JSH TR DESERT VIEW CONS	(69,140)	0	794,223	725,083	725,083	0	725,083
CSA 70 EL RANCHO VERDE LANDSCAPE	7,416	0	0	7,416	0	7,416	7,416
CSA 70 LAKE GREGORY DAM REHABILITATION	1,116,562	0	283,438	1,400,000	1,400,000	0	1,400,000
CSA 18 ROAD PAVING	50	0	0	50	0	50	50
CSA 70 COUNTYWIDE IMPROVEMENTS	(54,526)	0	6,750,500	6,695,974	6,695,974	0	6,695,974
CSA 40 CAPITAL IMPROVEMENTS	85,093	0	0	85,093	0	85,093	85,093
CSA 59 ROAD PAVING	174,527	0	0	174,527	174,527	0	174,527
CSA 70 ENGINEERING FOR PARK PROJECT	453,175	0	3,500	456,675	456,675	0	456,675
CSA 68 VALLEY MOON ROAD REPAIRS	50	0	0	50	0	50	50
CSA 120 CAPITAL IMPROVEMENTS	75,839	0	0	75,839	0	75,839	75,839
CSA 29 LUCERNE VALLEY CAPITAL IMPROVEMENTS	34,129	0	0	34,129	34,129	0	34,129
CSA 70 LYTLE CREEK DB CAPITAL IMPROVEMENTS	13,861	0	0	13,861	0	13,861	13,861
CSA 70 R-2 TWIN PEAKS CAPITAL IMPROVEMENTS	20,505	0	0	20,505	0	20,505	20,505
CSA 70 R-15 ROAD IMPROVEMENTS	5,486	0	0	5,486	0	5,486	5,486
<b>TOTAL COUNTY SERVICE AREAS - CAPITAL PROJECTS</b>	<b>1,863,992</b>	<b>0</b>	<b>7,831,661</b>	<b>9,695,653</b>	<b>9,486,388</b>	<b>209,265</b>	<b>9,695,653</b>

**COUNTY SERVICE AREAS - SPECIAL REVENUE**

CSA 18 CEDARPINES PRK	(4,619)	0	315,030	310,411	224,089	86,322	310,411
CSA 20 JOSHUA TREE	(174,718)	147,186	858,200	830,668	830,668	0	830,668
CSA 29 LUCERNE VALLEY	153,263	0	531,800	685,063	531,800	153,263	685,063
CSA 30 STREET LIGHTS	(8,050)	0	12,071	4,021	4,021	0	4,021
CSA 40 ELEPHANT MTN	361,882	0	441,981	803,863	369,597	434,266	803,863
CSA 42 PARK	684,051	0	31,100	715,151	31,100	684,051	715,151
CSA 54 CREST FOREST	5,447	0	57,890	63,337	51,458	11,879	63,337
CSA 56 WRIGHTWOOD	232	0	0	232	0	232	232
CSA 59 DEER LODGE PRK	21,137	59,575	190,850	271,562	271,562	0	271,562
CSA 63 YUCAIPA	14,669	15,331	123,950	153,950	153,950	0	153,950
CSA 68 VLLY OF THE MOON	45,958	110,445	122,428	278,831	278,831	0	278,831
CSA 69 LAKE ARROWHD	23,492	0	76,210	99,702	47,633	52,069	99,702
CSA 70:							
COUNTYWIDE	712,357	0	3,170,568	3,882,925	3,869,375	13,550	3,882,925
COUNTYWIDE-TERM BENEFITS	(1,461)	421,461	30,000	450,000	450,000	0	450,000
COUNTYWIDE-EQUIPMENT REP	1	0	0	1	0	1	1
COUNTYWIDE AUGMENTATION RESERVE	(2,157)	0	75,000	72,843	12,000	60,843	72,843
COUNTYWIDE CSA LOAN FUND (RESERVE)	(250,319)	0	265,000	14,681	0	14,681	14,681
CFD 2006-1 LYTLE CREEK DB	(726)	0	37,996	37,270	14,594	22,676	37,270
EL MIRAGE STREELIGHT	20	0	0	20	0	20	20
ZONE EV-1 EAST VALLEY	7,653	0	4,000	11,653	4,000	7,653	11,653
ZONE D-1 LAKE ARROW DAM	61,461	0	683,750	745,211	344,277	400,934	745,211
ZONE DB-1 BLOOMINGTON	21,254	0	52,196	73,450	31,726	41,724	73,450
ZONE DB-2 BIG BEAR	11,372	0	20,458	31,830	13,057	18,773	31,830
ZONE DB-3 MILL POND	0	0	23,276	23,276	23,276	0	23,276
ZONE EV-1 CITRUS STREETLIGHTING	5,412	0	53,000	58,412	49,713	8,699	58,412
ZONE G WRIGHTWOOD	(9,691)	212,733	185,640	388,682	388,682	0	388,682
ZONE GH GLEN HELEN STREETLIGHTING	(2,743)	0	135,431	132,688	94,345	38,343	132,688
ZONE M WONDER VLLY	18,995	0	66,500	85,495	66,500	18,995	85,495
ZONE M WONDER VLLY	36,930	0	204,000	240,930	184,197	56,733	240,930
ZONE OS-1 N.ETIWANDA PRE	(8,254)	30,648	39,200	61,594	61,594	0	61,594
ZONE P-6 EL MIRAGE	11,025	0	25,000	36,025	25,000	11,025	36,025
ZONE P-8 FONTANA	158	0	0	158	0	158	158
ZONE P-10 MENTONE	486	0	65,500	65,986	62,189	3,797	65,986
ZONE P-12 MONTCLAIR	2,406	0	29,800	32,206	29,800	2,406	32,206
ZONE P-13 EL RANCHO VERDE	11,637	0	81,250	92,887	81,250	11,637	92,887
ZONE P-14 MENTONE	5,767	0	43,700	49,467	43,700	5,767	49,467
ZONE P-16 EAGLE CREST	(1,064)	1,064	43,700	43,700	43,700	0	43,700
ZONE P-17 BLOOMINGTON	9,753	0	0	9,753	0	9,753	9,753
ZONE P-18 RANDALL CROSSINGS	2,005	0	14,000	16,005	11,094	4,911	16,005
ZONE P-19 GREGORY CROSSINGS	3,387	0	20,750	24,137	14,063	10,074	24,137
ZONE P-20 MULBERRY HEIGHTS	807	0	23,300	24,107	14,286	9,821	24,107





State Controller Schedules County Budget Act					County Budget Form Schedule 12		
County of San Bernardino Special Districts and Other Agencies Summary - Non Enterprise Fiscal Year 2021							
District Name	Total Financing Sources				Total Financing Uses		
	Fund Balance Available June 30, 2020	Decreases To Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases To Obligated Fund Balances	Total Financing Uses
ZONE R-2 TWIN PEAKS	43,981	20,633	83,679	148,293	148,293	0	148,293
ZONE R-3 ERWIN LAKE	7,811	0	81,569	89,380	67,888	21,492	89,380
ZONE R-4 CEDARGLEN	1,117	0	2,466	3,583	2,466	1,117	3,583
ZONE R-5 SUGARLOAF	138,321	0	293,200	431,521	349,514	82,007	431,521
ZONE R-7 LAKE ARROWHD	1,693	0	7,125	8,818	7,125	1,693	8,818
ZONE R-8 RIVERSIDE TERRACE	20,786	152,314	31,565	204,665	204,665	0	204,665
ZONE R-9 RIM FOREST	1,183	0	9,015	10,198	10,198	0	10,198
ZONE R-12 BALDWIN LK	2,505	0	11,525	14,030	11,525	2,505	14,030
ZONE R-13 LK ARRHD N.SH.	15,128	0	8,450	23,578	8,450	15,128	23,578
ZONE R-15 LANDERS	97,676	0	78,200	175,876	78,200	97,676	175,876
ZONE R-16 RN. SPRGS. TR	15,048	0	14,930	29,978	14,930	15,048	29,978
ZONE R-19 COPPER MTN	9,444	0	45,600	55,044	45,600	9,444	55,044
ZONE R-20 FLAMINGO HTS	2,567	0	12,435	15,002	15,002	0	15,002
ZONE R-21 MTN. VIEW	718	0	2,300	3,018	3,018	0	3,018
ZONE R-22 TWIN PEAKS	(2,273)	1,203	20,030	18,960	18,960	0	18,960
ZONE R-23 MILE HIGH	14,854	0	19,130	33,984	19,130	14,854	33,984
ZONE R-25 LUCERNE	(1,330)	0	2,440	1,110	1,110	0	1,110
ZONE R-26 YUCCA MESA	3,358	0	7,240	10,598	7,240	3,358	10,598
ZONE R-29 YUCCA MESA	(14)	14	8,425	8,425	8,425	0	8,425
ZONE R-30 VERDEMONT	468	0	2,340	2,808	2,808	0	2,808
ZONE R-31 LYTLE CREEK	(356)	356	2,855	2,855	2,855	0	2,855
ZONE R-33 FAIRWAY BLV	6,231	0	10,615	16,846	10,615	6,231	16,846
ZONE R-34 BIG BEAR RDS	29	0	2,981	3,010	2,981	29	3,010
ZONE R-35 CEDAR GLEN	844	0	2,600	3,444	3,444	0	3,444
ZONE R-36 PAN SPRINGS	(1,532)	1,532	9,800	9,800	9,800	0	9,800
ZONE R-39 HIGHLAND ESTATES	13,719	0	70,474	84,193	33,084	51,109	84,193
ZONE R-40 UPPER NO. BAY LK ARROW	18,912	0	18,840	37,752	18,840	18,912	37,752
ZONE R-41 QUAIL SUMMIT	4,999	0	10,450	15,449	10,450	4,999	15,449
ZONE R-42 WINDY PASS	75,326	0	46,914	122,240	23,571	98,669	122,240
ZONE R-44 SAW PIT CANYON	7,159	0	9,400	16,559	9,400	7,159	16,559
ZONE R-45 ERWIN LAKE SOUTH	7,367	0	11,900	19,267	11,900	7,367	19,267
ZONE R-46 S. FAIRWAY DRIVE	4,098	0	7,195	11,293	7,195	4,098	11,293
ZONE R-47 ROCKY POINT	40,775	0	22,980	63,755	22,980	40,775	63,755
ZONE R-48 ERWIN LAKE WEST	23,515	0	22,400	45,915	22,400	23,515	45,915
ZONE R-49 FAWNSKIN	0	0	125,529	125,529	125,529	0	125,529
ZONE TV-2 MORONGO	21,950	0	202,575	224,525	169,190	55,335	224,525
ZONE TV-4 WONDER VALLEY	53,592	0	49,553	103,145	64,966	38,179	103,145
ZONE TV-5 MESA	56,618	0	222,053	278,671	148,857	129,814	278,671
ZONE W HINKLEY PARK	(12,039)	1,310	35,695	24,966	24,966	0	24,966
CSA 79 R-1 THE MEADOW	15,083	0	28,900	43,983	26,926	17,057	43,983
CSA 82 ROADSIDE PARK	103,071	0	51,300	154,371	51,300	103,071	154,371
CSA SL-1 VALLEY WIDE	9,303	0	901,200	910,503	728,947	181,556	910,503
CSA SL-2 CHINO	811	0	3,487	4,298	3,487	811	4,298
CSA SL-3 MENTONE	(27)	0	3,254	3,227	3,227	0	3,227
CSA SL-4 BLOOMINGTON	1,174	0	4,007	5,181	4,007	1,174	5,181
CSA SL-5 MUSCOY	(124)	0	52,244	52,120	40,990	11,130	52,120
CSA SL-8 SAN BERNARDINO	0	0	2,555	2,555	2,555	0	2,555
CSA SL-9 MENTONE	0	0	3,104	3,104	3,104	0	3,104
CSA SL-10 SAN BERNARDINO	0	0	3,354	3,354	3,354	0	3,354
<b>TOTAL COUNTY SERVICE AREAS - SPECIAL REVENUE</b>	<b>2,592,754</b>	<b>1,175,805</b>	<b>10,834,403</b>	<b>14,602,962</b>	<b>11,342,594</b>	<b>3,260,368</b>	<b>14,602,962</b>
<b>COUNTY SERVICE AREAS - PERMANENT FUND</b>							
CSA 29 LUCERNE VALLEY CEMETERY ENDOWMENT	3,778	0	0	3,778	0	3,778	3,778
CSA 120 ETWANDA PRESERVE ENDOWMENT	32,808	0	34,000	66,808	34,000	32,808	66,808
<b>TOTAL COUNTY SERVICE AREAS - PERMANENT FUND</b>	<b>36,586</b>	<b>0</b>	<b>34,000</b>	<b>70,586</b>	<b>34,000</b>	<b>36,586</b>	<b>70,586</b>



State Controller Schedules County Budget Act					County Budget Form Schedule 12		
County of San Bernardino Special Districts and Other Agencies Summary - Non Enterprise Fiscal Year 2021							
District Name	Total Financing Sources				Total Financing Uses		
	Fund Balance Available June 30, 2020	Decreases To Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases To Obligated Fund Balances	Total Financing Uses
<b>FIRE PROTECTION AND SERVICE ZONES</b>							
SAN BERNARDINO CO FIRE PROTECTION DISTRICT	9,542,509	0	37,562,069	47,104,578	37,402,708	9,701,870	47,104,578
SBCFPD GENERAL RESERVES	6,779,010	0	12,226,878	19,005,888	6,578,685	12,427,203	19,005,888
SBCFPD TERMINATION BENEFITS	51,776	0	476,014	527,790	0	527,790	527,790
OFFICE OF EMERGENCY SERVICES	6,815	0	0	6,815	0	6,815	6,815
PUBLIC SAFETY POWER SHUTOFF ALLOCATION	922,273	0	0	922,273	922,273	0	922,273
HOUSEHOLD HAZARDOUS WASTE	604,183	0	4,314,674	4,918,857	4,314,674	604,183	4,918,857
HAZARDOUS MATERIALS	2,160,458	0	10,243,013	12,403,471	10,060,866	2,342,605	12,403,471
HAZMAT GENERAL RESERVES	1,007,265	0	51,140	1,058,405	735,000	323,405	1,058,405
HAZMAT (CUPA-STATEWIDE PENALTIES) GENERAL	65,546	375,728	28,664	469,938	469,938	0	469,938
HAZMAT (CUPA-ADMIN PENALTIES) GENERAL	193	0	359	552	0	552	552
HAZMAT (STATEWIDE TANK PENALTIES) GENERAL	3,959	0	7,368	11,327	0	11,327	11,327
MOUNTAIN REGIONAL SERVICE ZONE	2,293,657	0	24,907,417	27,201,074	24,253,799	2,947,275	27,201,074
MOUNTAIN REGIONAL SERVICE ZONE-RESERVES	481,722	0	19,927	501,649	0	501,649	501,649
NORTH DESERT REGIONAL SERVICE ZONE	1,786,311	0	51,293,527	53,079,838	50,761,975	2,317,863	53,079,838
NORTH DESERT REGIONAL SERVICE ZONE-RESERVES	3,734,042	0	75,946	3,809,988	0	3,809,988	3,809,988
SOUTH DESERT REGIONAL SERVICE ZONE	(801,477)	588,818	21,911,572	21,698,913	21,698,913	0	21,698,913
SOUTH DESERT REGIONAL SERVICE ZONE-RESERVES	74,350	0	4,056	78,406	0	78,406	78,406
VALLEY REGIONAL SERVICE ZONE	(2,208,322)	3,509,078	109,417,449	110,718,205	110,718,205	0	110,718,205
VALLEY REGIONAL SERVICE ZONE-RESERVES	1,655,184	2,428,051	116,765	4,200,000	4,200,000	0	4,200,000
CFPD 2007 STATE HMLND SCRTY GRANT	(27,083)	18,406	7,342,600	7,333,923	7,333,923	0	7,333,923
CFPD KAISER COMM	(34,319)	30,253	289,066	285,000	285,000	0	285,000
CFD 1033 SPECIAL TAX SB	1,250,754	0	5,792	1,256,546	0	1,256,546	1,256,546
CFD 94-01 HESPERIA SPECIAL TAX	1,410,108	0	0	1,410,108	0	1,410,108	1,410,108
CFD 2005-01 HESPERIA SPECIAL TAX	244,945	0	0	244,945	0	244,945	244,945
SERVICE ZONE FP-5 CITY OF NEEDLES	428,684	0	4,254	432,938	0	432,938	432,938
SERVICE ZONE FP-5 CITY OF SAN BERNARDINO	9,426,105	0	50,613	9,476,718	0	9,476,718	9,476,718
SERVICE ZONE FP-5 HELENDALE/SILVER LAKES	1,237,691	0	6,605	1,244,296	0	1,244,296	1,244,296
SERVICE ZONE FP-5 TWENTY NINE PALMS	2,698,071	0	13,406	2,711,477	0	2,711,477	2,711,477
SERVICE ZONE FP-5 CITY OF UPLAND	4,150,830	0	15,850	4,166,680	0	4,166,680	4,166,680
CITY OF SAN BERNARDINO WORKERS COMPENSATION	(11,980)	11,980	0	0	0	0	0
FUTURE FIRE HEADQUARTER	8,500,000	0	0	8,500,000	8,500,000	0	8,500,000
<b>TOTAL FIRE PROTECTION AND SERVICE ZONES</b>	<b>57,433,260</b>	<b>6,962,314</b>	<b>280,385,024</b>	<b>344,780,598</b>	<b>288,235,959</b>	<b>56,544,639</b>	<b>344,780,598</b>
<b>FLOOD CONTROL DISTRICT</b>							
FLOOD CONTROL	64,282,524	6,959,083	86,985,508	158,227,115	158,227,115	0	158,227,115
<b>TOTAL FLOOD CONTROL DISTRICT</b>	<b>64,282,524</b>	<b>6,959,083</b>	<b>86,985,508</b>	<b>158,227,115</b>	<b>158,227,115</b>	<b>0</b>	<b>158,227,115</b>
<b>PARK DISTRICTS - CAPITAL PROJECTS</b>							
KESSLER PARK BALL FIELD	46,869	0	34,000	80,869	80,869	0	80,869
MOONRIDGE ANIMAL PARK RELOCATION	1,323,075	0	1,141,000	2,464,075	2,464,075	0	2,464,075
ERWIN PARK IMPROVEMENTS	287,991	0	122,000	409,991	409,991	0	409,991
<b>TOTAL PARK DISTRICTS - CAPITAL PROJECTS</b>	<b>1,657,935</b>	<b>0</b>	<b>1,297,000</b>	<b>2,954,935</b>	<b>2,954,935</b>	<b>0</b>	<b>2,954,935</b>
<b>PARK DISTRICTS - SPECIAL REVENUE</b>							
BIG BEAR PARK	2,365,269	0	5,268,886	7,634,155	5,390,886	2,243,269	7,634,155
BLOOMINGTON PARK	55,278	0	417,500	472,778	450,500	22,278	472,778
<b>TOTAL PARK DISTRICTS - SPECIAL REVENUE</b>	<b>2,420,547</b>	<b>0</b>	<b>5,686,386</b>	<b>8,106,933</b>	<b>5,841,386</b>	<b>2,265,547</b>	<b>8,106,933</b>
<b>OTHER AGENCIES</b>							
IN-HOME SUPPORTIVE SERVICES PUBLIC AUTHORITY	(432,207)	432,207	22,997,724	22,997,724	22,997,724	0	22,997,724
INLAND COUNTIES EMERGENCY MEDICAL AGENCY	421,139	0	4,681,095	5,102,234	4,605,264	496,970	5,102,234
COUNTY INDUSTRIAL DEVELOPMENT AUTHORITY (COIDA)	60,371	0	700	61,071	61,071	0	61,071
<b>TOTAL OTHER AGENCIES</b>	<b>49,303</b>	<b>432,207</b>	<b>27,679,519</b>	<b>28,161,029</b>	<b>27,664,059</b>	<b>496,970</b>	<b>28,161,029</b>
<b>GRAND TOTAL</b>	<b>130,336,901</b>	<b>15,529,409</b>	<b>420,733,501</b>	<b>566,599,811</b>	<b>503,786,436</b>	<b>62,813,375</b>	<b>566,599,811</b>



State Controller Schedules County Budget Act County Budget Form Schedule 13

County of San Bernardino  
Fund Balance - Special Districts and Other Agencies- Non Enterprise  
Fiscal Year 2021

District Name	Total Fund Balance June 30, 2020	Less: Obligated Fund Balances			Fund Balances Available (GAAP Basis) June 30, 2020	Minus GASB 31 Adjustment	Fund Balances Available (Budgetary Basis) June 30, 2020
		Encumbrances	Nonspendable, Restricted and Committed	Assigned			
<b>COUNTY SERVICE AREAS - CAPITAL PROJECTS</b>							
CSA 70 TV-4/5 PNTD MTN PWR CBL	1,291	0	0	0	1,291	(326)	965
CSA 20 JSH TR DESERT VIEW CONS	(63,100)	(6,040)	0	0	(69,140)	0	(69,140)
CSA 70 EL RANCHO VERDE LANDSCAPE	7,596	0	0	0	7,596	(180)	7,416
CSA 70 LAKE GREGORY DAM REHABILITATION	1,169,707	(19,064)	0	0	1,150,643	(34,081)	1,116,562
CSA 18 ROAD PAVING	53	0	0	0	53	(3)	50
CSA 70 COUNTYWIDE IMPROVEMENTS	7,627	(61,591)	0	0	(53,964)	(562)	(54,526)
CSA 40 CAPITAL IMPROVEMENTS	86,902	0	0	0	86,902	(1,809)	85,093
CSA 59 ROAD PAVING	174,527	0	0	0	174,527	0	174,527
CSA 70 ENGINEERING FOR PARK PROJECT	461,514	0	0	0	461,514	(8,339)	453,175
CSA 68 VALLEY MOON ROAD REPAIRS	64	0	0	0	64	(14)	50
CSA 120 CAPITAL IMPROVEMENTS	77,460	0	0	0	77,460	(1,621)	75,839
CSA 29 LUCERNE VALLEY CAPITAL IMPROVEMENTS	34,229	0	0	0	34,229	(100)	34,129
CSA 70 LYTLE CREEK DB CAPITAL IMPROVEMENTS	14,156	0	0	0	14,156	(295)	13,861
CSA 70 R-2 TWIN PEAKS CAPITAL IMPROVEMENTS	20,898	0	0	0	20,898	(393)	20,505
CSA 70 R-15 ROAD IMPROVEMENTS	5,497	0	0	0	5,497	(11)	5,486
<b>TOTAL COUNTY SERVICE AREAS - CAPITAL PROJECTS</b>	<b>1,998,421</b>	<b>(86,695)</b>	<b>0</b>	<b>0</b>	<b>1,911,726</b>	<b>(47,734)</b>	<b>1,863,992</b>

<b>COUNTY SERVICE AREAS - SPECIAL REVENUE</b>							
CSA 18 CEDARPINES PRK	273,999	(5,528)	(263,871)	0	4,600	(9,219)	(4,619)
CSA 20 JOSHUA TREE	231,720	(163)	(396,289)	(500)	(165,232)	(9,486)	(174,718)
CSA 29 LUCERNE VALLEY	290,099	(163)	(129,050)	(7,623)	153,263	0	153,263
CSA 30 STREET LIGHTS	(8,029)	0	0	0	(8,029)	(21)	(8,050)
CSA 40 ELEPHANT MTN	1,944,193	(3,500)	(1,541,384)	0	399,309	(37,427)	361,882
CSA 42 PARK	778,930	0	(90,393)	0	688,537	(4,486)	684,051
CSA 54 CREST FOREST	126,762	0	(118,854)	0	7,908	(2,461)	5,447
CSA 56 WRIGHTWOOD	542	0	0	(305)	237	(5)	232
CSA 59 DEER LODGE PRK	409,482	0	(378,293)	0	31,189	(10,052)	21,137
CSA 63 YUCAIPA	356,776	(9)	(333,449)	(300)	23,018	(8,349)	14,669
CSA 68 VLLY OF THE MOON	186,023	0	(135,973)	0	50,050	(4,092)	45,958
CSA 69 LAKE ARROWHD	243,364	0	(215,436)	0	27,928	(4,436)	23,492
CSA 70:							
COUNTYWIDE	4,306,276	(252,477)	(3,314,209)	(1,000)	738,590	(26,233)	712,357
COUNTYWIDE-TERM BENEFITS	2,745,841	0	(2,690,133)	0	55,708	(57,169)	(1,461)
COUNTYWIDE-EQUIPMENT REP	1	0	0	0	1	0	1
COUNTYWIDE AUGMENTATION RESERVE	4,070,981	0	(3,988,379)	0	82,602	(84,759)	(2,157)
COUNTYWIDE CSA LOAN FUND (RESERVE)	1,666,032	0	(1,887,029)	0	(220,997)	(29,322)	(250,319)
CFD 2006-1 LYTLE CREEK DB	495,482	0	(486,086)	0	9,396	(10,122)	(726)
EL MIRAGE STREELIGHT	103	0	0	0	103	(83)	20
ZONE EV-1 EAST VALLEY	207,869	0	(195,843)	0	12,026	(4,373)	7,653
ZONE D-1 LAKE ARROW DAM	2,474,284	(3,721)	(2,360,151)	0	110,412	(48,951)	61,461
ZONE DB-1 BLOOMINGTON	210,270	0	(185,055)	0	25,215	(3,961)	21,254
ZONE DB-2 BIG BEAR	147,614	0	(133,429)	0	14,185	(2,813)	11,372
ZONE EV-1 CITRUS STREETLIGHTING	156,816	0	(148,376)	0	8,440	(3,028)	5,412
ZONE G WRIGHTWOOD	471,924	0	(472,978)	0	(1,054)	(8,637)	(9,691)
ZONE GH GLEN HELEN STREETLIGHTING	246,855	0	(244,854)	0	2,001	(4,744)	(2,743)
ZONE M WONDER VLLY PARK	53,794	0	(32,851)	(300)	20,643	(1,648)	18,995
ZONE M WONDER VLLY ROAD	166,111	0	(125,518)	0	40,593	(3,663)	36,930
ZONE OS-1 N.ETIWANDA PRE	191,762	0	(194,871)	0	(3,109)	(5,145)	(8,254)
ZONE P-6 EL MIRAGE	13,107	0	(1,678)	0	11,429	(404)	11,025
ZONE P-8 FONTANA	161	0	0	0	161	(3)	158
ZONE P-10 MENTONE	87,345	0	(84,907)	0	2,438	(1,952)	486
ZONE P-12 MONTCLAIR	109,420	0	(104,698)	0	4,722	(2,316)	2,406
ZONE P-13 EL RANCHO VERDE	171,576	0	(156,476)	0	15,100	(3,463)	11,637
ZONE P-14 MENTONE	169,150	(74)	(159,556)	0	9,520	(3,753)	5,767
ZONE P-16 EAGLE CREST	72,822	0	(72,360)	0	462	(1,526)	(1,064)



**County of San Bernardino**  
**Fund Balance - Special Districts and Other Agencies- Non Enterprise**  
**Fiscal Year 2021**

District Name	Total Fund Balance June 30, 2020	Less: Obligated Fund Balances			Fund Balances Available (GAAP Basis) June 30, 2020	Minus GASB 31 Adjustment	Fund Balances Available (Budgetary Basis) June 30, 2020
		Encumbrances	Nonspendable, Restricted and Committed	Assigned			
ZONE P-17 BLOOMINGTON	9,961	0	0	0	9,961	(208)	9,753
ZONE P-18 RANDALL CROSSINGS	44,384	0	(41,536)	0	2,848	(843)	2,005
ZONE P-19 GREGORY CROSSINGS	58,124	0	(53,679)	0	4,445	(1,058)	3,387
ZONE P-20 MULBERRY HEIGHTS	76,153	0	(73,957)	0	2,196	(1,389)	807
ZONE R-2 TWIN PEAKS	212,652	0	(164,847)	0	47,805	(3,824)	43,981
ZONE R-3 ERWIN LAKE	129,911	(2,086)	(117,485)	0	10,340	(2,529)	7,811
ZONE R-4 CEDARGLEN	1,423	0	(253)	0	1,170	(53)	1,117
ZONE R-5 SUGARLOAF	745,396	(4,780)	(588,097)	0	152,519	(14,198)	138,321
ZONE R-7 LAKE ARROWHWD	27,545	0	(25,316)	0	2,229	(536)	1,693
ZONE R-8 RIVERSIDE TERRACE	262,275	0	(236,332)	0	25,943	(5,157)	20,786
ZONE R-9 RIM FOREST	1,272	0	0	0	1,272	(89)	1,183
ZONE R-12 BALDWIN LK	8,919	0	(6,141)	0	2,778	(273)	2,505
ZONE R-13 LK ARRH D N.SH.	32,054	0	(16,231)	0	15,823	(695)	15,128
ZONE R-15 LANDERS	123,424	0	(24,703)	0	98,721	(1,045)	97,676
ZONE R-16 RN. SPRGS. TR	42,917	0	(27,015)	0	15,902	(854)	15,048
ZONE R-19 COPPER MTN	25,705	(95)	(15,564)	0	10,046	(602)	9,444
ZONE R-20 FLAMINGO HTS	2,643	0	0	0	2,643	(76)	2,567
ZONE R-21 MTN. VIEW	737	0	0	0	737	(19)	718
ZONE R-22 TWIN PEAKS	(899)	0	(1,203)	0	(2,102)	(171)	(2,273)
ZONE R-23 MILE HIGH	39,216	0	(23,599)	0	15,617	(763)	14,854
ZONE R-25 LUCERNE	(1,318)	0	0	0	(1,318)	(12)	(1,330)
ZONE R-26 YUCCA MESA	4,810	0	(1,336)	0	3,474	(116)	3,358
ZONE R-29 YUCCA MESA	2,796	0	(2,742)	0	54	(68)	(14)
ZONE R-30 VERDEMONT	492	0	0	0	492	(24)	468
ZONE R-31 LYTLE CREEK	2,168	0	(2,475)	0	(307)	(49)	(356)
ZONE R-33 FAIRWAY BLV	32,001	0	(25,065)	0	6,936	(705)	6,231
ZONE R-34 BIG BEAR RDS	935	0	(886)	0	49	(20)	29
ZONE R-35 CEDAR GLEN	866	0	0	0	866	(22)	844
ZONE R-36 PAN SPRINGS	27,046	0	(27,919)	0	(873)	(659)	(1,532)
ZONE R-39 HIGHLAND ESTATES	201,084	(1,800)	(182,239)	0	17,045	(3,326)	13,719
ZONE R-40 UPPER NO. BAY LK ARROW	122,420	0	(101,179)	0	21,241	(2,329)	18,912
ZONE R-41 QUAIL SUMMIT	16,746	0	(11,415)	0	5,331	(332)	4,999
ZONE R-42 WINDY PASS	147,301	0	(66,647)	0	80,654	(5,328)	75,326
ZONE R-44 SAW PIT CANYON	12,362	0	(4,789)	0	7,573	(414)	7,159
ZONE R-45 ERWIN LAKE SOUTH	44,013	0	(35,752)	0	8,261	(894)	7,367
ZONE R-46 S. FAIRWAY DRIVE	13,380	0	(8,970)	0	4,410	(312)	4,098
ZONE R-47 ROCKY POINT	70,372	0	(26,994)	0	43,378	(2,603)	40,775
ZONE R-48 ERWIN LAKE WEST	35,586	0	(11,637)	0	23,949	(434)	23,515
ZONE TV-2 MORONGO	1,592,634	0	(1,539,560)	0	53,074	(31,124)	21,950
ZONE TV-4 WONDER VALLEY	413,898	0	(352,495)	0	61,403	(7,811)	53,592
ZONE TV-5 MESA	1,242,368	0	(1,161,922)	0	80,446	(23,828)	56,618
ZONE W HINKLEY PARK	(10,562)	0	(1,310)	0	(11,872)	(167)	(12,039)
CSA 79 R-1 THE MEADOW	110,027	0	(92,914)	0	17,113	(2,030)	15,083
CSA 82 ROADSIDE PARK	114,015	(490)	(9,845)	0	103,680	(609)	103,071
CSA SL-1 VALLEY WIDE	2,508,088	0	(2,452,247)	0	55,841	(46,538)	9,303
CSA SL-2 CHINO	2,620	0	(1,737)	0	883	(72)	811
CSA SL-3 MENTONE	11	0	0	0	11	(38)	(27)
CSA SL-4 BLOOMINGTON	34,857	0	(32,953)	0	1,904	(730)	1,174
CSA SL-5 MUSCOY	123,364	0	(121,028)	0	2,336	(2,460)	(124)
<b>TOTAL COUNTY SERVICE AREAS - SPECIAL REVENUE</b>	<b>31,777,649</b>	<b>(274,886)</b>	<b>(28,334,443)</b>	<b>(10,028)</b>	<b>3,158,292</b>	<b>(565,538)</b>	<b>2,592,754</b>



<b>State Controller Schedules</b> <b>County Budget Act</b>	<b>County Budget Form</b> <b>Schedule 13</b>
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**County of San Bernardino**  
**Fund Balance - Special Districts and Other Agencies- Non Enterprise**  
**Fiscal Year 2021**

District Name	Total Fund Balance June 30, 2020	Less: Obligated Fund Balances			Fund Balances Available (GAAP Basis) June 30, 2020	Minus GASB 31 Adjustment	Fund Balances Available (Budgetary Basis) June 30, 2020
		Encumbrances	Nonspendable, Restricted and Committed	Assigned			

**COUNTY SERVICE AREAS - PERMANENT FUND**

CSA 29 LUCERNE VALLEY CEMETERY ENDOWMENT	108,186	0	(102,182)	0	6,004	(2,226)	3,778
CSA 120 ETWANDA PRESERVE ENDOWMENT	1,729,597	0	(1,660,791)	0	68,806	(35,998)	32,808
<b>TOTAL COUNTY SERVICE AREAS - PERMANENT FUND</b>	<b>1,837,783</b>	<b>0</b>	<b>(1,762,973)</b>	<b>0</b>	<b>74,810</b>	<b>(38,224)</b>	<b>36,586</b>

**FIRE PROTECTION AND SERVICE ZONES**

SAN BERNARDINO CO FIRE PROTECTION ZONE	30,916,646	(6,414,677)	(14,760,333)	(505)	9,741,131	(198,622)	9,542,509
CFD EQUIPMENT REPLACEMENT	17,913,403	0	(10,674,462)	0	7,238,941	(459,931)	6,779,010
CFD TERMINATION BENEFITS	8,408,754	0	(8,189,904)	0	218,850	(167,074)	51,776
OFFICE OF EMERGENCY SERVICES	15,552	(146)	(4,669)	(250)	10,487	(3,672)	6,815
PUBLIC SAFETY POWER SHUTOFF ALLOCATION	929,683	0	0	0	929,683	(7,410)	922,273
HOUSEHOLD HAZARDOUS WASTE	2,234,250	(151,092)	(1,432,448)	(400)	650,310	(46,127)	604,183
HAZARDOUS MATERIALS	7,094,690	(13,511)	(4,776,627)	(200)	2,304,352	(143,894)	2,160,458
HAZMAT EQUIPMENT REPLACEMENT	3,959,012	0	(2,870,132)	0	1,088,880	(81,615)	1,007,265
HAZMAT (CUPA-STATEWIDE PENALTIES) GENERAL	1,984,088	0	(1,873,576)	0	110,512	(44,966)	65,546
HAZMAT (CUPA-ADMIN PENALTIES) GENERAL	26,780	0	(26,029)	0	751	(558)	193
HAZMAT (STATEWIDE TANK PENALTIES) GENERAL	549,927	0	(534,518)	0	15,409	(11,450)	3,959
MOUNTAIN REGIONAL SERVICE ZONE	3,140,814	(262,187)	(479,434)	(500)	2,398,693	(105,036)	2,293,657
MOUNTAIN RSZ EQUIPMENT REPLACEMENT	1,552,185	0	(1,039,496)	0	512,689	(30,967)	481,722
NORTH DESERT REGIONAL SERVICE ZONE	6,347,681	(184,854)	(4,139,662)	(500)	2,022,665	(236,354)	1,786,311
NORTH DESERT RSZ EQUIPMENT REPLACEMENT	5,394,049	0	(1,551,244)	0	3,842,805	(108,763)	3,734,042
SOUTH DESERT REGIONAL SERVICE ZONE	1,300,930	(10,131)	(1,971,850)	0	(681,051)	(120,426)	(801,477)
SOUTH DESERT RSZ EQUIPMENT REPLACEMENT	344,877	0	(264,222)	0	80,655	(6,305)	74,350
VALLEY REGIONAL SERVICE ZONE	8,053,199	(53,781)	(9,817,487)	(500)	(1,818,569)	(389,753)	(2,208,322)
VALLEY RSZ EQUIPMENT REPLACEMENT	8,085,009	0	(6,315,052)	0	1,769,957	(114,773)	1,655,184
CFD 2007 STATE HMLND SCRTRY GRANT	139,293	0	(166,376)	0	(27,083)	0	(27,083)
CFD KAISER COMM	6,633	0	(39,485)	0	(32,852)	(1,467)	(34,319)
CFD 1033 SPECIAL TAX SB	1,278,798	0	(17,369)	0	1,261,429	(10,675)	1,250,754
CFD 94-01 HESPERIA SPECIAL TAX	1,603,873	0	(174,228)	0	1,429,645	(19,537)	1,410,108
CFD 2005-01 HESPERIA SPECIAL TAX	247,198	0	0	0	247,198	(2,253)	244,945
SERVICE ZONE FP-5 CITY OF NEEDLES	643,464	0	(207,673)	0	435,791	(7,107)	428,684
SERVICE ZONE FP-5 CITY OF SAN BERNARDINO	10,317,675	0	(800,497)	0	9,517,178	(91,073)	9,426,105
SERVICE ZONE FP-5 HELENDALE/SILVER LAKES	1,492,511	0	(242,033)	0	1,250,478	(12,787)	1,237,691
SERVICE ZONE FP-5 TWENTY NINE PALMS	2,820,982	0	(98,563)	0	2,722,419	(24,348)	2,698,071
SERVICE ZONE FP-5 CITY OF UPLAND	4,672,257	0	(493,012)	0	4,179,245	(28,415)	4,150,830
CITY OF SAN BERNARDINO WORKERS COMPENSATION	1,039,009	0	(1,026,319)	0	12,690	(24,670)	(11,980)
FUTURE FIRE HEADQUARTER	8,500,000	0	0	0	8,500,000	0	8,500,000
<b>TOTAL FIRE PROTECTION AND SERVICE ZONES</b>	<b>141,013,222</b>	<b>(7,090,379)</b>	<b>(73,986,700)</b>	<b>(2,855)</b>	<b>59,933,288</b>	<b>(2,500,028)</b>	<b>57,433,260</b>

**FLOOD CONTROL DISTRICT**

FLOOD CONTROL	154,871,403	(14,657,363)	(75,415,706)	(325)	64,798,009	(515,485)	64,282,524
<b>TOTAL FLOOD CONTROL DISTRICT</b>	<b>154,871,403</b>	<b>(14,657,363)</b>	<b>(75,415,706)</b>	<b>(325)</b>	<b>64,798,009</b>	<b>(515,485)</b>	<b>64,282,524</b>



State Controller Schedules County Budget Act		County Budget Form Schedule 13					
County of San Bernardino Fund Balance - Special Districts and Other Agencies- Non Enterprise Fiscal Year 2021							
District Name	Total Fund Balance June 30, 2020	Less: Obligated Fund Balances			Fund Balances Available (GAAP Basis) June 30, 2020	Minus GASB 31 Adjustment	Fund Balances Available (Budgetary Basis) June 30, 2020
		Encumbrances	Nonspendable, Restricted and Committed	Assigned			
<b>PARK DISTRICTS - CAPITAL PROJECTS</b>							
KESSLER PARK BALL FIELD	47,894	0	0	0	47,894	(1,025)	46,869
MOONRIDGE ANIMAL PARK RELOCATION	1,561,684	(209,184)	0	0	1,352,500	(29,425)	1,323,075
ERWIN PARK IMPROVEMENTS	335,491	(47,500)	0	0	287,991	0	287,991
<b>TOTAL PARK DISTRICTS - CAPITAL PROJECTS</b>	<b>1,945,069</b>	<b>(256,684)</b>	<b>0</b>	<b>0</b>	<b>1,688,385</b>	<b>(30,450)</b>	<b>1,657,935</b>
<b>PARK DISTRICTS - SPECIAL REVENUE</b>							
BIG BEAR PARK	3,618,210	(990)	(1,122,228)	(52,474)	2,442,518	(77,249)	2,365,269
BLOOMINGTON PARK	806,560	(843)	(734,303)	0	71,414	(16,136)	55,278
<b>TOTAL PARK DISTRICTS - SPECIAL REVENUE</b>	<b>4,424,770</b>	<b>(1,833)</b>	<b>(1,856,531)</b>	<b>(52,474)</b>	<b>2,513,932</b>	<b>(93,385)</b>	<b>2,420,547</b>
<b>OTHER AGENCIES</b>							
IN-HOME SUPPORTIVE SERVICES PUBLIC AUTHORITY	1,426,185	(6,342)	(1,818,703)	0	(398,860)	(33,347)	(432,207)
INLAND COUNTIES EMERGENCY MEDICAL AGENCY	2,193,737	(1,254)	(1,737,881)	0	454,602	(33,463)	421,139
COUNTY INDUSTRIAL DEVELOPMENT AUTHORITY (COIDA)	61,655	0	0	0	61,655	(1,284)	60,371
<b>TOTAL OTHER AGENCIES</b>	<b>3,681,577</b>	<b>(7,596)</b>	<b>(3,556,584)</b>	<b>0</b>	<b>117,397</b>	<b>(68,094)</b>	<b>49,303</b>
<b>GRAND TOTAL</b>	<b>341,549,894</b>	<b>(22,375,436)</b>	<b>(184,912,937)</b>	<b>(65,682)</b>	<b>134,195,839</b>	<b>(3,858,938)</b>	<b>130,336,901</b>



State Controller Schedules  
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Special Districts and Other Agencies - Non Enterprise  
Obligated Fund Balances  
Fiscal Year 2021

District Name	Obligated Fund Balances June 30, 2020	Decreases or Cancellations		Increases or New		Total Obligated Fund Balances for the Budget Year
		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors	
<b>COUNTY SERVICE AREAS - CAPITAL PROJECTS</b>						
CSA 70 TV-4/5 PNTD MTN PWR CBL Committed - Available Reserves	0	0	0	965	965	965
CSA 20 JSH TR DESERT VIEW CONS Committed - Available Reserves	0	0	0	136,049	0	0
CSA 70 EL RANCHO VERDE LANDSCAPE Committed - Available Reserves	0	0	0	7,376	7,416	7,416
CSA 70 LAKE GREGORY DAM REHABILITATION Committed - Available Reserves	0	0	0	4,766,104	0	0
CSA 18 ROAD PAVING Committed - Available Reserves	0	0	0	50	50	50
CSA 40 CAPITAL IMPROVEMENTS Committed - Available Reserves	0	0	0	84,316	85,093	85,093
CSA 68 VALLEY MOON ROAD REPAIRS Committed - Available Reserves	0	0	0	50	50	50
CSA 120 CAPITAL IMPROVEMENTS Committed - Available Reserves	0	0	0	75,147	75,839	75,839
CSA70 LYTLE CREEK DB CIP Committed - Available Reserves	0	0	0	13,734	13,861	13,861
CSA 70 R-2 TWIN PEAKS CAPITAL IMPROVEMENTS Committed - Available Reserves	0	0	0	20,317	20,505	20,505
CSA 70 R-15 ROAD IMPROVEMENTS Committed - Available Reserves	0	0	0	5,486	5,486	5,486
<b>TOTAL COUNTY SERVICE AREAS - CAPITAL PROJECTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,109,594</b>	<b>209,265</b>	<b>209,265</b>
<b>COUNTY SERVICE AREAS - SPECIAL REVENUE</b>						
CSA 18 CEDARPINES PRK Committed - Available Reserves	263,871	0	0	177,099	86,322	350,193
CSA 20 JOSHUA TREE Committed - Available Reserves	396,289	0	147,186	270,724	0	249,103
Assigned - Imprest Cash	500	0	0	0	0	500
CSA 29 LUCERNE VALLEY Committed - Available Reserves	129,050	9,348	0	0	153,263	282,313
Assigned - Imprest Cash	500	0	0	0	0	500
Assigned - Special Activities	7,123	0	0	0	0	7,123
CSA 30 STREET LIGHTS Committed - Available Reserves	0	0	0	3,489	0	0
CSA 40 ELEPHANT MTN Committed - Available Reserves	1,541,384	0	0	346,067	434,266	1,975,650
CSA 42 PARK Committed - Available Reserves	90,393	0	0	0	684,051	774,444



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Obligated Fund Balances  
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District Name	Obligated Fund Balances June 30, 2020	Decreases or Cancellations		Increases or New		Total Obligated Fund Balances for the Budget Year
		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors	
CSA 54 CREST FOREST						
Committed - Available Reserves	118,854	8,695	0	0	11,879	130,733
CSA 56 WRIGHTWOOD						
Committed - Available Reserves	0	0	0	232	232	232
Assigned - Imprest Cash	300	0	0	0	0	300
Assigned - Special Activities	5	0	0	0	0	5
CSA 59 DEER LODGE PRK						
Committed - Available Reserves	378,293	80,712	59,575	0	0	318,718
CSA 63 YUCAIPA						
Committed - Available Reserves	333,449	10,743	15,331	0	0	318,118
Assigned - Imprest Cash	300	0	0	0	0	300
CSA 68 VLLY OF THE MOON						
Committed - Available Reserves	135,973	132,503	110,445	0	0	25,528
CSA 69 LAKE ARROWHD						
Committed - Available Reserves	215,436	0	0	28,577	52,069	267,505
COUNTYWIDE						
Committed - Available Reserves	1,814,209	201,704	0	0	13,550	1,827,759
Committed - CSA Loan Fund	1,500,000	0	0	0	0	1,500,000
Assigned - Imprest Cash	1,000	0	0	0	0	1,000
COUNTYWIDE-TERM BENEFITS						
Committed - Available Reserves	2,690,133	473,563	421,461	0	0	2,268,672
COUNTYWIDE-EQUIPMENT REP						
Committed - Available Reserves	0	0	0	1	1	1
COUNTYWIDE AUGMENTATION RESERVE						
Committed - Available Reserves	3,988,379	0	0	48,858	60,843	4,049,222
COUNTYWIDE CSA LOAN FUND (RESERVE)						
Committed - Available Reserves	1,637,029	0	0	27,978	14,681	1,651,710
Committed - CSA Loan Fund	250,000	0	0	0	0	250,000
CFD 2006-1 LYTLTLE CREEK DB						
Committed - Available Reserves	486,086	0	0	22,602	22,676	508,762
CFD 2006-1 LYTLTLE CREEK DB						
Committed - Available Reserves	0	0	0	20	20	20
ZONE EV-1 EAST VALLEY						
Committed - Available Reserves	195,843	0	0	0	7,653	203,496
ZONE D-1 LAKE ARROW DAM						
Committed - Available Reserves	2,360,151	0	0	306,483	400,934	2,761,085
ZONE DB-1 BLOOMINGTON						
Committed - Available Reserves	185,055	26,279	0	0	41,724	226,779
ZONE DB-2 BIG BEAR						
Committed - Available Reserves	133,429	0	0	7,701	18,773	152,202





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		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors	
ZONE EV-1 CITRUS STREETLIGHTING Committed - Available Reserves	148,376	0	0	3,187	8,699	157,075
ZONE G WRIGHTWOOD Committed - Available Reserves	472,978	203,042	212,733	0	0	260,245
ZONE GH GLEN HELEN STREETLIGHTING Committed - Available Reserves	244,854	0	0	45,836	38,343	283,197
ZONE M WONDER VLLY PARK Committed - Available Reserves	32,851	0	0	23,527	18,995	51,846
Assigned - Imprest Cash	300	0	0	0	0	300
ZONE M WONDER VLLY ROAD Committed - Available Reserves	125,518	0	0	62,571	56,733	182,251
ZONE OS-1 N.ETIWANDA PRE Committed - Available Reserves	194,871	0	30,648	4,632	0	164,223
ZONE P-6 EL MIRAGE Committed - Available Reserves	1,678	157	0	0	11,025	12,703
ZONE P-8 FONTANA Committed - Available Reserves	0	0	0	0	158	158
ZONE P-10 MENTONE Committed - Available Reserves	84,907	0	0	10,612	3,797	88,704
ZONE P-12 MONTCLAIR Committed - Available Reserves	104,698	0	0	0	2,406	107,104
ZONE P-13 EL RANCHO VERDE Committed - Available Reserves	156,476	0	0	0	11,637	168,113
ZONE P-14 MENTONE Committed - Available Reserves	159,556	2,118	0	0	5,767	165,323
ZONE P-16 EAGLE CREST Committed - Available Reserves	72,360	350	1,064	0	0	71,296
ZONE P-17 BLOOMINGTON Committed - Available Reserves	0	0	0	9,753	9,753	9,753
ZONE P-18 RANDALL CROSSINGS Committed - Available Reserves	41,536	0	0	2,906	4,911	46,447
ZONE P-19 GREGORY CROSSINGS Committed - Available Reserves	53,679	0	0	6,687	10,074	63,753
ZONE P-20 MULBERRY HEIGHTS Committed - Available Reserves	73,957	0	0	9,014	9,821	83,778
ZONE R-2 TWIN PEAKS Committed - Available Reserves	164,847	60,628	20,633	0	0	144,214
ZONE R-3 ERWIN LAKE Committed - Available Reserves	117,485	0	0	13,681	21,492	138,977



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ZONE R-4 CEDARGLEN Committed - Available Reserves	253	0	0	0	1,117	1,370
ZONE R-5 SUGARLOAF Committed - Available Reserves	588,097	56,314	0	0	82,007	670,104
ZONE R-7 LAKE ARROWHD Committed - Available Reserves	25,316	0	0	0	1,693	27,009
ZONE R-8 RIVERSIDE TERRACE Committed - Available Reserves	236,332	173,100	152,314	0	0	84,018
ZONE R-9 RIM FOREST Committed - Available Reserves	0	0	0	0	0	0
ZONE R-12 BALDWIN LK Committed - Available Reserves	6,141	0	0	0	2,505	8,646
ZONE R-13 LK ARRHD N.SH. Committed - Available Reserves	16,231	0	0	0	15,128	31,359
ZONE R-15 LANDERS Committed - Available Reserves	24,703	0	0	300	97,676	122,379
ZONE R-16 RN. SPRGS. TR Committed - Available Reserves	27,015	0	0	0	15,048	42,063
ZONE R-19 COPPER MTN Committed - Available Reserves	15,564	0	0	0	9,444	25,008
ZONE R-22 TWIN PEAKS Committed - Available Reserves	1,203	0	1,203	6,500	0	0
ZONE R-23 MILE HIGH Committed - Available Reserves	23,599	0	0	0	14,854	38,453
ZONE R-26 YUCCA MESA Committed - Available Reserves	1,336	0	0	0	3,358	4,694
ZONE R-29 YUCCA MESA Committed - Available Reserves	2,742	0	14	0	0	2,728
ZONE R-31 LYTLE CREEK Committed - Available Reserves	2,475	0	356	0	0	2,119
ZONE R-33 FAIRWAY BLV Committed - Available Reserves	25,065	0	0	0	6,231	31,296
ZONE R-34 BIG BEAR RDS Committed - Available Reserves	886	0	0	0	29	915
ZONE R-36 PAN SPRINGS Committed - Available Reserves	27,919	0	1,532	1,700	0	26,387
ZONE R-39 HIGHLAND ESTATES Committed - Available Reserves	182,239	0	0	37,590	51,109	233,348
ZONE R-40 UPPER NO. BAY LK ARROW Committed - Available Reserves	101,179	0	0	0	18,912	120,091



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		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors	
ZONE R-41 QUAIL SUMMIT Committed - Available Reserves	11,415	0	0	0	4,999	16,414
ZONE R-42 WINDY PASS Committed - Available Reserves	66,647	0	0	23,343	98,669	165,316
ZONE R-44 SAW PIT CANYON Committed - Available Reserves	4,789	0	0	0	7,159	11,948
ZONE R-45 ERWIN LAKE SOUTH Committed - Available Reserves	35,752	0	0	0	7,367	43,119
ZONE R-46 S. FAIRWAY DRIVE Committed - Available Reserves	8,970	0	0	0	4,098	13,068
ZONE R-47 ROCKY POINT Committed - Available Reserves	26,994	547	0	0	40,775	67,769
ZONE R-48 ERWIN LAKE WEST Committed - Available Reserves	11,637	0	0	0	23,515	35,152
ZONE TV-2 MORONGO Committed - Available Reserves	1,539,560	0	0	33,665	55,335	1,594,895
ZONE TV-4 WONDER VALLEY Committed - Available Reserves	352,495	0	0	6,037	38,179	390,674
ZONE TV-5 MESA Committed - Available Reserves	1,161,922	0	0	79,866	129,814	1,291,736
ZONE W HINKLEY PARK Committed - Available Reserves	1,310	0	1,310	4,389	0	0
CSA 79 R-1 THE MEADOW Committed - Available Reserves	92,914	0	0	1,974	17,057	109,971
CSA 82 ROADSIDE PARK Committed - Available Reserves	9,845	0	0	25,000	103,071	112,916
CSA SL-1 VALLEY WIDE Committed - Available Reserves	2,452,247	0	0	177,590	181,556	2,633,803
CSA SL-2 CHINO Committed - Available Reserves	1,737	5	0	0	811	2,548
CSA SL-4 BLOOMINGTON Committed - Available Reserves	32,953	63	0	0	1,174	34,127
CSA SL-5 MUSCOY Committed - Available Reserves	121,028	0	0	13,054	11,130	132,158
<b>TOTAL COUNTY SERVICE AREAS - SPECIAL REVENUE</b>	<b>28,344,471</b>	<b>1,439,871</b>	<b>1,175,805</b>	<b>1,843,245</b>	<b>3,260,368</b>	<b>30,429,034</b>



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		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors	
<b>COUNTY SERVICE AREAS - PERMANENT FUND</b>						
<b>CSA 29 LUCERNE VALLEY CEMETERY ENDOWMENT</b>						
Committed - Available Reserves	102,182	0	0	3,778	3,778	105,960
<b>CSA 120 ETWANDA PRESERVE ENDOWMENT</b>						
Committed - Available Reserves	1,660,791	1,660,791	0	0	32,808	1,693,599
<b>TOTAL COUNTY SERVICE AREAS - PERMANENT FUND</b>	<b>1,762,973</b>	<b>1,660,791</b>	<b>0</b>	<b>3,778</b>	<b>36,586</b>	<b>1,799,559</b>
<b>FIRE PROTECTION AND SERVICE ZONES</b>						
<b>SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT</b>						
Nonspendable - Prepaid Items	7,240,043	0	0	0	0	7,240,043
Committed - Available Reserves	7,520,290	0	0	4,014,979	9,701,870	17,222,160
Assigned - Imprest Cash	350	0	0	0	0	350
Assigned - Change Fund	155	0	0	0	0	155
<b>CFD EQUIPMENT REPLACEMENT</b>						
Committed - Available Reserves	10,674,462	1,128,820	0	0	12,427,203	23,101,665
<b>CFD TERMINATION BENEFITS</b>						
Committed - Available Reserves	8,189,904	0	0	476,014	527,790	8,717,694
<b>OFFICE OF EMERGENCY SERVICES</b>						
Committed - Available Reserves	4,669	4,669	0	0	6,815	11,484
Assigned - Imprest Cash	250	0	0	0	0	250
<b>HOUSEHOLD HAZARDOUS WASTE</b>						
Committed - Available Reserves	1,432,448	0	0	310,204	604,183	2,036,631
Assigned - Imprest Cash	100	0	0	0	0	100
Assigned - Change Fund	300	0	0	0	0	300
<b>HAZARDOUS MATERIALS</b>						
Committed - Available Reserves	4,776,627	0	0	1,525,002	2,342,605	7,119,232
Assigned - Imprest Cash	100	0	0	0	0	100
Assigned - Change Fund	100	0	0	0	0	100
<b>HAZMAT EQUIPMENT REPLACEMENT</b>						
Committed - Available Reserves	2,870,132	657,860	0	0	323,405	3,193,537
<b>HAZMAT (CUPA-STATEWIDE PENALTIES) GENERAL</b>						
Committed - Available Reserves	1,873,576	441,274	375,728	0	0	1,497,848
<b>HAZMAT (CUPA-ADMIN PENALTIES) GENERAL</b>						
Committed - Available Reserves	26,029	0	0	359	552	26,581
<b>HAZMAT (STATEWIDE TANK PENALTIES) GENERAL</b>						
Committed - Available Reserves	534,518	0	0	7,368	11,327	545,845
<b>MOUNTAIN REGIONAL SERVICE ZONE</b>						
Committed - Available Reserves	479,434	0	0	1,295,350	2,947,275	3,426,709
Assigned - Imprest Cash	500	0	0	0	0	500
<b>MOUNTAIN RSZ EQUIPMENT REPLACEMENT</b>						
Committed - Available Reserves	1,039,496	0	0	425,927	501,649	1,541,145



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		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors	
NORTH DESERT REGIONAL SERVICE ZONE						
Committed - Available Reserves	4,139,662	0	0	10,947	2,317,863	6,457,525
Assigned - Imprest Cash	350	0	0	0	0	350
Assigned - Change Fund	150	0	0	0	0	150
NORTH DESERT RSZ EQUIPMENT REPLACEMENT						
Committed - Available Reserves	1,551,244	0	0	3,076,576	3,809,988	5,361,232
SOUTH DESERT REGIONAL SERVICE ZONE						
Committed - Available Reserves	1,971,850	0	588,818	1,790,004	0	1,383,032
SOUTH DESERT RSZ EQUIPMENT REPLACEMENT						
Committed - Available Reserves	264,222	0	0	34,056	78,406	342,628
VALLEY REGIONAL SERVICE ZONE						
Committed - Available Reserves	9,817,487	0	3,509,078	5,685,886	0	6,308,409
Assigned - Imprest Cash	500	0	0	0	0	500
VALLEY RSZ EQUIPMENT REPLACEMENT						
Committed - Available Reserves	6,315,052	2,683,235	2,428,051	0	0	3,887,001
CFD 2007 STATE HMLND SCRTY GRANT						
Committed - Available Reserves	166,376	0	18,406	74,416	0	147,970
CFD KAISER COMM						
Committed - Available Reserves	39,485	33,647	30,253	0	0	9,232
CFD 1033 SPECIAL TAX SB						
Committed - Available Reserves	17,369	0	0	38,805	1,256,546	1,273,915
CFD 94-01 HESPERIA SPECIAL TAX						
Committed - Available Reserves	174,228	174,228	0	0	1,410,108	1,584,336
CFD 94-01 HESPERIA SPECIAL TAX						
Committed - Available Reserves	0	0	0	244,945	244,945	244,945
SERVICE ZONE FP-5 CITY OF NEEDLES						
Committed - Available Reserves	207,673	184,750	0	0	432,938	640,611
SERVICE ZONE FP-5 CITY OF SAN BERNARDINO						
Committed - Available Reserves	800,497	136,779	0	0	9,476,718	10,277,215
SERVICE ZONE FP-5 HELENDALE/SILVER LAKES						
Committed - Available Reserves	242,033	235,428	0	0	1,244,296	1,486,329
SERVICE ZONE FP-5 TWENTY NINE PALMS						
Committed - Available Reserves	98,563	46,692	0	0	2,711,477	2,810,040
SERVICE ZONE FP-5 CITY OF UPLAND						
Committed - Available Reserves	493,012	343,005	0	0	4,166,680	4,659,692
SB CITY WORKERS COMPENSATION RESERVE						
Committed - Available Reserves	1,026,319	1,026,319	11,980	0	0	1,014,339
<b>TOTAL FIRE PROTECTION AND SERVICE ZONES</b>	<b>73,989,555</b>	<b>7,096,706</b>	<b>6,962,314</b>	<b>19,010,838</b>	<b>56,544,639</b>	<b>123,571,880</b>



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District Name	Obligated Fund Balances June 30, 2020	Decreases or Cancellations		Increases or New		Total Obligated Fund Balances for the Budget Year
		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors	
<b>FLOOD CONTROL DISTRICT</b>						
FLOOD CONTROL ADMIN - GENERAL						
Nonspendable - Prepaid Items	128,210	0	0	0	0	128,210
Committed - Available Reserves	75,287,496	15,855,992	6,959,083	0	0	68,328,413
Assigned - Change Fund	325	0	0	0	0	325
<b>TOTAL FLOOD CONTROL DISTRICT</b>	<b>75,416,031</b>	<b>15,855,992</b>	<b>6,959,083</b>	<b>0</b>	<b>0</b>	<b>68,456,948</b>



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<b>PARK DISTRICTS - CAPITAL PROJECTS</b>						
ERWIN PARK IMPROVEMENTS						
Committed - Available Reserves	0	0	0	8,092	0	0
<b>TOTAL PARK DISTRICTS - CAPITAL PROJECTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,092</b>	<b>0</b>	<b>0</b>
<b>PARK DISTRICTS - SPECIAL REVENUE</b>						
BIG BEAR VALLEY RECREATION & PARK						
Nonspendable - Inventory	51,574	0	0	0	0	51,574
Committed - Available Reserves	1,070,654	0	0	361,524	2,243,269	3,313,923
Assigned - Imprest Cash	1,000	0	0	0	0	1,000
Assigned - Change Fund	1,275	0	0	0	0	1,275
Assigned - Special Activities	50,199	0	0	0	0	50,199
BLOOMINGTON PARK						
Committed - Available Reserves	734,303	37,763	0	0	22,278	756,581
<b>TOTAL PARK DISTRICTS - SPECIAL REVENUE</b>	<b>1,909,005</b>	<b>37,763</b>	<b>0</b>	<b>361,524</b>	<b>2,265,547</b>	<b>4,174,552</b>
<b>OTHER AGENCIES</b>						
IN-HOME SUPPORTIVE SERVICES PUBLIC AUTHORITY						
Committed - Available Reserves	1,818,703	0	432,207	85,710	0	1,386,496
INLAND COUNTIES EMERGENCY MEDICAL AGENCY						
Committed - Available Reserves	1,737,881	0	0	468,558	496,970	2,234,851
<b>TOTAL OTHER AGENCIES</b>	<b>3,556,584</b>	<b>0</b>	<b>432,207</b>	<b>554,268</b>	<b>496,970</b>	<b>3,621,347</b>
<b>GRAND TOTAL</b>	<b>184,978,619</b>	<b>26,091,123</b>	<b>15,529,409</b>	<b>26,891,339</b>	<b>62,813,375</b>	<b>232,262,585</b>





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**CURT HAGMAN**  
CHAIRMAN  
Fourth District Supervisor

**JOSIE GONZALES**  
VICE CHAIR  
Fifth District Supervisor

**ROBERT A. LOVINGOOD**  
First District Supervisor

**JANICE RUTHERFORD**  
Second District Supervisor

**DAWN ROWE**  
Third District Supervisor



## BOARD OF SUPERVISORS



**Gary McBride**  
Chief Executive Officer

### COUNTY ADMINISTRATIVE OFFICE

385 North Arrowhead Avenue, 5th Floor  
San Bernardino, California 92415